



Date: May 12, 2023

To,

National Stock Exchange of India Limited	BSE Limited			
Exchange Plaza, Block G, C/1, Bandra Kurla	Phiroze Jeejeebhoy Towers,			
Complex, Bandra (E), Mumbai – 400051	Dalal Street, Mumbai – 400001			
Symbol: SAPPHIRE	Scrip Code: 543397			

Dear Sir/Madam,

Subject: Press (Investor) Release and Earnings Presentation

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed the Press (Investor) Release and Earnings Presentation for the quarter and year ended March 31, 2023.

The said documents are also being made available on the Company's website https://www.sapphirefoods.in/investors-relation/financials.

Request you to kindly take the same on record.

Thanking you,

For Sapphire Foods India Limited

Sachin Dudam

Company Secretary and Compliance Officer

Investor Release



Sapphire Foods delivers best ever annual performance in FY23. Q4FY23: Consolidated Revenue grows 13%. India Revenue grows by 23% and Restaurant EBITDA grows by 19%

Particulars	Q4 FY22	Q4 FY23	Change YoY	FY22	FY23	Change YoY
Restaurant Sales ₹ mn	4,943	5,592	13 %	17,154	22,571	32 %
Adj. EBITDA ₹ mn	636	563	-11%	1,615	2,647	64%
%	12.9%	10.1%	-280 bps	9.4% *	11.7%	▲ 230 bps
EBITDA ₹ mn	1,036	1,030	-1%	3,054	4,343	42 %
%	21.0%	18.4%	-260 bps	17.8% *	19.2%	▲ 140 bps
PAT ₹ mn [#]	265	1,355	411%	266	2,332	777%
%	5.4%	24.2%	▲ 1880 bps	1.6% *	10.3%	▲ 870 bps
Restaurant Additions	29	28		142	164	

Adj. EBITDA and Adj. PAT is before Ind-AS 116 adjustments

Adj. PAT before DTC is ₹187 Mn (3.3%) in Q4 FY23 and ₹1,402 Mn (6.2%) in FY23

- FY23: Highest Restaurant Sales of ₹22.6 Bn. Highest Adj. EBITDA of ₹2.6 Bn and highest Adj. EBITDA margin of 11.7%. Highest Adj. PAT (before DTC) of ₹1.4 Bn and highest Adj. PAT margin of 6.2%. Highest New Restaurant Additions of 164. Best Ever Year for KFC and Pizza Hut India (Rest. Sales and Rest. EBTIDA% vs FY22 normalised EBITDA). Pizza Hut Sri Lanka despite challenges, grew Rest. Sales by 48% YoY in LKR terms | No.1 QSR Brand in the Country.
- Our Q4 FY23 Consol Revenue (₹ 5,592 Mn) grew by 13%, wherein India Revenue delivered robust growth of 23%.
- Same stores sales growth was however challenged, as experienced since Diwali'22. In such macro demand conditions, we believe that our 2 power brands KFC and Pizza Hut can gain differential momentum through a robust activation calendar. Starting Apr'23, both brands have launched a strong product innovation and marketing program.
- Consol Restaurant EBITDA has remained flat YoY in absolute terms, and margin was 16.2% (↓ 210 bps). This was primarily due to adverse Sri Lanka impact. India Restaurant EBITDA grew YoY by 19% and margin was 16.5% (↓ 50 bps).
- Consol EBITDA (₹ 1030 Mn, 18.4%) declined YoY by 1% (↓ 260 bps) | Consol Adj. EBITDA (₹ 563 Mn, 10.1%) declined YoY by 11% (↓ 280 bps) majorly on account of Sri Lanka impact.
- Consol PAT (₹ 1,355 Mn, 24.2%) grew YoY by 411% (↑ 1880 bps). Consol Adj. PAT before Deferred Tax Credit is ₹187 Mn (3.3%) in Q4 FY23.

^{*} FY22 numbers have been normalized for additional incentive from Yum accrued in that year

[#] PAT includes Deferred Tax Credit (DTC) of ₹1253 mn towards carried forward losses in SFIL in Q4 FY23.



- ➤ KFC overall Restaurant Sales grew YoY by 24% with SSSG of 2%. Despite the headwinds, KFC delivered healthy Restaurant EBITDA of 19.1% († 10 bps YoY), on account of cost efficiencies and gross margin recovery († 30 bps over sequential quarter). We are excited about the launch of our latest innovation, Chicken Rolls starting at ₹99 which adds to both value and snacking options.
- Pizza Hut overall Restaurant Sales grew by 18% and SSSG declined by 4% (however SSTG continued to be positive). Due to negative leverage caused by lower ADS and inflationary pressures (gross margin ↓ 20 bps over sequential quarter), Restaurant EBITDA dropped to 8.6% (↓ 290 bps YoY). We remained confident about the brand's potential and are increasing the level of marketing activity around the brand. Starting April'23 we have revamped our core pizza and appetizer range, with launch of 10 new and exciting pizzas, while the Flavour Fun value range continues to do well.
- Deperating conditions in Sri Lanka have continued to remain stable since Q3 FY23. Consumer demand has been impacted by high inflation and direct taxes. While SSSG declined by 3%, overall Restaurant Sales grew by 10% in LKR terms (↓ 27% in ₹ terms). Restaurant EBITDA margins were at 14.2% (↓ 1020 bps YoY).
- While consumer demand in India has remained soft over last few months, we believe this is a near term concern and hence we have continued our pace of expansion in Q4 FY23 with total addition of 28 restaurants (16 KFC, 12 Pizza Hut). In Sri Lanka however, we are adopting a more cautious approach on new restaurant expansion in the next 12 months.

About Sapphire Foods:

Sapphire Foods started operations in September 2015, by the acquisition of about 270 KFC and Pizza Hut Stores in India and Sri Lanka, by a group of leading Private Equity firms and is managed by a team of professionals.

Sapphire Foods is a leading YUM franchisee operator in the Indian subcontinent with presence in India, Sri Lanka and Maldives. We are the largest international QSR chain in Sri Lanka in terms of revenue and number of restaurants operated as of March 31, 2021. (Source: Technopak Report). As of Mar 31, 2023, we own and operate 341 KFC and 286 Pizza Hut restaurants in India, 105 Pizza Hut and 9 Taco Bell restaurants in Sri Lanka and 1 KFC and Pizza Hut each in Maldives.

We aspire to be India's best restaurant operator by serving customers great food with great experience at great value. We operate our restaurants in high traffic and high visibility locations in key metropolitan areas and cities across India and develop new restaurants in new trade areas in existing and new cities as part of our brand and food category expansion.

Contact Details

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www.sapphirefoods.in	www.orientcap.com		

Safe Harbor Statement

Any forward-looking statements about expected future events, financial and operating results of the Company are based on certain assumptions which the Company does not guarantee the fulfilment of. These statements are subject to risks and uncertainties. Actual results might differ substantially or materially from those expressed or implied. Important developments that could affect the Company's operations include a downtrend in the industry, global or domestic or both, significant changes in political and economic environment in India or key markets abroad, tax laws, litigation, labour relations, exchange rate fluctuations, technological changes, investment and business income, cash flow projections, interest, and other costs. The Company does not undertake any obligation to update forward-looking statements to reflect events or circumstances after the date thereof.



SAPPHIRE FOODS INDIA LIMITED Q4 AND FY23 EARNINGS PRESENTATION

MAY 2023



SAFE HARBOR













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Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in Restaurant Sales, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.

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THE SAPPHIRE STORY





Two global brands
(KFC & Pizza Hut) with Scale
& PAT profitability among
Top 3 QSR operators



Capability and capital to rapidly drive organic and inorganic growth plans

Value based work
culture, high on
governance enabled by
professional
management, board and
promoters



Execution Mindset
Great Customer
experience along with
Superior Back-end
operational excellence



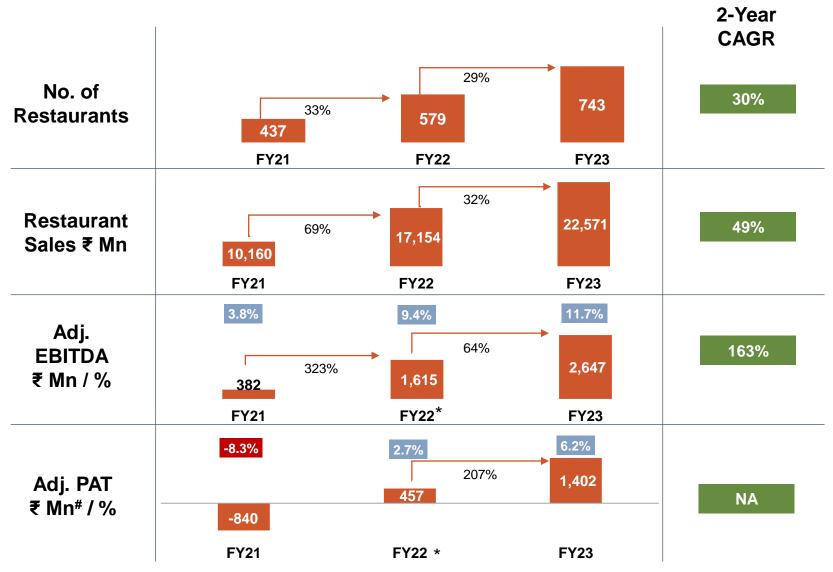
Optimal capital allocation drives new restaurant expansion model - focus on smaller sized omni-channel restaurants



Q4 & FY23

CONSOLIDATED FINANCIAL HIGHLIGHTS

SAPPHIRE FOODS: FY23 HIGHLIGHTS





FY23 - Best Ever Annual Performance

Highest Restaurant Sales: ₹22.6 Bn

Highest Adj. EBITDA: ₹2.6 Bn and Highest margin of 11.7%

Highest Adj. PAT (before DTC): ₹1.4 Bn and Highest margin of 6.2%

Highest New Restaurant Additions: 164

Best Ever Year for KFC and Pizza Hut India (Rest. Sales and Rest. EBTIDA% vs FY22 normalised EBITDA)

Pizza Hut Sri Lanka despite challenges, Rest. Sales grew by 48% YoY in LKR terms | No.1 QSR Brand in the Country

Adj. EBITDA and Adj. PAT is before Ind-AS 116 adjustments

^{*} Ådj. EBITDA and Ådj. PAT for FY22 have been normalized for additional incentive from Yum accrued in that year # Adj PAT excludes Deferred Tax Credit (DTC) of ₹1253 mn towards carried forward losses in SFIL in FY23. Post DTC the Adj PAT is ₹2,654 Mn

KEY HIGHLIGHTS Q4 FY23











- Our Q4 FY23 Consol Restaurant Sales (₹ 5,592 Mn) grew by 13%, wherein India Restaurant Sales delivered robust growth of 23%.
- Same stores sales growth was however challenged, as experienced since Diwali'22. In such macro demand conditions, we believe that our 2 power brands KFC and Pizza Hut can gain differential momentum through a robust activation calendar. Starting Apr'23, both brands have launched a strong product innovation and marketing program.
- Consol Restaurant EBITDA has remained flat YoY in absolute terms, and margin was 16.2% (210 bps). This was primarily due to adverse Sri Lanka impact. India Restaurant EBITDA grew YoY by 19% and margin was 16.5% (↓ 50 bps).
- Consol EBITDA (₹ 1030 Mn, 18.4%) declined YoY by 1% (↓ 260 bps) | Consol Adj. EBITDA (₹ 563 Mn, 10.1%) declined YoY by 11% (\$\frac{1}{280}\$ bps) majorly on account of Sri Lanka impact.
- Consol PAT (₹ 1,355 Mn, 24.2%) grew YoY by 411% (↑ 1880 bps). Consol Adj. PAT before Deferred Tax Credit is ₹187 Mn (3.3%) in Q4 FY23.
- KFC overall Restaurant Sales grew YoY by 24% with SSSG of 2%. Despite the headwinds, KFC delivered healthy Restaurant EBITDA of 19.1% († 10 bps YoY), on account of cost efficiencies and gross margin recovery († 30 bps over sequential quarter). We are excited about the launch of our latest innovation, Chicken Rolls starting at ₹99 which adds to both value and snacking options.
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- Operating conditions in Sri Lanka have continued to remain stable since Q3 FY23. Consumer demand has been impacted by high inflation and direct taxes. While SSSG declined by 3%, overall Restaurant Sales grew by 10% in LKR terms (↓ 27% in ₹ terms). Restaurant EBITDA margins were at 14.2% (↓ 1020 bps YoY).
- While consumer demand in India has remained soft over last few months, we believe this is a near term concern and hence we have continued our pace of expansion in Q4 FY23 with total addition of 28 restaurants (16 KFC, 12 Pizza Hut). In Sri Lanka however, we are adopting a more cautious approach on new restaurant expansion in the next 12 months.

SUMMARY CONSOLIDATED FINANCIALS Q4 & FY23



Particulars	Q4 FY22	Q4 FY23	Change YoY	FY22	FY23	Change YoY
Restaurant Sales ₹ mn	4,943	5,592	13%	17,154	22,571	32 %
Adj. EBITDA ₹ mn	636	563	-11%	1,615	2,647	64%
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%	21.0%	18.4%	-260 bps	17.8%*	19.2%	▲ 140 bps
PAT ₹ mn [#]	265	1,355	411%	266	2,332	777%
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Adj. EBITDA and Adj. PAT is before Ind-AS 116 adjustments

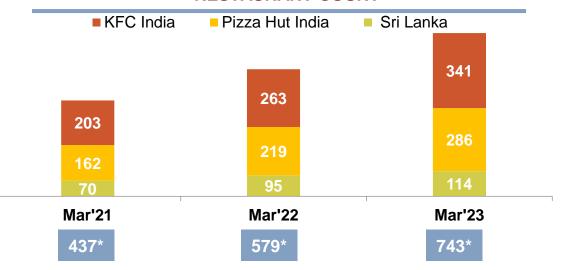
^{*} These numbers have been normalized for additional incentive from Yum accrued in that year

[#] PAT includes Deferred Tax Credit (DTC) of ₹1253 Mn towards carried forward losses in SFIL in Q4 FY23. Adj. PAT before DTC is ₹187 Mn (3.3%) in Q4 FY23 and ₹1402 mn (6.2%) in FY23

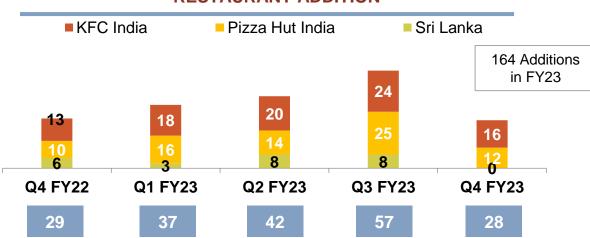
SAPPHIRE FOODS CURRENT PRESENCE



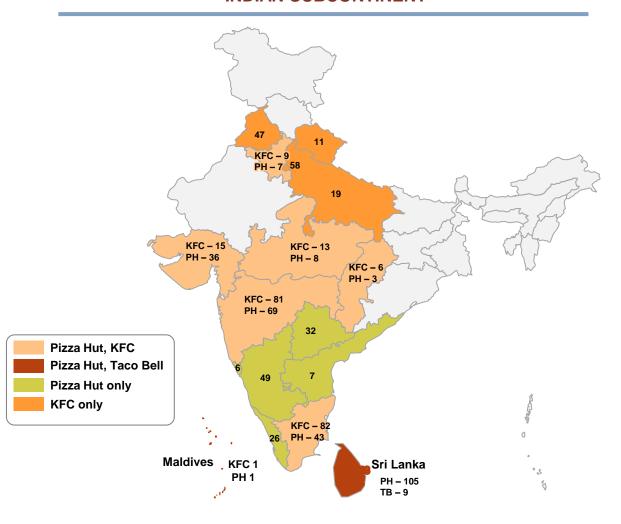
RESTAURANT COUNT



RESTAURANT ADDITION

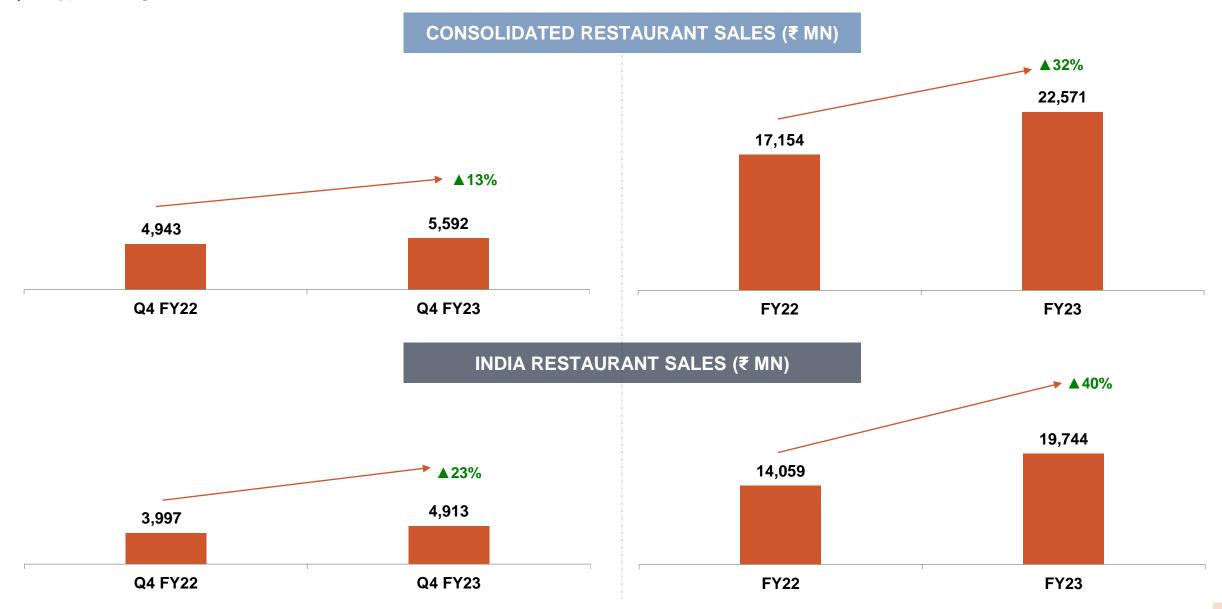


RESTAURANT DISTRIBUTION ACROSS INDIAN SUBCONTINENT



FINANCIAL HIGHLIGHTS Q4 & FY23





FINANCIAL HIGHLIGHTS Q4 & FY23



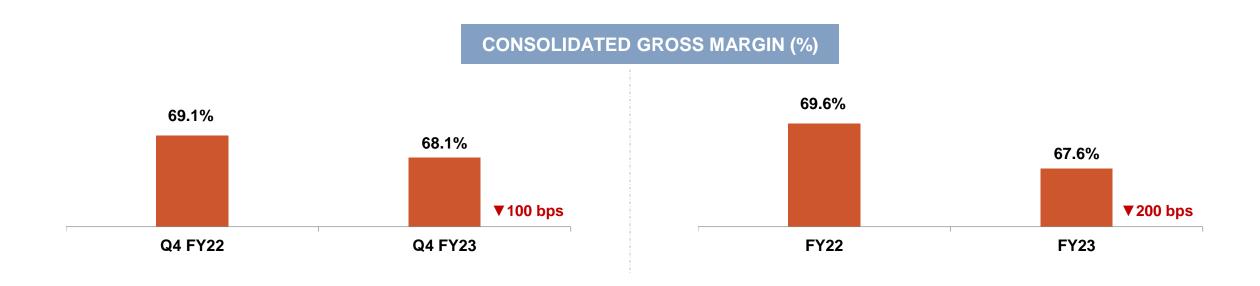










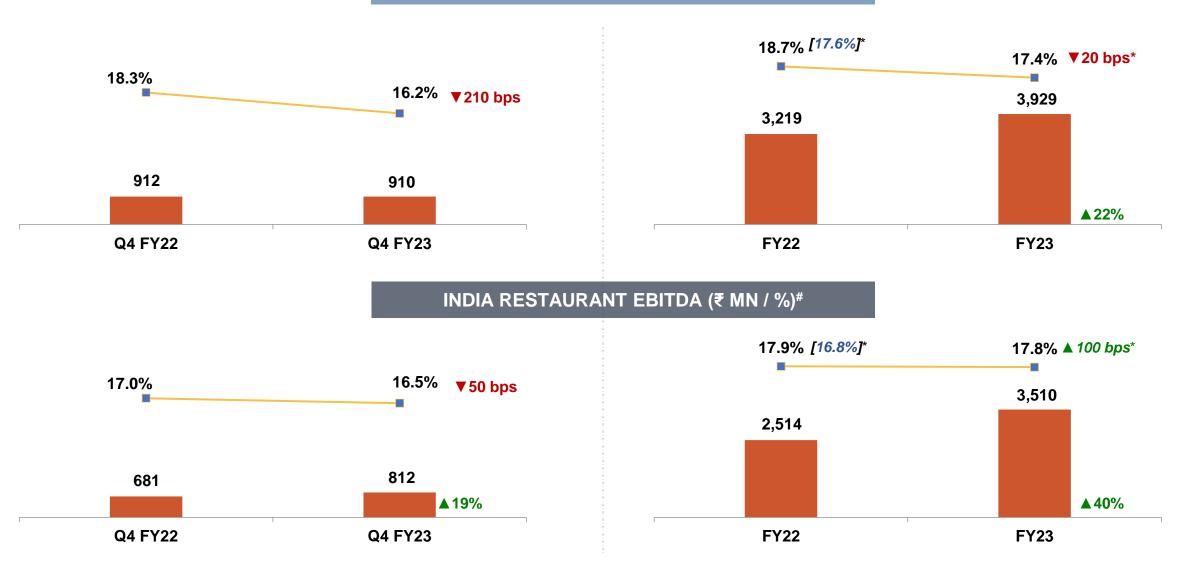


FINANCIAL HIGHLIGHTS

Q4 & FY23

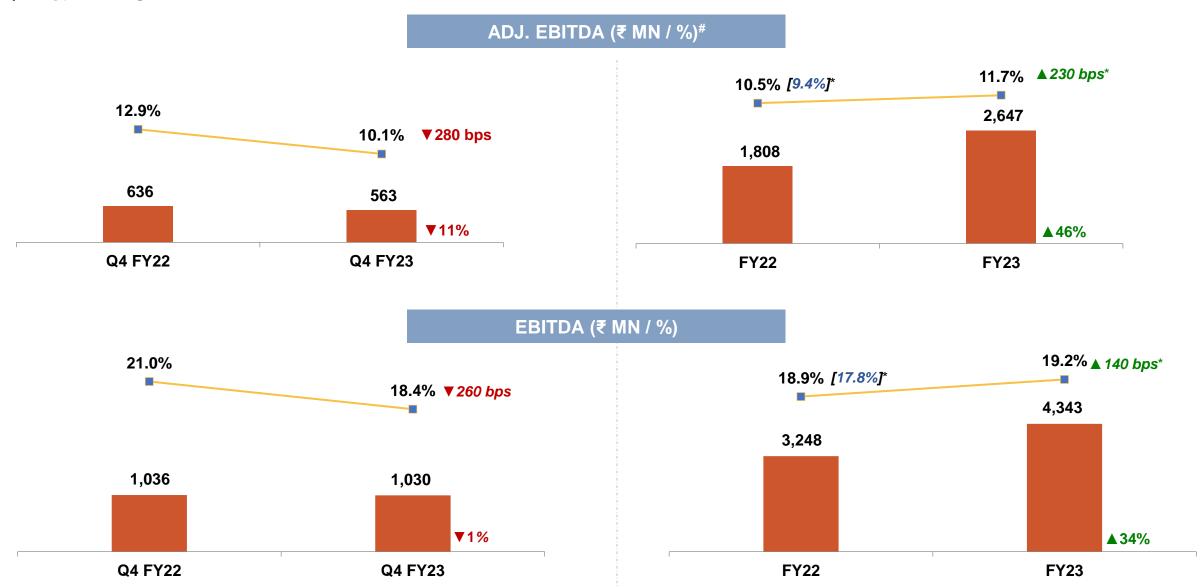


CONSOLIDATED RESTAURANT EBITDA (₹ MN / %)#



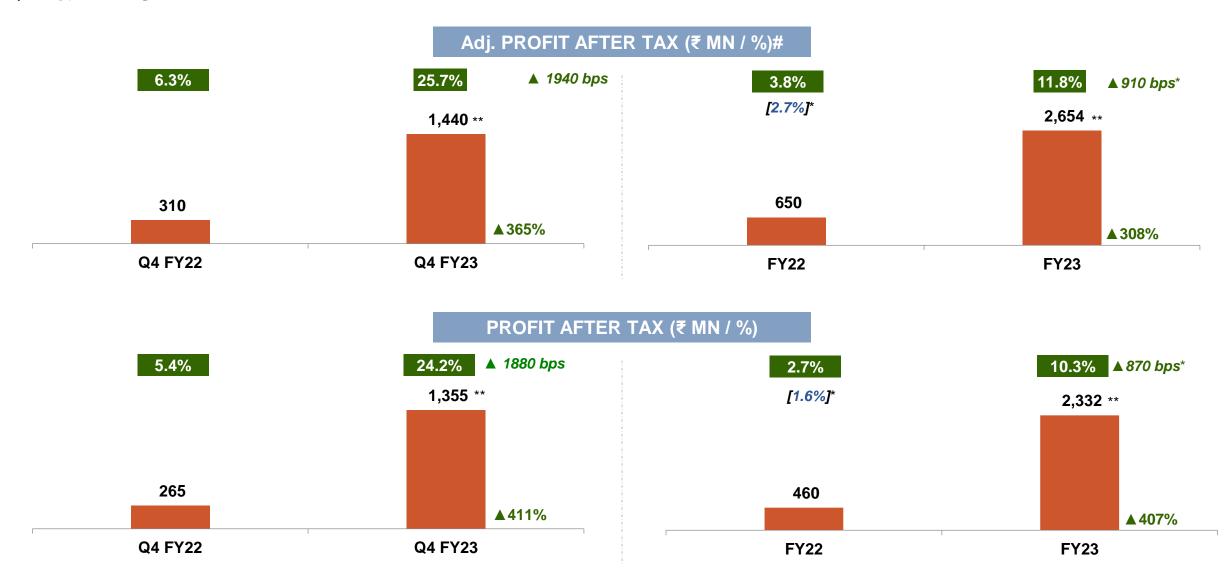
FINANCIAL HIGHLIGHTS Q4 & FY23





FINANCIAL HIGHLIGHTS Q4 & FY23





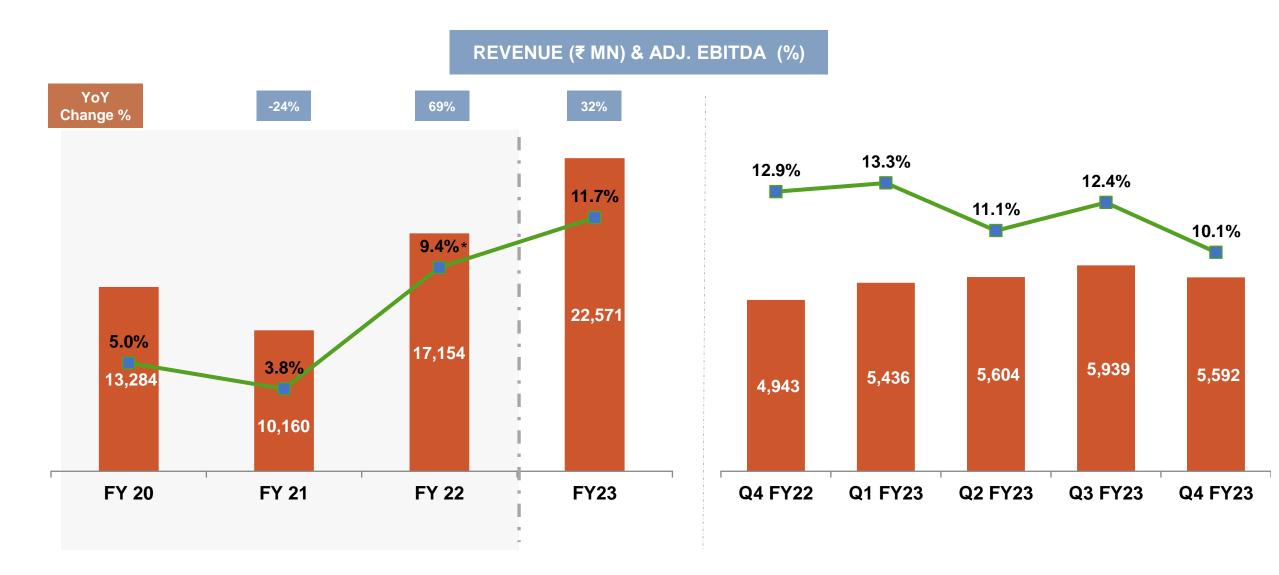
Adj. PAT is before Ind-AS 116 adjustments

^{*}PAT% after Normalizing for additional incentives accrued in the period

^{**} Adj PAT and PAT includes Deferred Tax Credit (DTC) of ₹1253 mn towards carried forward losses in SFIL in Q4 FY23. Adj. PAT before DTC is ₹187 Mn (3.3%) in Q4 FY23 and ₹1,402 mn (6.2%) in FY23

FINANCIAL HIGHLIGHTS REVENUE & ADJ. EBITDA TREND





CONSOLIDATED PROFIT & LOSS STATEMENT



Particulars (In Rs mn)	Q4 FY22	Q4 FY23	YoY %	FY22	FY23	YoY %
Restaurant Sales	4,942.91	5,592.23	13%	17,154.46	22,570.64	32%
Other operating income	25.35	11.86		61.26	85.1	
COGS	1,554.68	1,796.72		5,277.97	7,406.76	
Gross Profit	3,413.58	3,807.37	12%	11,937.75	15,248.98	28%
Gross Margin%	69.1%	68.1%		69.6%	67.6%	
Employee Expenses	678.32	767.27		2,739.94	2,929.03	
Other Expenses	1,699.60	2,009.63		5,950.27	7,976.73	
EBITDA	1,035.66	1,030.47	-1%	3,247.54	4,343.22	34%
EBITDA Margin %	21.0%	18.4%		18.9%	19.2%	
Depreciation	576.47	723.54		2,135.21	2,641.74	
Finance Cost	233.32	248.95		780.93	868.86	
Other Income	59.98	64.83		182.45	251.62	
PBT	285.85	122.81	-57%	513.85	1,084.24	111%
PBT Margin%	5.8%	2.2%		3.0%	4.8%	
Tax Expense	20.88	-1,232.01		54.00	-1,247.67	
PAT	264.97	1,354.82	411%	459.85	2,331.91	407%
PAT Margin %	5.4%	24.2%		2.7%	10.3%	

CONSOLIDATED BALANCE SHEET



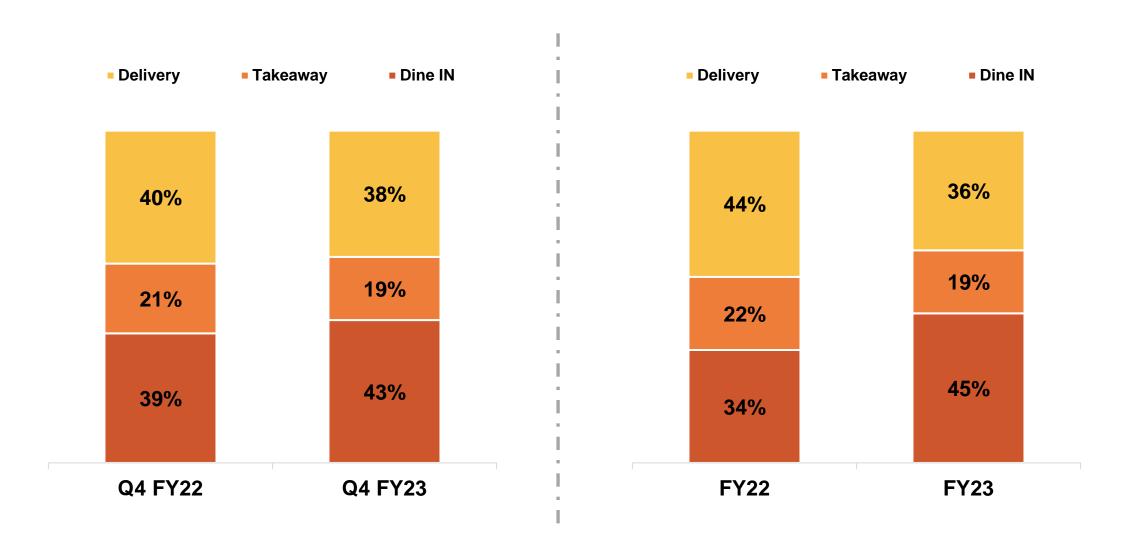
Particulars (In Rs mn)	FY23	FY22
Total Assets	25,940.54	21,639.25
Fixed assets other than Goodwill	8,917.55	6,354.14
Right of use assets	7,914.73	6,248.57
Goodwill	1,621.59	1,621.59
Inventories	993.04	651.64
Trade receivables	179.49	140.71
Cash and bank balances, Investment in MF's	2,863.57	4,071.38
Other current and non - current asset	3,450.57	2,551.22
Total Liabilities	13,401.40	11,584.76
Lease Liabilities	9,185.11	7,280.47
Borrowings	442.69	612.21
Trade payables	2,169.91	1,991.15
Other Non-current and Current liabilities	1,603.69	1,700.93
Total Net Worth	12,539.14	10,054.49
Total Equity	12,539.14	10,054.49
Equity share capital	635.43	635.43
Other equity	11,924.04	9,436.04
Non controlling interests	-20.33	-16.98



KFC INDIA

Q4 & FY23 - CHANNEL SALES CONTRIBUTION









- "Let's KFC" communication campaign



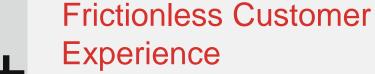
Craveable Taste

Innovation: Chizza, Chicken
 Popcorn with Maggi, Popcorn
 Nachos



Value

- Entry value innovation: Chicken Rolls
- Abundant Value: Bucket Options



- Digital Kiosks
- KFC App
- Partnering with aggregators



Operational Excellence

- 7 Minutes express pickup



Improve Accessibility

 Double the restaurant count in 3-4 years









Enhance Fried Chicken Category Relevance: Let's KFC Campaign





LET'S FOOTBALL.

LET'S KFC



































Offering Value to Customers: Entry & Abundant Value



New Launch: April'23



Offering Value to Customers: Entry & Abundant Value











Frictionless Customer Experience: KIOSKs & App



Digital **KIOSKs** piloted at **16** Restaurants Aggressive scaleup in FY24



Total App downloads – **7.9 MN+** Monthly Active Users – **1.4 Mn**



Operational Excellence: Speed of Service through 7 Min express pickup project





Improving Accessibility - Doubling Restaurant Count in 3-4 years (base Dec'21 count)



KFC AEROCITY - MOHALI



KFC

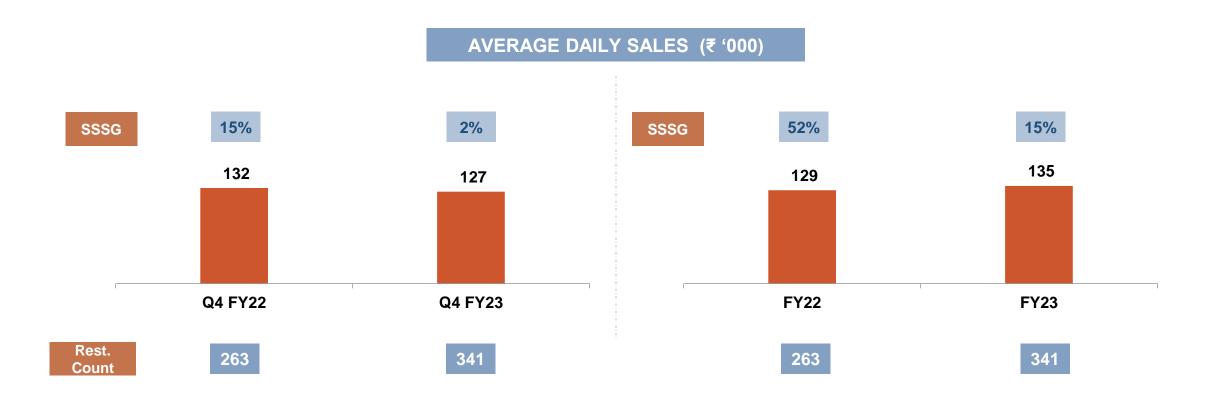
KFC NFC - NEW DELHI



KFC RAMANATHAPURAM – TAMIL NADU

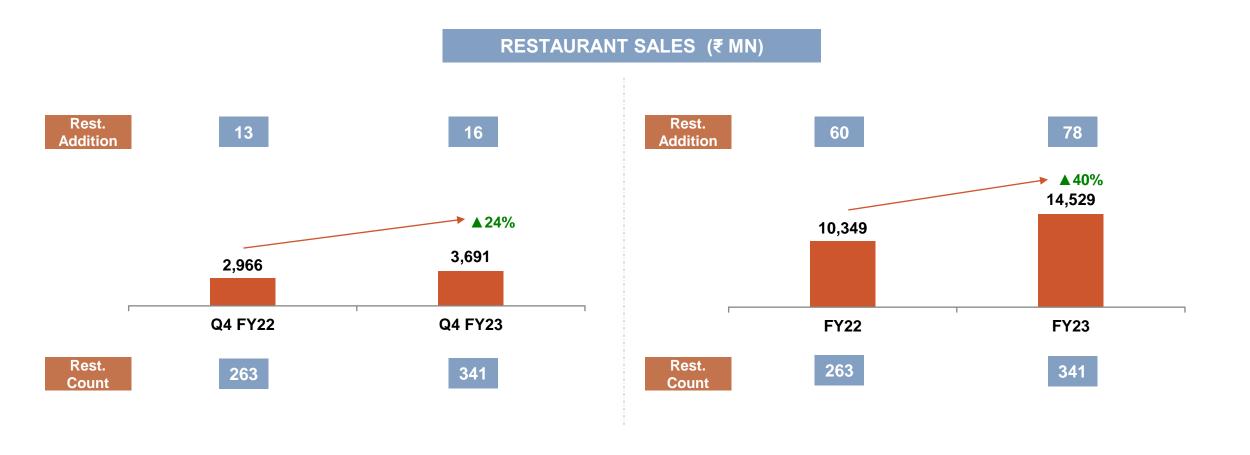
KFC INDIA Q4 & FY23





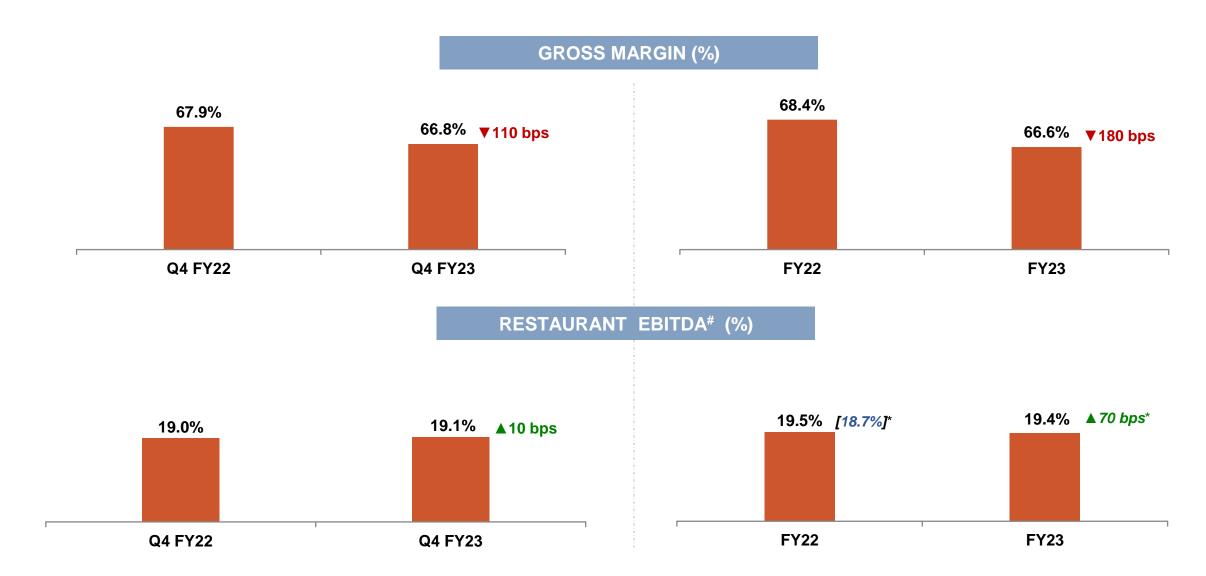
KFC INDIA Q4 & FY23





KFC INDIA Q4 & FY23



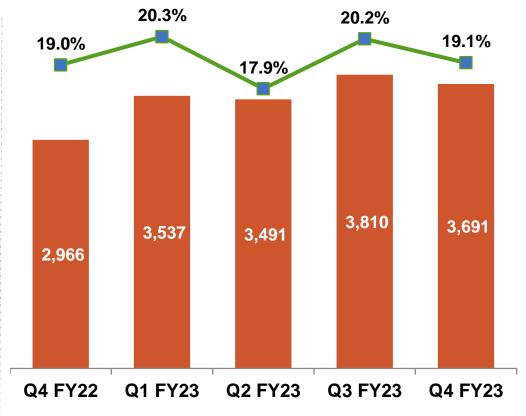


KFC INDIA RESTAURANT SALES & EBITDA TREND



Rest. SALES (₹MN) & Rest. EBITDA %





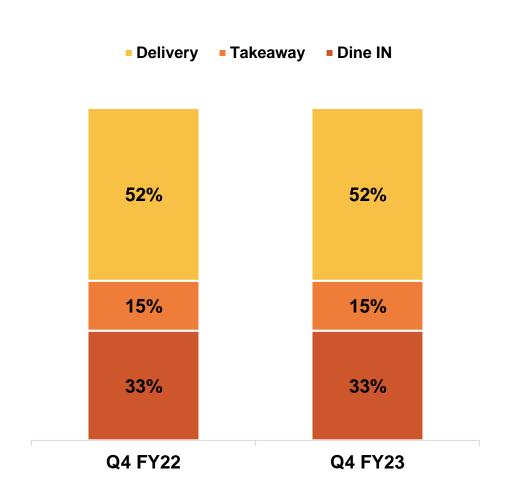
^{*} Restaurant EBITDA% after Normalizing additional incentives in FY22

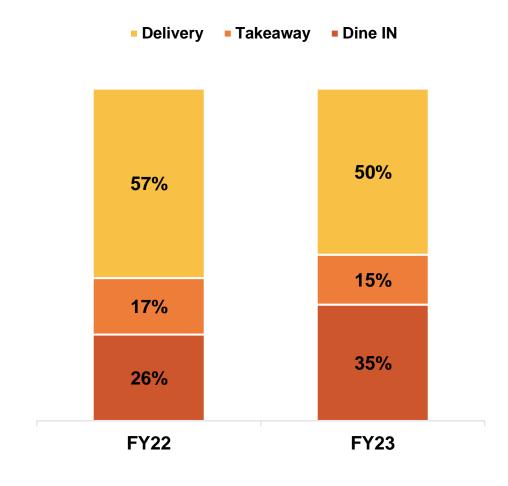


PIZZA HUT INDIA

Q4 & FY23 - CHANNEL SALES CONTRIBUTION











Build Top-of-Mind Awareness

- Enhance marketing investments: TV campaign



Taste Leadership in Pizza category

Innovation: 10 New Pan Pizzas,2 new Pastas, Keema GarlicBread



Value

- Entry level value: Flavor Fun Pizzas
- Attractive Meal options



Frictionless Customer Experience

- New Pizza Hut app
- Self ordering Dine In table QR code



Operational Excellence

- Use of Technology (Dragon Tail, Hut Bot) to simplify operations and improve customer experience



Improve Accessibility

- Double the restaurant count in 3-4 years
- 1000 Sft. Model for increasing density in top 6 cities





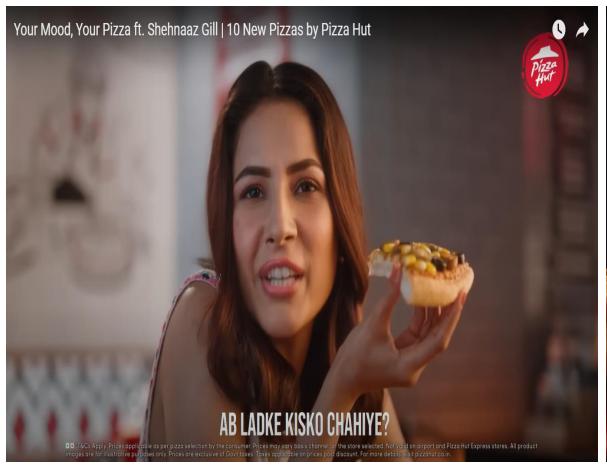








Build Top-of-Mind Awareness: TV Campaign & Marketing Investments







Taste Leadership in Pizza Category: Core Innovations



Momo Mia Pizza

Taste Leadership in Pizza Category: Core Innovations







KEEMA MAKHNI PASTA

Creating Value: Entry Level and Meal Options





















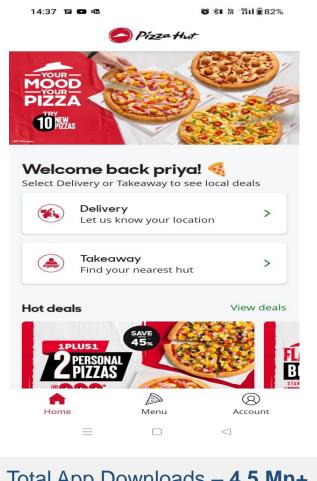


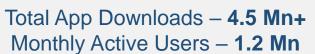


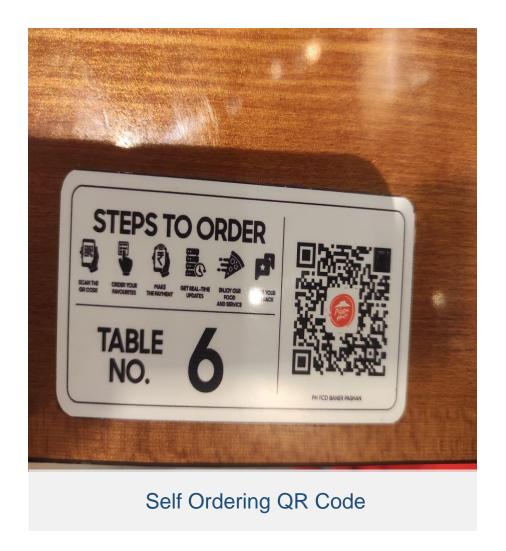




Frictionless Customer Experience: App and Self Ordering QR code on Dine In Table

















Operational Excellence: Using Technology to simplify process & improve customer experience







Kitchen Management System Partnering with Aggregators to deliver Hot Pizzas

Simplifying operations for **Restaurant Teams**

Rider Tracking



Improve Accessibility: Doubling Restaurant Count in 3-4 years (base Dec'21 count)



PH MISSION STREET - PONDICHERRY



PH URBAN OASIS HUBLI- KARNATAKA



PH MAHIM - MUMBAI



PH PANJIM - GOA

PIZZA HUT INDIA Q4 & FY23



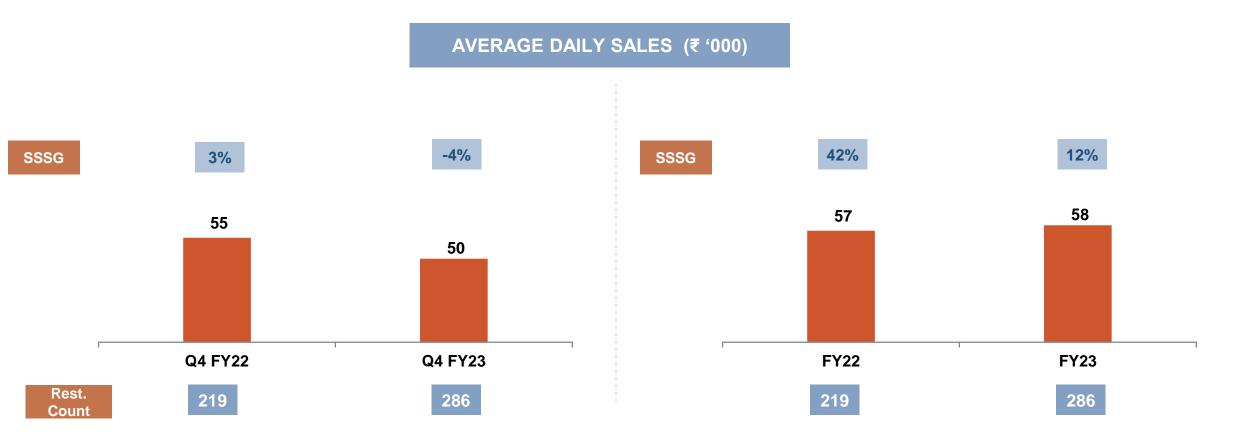








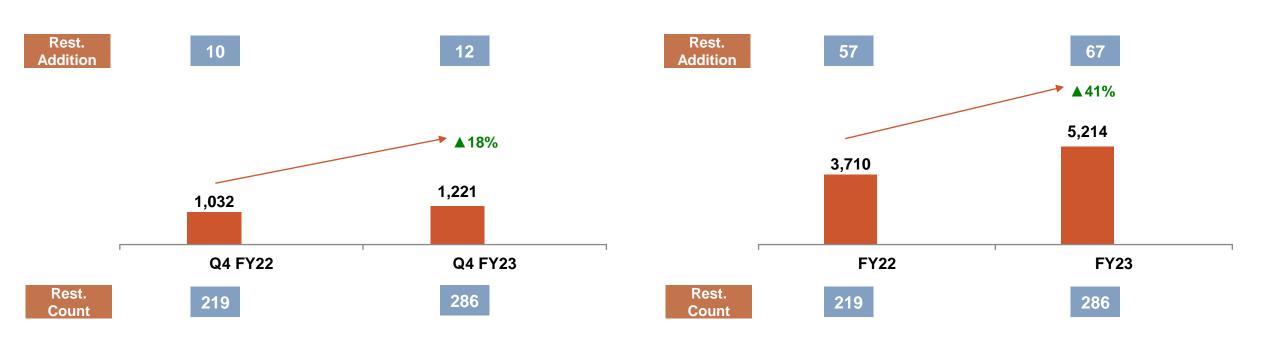




PIZZA HUT INDIA Q4 & FY23

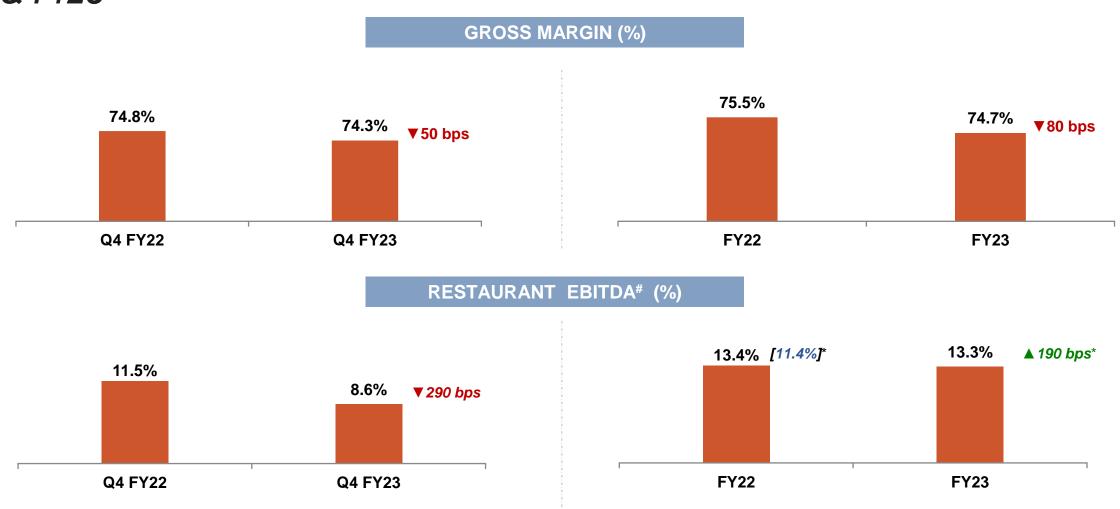






PIZZA HUT INDIA Q4 & FY23



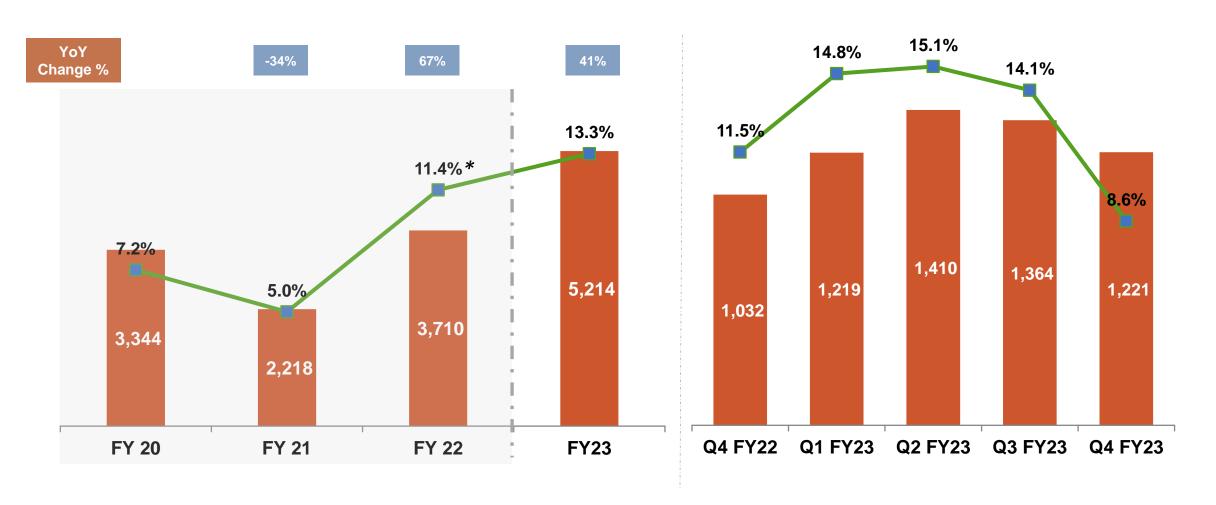


PIZZA HUT INDIA

RESTAURANT SALES & EBITDA TREND



Rest. SALES (₹MN) & Rest. EBITDA %

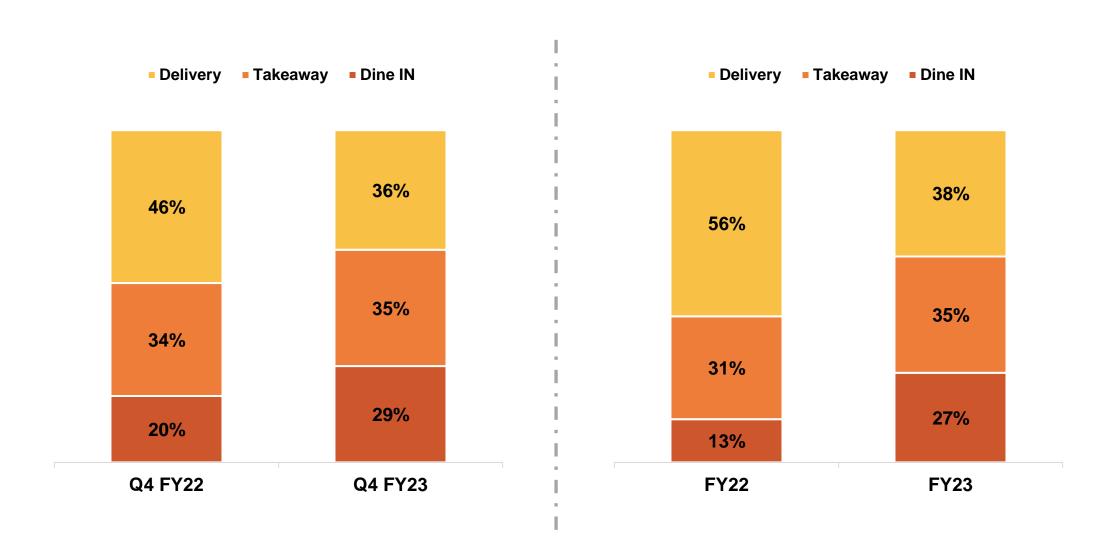


^{*} Restaurant EBITDA% after Normalizing additional incentives in FY22



SRI LANKA BUSINESS Q4 & FY23 - CHANNEL SALES CONTRIBUTION





SRI LANKA BUSINESS PRODUCT INNOVATIONS











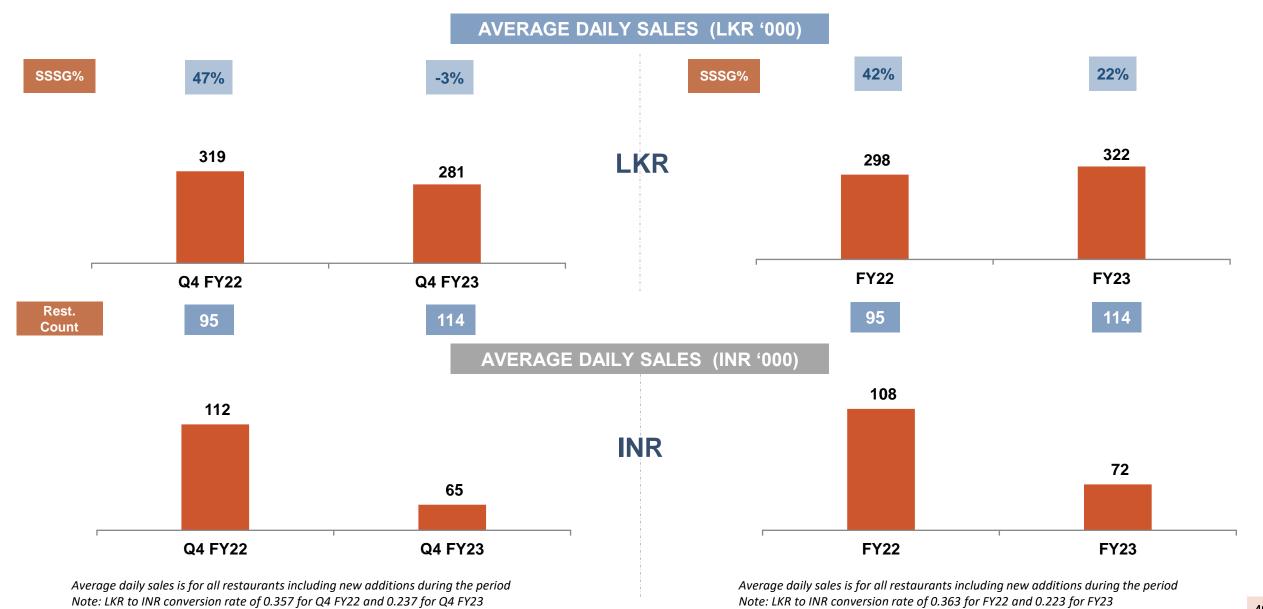






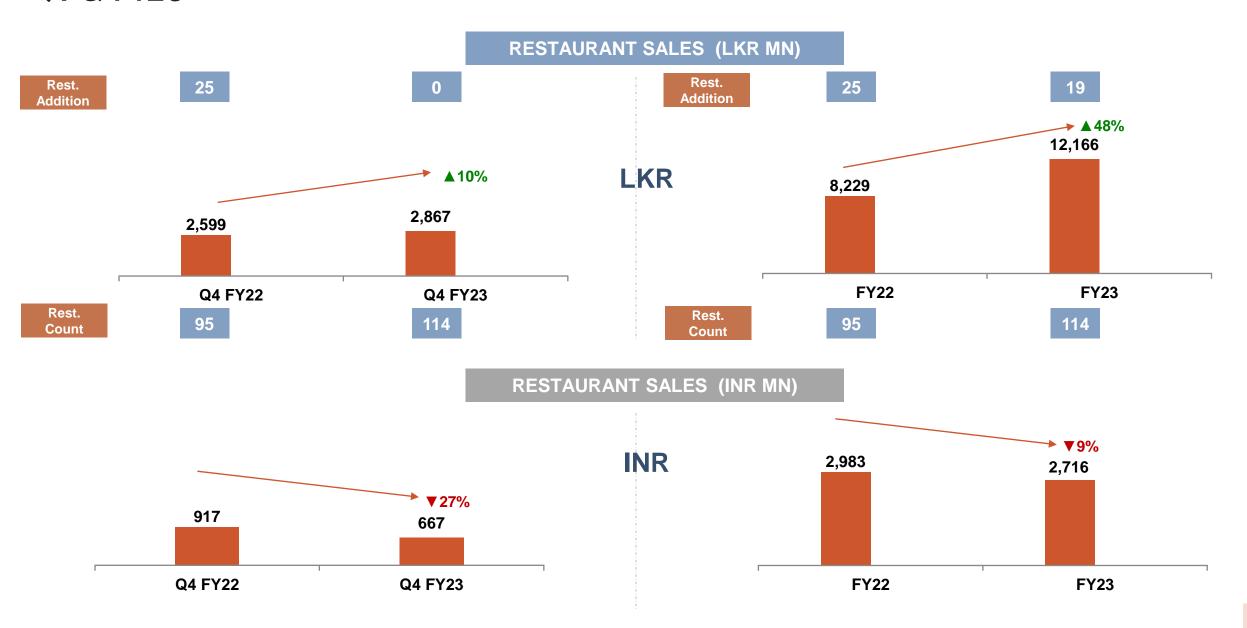
SRI LANKA BUSINESS Q4 & FY23





SRI LANKA BUSINESS Q4 & FY23



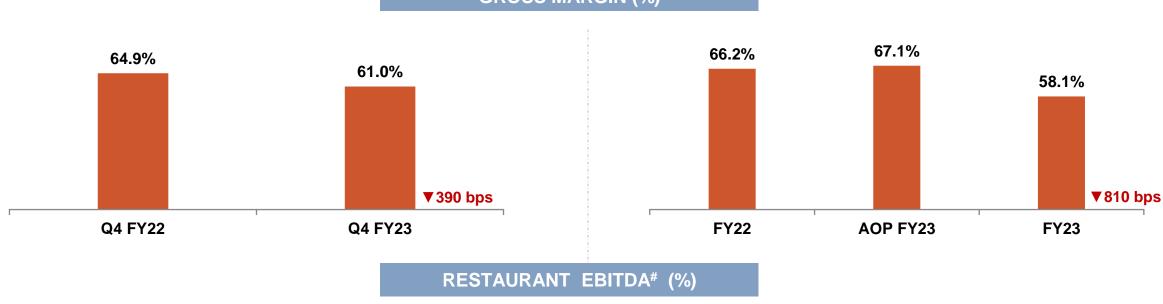


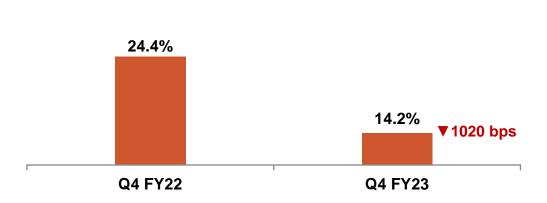
SRI LANKA BUSINESS Q4 & FY23



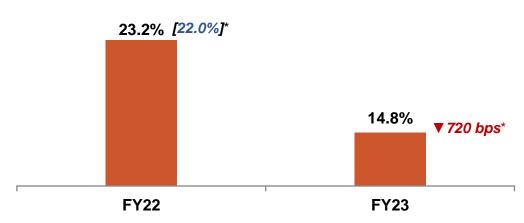










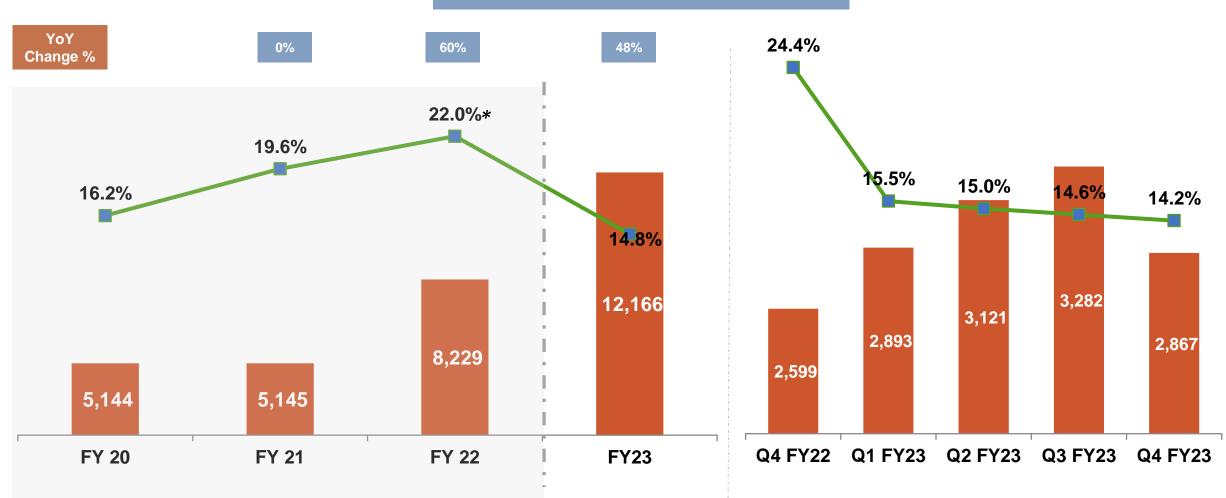


Absolute Rest. EBTDA declined by 1 % in LKR terms vs Normalized Rest. EBITDA (↓ by 39% in INR terms)

SRI LANKA BUSINESS RESTAURANT SALES & EBITDA TREND







^{*} EBITDA% after Normalizing additional incentives in FY22



THANK YOU