ARVIND FASHIONS LIMITED

A MEMBER OF THE LALBHAI GROUP

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Website: www.arvindfashions.com

To,

August 10, 2023

To,

BSE Limited
National Stock Exchange of India Ltd.
Listing Dept., / Dept. of Corporate Services
Listing Dept., Exchange Plaza, 5th Floor

Phiroze Jeejeebhoy Towers

Plot No. C/1, G. Block

Dalal Street

Bandra-Kurla Complex

Mumbai - 400 001 Bandra (E)
Mumbai - 400 051

Security Code: 542484

Dear Sir/Madam,

Security ID: ARVINDFASN

Sub: Investor Presentation on Unaudited Standalone and Consolidated Financial Results of the Company for

Symbol: ARVINDFASN

the quarter ended on 30th June 2023

Ref.: Regulations 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Pursuant to Regulations 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith Investor Presentation issued by the Company in respect of Unaudited Standalone and Consolidated Financial Results of the Company for the quarter ended 30th June 2023.

You are requested to take the same on records.

Thanking you,

Yours faithfully,

For Arvind Fashions Limited

Lipi Jha

Company Secretary

Encl: As above.





Q1 FY24 RESULTS PRESENTATION

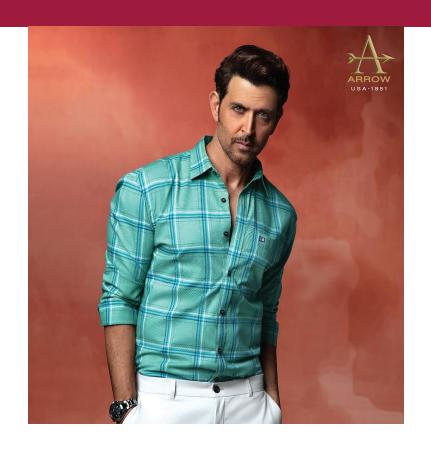
Arvind fashions

Aug | 2023

DISCLAIMER

This document by Arvind Fashions Limited ('the Company') contains forward-looking statements that represent our beliefs, projections and predictions about future events or our future performance. These forward-looking statements are necessarily subjective and involve known and unknown risks, uncertainties and other important factors that could cause our actual results performance to differ materially from any future results or performance described in or implied by such statements. The forward-looking statements contained herein include statements about the Company's business prospects, its ability to attract customers, its expectation for revenue generation and its outlook. These statements are subject to the general risks inherent in the Company's business. These expectations may or may not be realized. Some of these expectations may be based upon assumptions or judgments that prove to be incorrect. In addition, the Company's business and operations involve numerous risks and uncertainties, many of which are beyond the control of the Company, which could result in the Company's expectations not being realized or otherwise materially affect the financial condition, results of operations and cash flows of the Company. The forward-looking statements are made only as of the date hereof, and the Company does not undertake any obligation to (and expressly disclaims any obligation to) update any forward-looking statements to reflect events or circumstances after the date such statements were made, or to reflect the occurrence of unanticipated events.

AGENDA







01

02

03

Q1 Performance Highlights

Q1 FY24 Results

Way Forward

Q1 FY24 PERFORMANCE HIGHLIGHTS

FY24 OBJECTIVES - WHAT WE HAVE SET FOR OURSELVES

Objectives

Sales & Profitability

- · Focus on profitable revenue growth and aspiration to grow ahead of industry
- Continue sharper focus on further expanding EBITDA & PAT margins

Re-energizing the brands

- Drive higher market share through increased investments in advertising
- Product innovation

Retail rigor & key performance indicators

- Focus on high quality season launch, helping drive superior customer experience with better sell-thru's and lower discounting
- Pilot new retail format(s) for existing brands & execute multi-category play

Accelerate store expansion

To open ~200 stores, largely through FOFO route

Working capital, debt, return on capital employed & equity

- Focus on better inventory turns & NWC days leading to higher free cash flow
- · De-leveraging to continue
- Further improvement in ROCE & ROE

MARKET & ECONOMY UPDATE



Slowdown in consumption demand

Premiumization continues to be key differentiator across brands

Slowdown in the online channel

Early start of EOSS and higher discounting in market

Q1 FY24 RESULTS 6

Q1 FY24 BUSINESS HIGHLIGHTS



4% sales growth Y-o-Y, leading to the best ever Q1 revenues

> Retail LTL of 4%; despite muted consumer demand



Improvement in EBITDA margins by 130 bps (Y-o-Y)

Maintained double digit EBITDA margins for USPA & Tommy Hilfiger

Continued focus on cost optimization



Strong growth in retail and department store channel Y-o-Y

70%+ growth in online direct-to-consumer business (marketplace + NNNow)



30%+ growth in footwear and 12% growth in kids wear business (Y-o-Y)

Adjacent categories demonstrated strong growth momentum



Continued progress on healthy sell-thru's across brands; not resorted to early EOSS

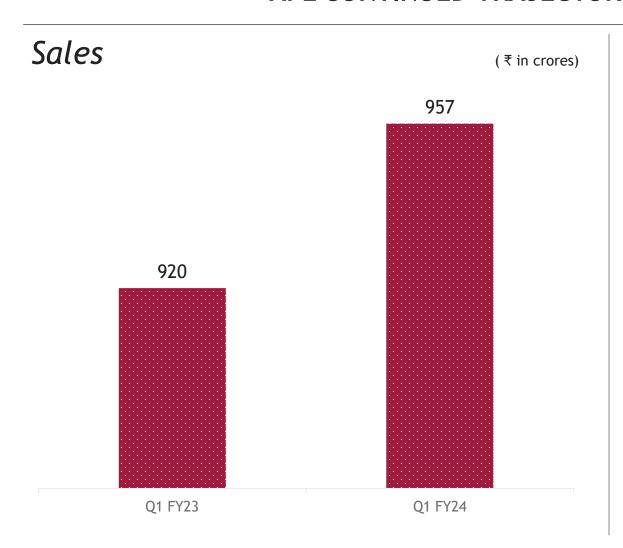
Positive LTL along with other efficiencies led to 340 bps improvement in gross margin (Y-o-Y)



EBITDA at ₹ 116 crores; 24% growth Y-o-Y

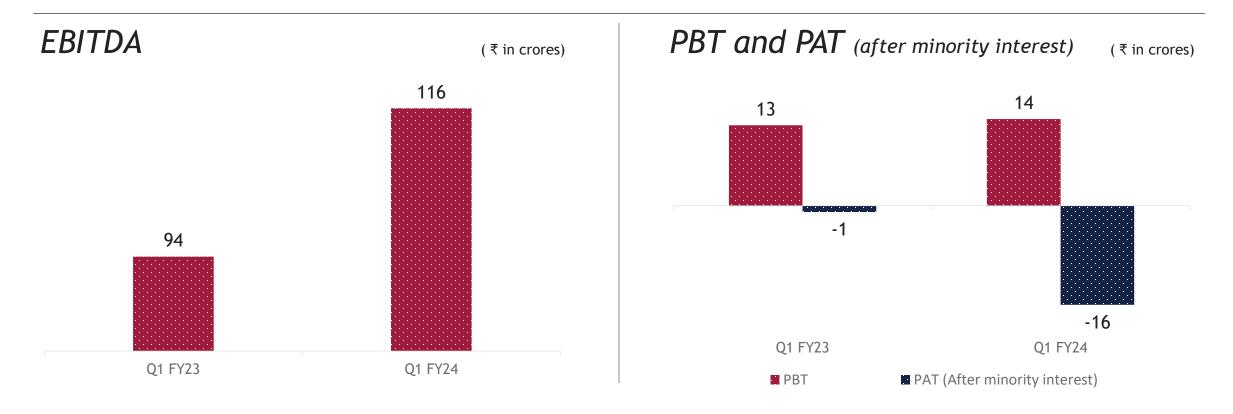
EBITDA margins higher by 190+ bps led by gross margins improvement and operating leverage (Y-o-Y)

AFL CONTINUED TRAJECTORY OF GOOD PERFORMANCE



- Witnessed 4% sales growth largely led by department stores and retail channel
- Strong growth momentum in non-apparel categories (like footwear, accessories etc.)
- Added 45 EBOs during Q1

CONTINUING WITH IMPROVED PROFITABILITY





Gross margins improvement & op. leverage led to EBITDA margin higher by 190+ bps

Higher tax on account of dividend received from PVHAFPL during Q1

Q1 FY24 - GROUPWISE PERFORMANCE

(₹ in crores)

| | Sales | | | |
|-----------------|---------|---------|----------|--|
| | Q1 FY24 | Q1 FY23 | % Growth | |
| | | | | |
| Power Brands | 760 | 749 | 2% | |
| Emerging Brands | 197 | 171 | 15% | |
| Total | 957 | 920 | 4% | |

| EBITDA | | | | |
|---------|---------|--|--|--|
| Q1 FY24 | Q1 FY23 | | | |
| | | | | |
| 94 | 83 | | | |
| 22 | 11 | | | |
| 116 | 94 | | | |

| EBITDA % | | | | |
|----------|---------|--|--|--|
| Q1 FY24 | Q1 FY23 | | | |
| | | | | |
| 12.4% | 11.1% | | | |
| 11.0% | 6.1% | | | |
| | | | | |
| 12.1% | 10.2% | | | |

Operating leverage in power brands coupled with strong revenue growth in emerging brands leading to overall margins improvement by 190+ bps

Note:

Power Brands - US Polo Assn., Tommy Hilfiger, Flying Machine and Arrow Emerging Brands - Calvin Klein, Sephora, Ed Hardy, Aeropostale and Others











SEPHORA

Q1 FY24 PERFORMANCE HIGHLIGHTS

BRAND HIGHLIGHTS







- Continued domination in casual lifestyle category in its journey towards 2,000+ Crs NSV
- Driving product innovation to premiumize the brand and significant investments in marketing initiatives
- Investment in bottom wear continuing to deliver strong outcomes
- Adjacent categories continue to strengthen the brand; recent launch of Athleisure line through a new line 'USPA Sports'

ARROW



- Despite slowdown and lower wedding calendar, brand continued its journey of profitable growth
- Further rollout of super premium '1851' line yielded excellent results
- Strong sell-thru's in recently launched 'Autopress' product line and continued focus on superior retail experience





- Launched new brand identity through new logo, design and brand positioning in SS'23
- Improvement in full price sell-thru's in SS'23 despite slowdown in the market
- Driving upgraded product designs to build stronger customer connect
- Encouraging response to new collections by trade community
- Footwear category extension showing good traction

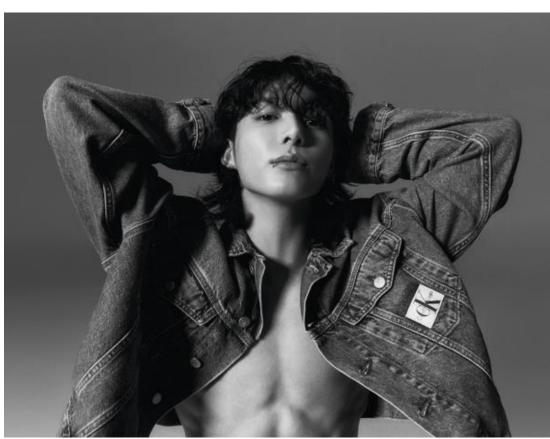




- Superior sales growth and profitability, despite market slowdown
- Focus on excellent customer retail experience along with high quality product designs across 100+ stores in India
- Encouraging response to 'Tommy tailored' line







- Premiumization aiding brand's strong financial performance with industry leading full price sell-thru's and retail LTL
- Market leadership in bridge to luxury segment in Jeans, Tees and Innerwear segments
- Continued strong partnership with brand ambassador - Disha Patani with launch of new watch campaign

SEPHORA



- Record launch of 'Rare Beauty' brand exclusively on Sephora across its stores and NNNow.com
- Leading player in the prestige segment with presence in 26 EBOs across key malls in the country
- Strong engagement with women consumers through unique shopping experiences

Q1 FY24 RESULTS

Q1 FY24 - PERFORMANCE SNAPSHOT

| | | (₹in crores) |
|-------------------------|---------|--------------|
| | Q1 FY24 | Q1 FY23 |
| Revenue from Operations | 957 | 920 |
| Other Income | 11 | 2 |
| Total Income | 968 | 922 |
| EBITDA | 116 | 94 |
| PBT | 14 | 13 |
| Taxes | 19 | 5 |
| Minority Interest | 12 | 9 |
| PAT | (16) | (1) |



Sharp focus on improving profitability

Arvind Fashions

TIGHT CONTROL ON WORKING CAPITAL

| | | | (₹ in crores) |
|----------------|--------|--------|---------------|
| | Jun'23 | Jun'22 | Mar'23 |
| Inventory | 1174 | 1013 | 1131 |
| Inventory days | 93 | 98 | 91 |
| Receivables | 451 | 549 | 560 |
| Debtor days | 46 | 56 | 49 |
| GWC | 1625 | 1562 | 1691 |
| GWC days | 139 | 154 | 140 |
| Payables | 916 | 996 | 1020 |
| Creditor days | 88 | 105 | 91 |
| NWC | 709 | 566 | 671 |
| NWC days | 52 | 49 | 49 |

Note for days calculation, for example: Inventory days = Average TTM Inventory / TTM Revenues * 365

Continued focus on sharper control on inventory & debtors in challenging demand environment



WAY FORWARD

AFL

Demand environment remains soft; expect trends to improve gradually by festival season

Improve profitability further by better full price sell-thru's, operating leverage through cost optimization etc.

Momentum on retail network expansion across brands through the franchisee model

Continue decisive focus on scaling existing brands through cash accruals

Increased investments in advertising to re-energize our brands

Strengthening balance sheet through FCF generation leading to higher ROCE



THANK YOU