CIN: L65100DL1994PLC061287



Fusion Microfinance Limited (Formerly known as Fusion Microfinance Private Limited)

Letter No. FMFL/SEC/2023-24/SE-24

Date:22.05.2023

The Manager	The Manager
Listing Department	Listing Department
National Stock Exchange of India Limited	BSE Limited
Exchange Plaza, Plot No. C/1, G Block Bandra	Phiroze Jeejeebhoy Towers
Kurla Complex, Bandra (E), Mumbai - 400 051	Dalal Street, Mumbai - 400 001
Scrip Code: FUSION	Scrip Code: 543652

Sub: Submission of Earnings Presentation

Dear Sir/Ma'am,

Pursuant to Regulation 30, Regulation 51 and other applicable provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the Earnings Presentation with respect to Financial Results for Quarter and Financial Year ended on March 31, 2023.

The same is also available on the website of company i.e. www.fusionmicrofinance.com.

Request you to take the same on records.

Thanking you, Sincerely,

For Fusion Micro Finance Limited (Formerly Fusion Micro Finance Private Limited)

Deepak Madaan Company Secretary & Compliance Officer Membership No. A24811 Place: Gurugram





Limited

Investor Presentation Q4 & FY23

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Presentation Path







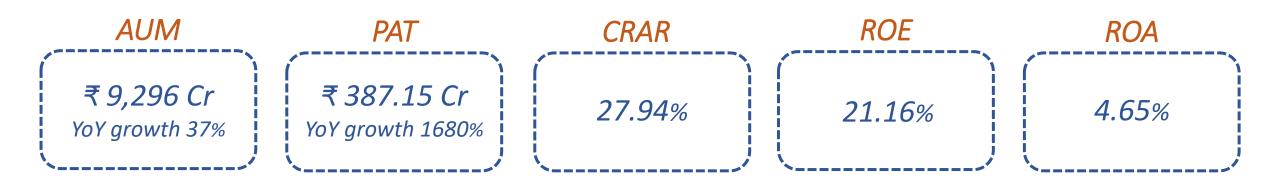


Executive Summary FY'23



Milestone year... successful listing, robust AUM growth of 37 %, highest ever PAT and Rating upgrade. Organic addition of ~0.8 Mn new clients, currently 3.5 Mn clients across 20 states. Cost of Borrowing reduced by 13 bps

Set for long term sustainable growth on the back of investments in network, human capital and technology with healthy capital position



Executive Summary Q4 FY'23



Consistent quarter with growth across all metrics. AUM grew by 7% QoQ NIM expanded by 26 bps. Marginal Cost of Borrowing reduced by 48 bps











Performance Highlights – FY'23















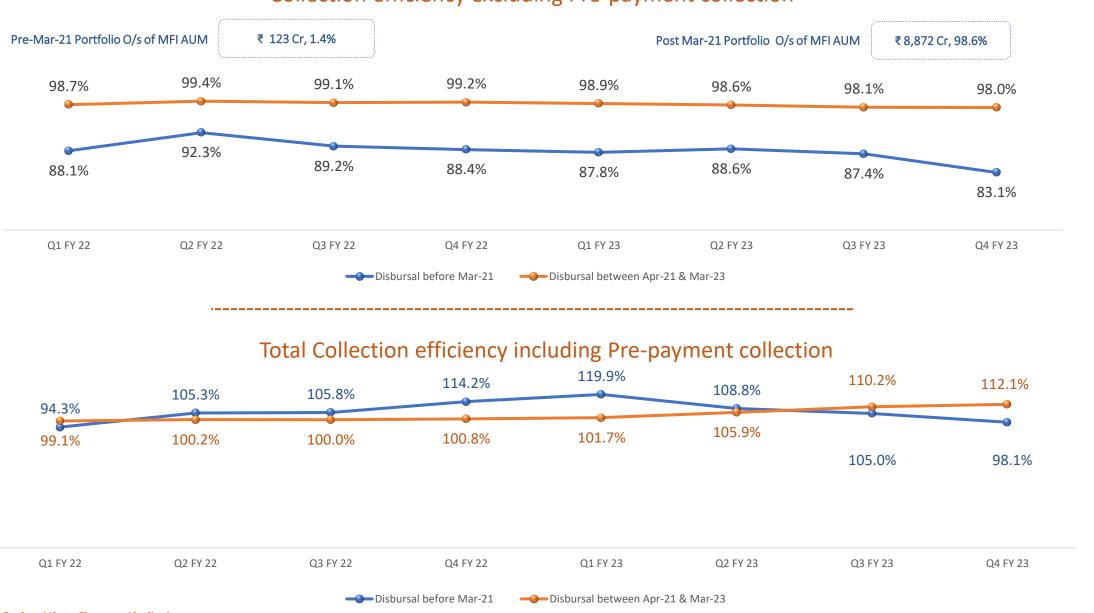




Collection Efficiency



Collection efficiency excluding Pre-payment collection



Impact of Credit Cost



Understanding the Credit Cost Impact (₹ Million)	Q4 FY 23	FY 23	FY 22
Opening ECL [A]	2,894.37	3,603.50	2,853.02
- Provisions as per ECL [B]	690.05	1,995.13	3,684.87
Reversals (on account of write-off) [C]	457.80	2,472.01	2,934.39
Closing ECL [D = A+B-C]	3,126.62	3,126.62	3,603.50
Impairment [F]	690.05	1,995.13	3,684.87
Credit Cost (Provisions) / % of Avg. On-Book Loan Portfolio	0.85%*	2.73%	6.75%
Bad-Debt Recovery [G]	48.78	179.93	69.74
Net P&L Impact [F – G]	641.27	1,815.20	3,615.13
Net P&L Impact – % of Avg. On-Book Loan Portfolio	0.79%*	2.48%	6.62%

Non-annualized

Slab	Gross Loans (₹ Mn)	ECL (₹ Mn)	Gross Loans (%)	ECL (%)
- Stage I	80,050.72	704.42	95.82%	0.88%
- Stage II	602.49	241.12	0.72%	40.02%
- Stage III	2,888.99	2,181.08	3.46%	75.50%
Total	83,542.20	3,126.62	100.00%	3.74%
- GNPA (Stage III)				3.46%
- NNPA (Net Stage III)				0.87%
- PAR 90+				2.82%

Total Management overlay of ₹ 512.50 Mn as on March 31, 2023 Credit Cost 2.73% includes 70 bps of management overlay

^{₹ 1,336.74} Mn portfolio has been restructured under Resolution Framework 2.0 which was ~2.5% of AUM as on September 30, 2021 Outstanding as on March 31, 2023, ₹ 148.94 Mn (~ 0.2% of AUM)





13+ years of robust performance



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Diversified

Organically diversified since inception

Client Growth

23% for last 5 years

AUM Growth

37% for last 5 years

Technology

On Cloud since 2013

Cost of Funds

Reduced by 237 bps in last 5 years

Marquee Investor

Warburg Pincus - 2018

Rating

3 upgrades in last 5 years, currently "A" stable (CRISIL, CARE, ICRA)

IPO

2023

New Product

Started MSME in 2019







Vision, Mission and Values



Vision:

"Fusion Micro Finance with a social vision and business orientation aims to provide underprivileged women with economic opportunities to transform the quality of their lives."



Mission:

"A self-sustainable financial institution which leverages the distribution network to channel other products and services."





Our Presence



~3.53_{Mn}
Active Clients

20

States

(including 3 UTs)

1086

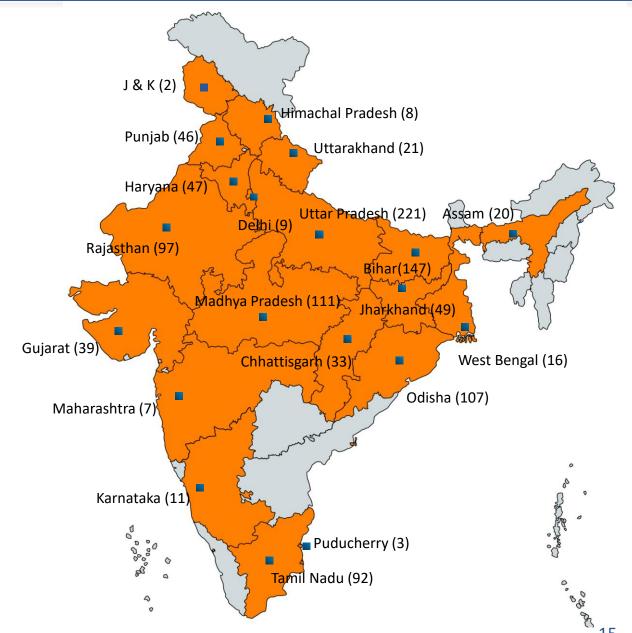
Branches

398

>1.25

Districts

Villages











Diversification







Consistency



People

Digital Orientation





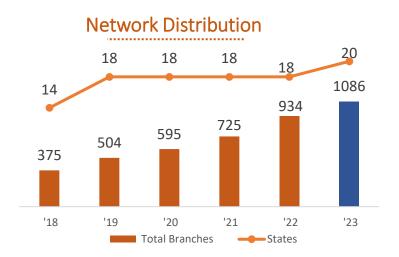
Strong Governance

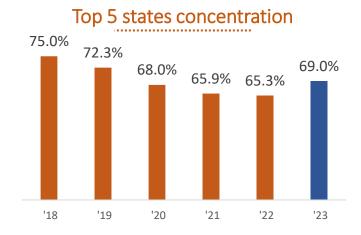


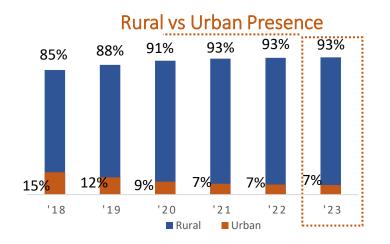
Key Strengths: Diversification



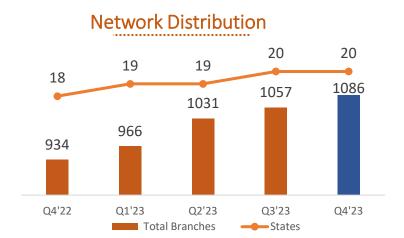
YoY

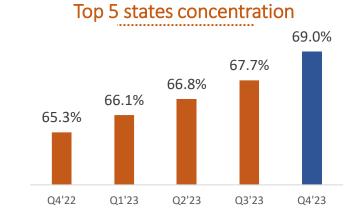


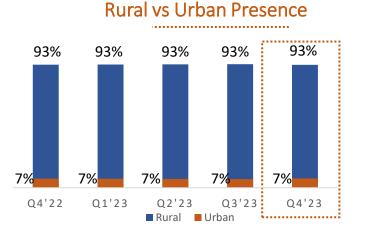




QoQ







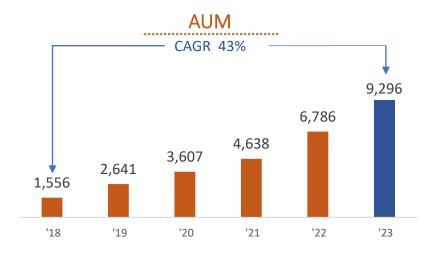
Key Strengths: Consistency

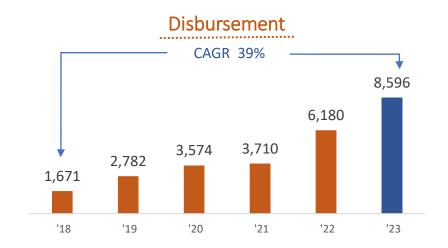


₹ in Crore











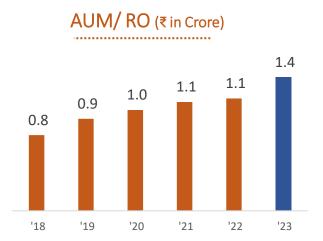


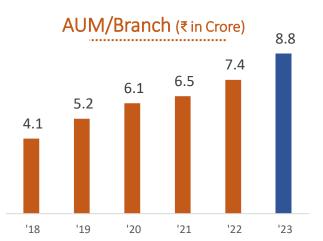


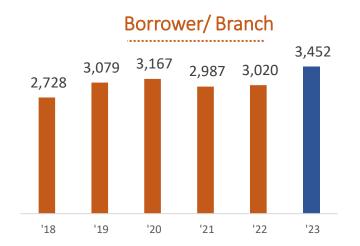
Key Strengths: Consistency (Contd...)

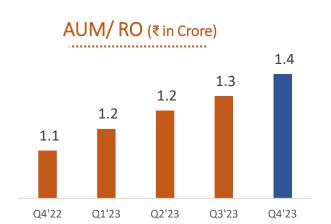


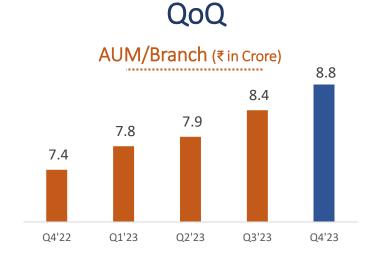


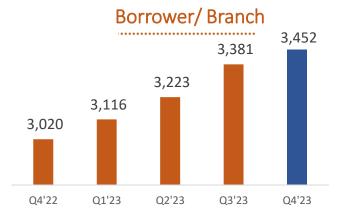










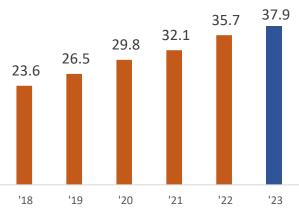


Key Strengths: Operational Prudence

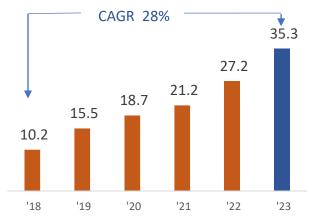


YoY

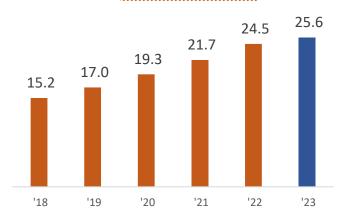
Avg. Ticket Size (₹ in K)



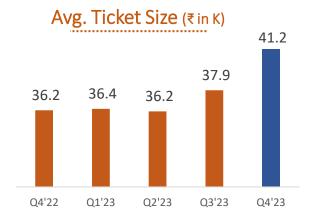
Borrowers (in Lacs)

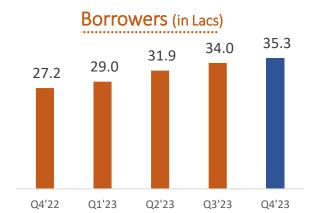


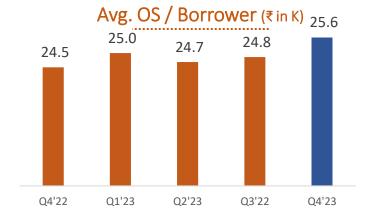
Avg. OS / Borrower (₹ in K)



QoQ







Key Strengths: People





Stable and Experienced core management team and a strong second line with diversified experience

Balanced infusion of strong talent for key leadership positions with progressing home-grown talent

Building a performance driven culture which rewards top performers

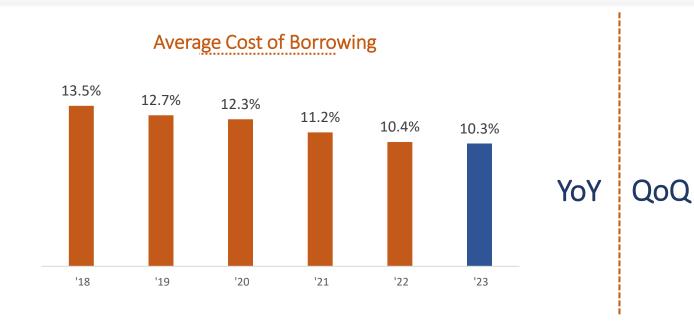
Focus on enhancing the Employee Experience through seamless processes, benefits and connect

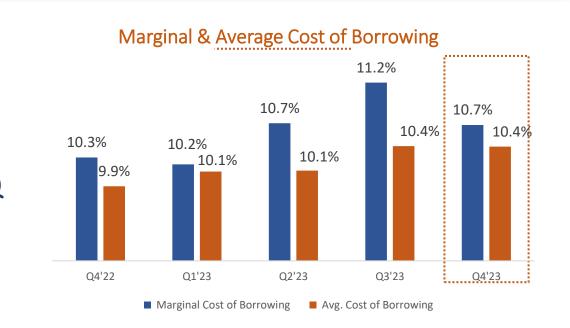
Team Size >10k

Across 1086 locations

Key Strengths: Liability Management







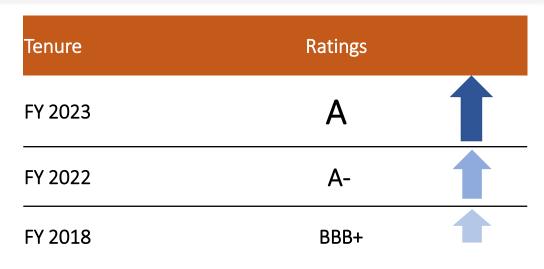
Institutions / Banks	FY23	FY'22	FY'21	FY'20	FY'19	FY'18
Public Sector Bank	25.8%	21.4%	13.3%	5.4%	1.1%	6.6%
Development financial Institutions	7.8%	11.7%	13.3%	12.7%	5.9%	7.2%
Private Sector Bank	37.5%	36.5%	36.4%	39.9%	50.3%	23.6%
Foreign-Bank	12.9%	13.7%	16.4%	20.3%	10.4%	6.6%
Non-Banking Financial Institutions	9.5%	8.8%	7.1%	10.1%	18.1%	32.6%
Foreign Portfolio Investors	6.5%	8.0%	13.5%	11.7%	14.3%	23.5%
Total	100%	100%	100%	100%	100%	100%

Key Strengths: Liability Management (Contd...)









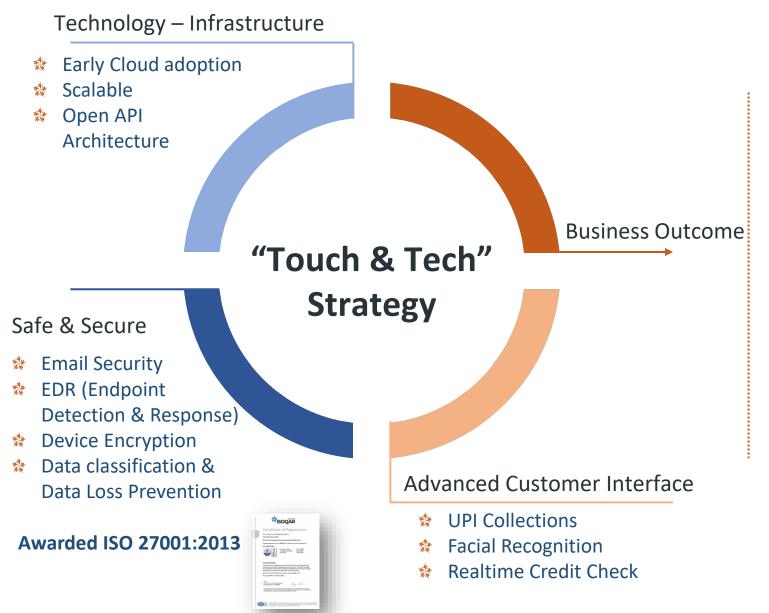
Loan Maturity (Tenure)



Rating Instrument	Rating Agency	Ratings
Long-term debt	CRISIL	A Stable
Long-term debt	CARE	A Stable
	CRISIL	A Stable
NCD	CARE	A Stable
	ICRA	A Stable
Grading	CART	MFI 1
Comprehensive MFI Grading (COCA)	M-CRIL	M2C1
Client Protection Certification	M-CRIL	Gold Level

Key Strengths: Digital Orientation





Customer Experience



- Digital onboarding improved from 30% in 2018 to 100% in 2023
- Cashless disbursement improved from 20% in 2018 to 97% in 2023

Efficiency



Loan Approval TAT reduced from 13 days in 2016 to ~4 days In 2023

Scalability & Optimization of Resources

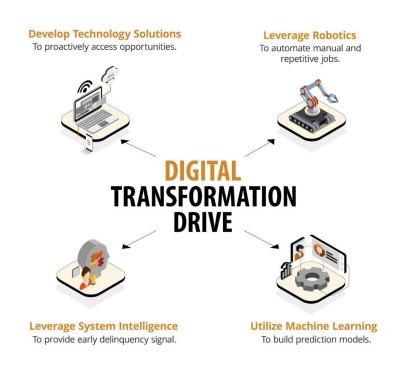


Branches increased from 375 in2018 to 1086 in 2023 with presence in 20 states & 398 districts

Key Strengths: Digital Orientation (Building for future)



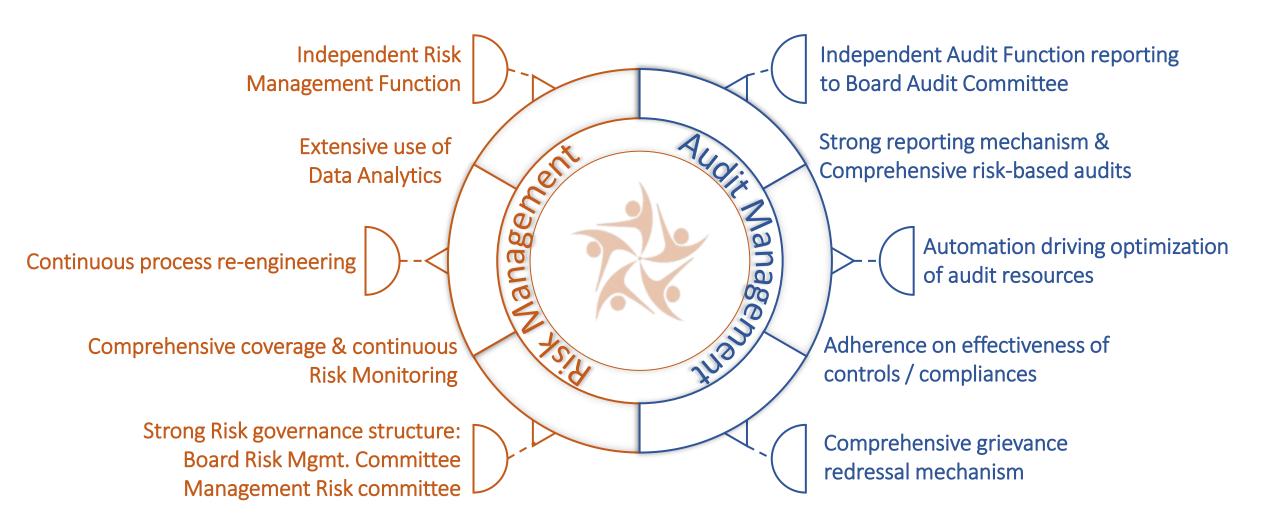
- Real-time insights with Data Lake and Analytics
- Driving operational efficiency with automated Credit Decisioning
- Continuous investment in core technology
- Best-in-class cyber resilience framework



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Key Strengths: Strong Governance





ESG - seeking to be a responsible Financial Institution



Responsible approach towards environment, community and employees as well as towards internal governance standards

Continuous Engagement with Community and Employees



2,898 initiatives covering 344 districts in 21 states, which have benefitted over 7,39,854 people



Introduced mobile medical van with an aim to provide healthcare access to rural people, covering 17 villages in Punjab.



Initiatives like funding cataract surgeries, providing sanitary napkins to 11,200 women & adolescent girls, wheelchairs to the disabled and water purifiers in schools.



Ensured environmental sustainability through plantation of 6,000 saplings, benefitting 18,500 people.



Supported 100 farmers in wheat production and mushroom farming for improved income, while educating on sustainable farming techniques.

Governance Standards



50% board comprising independent directors including 2 women directors



Special veto powers for Chief Risk Officer and Head of Audit for new area approval



Risk Management Committee to review management policies in relation to various risks and regulatory compliance issues



Dedicated ALM committee to monitor maturity schedule of financial liabilities & assets



Awarded a score of 96.0% on the Code of Conduct Assessment for MFIs in India by $M\text{-}CRIL^{(1)}$



Highest number of branches in states like Bihar and UP that have a large majority of districts rated low on financial inclusion⁽²⁾



Received 'CSR Health Impact Award 2022' by IHW Council for Covid-19 Welfare Initiatives



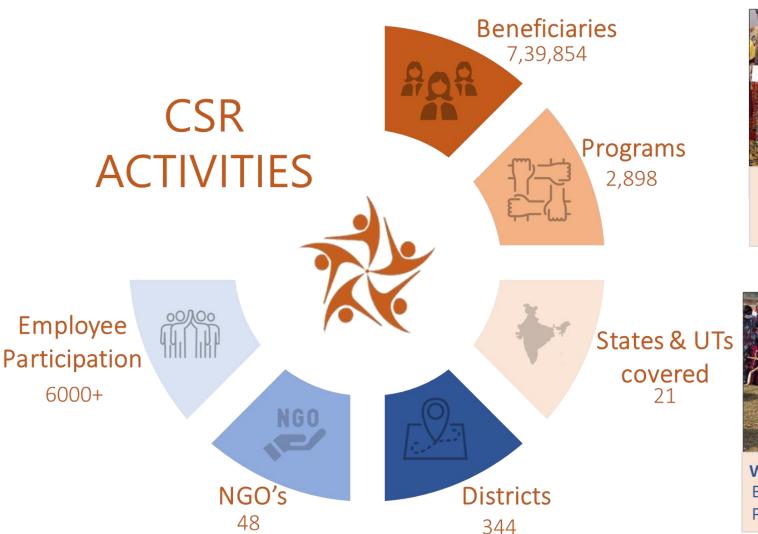
Awarded the "Gold" Client Protection Certification from SPTF and CERISE in 2022

- 1. Rated 96.0% on the Code of Conduct Assessment for MFIs in India, based on indicators of transparency, client protection, governance, recruitment, client education, grievance redress and data sharing, by M-CRIL, a global leader in the financial rating of microfinance institutions
- 2. States such as Uttar Pradesh and Bihar have a CRISIL Inclusix (index measuring the extent of financial inclusion) score below 45, with 50% of districts in Uttar Pradesh and 65% districts in Bihar having Inclusix scores below 40 as of FY16

Corporate Social Responsibility



Fusion creates a positive impact on economic, social, and environmental growth of disadvantaged communities through integrated and sustainable development initiatives





Scholarship Program
Beneficiaries: 357

Programs: 55



Livelihood Program
Beneficiaries: 1,088

Programs: 29



Water, Sanitation & hygiene Beneficiaries: 14,861

Programs: 43



Promoting SportsBeneficiaries: 734

Programs: 13

Corporate Social Responsibility





Beneficiaries: 5,07,263

Programs: 1,953



Beneficiaries: 58,543

Programs: 109



Beneficiaries: 2,250

Program: 1



Beneficiaries: 13,803

Programs: 2



Beneficiaries: 8,701

Programs: 9



Beneficiaries: 195

Program: 77



Beneficiaries: 44,805

Programs: 193



Beneficiaries: 34,950

Programs: 9



Beneficiaries: 25,405

Programs: 149



Beneficiaries: 1,091

Programs: 10





Profit and Loss Statement



Profit & Loss Statement (₹ Million)	Q4 FY 23	Q4 FY 22	YoY %	FY 23	FY 22	YoY %
Revenue from operations						
- Interest income	4,507.39	3,071.87	46.73%	16,001.03	10,643.19	50.34%
- Other than interest income	501.55	432.86	15.87%	1,418.20	869.46	63.11%
Total revenue from operations	5,008.94	3,504.73	42.92%	17,419.23	11,512.65	51.31%
- Other income	197.98	220.82	(10.34)%	580.47	500.84	15.90%
Total income	5,206.92	3,725.55	39.76%	17,999.70	12,013.49	49.83%
Expenses						
- Finance costs	1,742.36	1,365.54	27.59%	6,427.77	4,959.64	29.60%
- Employee benefit expense	894.02	644.39	38.74%	3,255.24	2,330.66	39.67%
- Depreciation and amortization expense	22.99	17.09	34.52%	74.05	53.71	37.87%
- Other expenses	336.32	202.16	66.36%	1,119.11	738.29	51.58%
- Impairment of financial instruments	691.96	1,340.02	(48.36)%	2,003.69	3,686.93	(45.65)%
Total expenses	3,687.65	3,569.20	3.32%	12,879.86	11,769.23	9.44%
Profit before tax	1,519.27	156.35	871.71%	5,119.84	244.26	1996.06%
- Tax expense	374.03	24.40	1432.91%	1,248.39	26.71	4573.87%
Profit after tax for the period/year	1,145.24	131.95	767.93%	3,871.45	217.55	1679.57%
Net interest income	2,737.55	1,685.95	62.37%	9,472.11	5,606.67	68.94%
PPOP	2,211.23	1,496.37	47.77%	7,123.53	3,931.19	81.21%

Balance Sheet



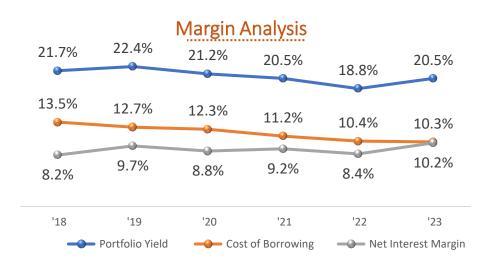
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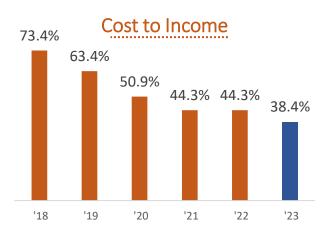
			Creating Opportunities
Financial Position (₹ Million)	FY 23	FY 22	YoY %
Financial and Non-financial assets			
- Cash & Other Bank Balances	9,503.61	10,113.72	(6.03)%
- Bank balances other than cash and cash equivalents	1,146.66	1,422.26	(19.38)%
- Loans - (Net of Impairment Loss Allowance)	80,415.58	59,181.94	35.88%
- Current and deferred tax assets	1,161.03	1,221.17	(4.92)%
- Property, plant and equipment, Right of use asset and Intangible assets & Capital WIP	212.12	191.92	10.53%
- Other financial assets & Derivative financial instrument	1,114.40	607.58	83.42%
- Other non-financial assets	81.97	166.23	(50.69)%
Total assets	93,635.37	72,904.82	28.44%
Financial and Non-Financial liabilities			
- Debt securities	6,288.00	7,837.76	(19.77)%
- Borrowings (other than debt securities)	60,366.08	48,294.66	25.00%
- Subordinated liabilities	1,129.91	1,625.67	(30.50)%
- Trade payables & Derivative financial instrument	813.95	451.50	80.28%
- Other financial liabilities	1,576.96	1,136.52	38.75%
- Other non-financial liabilities	241.28	179.20	34.64%
Total liabilities	70,416.18	59,525.31	18.30%
Total equity	23,219.19	13,379.51	73.54%
Total liabilities and equity	93,635.37	72,904.82	28.44%

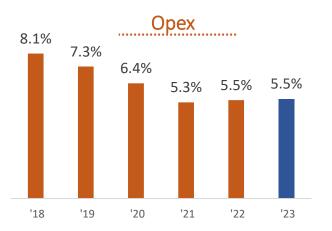
Key Ratios



YoY



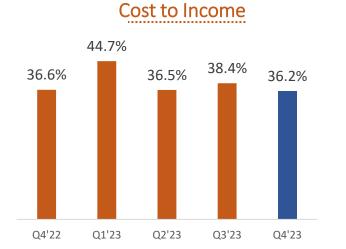


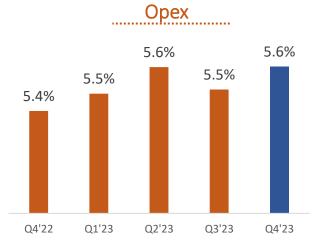


Margin Analysis



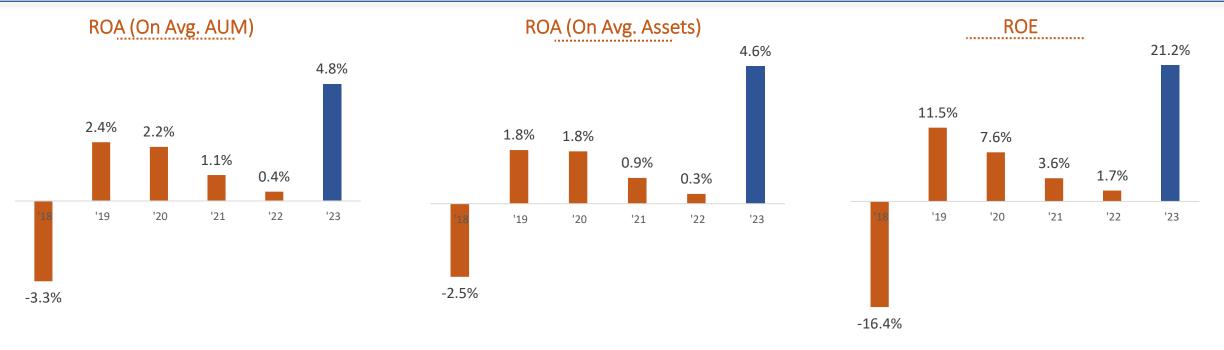
QoQ

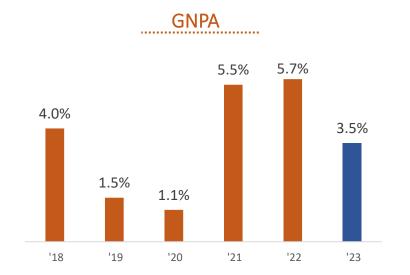


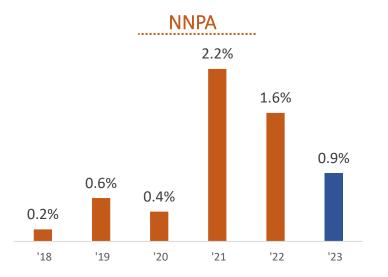


Key Ratios









MSME Business



- MSME vertical launched in Dec 2019 to tap the potential of the 'missing middle'
- ★ Building credit assessment capability ...nucleus of our MSME strategy
- Clear focus on mapping adjacencies and potential thereof
- ★ Business Update (As of FY23):
 - ★ Total Clients: 10,747
 - GLP (₹ in Crore): 301.64
 - ★ States: 10
 - Branches: 67
 - ★ Team Size: 738

Recent Awards & Accolades







We are honoured and proud to have received the

"MICROFINANCE ORGANIZATION OF THE YEAR (LARGE)"

award by Inclusive India Awards 2022, a joint initiative of Access Development

Services and Niti Aayog. The award was handed over by

Dr. V. Anantha Nageswaran, CEA Govt. of India.

"Best Data Analytics Initiative of the Year"

(Micro Finance Company)

2nd Annual

NBFC & Fintech Excellence Awards 2023

By Quantic

Highly Experienced Board with Strong Governance





Devesh Sachdev Promoter, MD & CEO

Chairperson of the governing board of Microfinance Institutions Network

Over 26 years of experience in service industry

Holds a Post-Graduate Certificate from XLRI, Jamshedpur and has also completed HBS Accion Program from Harvard Business School, USA



Narendra Ostawal Nominee Director

- Managing Director at Warburg Pincus India Limited
- 20 years of experience
- Previously worked with 3i India and Mckinsey & Company
- Holds a PGDM in business management from IIM Bangalore



Kenneth Dan Vander Weele Nominee Director

- Served on the board of Creditaccess
 Grameen and Muthoot Microfinance, among others
- Over 15 years of experience
- Holds a PhD from the Oxford Centre for Mission Studies, Open University



Ratna Dharashree Vishwanathan Independent Director

- Over 35 years of experience working with the Government of India, MFIN, and Oxfam India among others
- Currently, on the board of Moneyboxx
 Finance Limited , and Dilip Buildcon Limited



Namrata Kaul Independent Director

- Over 34 years of experience working with companies like Grindlays Bank and Deutsche Bank
- Currently on the board of Havells India, and Schneider Electric among others



Pankaj Vaish Independent Director

- Currently on the board of IIFL Wealth Management, Krishna Institute of Medical Sciences and Indium Software (India)
- Over 35 years of work experience
- Bachelor from IIT BHU and MBA from University of Minnesota, U.S.A.

Stable & Experienced Management Team





COO - MFI

 Previously worked with companies like GE India, SBI Cards & Payments Services, Citicorp Finance (India) and SRF Finance

Holds a PGDM in Mktg Science from IMM. Delhi



COO- MSME

 Previously worked with companies such as Religare Housing Development Finance Corporation, HDFC Bank, ICICI Bank, among others

Qualified CA



Gaurav Maheshwari

CFO

Previously worked with Essel Mining (Aditya Birla Group) and Avantha Holdings

Qualified Chartered Accountant



Deepak Madaan
CS and
Compliance Officer

 Previously worked with Almondz Capital, Management Services and Megha Technical Engineers

 Qualified CS and holds a Bachelor's degree in Law



Pooja Mehta CHRO She has over 20 years of experience working extensively in HR domain. She has been associated with organization likes PwC and Mercer.

She is a post-graduate in psychology from Delhi University and completed her post graduation from XLRI



Ankush Ahluwalia CBO Previously worked with Magma Fincorp and Development Credit Bank among others

Holds a Master's in Business Economics from Kurukshetra University



Sanjay Mahajan CIO 31 years of rich and diversified experience

 Holds two master degree in Mathematics & Computer Science from Punjab University

 Previously worked with brands like Mazda, P&G, Yum, Bata, SATIN



Satish Mani SVP – Audit Previously worked with GE Capital, ICICI Bank, Kotak Mahindra Bank, and Sundaram Finance

 B. Com from Delhi University and has also completed HBS Accion Program



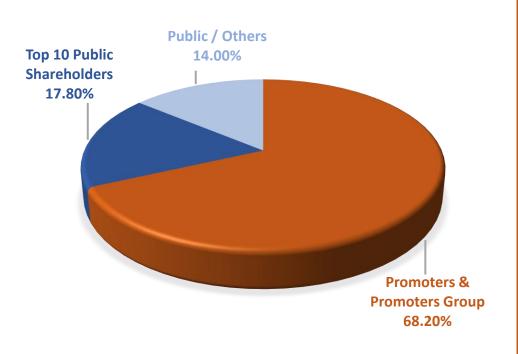
Sanjay Vishwanath Choudhary CRO

 Previously worked with Axis Bank, Tata Consultancy Services, Satin Creditcare Network, WIMCO and ICICI Bank

 Qualified CA and completed FRM certification from GARP

Share Holder Profile





#	Category	Top 10 Share Holders
	Mutual Fund	
1	wutuai runa	Nippon Life India Trustee ltd
2	Insurance Co	Kotak Mahindra Life Insurance Company ltd.
3	Mutual Fund	Aditya Birla Sun Life Trustee Private limited
4	Foreign Investment Co.	Massachusetts institute of technology
5	Foreign Investment Co.	The Nomura trust and banking co.
6	Mutual Fund	Mirae Asset Banking and financial services fund
7	Foreign Investment Co.	BNP Paribas Arbitrage – ODI
8	Mutual Fund	ICICI Prudential Multicap fund
9	Insurance Co	HDFC Life Insurance company limited
10	LLP	Aadi Financial advisors LLP

Abbreviations



AUM	Asset Under Management
PAT	Profit After Tax
NIM	Net Interest Margin
ROE	Return on Equity
ROA	Return on Assets
ECL	Expected Credit Loss
CRAR	Capital Risk Adequacy Ratio
GNPA	Gross Non-Performing Assets
NNPA	Net Non-Performing Assets
NII	Net Interest Income
PPOP	Pre-Provision Operating Profit before tax
СОВ	Cost of Borrowing
CAGR	Compound Annual Growth Rate
Opex	Operating Expenses
YoY	Year on Year
QoQ	Quarter on Quarter
Cr	Crore
L	Lacs
Mn	Million
K	Thousand
FY	Financial Year
Bps	Basis points
Q	Quarter
ALM	Asset Liability Management
TAT	Turn Around Time
API	Application Programming Interface
UPI	Unified Payments Interface
ISO	International Organization for Standardization
GLP	Gross Loan Portfolio

Definitions



- AUM represents the aggregate of principal outstanding for all loans including the assigned portfolio as of the last day of the relevant period/year
- Net Interest Income represents interest income on loan portfolio for the relevant period/year reduced by finance costs for such period/year
- Yield represents interest income as a percentage of average outstanding owned portfolio for the relevant period/year
- Cost of Borrowing represents finance cost as a percentage of average outstanding borrowings for the relevant period/year
- Net Interest Margin represents the difference between the Yield and Cost of Borrowing for the relevant period/year
- Return on Assets represents profit for the relevant period/year as a percentage of average gross AUM/total assets for such period/year
- Return on Equity represents profit for the relevant period/year as a percentage of average equity for such period/year
- **Pre-Provision Operating Profit** represents the sum of profit before tax for the relevant period/year and impairment on financial instruments for such period/year
- **Debt to Equity ratio** represents our total borrowings divided by total equity attributable to shareholders as of the last day of the relevant period/year. Total borrowings represent the aggregate of debt securities, subordinate liabilities, borrowings (other than debt securities) as of the last day of the relevant period/year
- Marginal Cost of Borrowing represents the weighted average cost of borrowings as a percentage of borrowings availed for the relevant period/year.
- Cost to Income ratio represents operating expenses (which comprises the aggregate of employee benefits expense, depreciation and amortization and other expenses) as a percentage of total income less finance costs for the relevant period/year
- Gross NPA represents our portfolio of Stage III Assets as of the last day of the relevant period/year
- Net NPA represents Stage III Assets (Gross NPAs) as of the last day of the relevant period/year as reduced by ECL on Stage III Assets for such period/year.





Thank You

For Investor queries contact:

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