

August 05, 2019

To,	
BSE LIMITED	NATIONAL STOCK EXCHANGE OF
P J Towers	INDIA LIMITED
Dalal Street, Fort,	Listing Department
Mumbai 400 001	Exchange Plaza, 5th Floor, Bandra-Kurla
	Complex, Bandra (East), Mumbai - 400 051
Company Code No.: 531595	Company Code: CGCL

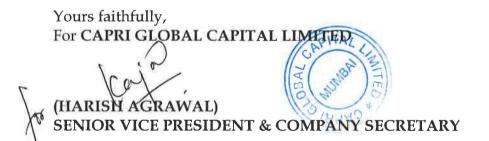
Dear Sir / Madam,

#### Sub: Disclosure under Regulation 30 (6) read with Para A of Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations 2015') – Analyst Meet

We are enclosing herewith a copy of the "Q1 FY 20 Earnings Presentation" for your reference. The same is uploaded on the Company's website <u>www.capriglobal.in</u>

We request you to kindly take the same on record.

Thanking you,



Encl.: as above

### Capri Global Capital Limited

(CIN: L65921MH1994PLC173469)

Regd Off: 502, Tower A, Peninsula Business Park, Senapati Bapat Marg, Lower Parel, Mumbai – 400 013. Tel: +91 22 4088 8100/4354 8200; E-mail: contact@capriglobal.in; Website: www.capriglobal.in





Unlocking potentials, Empowering people

### **INVESTING IN VALUES.** NURTURING LIVES.

Q1FY20 Earnings Presentation

02 August 2019

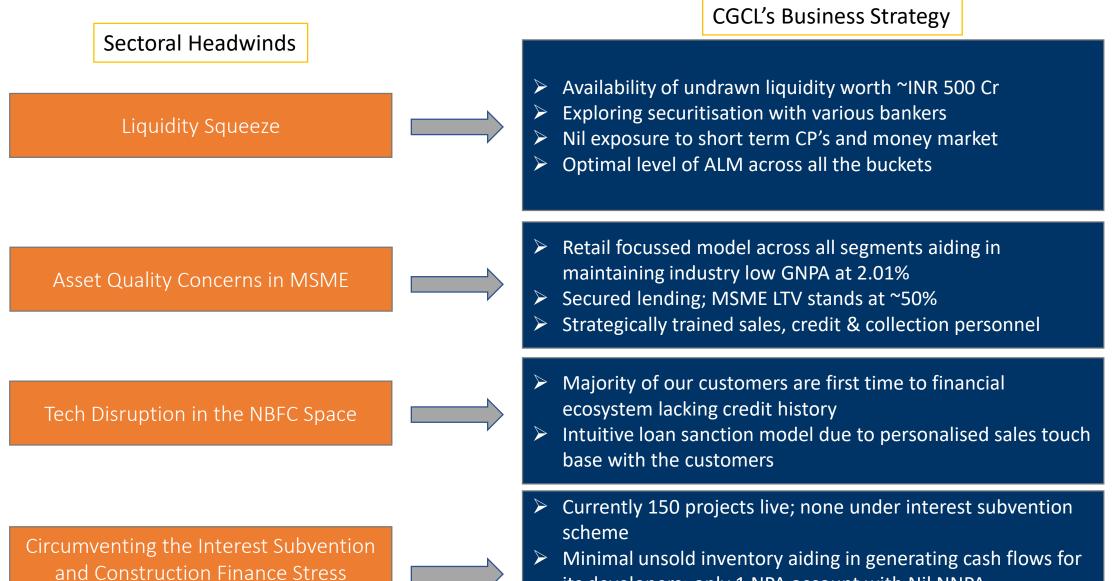
### Disclaimer

This presentation is for information purposes only and does not constitute an offer, solicitation or advertisement with respect to the purchase or sale of any security of Capri Global Capital Limited (the "Company") and no part of it shall form the basis of or be relied upon in connection with any contract or commitment whatsoever. This presentation is not a complete description of the Company. Certain statements in the presentation contain words or phrases that are forward looking statements. All forward-looking statements are subject to risks, uncertainties and assumptions that could cause actual results to differ materially from those contemplated by the relevant forward looking statement. Any opinion, estimate or projection herein constitutes a judgment as of the date of this presentation, and there can be no assurance that future results or events will be consistent with any such opinion, estimate or projection. All information contained in this presentation has been prepared solely by the Company. No information contained herein has been independently verified by anyone else. No representation or warranty (express or implied) of any nature is made nor is any responsibility or liability of any kind accepted with respect to the truthfulness, completeness or accuracy of any information, projection, representation or warranty (expressed or implied) or omissions in this presentation. Neither the Company nor anyone else accepts any liability whatsoever for any loss, howsoever, arising from any use or reliance on this presentation or its contents or otherwise arising in connection therewith. The distribution of this document in certain jurisdictions may be restricted by law and persons into whose possession this presentation comes should inform themselves about, and observe, any such restrictions.

## **Capri Global Capital:** An Introduction

- A diversified Non-Banking Financial Company (NBFC) with presence across high growth segments like MSME, Construction Finance, Affordable Housing and Indirect Retail Lending segments
- Promoted by first generation entrepreneur, Mr. Rajesh Sharma, Capri Global Capital Limited (CGCL) is listed on BSE and NSE
- Strong focus on MSMEs the key growth drivers of the economy; have financed over 11,200+ businesses across several states in India ranging from restaurants to small manufacturing units to traders to private schools
- Affordable Housing Finance business, aligned with the Government's Flagship scheme under the 'Housing For All by 2022' - mission 'Pradhan Mantri Awas Yojna (PMAY)', has already empowered over 8,700+ families to realise the dream of owning their own home
- Committed workforce of over 1,800 employees with a branch presence at 88 locations in 8 states majorly across North and West India
- Strong governance and risk-control framework with scrutiny at multiple levels
  - □ Statutory Auditor : Deloitte Haskins & Sells LLP
  - Internal Auditor : Grant Thornton

### **Resilient Business Model**

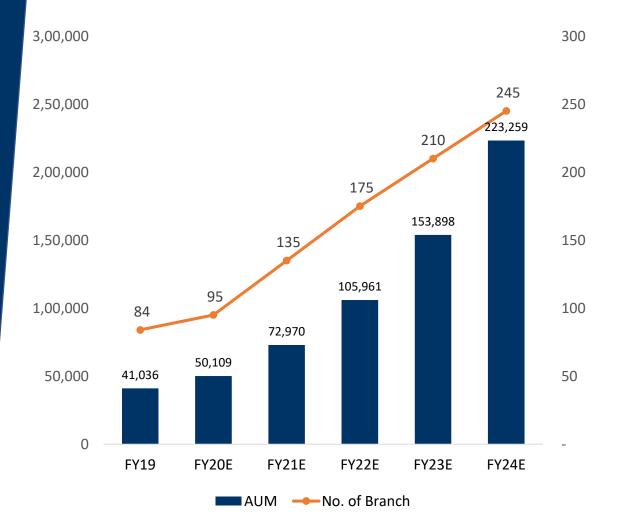


its developers; only 1 NPA account with Nil NNPA Conservative project appraisal being maintained; sole lender

in each project

## Guidance; Adopting a Safer Approach

### Projected AUM (INR Mn) along with Branch Expansion



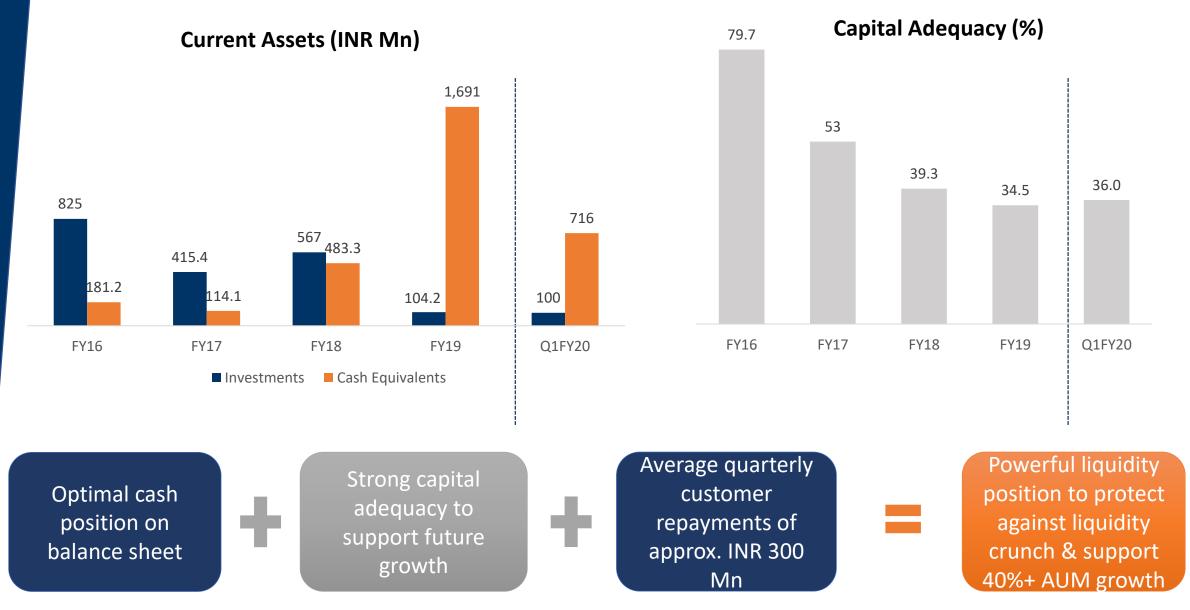
### FY20 GUIDANCE

### Total AUM target at INR 50,000+ Mn

Aim to grow loan book at a CAGR of ~40%

Segment	Projected Yield
MSME	15.9 %
Construction Finance	17.1 %
Indirect Retail Lending	14.9 %
Housing Finance	13.4 %

## Well Capitalized Business Model



Capital Adequacy Standalone Numbers ; FY18, FY19 & Q1FY20 nos. as per IND-AS

## NPA Analysis: Prudent Lending Practises

iCL (Standalone) (INR MN)	FY16	FY17	FY18	FY19	GNPA Product Segment wise – (	Q1FY20	
IPA Recognition Iorms	150 DPD	120 DPD	90 DPD	90 DPD	Product Segment	gnpa %	
NPA	97	178	439	560			
NPA	83	152	374	202	MSME	3.62%	
rovisions	14	26	64	358	Construction Finance	0.14%	
Total Assets	13,039	19,646	28,239	33,106			
Gross NPA%	0.88%	0.98%	1.68%	1.69%	Housing Finance	0.82%	
Net NPA%	0.75%	0.84%	1.44%	0.62%	Indirect Lending	Nil	
Coverage Ratio	36%	81%	53%	64%			
Gross NPAs (Adjusted to 90 OPD)	2.55%	1.99%	1.68%	1.69%	Total (Consolidated)	2.01%	

Improved asset quality levels as Gross NPAs at 90 DPD declined to 1.47 % as on March 31<sup>st</sup>, 2019 from 2.55% as on March 31<sup>st</sup>, 2016 on a consolidated basis

# **Q1FY20 : Performance and Analysis**

## Capri Global Capital: Banking The Unbanked

### Q1FY20 At A Glance

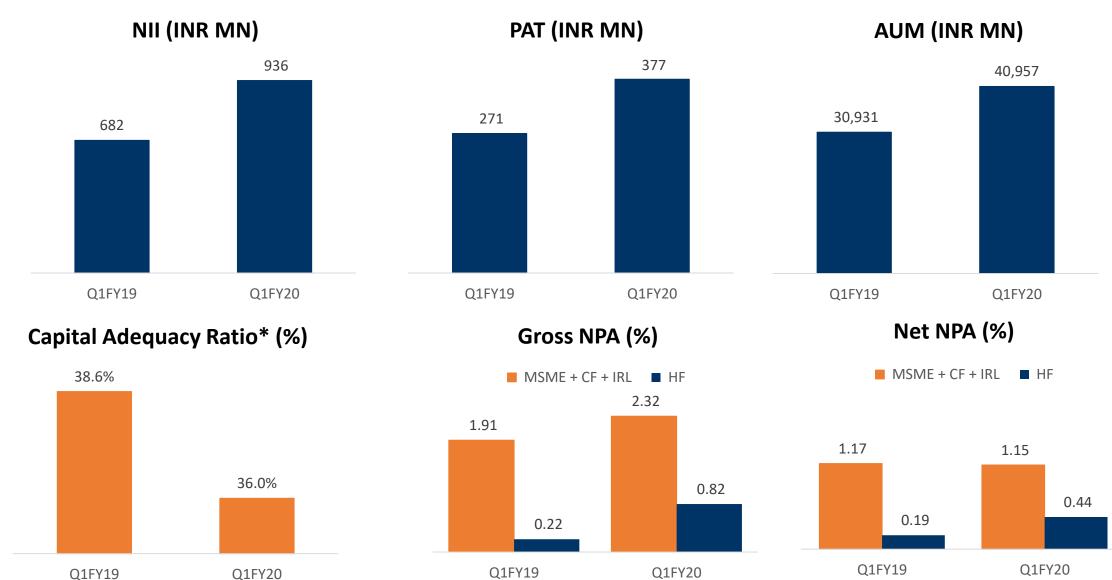
Total AUM* INR 40.9 billion	
MSME AUM INR 20.2 billion	20,000+ Live Accounts
CF + IRL AUM INR 12.0 billion	<b>1,800+</b> Employees
HLAUM INR 8.7 billion	8
Total Disbursements INR 2.97 billion	States 88
PAT INR 377 million	Branches
Net Worth INR 14.21 billion	



As on 30<sup>th</sup> June '19 \*Total AUM includes Housing Finance AUM

### Q1FY20: At a Glance..

Consolidated numbers

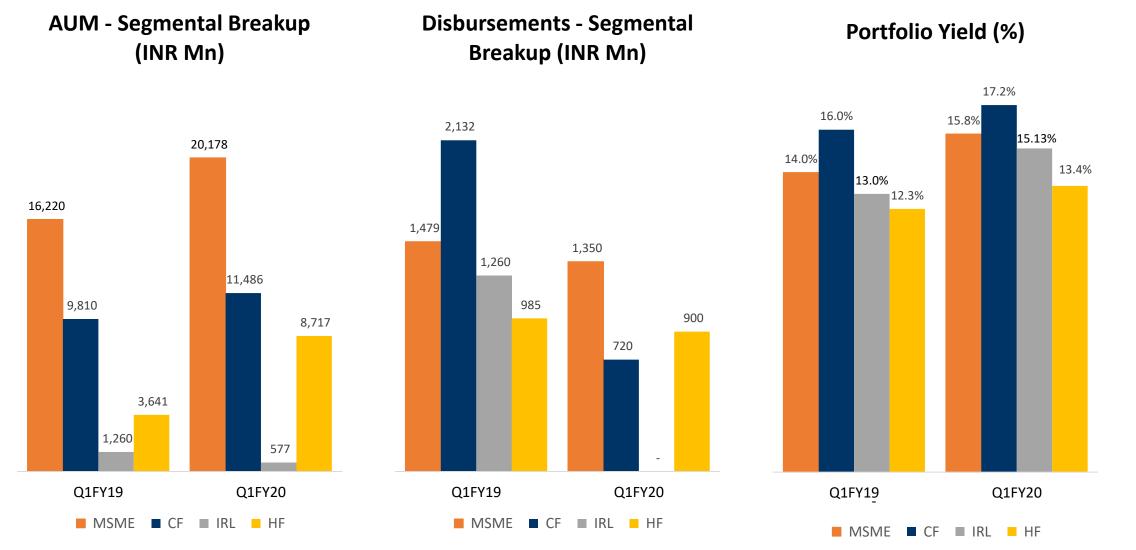


Capital adequacy on standalone basis

10

Q1FY20: Key Highlights

Consolidated numbers



## **Q1FY20:** Performance Summary

All amounts in INR Mn except stated

Particulars	Q1FY20	Q1FY19	Y-o-Y (%)
Net Interest Income (NII)	936.0	681.5	37.3%
Interest Expense	700.1	392.9	78.2%
Net Interest Margin (NIM)%	9.13%	9.15%	(0.02%)
PAT	377.3	270.4	40%
Annualized RoE (%)	10.77%	8.47%	2.30%
Annualized Return on Average Assets (%)	3.57%	3.24%	0.33%

## Stable Asset Quality: Stage Analysis As per IND-AS

All amounts in INR Mn except stated

ECL Analysis as per INDAS	Q1FY20	Q1FY19	Q4FY19
Stage 1 & 2 - Gross	40,144.4	30,663.6	40,432.8
Stage 1 & 2 – ECL Provisions	204.6	150.6	214.8
Stage 1 & 2 – Net	39,939.8	30,513	40,218
Stage 1 & 2 – ECL Provisions %	0.5%	0.5%	0.5%
Stage 3 - Gross	822.2	529.2	604.8
Stage 3 – ECL Provisions	215	60.2	173.1
Stage 3 – Net	60.72	469.1	431.7
Stage 3 % - Gross	2.0%	1.73%	1.5%
Stage 3 % - Net	1.5%	1.5%	1.1%
Stage 3 – Coverage Ratio	51.0%	39.8%	64.1%

#### Consolidated Numbers

Stage 3 Exposure includes ECL on non-funded exposure

## **Asset-Liability Split: Consistent Mix**

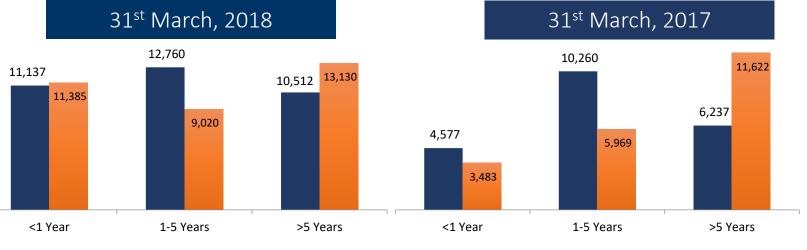
#### All amounts in INR Mn

- Have consistently remained cautious about short-term asset & liability mismatches by ensuring optimally matched Balance Sheets
- Negligible probability of any defaults on future repayments
- Well-protected against any liquidity crunch in case of possible regulatory tightening



### 31<sup>st</sup> March, 2019





Consolidated Numbers

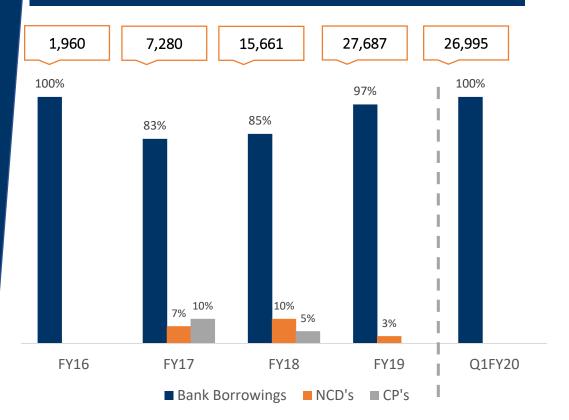
Assets Liabilities

Assets Liabilities

14

## Liability Mix: The Low Cost Benefit

### Total Borrowings (INR Mn) & Borrowing Mix

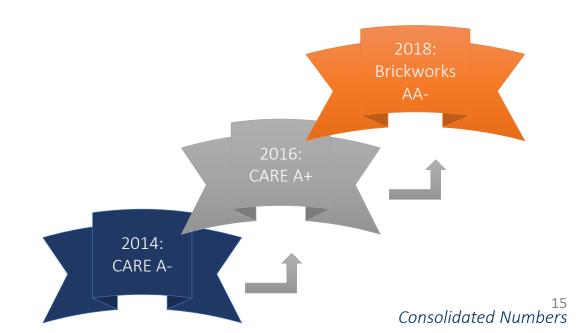


Market borrowings like CPs & NCDs contribute to <3% of CGCL's total borrowing mix in recent years, and hence risk of bond defaults/liquidity crunch are negligible.

# Higher Share of Bank Borrowing >> Lower Overall Cost of Borrowing

- Nil exposure to short-term money market signifies no probability of default
- CGCL's prudence in higher borrowing share from banks has resulted in positive ALM across short and medium term buckets

### Credit ratings



## **Small Loans:** Niche Capabilities

### MSME

### ~ 50 % of AUM

- Focus on Tier II & III cities; Customer outreach: 11,200+
- Loan-to-Value: ~50% •
- Ticket size: INR 1.5 Mn ٠ with Avg loan tenure of 4-5 years
- Key markets: NCR, • Gujarat & Maharashtra
- Portfolio Yield: 15.8 % •
- GNPA: 3.62 % ٠

### Construction Finance

### ~ 28 % of AUM

- Project outreach: 150
- Key markets: Mumbai, Pune. Ahmedabad, Surat, Bangalore, and Hyderabad
- Ticket size: INR • 77.9 Mn with Avg tenure of 4-5 years
- Portfolio Yield: 17.2 %
- GNPA: 0.14 % •

### Housing Finance

### ~ 21 % of AUM

- Affordable housing customers in Tier II & III cities
- Customer outreach: • 8.700+
- Key markets: Maharashtra, Gujarat & NCR
- Loan to Value : ~61%
- Average Ticket Size: • 1.1 Mn with loan tenure of 7-8 years
- Portfolio Yield: 13.4 • %
- GNPA: 0.82 %

### Launched 2016

### Indirect Lending

### ~1% of AUM

- NBFC Outreach: 9 •
- Financing to other smaller NBFCs in MSME and MFI
- Over 100 NBFCs ٠ and MFIs with the book size up to INR 5 Bn
- Security Cover :> ٠ 1.1x

Launched 2018

- Portfolio Yield: • 15.13 %
- **GNPA: Nil** ٠

### Launched 2012

Launched 2010

Annexure: About CGCL & Industry Scenario

## Capri Global Capital In a Nutshell

- An upcoming Diversified NBFC with presence across high growths segments like MSME, Construction Finance, Affordable Housing and Indirect Lending
- Promoted by first generation entrepreneur, Mr. Rajesh Sharma, CGCL is listed on BSE and NSE
- Strong focus on MSME; have financed over 12,000+ businesses across several states in India ranging from restaurants to small manufacturing units to traders to private schools
- Committed workforce of over 1,800 employees with a branch presence at 88 locations in 8 states majorly across North and West India

#### OUR MISSION

'Our mission is to shape this future and create a **solid social impact** through our flexible and intuitive loan products. We aim at delivering credit to a wider spectrum of small and medium enterprises with limited credit history.'

#### OUR BUSINESS MODEL

- Small-ticket, retail-focused segments: MSME financing, construction financing & affordable housing finance
- Growth Driver: MSME lending, backed by 100% secured assets (already grown 5x in 4 years)

#### **OUR 5-YEAR VISION**

- To achieve a total AUM of over INR 220 Billion & maintain 40-50% loan book growth p.a.
- To expand to a branch network of 245 branches from the current 88 branches within India

#### **DUE-DILIGENCE & GOVERNANCE**

- Statutory auditor: Deloitte Haskins & Sells LLP
- Robust 4-step risk control mechanism with scrutiny at multiple levels
- Application-to-disbursal ratio of 33 %
- Gross NPAs at only 2.01 %

## The CGCL Advantage: Optimal Mix of Borrowings & Lending

Competitive Advantage

**Tightening Liquidity** 

Retail Lending

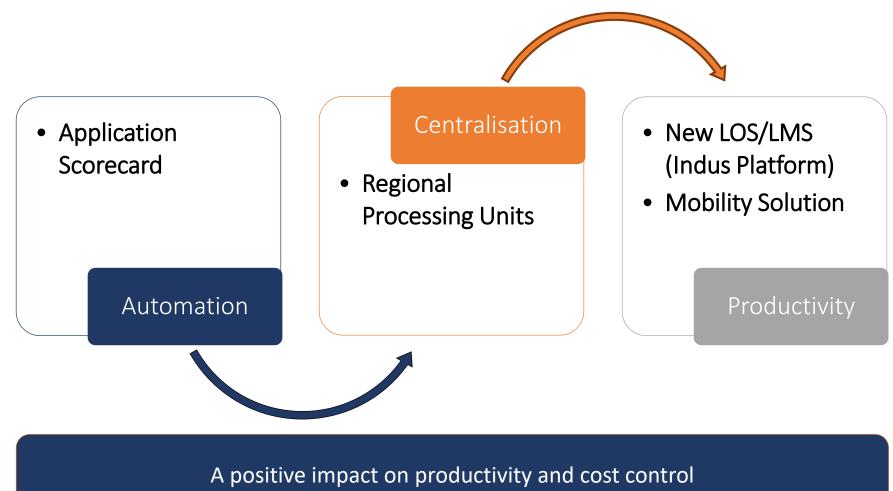
Higher borrowing costs >> Declining NIMs

### Industry Scenario

As global & domestic liquidity tightens, high reliance on short-term borrowings could prove detrimental Retail loans are amortized on a monthly basis; thus, cash flows in ALM can be projected correctly Liquidity mgmt measures from RBI could force NBFCs to increase long-term borrowings, thus increasing COF & reducing NIMs

The CGCL Advantage No exposure to shortterm money market borrowings 100% small-ticket retail loans in MSME, Housing Finance segments Borrowing mix skewed in favour of banks & thus, NIMs to be sustained & gradually improved

### Leverage On Technological Initiatives; Setting Us Apart



A new generation cloud-based platform with rule engine and mobility modules being implemented

## **MSME Lending:** A Huge Unexplored Opportunity

### The NBFC Advantage in MSME Funding

- Lack of formal avenues for financing ensures low penetration from banks
- Banks face issues in financing MSMEs due to high NPAs, high processing times and capital challenges
- NBFCs offer higher loan eligibility with shorter turnaround times
- Capital and lending norms for NBFCs are more lenient as compared to banks allowing them greater penetration in smaller towns and villages

### MSME credit to grow at 12-14% over 5 years: ICRA

Non-bank share in MSME credit pie should expand to 22-23% by March 2022 vs 16% in March 2017: ICRA

Govt. focus to raise MSME contribution in country's GDP to 50% from present 29%, employment to further increase by 35%.

CRISIL pegs overall credit demand of MSMEs in India at INR 45 Trillion over the medium term

New avenue for sourcing of loans opened up via online channels

## MSME: Small Loans, Big Opportunity



Micro Enterprise

- Self Employed Individuals Provision stores, retail outlets, handicrafts etc
- Ticket Size: INR 5L -50L
- In-house sourcing team 86 Branches/Loan centres

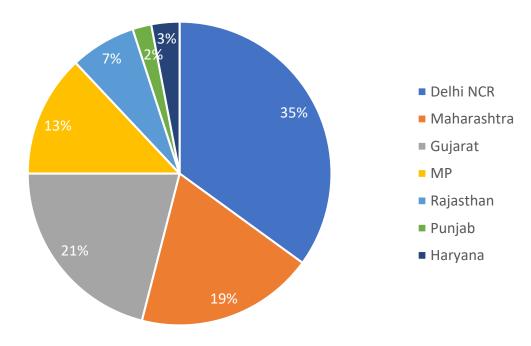
Focus Area



Small Enterprise

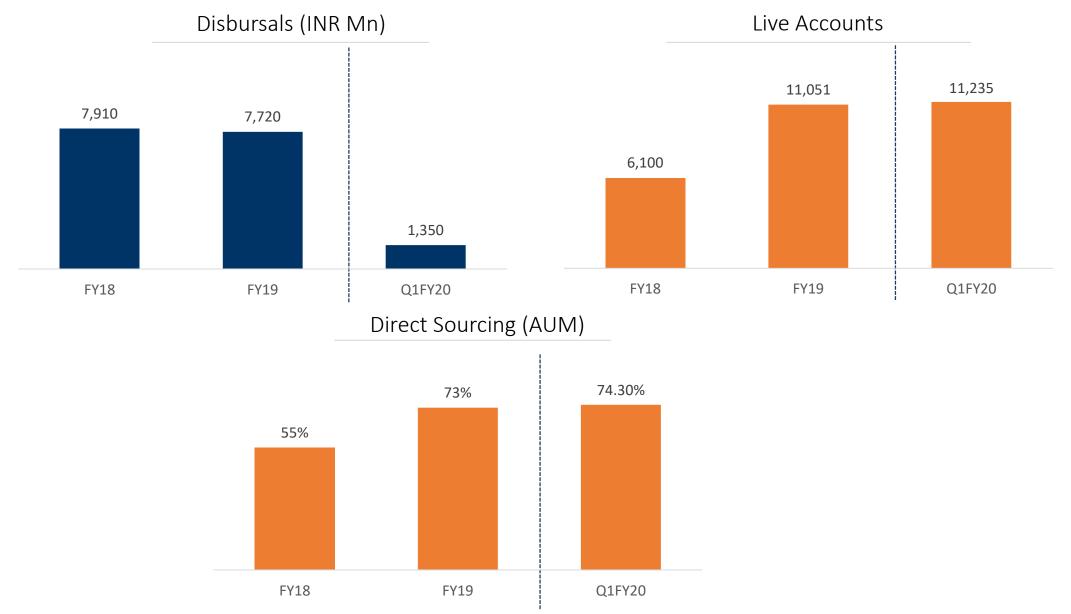
- Small enterprises with formal income documentation; Sourced directly
- Ticket Size: INR 1.5 Mn

### MSME Assets by Geography



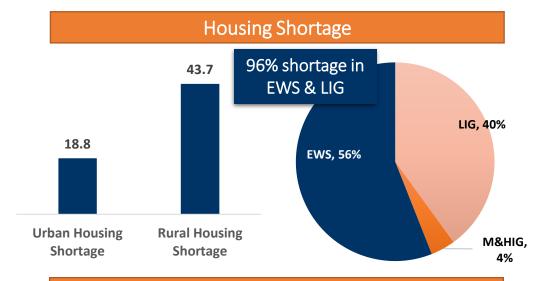
AUM	Disbursements	Avg. Ticket Size	Client Base
INR 20,178 Mn	INR 1,350 Mn	INR 1.5 Mn	11,200 +

## MSME: CGCL's Growth Driver



23

### Affordable Housing: Large Demand & Low Formal Financing



Indian Mortgage Market (INR Trillion)



\*Affordable housing loans (as per RBI):

- o Metros Loans up to INR 50 Lacs (house value of INR 65 Lacs)
- o Non Metros INR 40 Lacs (house value of INR 50 Lacs

Source Report of the technical urban group (TG-12) on urban housing shortage (2012-17), Ministry of Housing and Urban Poverty Alleviation, Ministry of Rural development, CLSA, ICRA Reports

Urban Housing shortage pegged to reach 34.1 million units by 2022

95%+ of the shortage corresponds to Lower Income Group (LIG) & Economically Weaker Sections (EWS)

In 2015, the Government of India launched the "Housing for all by 2022" scheme with Pradhan Mantri Awas Yojna (PMAY)

PMAY introduced a Credit Linked Subsidy Scheme (CLSS) to offer interest subsidies for loans up to INR 18 lakhs

ICRA report pegs the housing finance demand in India at US\$ 600 billion over the next 4 years

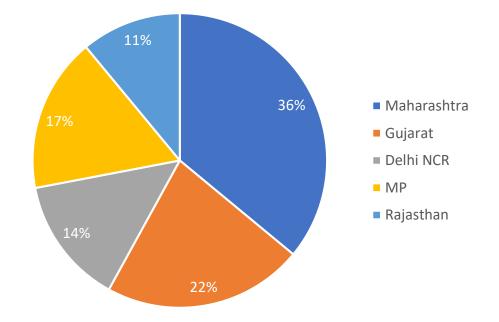
Capri Global Housing Finance entered into an MOU with the NHB as a Primary Lending Institution (PLI) to facilitate subsidy to its qualifying borrowers under the CLSS

### Housing Finance: Capitalising on Affordable Housing Opportunity

Focus Area

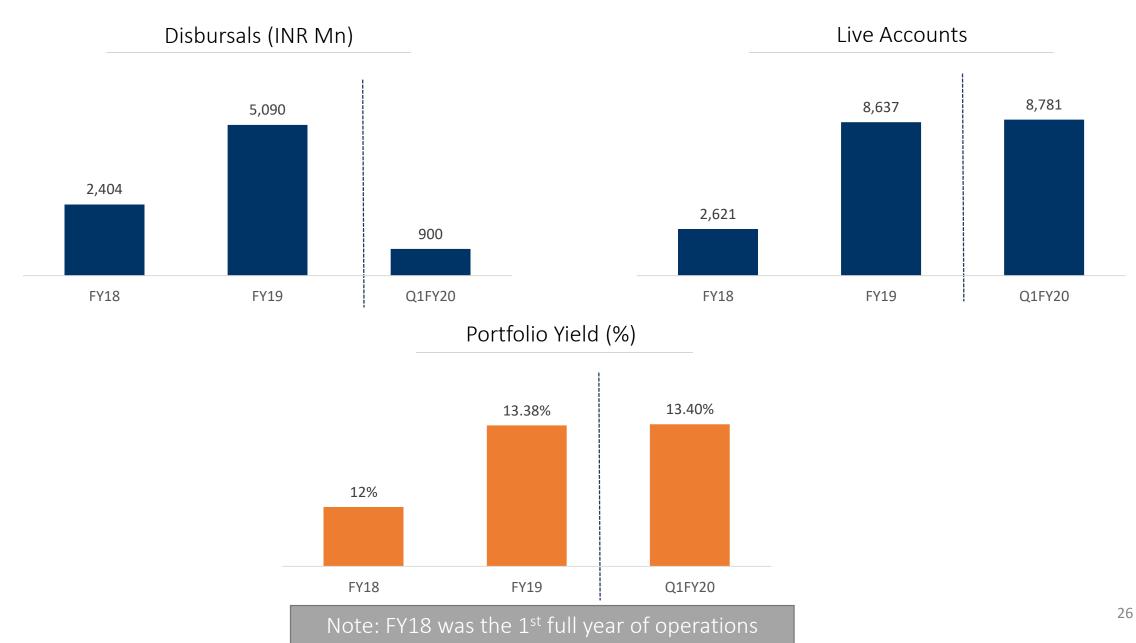
- Serves middle and lower middle income population in Tier 2 and 3 cities
- Ventured in 2016 through its subsidiary
   Capri Global Housing Finance Limited
- Targeting existing customers via crossselling within the MSME segment

HF Lending Portfolio by Geography



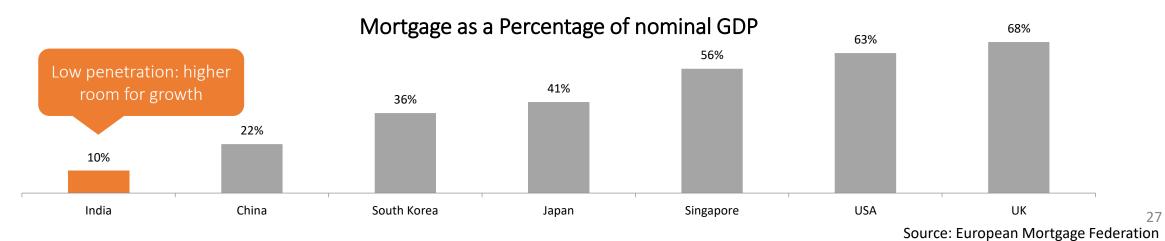
AUM	Disbursements	Avg. Ticket Size	Customers
INR 8,717 Mn	INR 900 Mn	INR 1.1 Mn	8,700 +

## Housing Finance: Exponential Growth Potential



## **Urban Construction Finance: Significant Scope of Growth**

Recent Government Initiatives to promote affordable housing construction	Demand Drivers for Growth in Indian Mortgage Market
<ul> <li>100% tax exemption on affordable housing construction projects for developers</li> </ul>	• 66% of India's population is aged below 35 years, increasing demand for newer homes
<ul> <li>Faster building permissions from regulatory authorities</li> </ul>	Urban housing demand expected to see exponential growth: Currently 32% of India's
RERA: higher accountability for both developers & customers	population reside in cities; expected to increase to 50%+ by 2030
<ul> <li>Infrastructure status awarded to affordable housing development, making institutional credit availability easier</li> </ul>	<ul> <li>CLSS Scheme for new home owners reduces effective interest rates for MIG &amp; LIG groups, effectively reducing monthly EMIs</li> </ul>



### **Construction Finance: The Retail Way**

- Exposure to Mumbai region at 31 % in FY19 vs 69% in FY16
- New geographies added in past 2 years: Ahmedabad, Chennai, Vijaywada, etc
- Increased exposure to high-growth markets like Pune, Bangalore

Addressing Geographical Risk Addressing Concentration Risk

- Concrete steps taken to reduce ticket sizes from ~400 Mn in FY16 & FY17 to ~80 Mn in FY19
- Grew live account outreach at a CAGR of 90% over FY16-FY19 to reduce concentration risk & increase yield on small ticket size

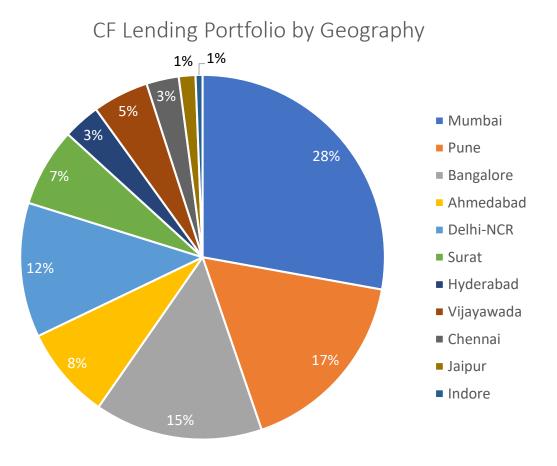
- Reduced average interest rates to 14-17% from 18-20% to target larger developer audience
- Aim to specialise in small ticket construction loans, which is a very low competition market

Addressing Competition Risk

## **Construction Finance:** Building a Sustainable Future

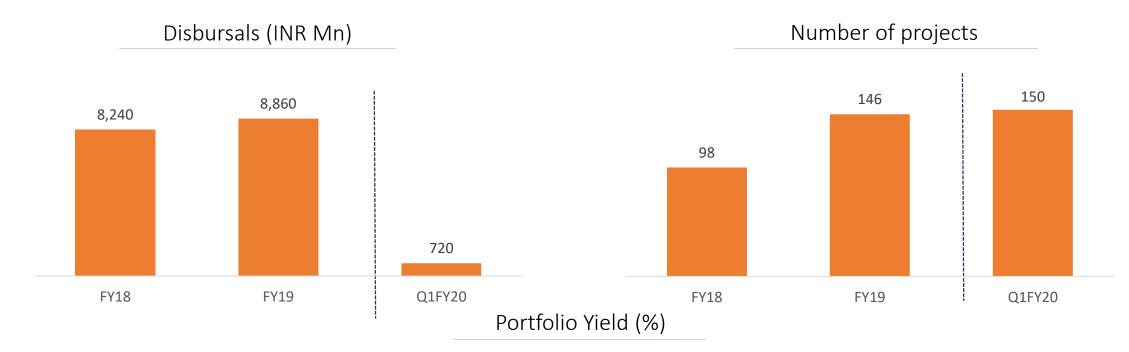
Focus Area

- Construction linked loans to small and midsize real estate developers
- Comprehensive framework for project selection and credit appraisal
- Competitive rates for high quality, multifamily real estate projects



AUM	Disbursements	Avg. Ticket Size	No. of Projects
INR 11,486 Mn	INR 720 Mn	INR 77.9 Mn	150

## **Construction Finance: High Yield, Low Risk**





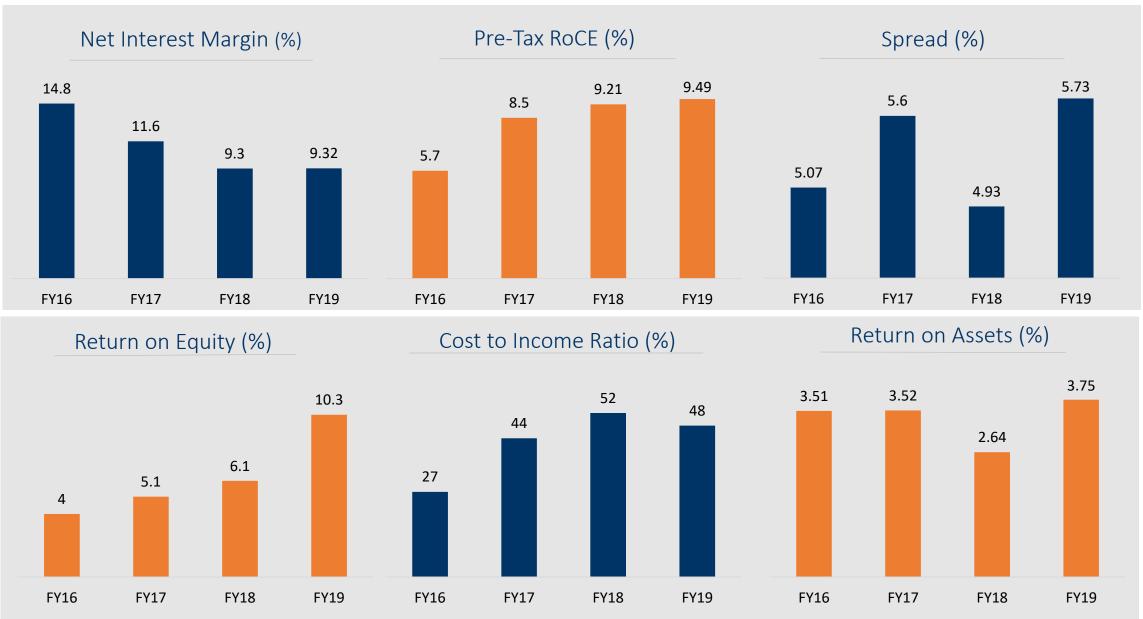
## Indirect Retail Lending: Unique Product Offering`

Focus Area		
Lending to small NBFCs engaged in O MSME Lending and Microfinance		
O Two Wheelers and Vehicles finance	Commercial	
■ Hypothecation of receivables 1.2X cover	- 1 to	
■ Portfolio yield between 11% to 15%	, )	
■ Average Tenure: 1-3 Years		
■ Gross NPAs: Nil		
New segment, launched only in 201	18	

AUM	Disbursements
INR 577 Mn	Nil

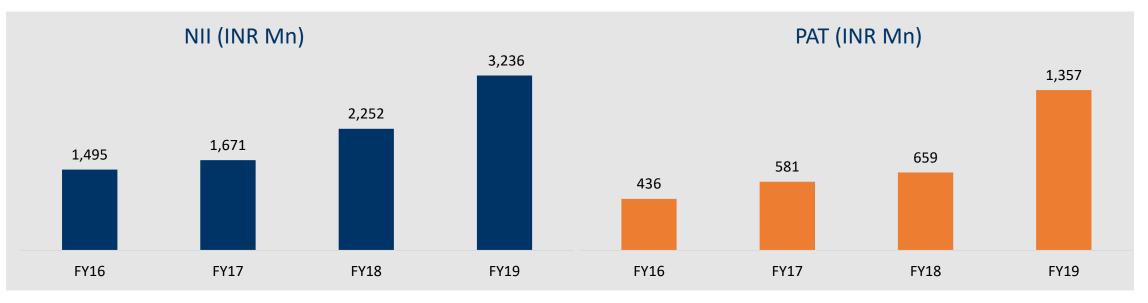
Ticket Size Range	Customers
INR 50-250 Mn	9

## Over the Years...



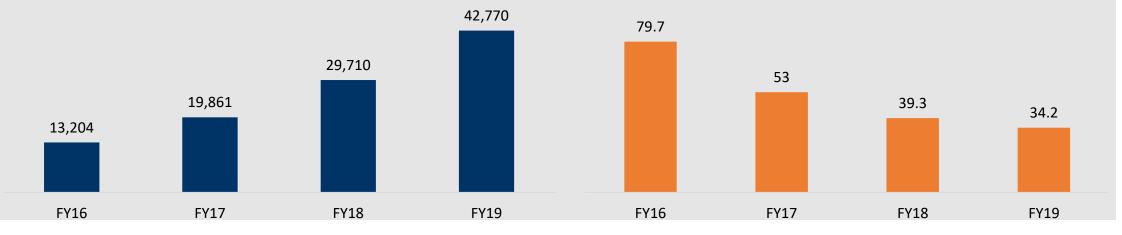
Consolidated Numbers. Including Housing Finance; FY18 & FY19 nos. based on IND-AS

## Over the Years...



Total Assets (INR Mn)

Capital Adequacy (%)



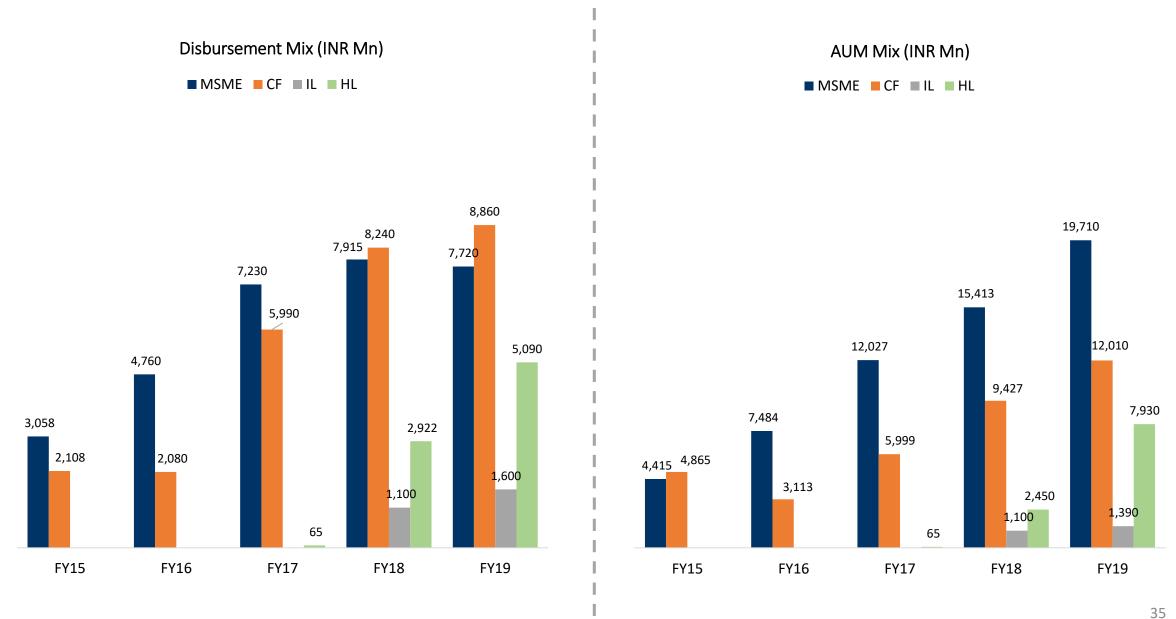
Consolidated Numbers ; FY18 & FY19 nos. based on IND-AS

## Retail focussed model aiding to strong Asset quality



#### Consolidated Numbers

## **Growing At a Superior Pace**



All numbers on a consolidated basis

### **Income Statement**

INR Mn	Q1FY20	Q1FY19	Y-o-Y(%)	Q4FY19	Q-o-Q(%)
Total interest earned					
	1,636.0	1,074.4	52%	1,572.8	4%
Total interest expanded					
	700.0	392.9	78%	623.9	12%
Net interest income	936.0	681.5	37%	948.2	(1%)
Non-interest income	105.1	126.3	(17%)	203.9	(48%)
- Fee and Commission income	71.3	92.8	(23%)	194.2	(63%)
- Other Income	33.8	33.5	1%	9.7	248%
Total Income	1,041.1	807.8	29%	1,152.1	(10%)
Operating expense	467.1	421.9	11%	479.3	(3%)
- employee cost	337.8	304.9	11%	277.7	22%
- Depreciation	25.8	17.5	47%	16.5	56%
- Others	103.5	99.5	4%	185.1	(44%)
Operating Profit	574.0	385.9	49%	672.8	(15%)
Total provisions	36.5	13.1	179%	11.3	223%
РВТ	537.5	372.8	44%	661.5	(19%)
Tax	160.2	102.4	56%	172.8	(7%)
PAT	377.3	270.4	40%	488.7	(23%)

36

## **Balance Sheet**

INR Mn	FY18	FY19	Q1 FY20
Share Capital	350.3	350.3	350.3
Reserves and Surplus	12,166.20	13,476.50	13,862.30
Networth	12,516.50	13,826.80	14,212.60
Borrowings	15,661.40	27,687.00	26,995.20
Other Liabilities and Provisions	1,533.00	1,256.30	649.90
Total liabilities & stockholders' equity	29,710.90	42,770.10	41,857.70
Net Block	143.3	127.20	370.60
Investments	567	104.20	99.80
Asset under financing activities	27,973.60	40,222.10	40,115.90
Deferred Tax Assets	190.6	233.50	226.00
Cash and bank balances	483.3	1,691.00	716.10
Other Assets	353.1	392.10	329.30
Total assets	29,710.90	42,770.10	41,857.70

37

### Leadership Team



Surender Sangar Head – Construction Finance

Ex-MD – Tourism Finance Corporation of India and GM- Union Bank of India Over 39 years of experience B.Com, CAIIB



Vikas Sharma Business (HL) and Collections Head

Ex - Kotak Mahindra Bank, Dhanlaxmi Bank, Reliance Capital Over 19 years of experience PGDBA, B.Com



Ashish Gupta Chief Financial Officer

Ex - Jindal Stainless, Isolux, Educomp 26 years of experience Chartered Accountant



Hemant Dave Head of Operations

Ex - Kotak Mahindra Bank, A. F. Ferguson Over 23 years of experience Chartered Accountant



Bhavesh Prajapati Head – Credit, Risk & Policy

Ex-Aadhar Housing Finance, IDFC Ltd, DHFL Over 20 years of experience MBA, ICFAI



Amar Rajpurohit Business Head (MSME) Ex-AU Financiers India Ltd, Gruh Finance, DHFL. Over 16 years of work experience. B.A., LLB.



Vijay Gattani Senior Vice President - Credit

Ex-ICICI Bank, Head of Credit & Policy- ICICI HFC Over 14 years of experience Chartered Accountant



Vinay Surana Head - Treasury

Ex-Founding Member ,Axis Bank debt syndication Over 14 years of experience Chartered Accountant - Rank



Ashok Agrawal Head –Tax & Compliance

Previously practicing CA Over 26 years of experience CA and CS

### **Board of Directors**



Rajesh Sharma Managing Director Founder & promoter Over 23 years of experience Chartered Accountant



Ajay Kumar Relan Independent Director Founder CX Partners & Citi Bank N.A. in India, Over 4 decades of experience BA (Eco), MBA



T. R. Bajalia Independent Director Ex-DMD – SIDBI, Ex- ED - IDBI Bank 40+ years of experience BA (Eco), CAIIB



Bhagyam Ramani Independent Director

Ex- GM and Director of General Insurance Corporation Over 3 decades of experience MA (Economics Hons.)



Ajit Sharan Independent Director

IAS - Batch 1979 Over 30 years of experience in varied aspects of public administration



Mukesh Kacker

Independent Director EX- IAS Officer, Jt. Secy (GOI) Over 3 decades of experience

MA( Public Policy), MA (Political Science)



Beni Prasad Rauka Independent Director Group CFO- Advanced Enzyme Technologies 25+ years of experience

CA &CS

## **Key Partnerships**

### Lenders



### Auditors & Advisors

**Deloitte**.





# Thank You