

AIL/EP/2019-20/Q4 May 30, 2020

To

| BSE Limited                  | National Stock Exchange of India Ltd       |  |  |
|------------------------------|--|--|--|
| Phiroze Jeejeebhoy Towers,   | Exchange Plaza, 5th Floor, Plot No. C-l, G |  |  |
| Dalal Street, Mumbai 400 001 | Block, Bandra Kurla Complex, Bandra        |  |  |
|                              | (East), Mumbai - 400 051                   |  |  |
|                              |  |  |  |
| Scrip Code: 542752           | Symbol: AFFLE                              |  |  |

Re: Earnings Presentation on the Audited Consolidated Financial Results of the Company for the fourth quarter and financial year ended March 31, 2020

Dear Sir/ Madam,

In accordance with Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the Earnings Presentation on the Audited Consolidated Financial Results of the Company for the fourth quarter and financial year ended March 31, 2020.

Submitted for your information and records.

Thanking you,

Yours Faithfully, For Affle (India) Limited

**Parmita Choudhury** 

**Company Secretary & Compliance Officer** 



# Affle (India) Limited

Q4 & 12M FY2020 Earnings Presentation

For the period ended March 31, 2020

Consumer Intelligence Driven Global Technology Company

# affle Built to Last

- 15 years
  Track Record
- Differentiated Business Model
- \* Scalable
  Data Platforms
- Deep
  Tech Assets
- AcceleratedConsumer Adoption
- Sustainable Growth Strategy

- High Growth Markets
- ★ Global Reach & Opportunity
- **★ Leading**In India
- Credible Customer Base
- CommittedLeadership

- Robust Profitability
- Strong
  Cashflows
- High
  Return Ratios
- Positive
  Net Cash



## COVID-19 | Affle's Response & Outlook

3Cs

Macro

**Factors** 

#### **CONSUMERS**



#### **CUSTOMERS / ADVERTISERS**



#### COMPETITORS



### Immediate Impact

- Mobile usage and screen time up multiple folds due to work from home/lockdowns
- Volume of internet traffic, impressions and clicks considerably increased
- % transactions on mobile significantly up

- Due to lockdown restrictions on e-commerce and online delivery in India, Affle is impacted for the short-term
- But for other geographies where lockdowns were not so strict, e-commerce has thrived
- Our industry verticals except (hospitality travel & transport) are Covid-19 resilient
- Advertisers' demand for ROI driven CPCU up as compared to pure CPC/CPM models
- But not all competitors are technologically tuned to deliver deep conversions

#### Business Outlook

- Affle's ability to buy inventory (impressions & clicks) at a lower cost up in this period
- Adoption curve of consumers becoming online shoppers to shorten and mobile conversions and transactions would increase
- New opportunity in 2 areas: 1) Customers need to monetize existing digital assets 2)
   Customers must invest to be digitally ready
- Affle to license its technology on Platform-asa-Service (PaaS) model to enable greater digital readiness and monetization
- Affle to gain the market share vs. competitors, as select competitors will find it difficult to negotiate this interim period
- Affle to gain the market share through careful strategic investments and acquisitions.



backed by our strong balance sheet

## COVID-19 | Affle's Response & Outlook

calls, we are able to sell even in geographies

where we do not have on-ground teams

3Cs **COLLABORATION CASH FLOWS** CONSOLIDATION Micro **Factors**  Our SEA offices started transitioning to work Our customer base is mostly large enterprises from home in early-Feb 2020 with good credit ratings Linked to earlier C - Competitors (Macro Factor) most of the competitors don't have Our India offices started transitioning to work Continuing our cash flow positive operations from home around mid-Feb 2020 **Immediate** strong balance sheets or profit margins to Optimized fixed costs: 1) New hiring freeze; 2) tide through the tough phase Response Appraisals postponed; 3) Office Rentals ■ 100% employees remotely working much before any lockdown restrictions by govt. renegotiated; 4) Travel cost is negligible Affle should find some credible opportunities for strategic consolidation Business Continuity Plan in place to ensure But no cuts in jobs, salaries or pre-agreed effectiveness of our systems/people globally bonuses for any employee • Going deeper globally leveraging our scalable Naturally hedged in currency terms as around tech infrastructure Will continue strategic pursue 50% - 50% business is in INR and USD **Business** investments and consolidation activities With customer interactions happening on video Outlook

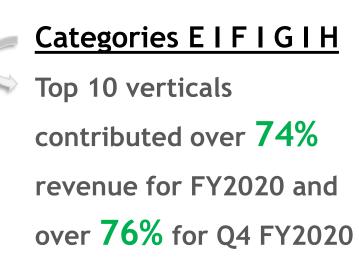
Ability to delay payments and balance any

delays in collections (if needed)



## **COVID-19 | Top 10 Resilient Verticals**

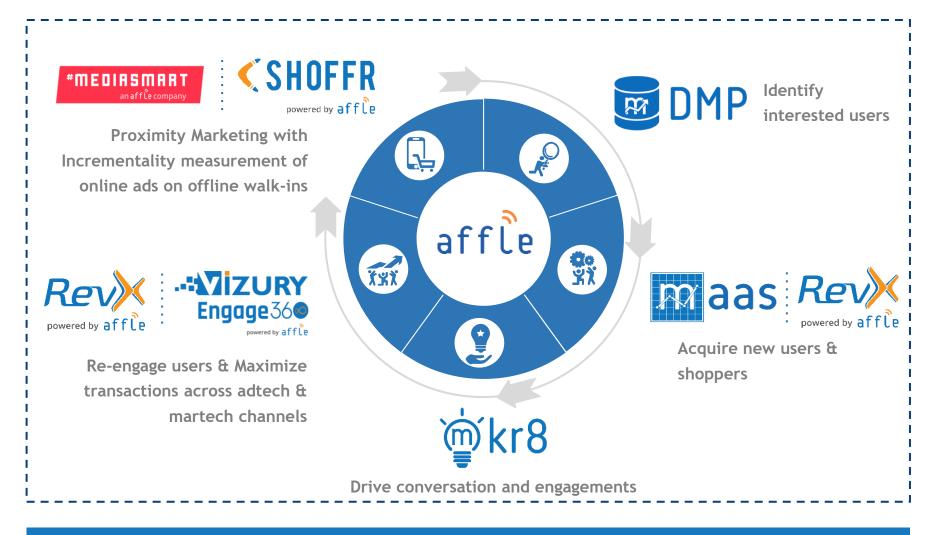
# Category F Category E E-commerce Fintech | Foodtech | FMCG Entertainment | EdTech Category G Category H Gaming | Groceries | Government Healthtech







## Affle | Tech & Innovation powered growth



# Platform-as-a-Service (PaaS) Model

Affle is commercially ready to license the PaaS technology to the customers, which will complement our CPCU business and has a zero-cannibalization factor

#### **Mediasmart Acquisition**

Self-serve mobile proximity platform. Strengthens our omnichannel capabilities to enable marketers in driving incremental online & offline conversions. Has the perfect team, culture and tech for Affle to build greater strategic presence across developed markets

PaaS to provide further impetus to bottom line growth



## **Affle | Performance Highlights**

Y-o-Y

Revenue<sup>1</sup> Growth EBITDA<sup>2</sup> Growth **PAT Growth** \*Region-wise Revenue Growth (y-o-y) India International 12M FY2020 vs. 12M FY2019 FY2020 45.3% 23.6% **Up 26.3%** Up 33.8% Up 34.2% Y-o-Y Y-o-Y Y-o-Y Q4 FY2020 vs. Q4 FY2019 FY2020 37.9% 26.5% Up 5.7% Up 32.3% Up 5.1%



Operating Cash Flow of Rs. 730 mn in FY2020; 52.8% growth from Rs. 478 mn in last year

Y-o-Y

Y-o-Y



## **Management Perspective**

#### Commenting on the results, Anuj Khanna Sohum - Chairman, Managing Director & Chief Executive Officer said:



"Built to Last! This is what best describes the fundamental DNA of our Company. Since 2005, Affle has successfully navigated several industry/technological changes by focusing on our strategic vision and financial fundamentals, ably guided by a committed leadership team. We began FY2020 with the 4V strategic initiatives aimed to strengthen our data & technology platforms, omnichannel products and IP. Our record-breaking public listing has strengthened our market leadership position in India. Affle achieved momentous progress across all the fronts in FY20 and we are stronger than ever before to face the tough macroeconomic factors including the COVID-19 pandemic.

Covid-19 pandemic impacted the growth momentum during the latter half of Q4 FY2020 across SEA and towards the end of March in India. Affle continued its growth trajectory to reach Revenue from Operations of Rs. 800 million in Q4 FY2020. This helped us close the year with a Revenue growth of 33.8% y-o-y and a significant PAT growth of 34.2% y-o-y. This growth has been broad-based coming from both existing and new customers, contributed by consistent growth in advertiser spends across industry verticals and across India & Other Emerging Markets. India which is our dominant market is growing much faster than the average industry growth in digital advertising, where for FY2020 India registered a revenue growth of 45.3%1 y-o-y. Our international business increased at 23.6%1 y-o-y in FY2020.

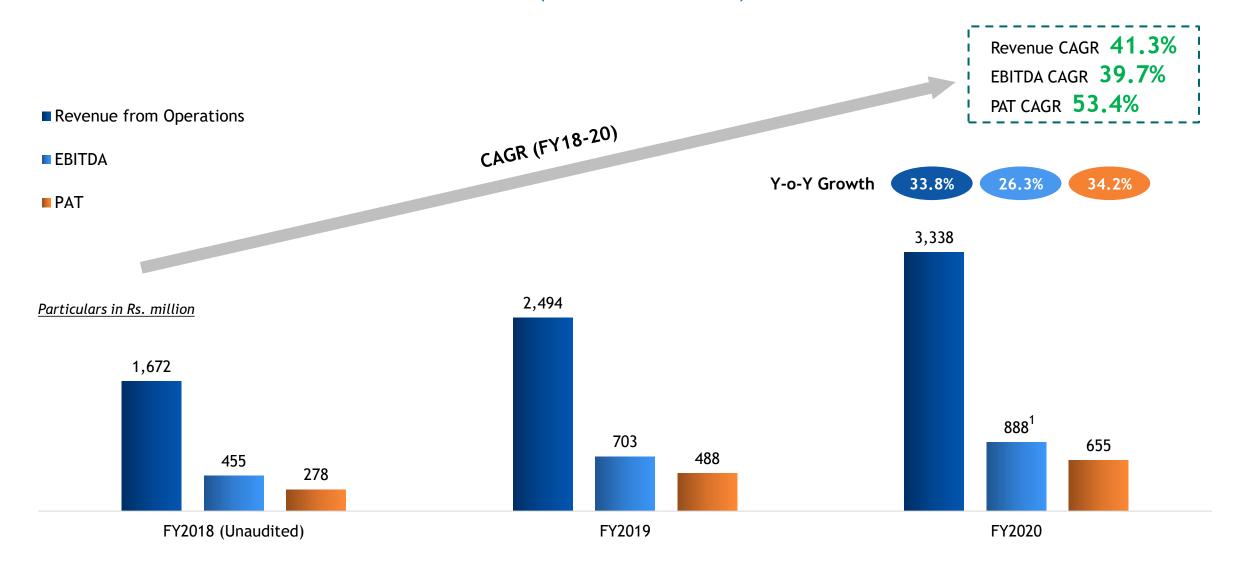
I am also extremely proud of all Afflers who have been working with a marathon mindset giving 120% productivity, following Client-First & Happy-Customer approach while 100% working remotely from our 300+ home offices. Affle has been highly responsive in ensuring its employees safety as we started working from home much before any lockdown restrictions were imposed by various governments.

Looking forward, organizations globally are realizing an urgent need of expanding their digital footprint and realizing that engaging consumers for conversions on mobile is NOT discretionary. While the times are uncertain, we remain confident of the long-term business prospects and are well positioned to navigate ahead to gain further market share. Affle remains committed to deliver new innovations and leverage capabilities to drive sustainable growth, while looking to invest in credible consolidation opportunities that shall enhance value for all our stakeholders."

1) Region-wise growth

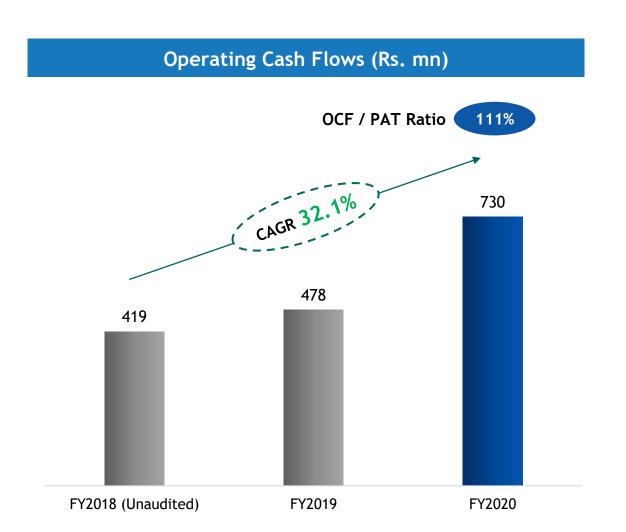


## Annual Performance Trend (Consolidated)





## Cashflows Trend and Return Ratios (Consolidated)



#### Return Ratios (As of March 31, 2020)

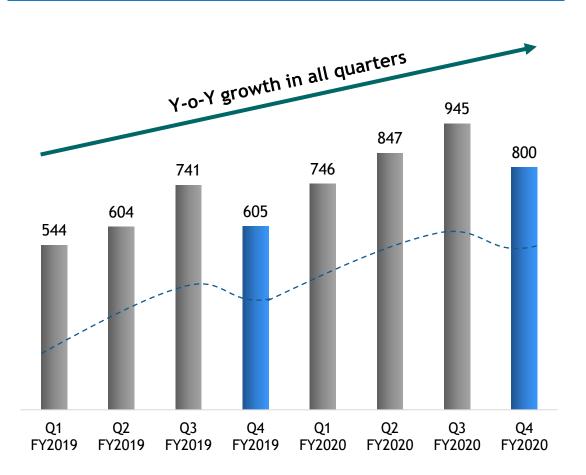
| *Key Ratios   | Balance Sheet<br>Adjusted for Net<br>IPO Proceeds <sup>1</sup> | Non-adjusted<br>for IPO Proceeds |  |  |
|---|--|----------------------------------|--|--|
| ROE (%)<br>(Return on Equity)                         | 45.7%  | 28.6%                            |  |  |
| ROCE <sup>2</sup> (%)<br>(Return on Capital Employed) | <b>36.9</b> % <sup>2</sup>                                     | <b>27.7</b> %²                   |  |  |
| ROA (%)<br>(Return on Assets)                         | 19.7%  | 16.4%                            |  |  |
| Gross Debt/Equity (x)                                 | 0.44x  | 0.28x                            |  |  |

Note: 1) [Rs. 857.64 mn of Net IPO proceeds, the FD interest earned on Net IPO proceeds, Rs. 1.55 mn of IPO Advances, and IPO proceeds utilized] are adjusted in Balance Sheet numbers to calculate the return ratios; 2) EBIT adjusted for Rs. 9.37 mn of creditors written back in Q4 & 12M FY2020



## Quarterly Performance Trend (Consolidated)

#### Revenue from Operations (Rs. mn)



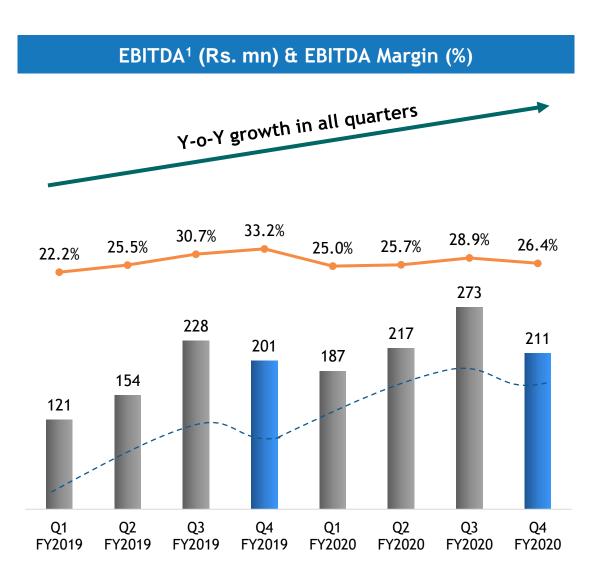
Note: On account of business seasonality, Q3 is typically the highest quarter in an year

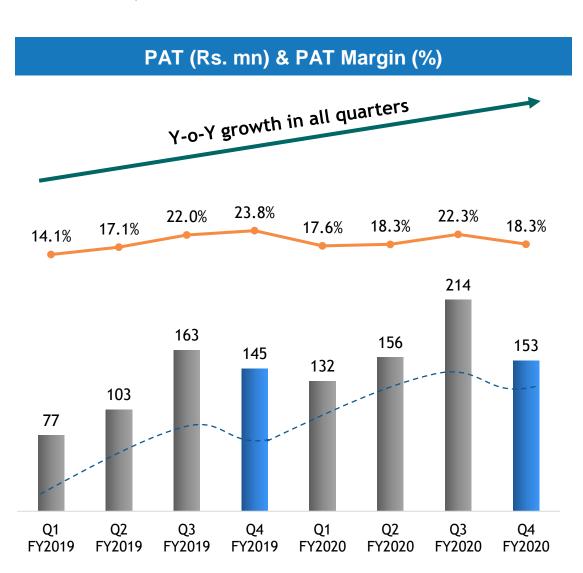
#### Performance Discussion (Q4 FY2020)

- Revenue increased by 32.3% y-o-y, driven by broadbased growth across both: 1) Total converted users (CPCU business), and 2) Non-CPCU business
- Growth in CPCU business came from both existing and new customers, across the key industry verticals and across India & Other Emerging Markets
- Continue to strategically invest in the Inventory & Data Cost to expand reach across connected devices and build deeper insights towards the next billion shoppers
- Inventory & Data cost at 57.4% of revenue from operations, in line with the overall annual trend



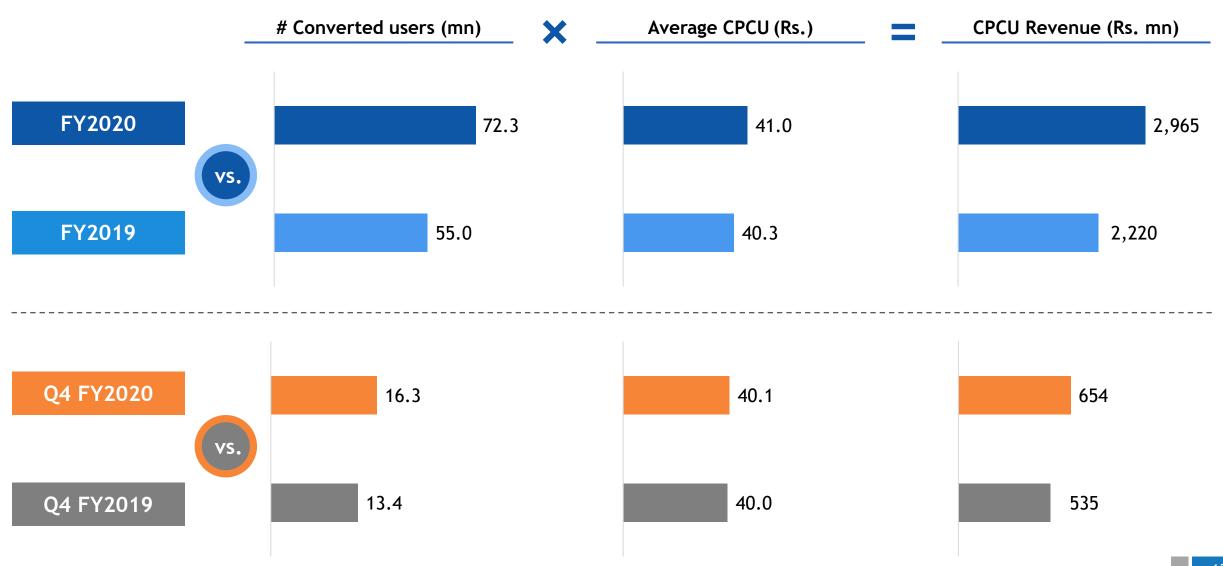
## Quarterly Performance Trend (Consolidated)







## CPCU Business | Q4 & 12M FY2020 Performance



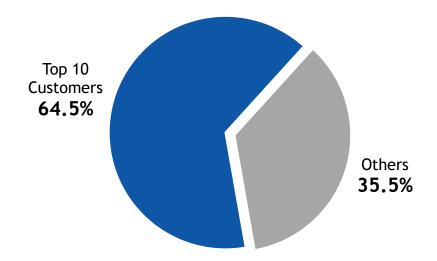


## Affle | Top 10 Customers Profile

- Top 10 customers concentration reduced in FY2020
- Natural shift in the select industry verticals where more advertisers are engaging directly than through their advertising agencies

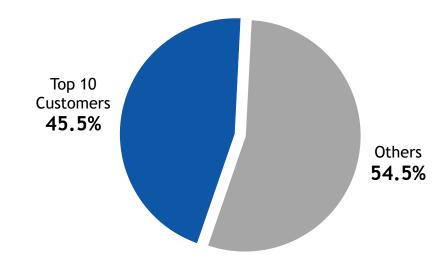
#### 12M FY2019 Customer Contribution

As a % of Consolidated Revenue



#### 12M FY2020 Customer Contribution

As a % of Consolidated Revenue





## Affle | Recent Wins



Awarded Silver for 'Best Lead Generation Through Mobile' for Meesho at IAMAI - India Digital Awards 2020



Won Gold for 'Best Use of Technology' for Bobbi Brown; 'Best Use of Programmatic' for Meesho and one more award for Meesho at ET BrandEquity India DigiPlus Awards 2020



Awarded 'Great Place to Work' recognition in mid-size company category by the Great Place to Work Institute



Won 'IPO of the Year' for the most successful IPO in 2019 at 2019 HURUN INDIA



Won **Gold** for innovative mobile advertising for Meesho at MMA (Mobile Marketing Association) Smarties - APAC Awards 2019 and Global Awards 2019

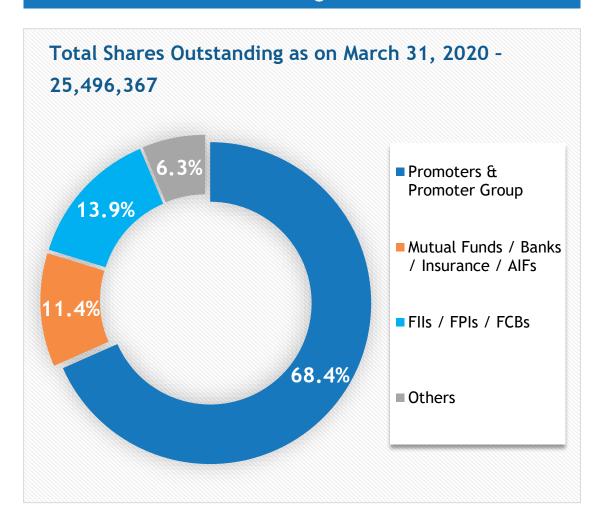


Recognised as the 'Technology Company of the Year' & 'Best in Show' and 6 more awards for top brands at MMA Smarties Awards 2019, Mumbai



## **Affle | Investors Information**

#### **Shareholding Pattern**



#### \*Brokerages Covering Affle (As on date)

Nomura

Sharekhan

**Axis Securities** 

ICICI Direct

#### Market Updates (As of March 31, 2020)

- ✓ Constituent of MSCI Domestic Small Cap Index; Nifty MidSmallcap 400 and Nifty Smallcap 250 Indeces
- ✓ Ranked 360<sup>th</sup> amongst NSE Top 500 Companies

<sup>\*</sup>Clockwise in order of coverage initiated



## Affle | At a Glance



#### **ABOUT**

- Global technology company with a leading market position in India and a profitable business model
- Existent partnerships with top global e-commerce companies, brands & agencies



#### **BUSINESS SEGMENTS**

- 1) Consumer Platform: Delivers acquisitions, engagements & transactions for leading brands and B2C companies. Also, includes retargeting & push notification for e-commerce (97.2% FY20 revenue)<sup>1</sup>
- 2) Enterprise Platform: Enabling offline businesses to go online through App development, O2O<sup>2</sup> commerce & data analytics (2.8% FY20 revenue)<sup>1</sup>



#### **GLOBAL REACH**

India, South East Asia (SEA), Middle East and Africa (MEA), North America (NA), Europe, Japan, Korea and Australia (JKA)

51.2%

India revenue<sup>1,3</sup> 12M FY2020 48.8%

International revenue<sup>1,3</sup> 12M FY2020



## END TO END MOBILE ADVERTISING PLATFORM

- In-house data management platform with over
   2.1 Bn<sup>4</sup> connected devices reached, that drives our predictive optimization algorithm
- Fraud Detection platform to help deliver high ROI to our customers



## R&D FOCUS WITH A STRONG PATENT PORTFOLIO

3

Patents registered in US for digital advertising 10

Patents filed in USA & India for digital ad fraud detection 1

Patent related to retargeting filed in business filed Singapore in US



#### FINANCIAL SUMMARY

(12M FY2020 Consolidated)

Revenue

Rs. 3,338mn

EBITDA<sup>5</sup>

Rs. 888mn

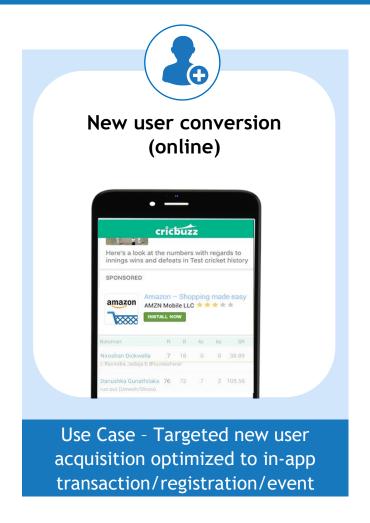
PAT

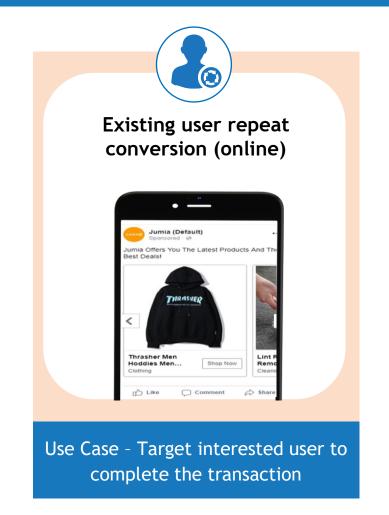
Rs. 655mn



## Affle | Cost Per Converted User (CPCU) Business

91.4% of Consumer Platform revenue contributed by CPCU model in 12M FY2020 and 8.6% from Non-CPCU (CPC/CPM¹ type advertising)



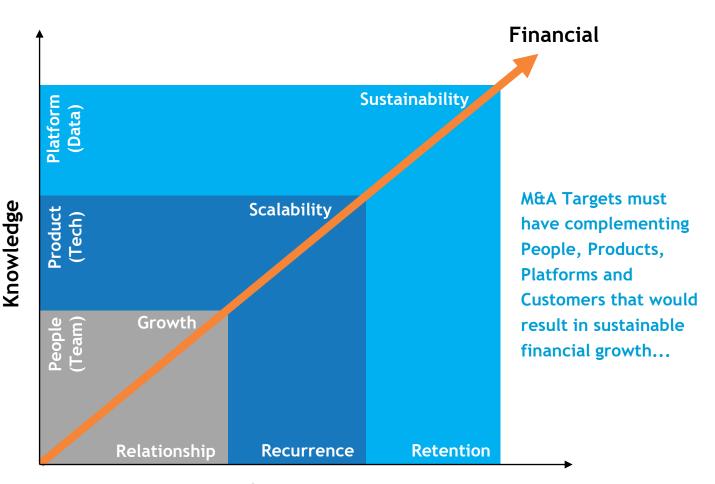






## **Inorganic Growth Strategy**

## Pre Deal Assessment: Key Capability Attributes



#### **Strategic Focus**

Knowledge: Complementing teams, tech and data strengthen our strategic focus and enable efficient expansion to other emerging markets

Customers: Complementing customer relationship to enhance growth and build greater recurrence with integrated tech and data

Financials: Enhance value for shareholders by enhancing the profitability of the acquired businesses and the PE multiple











# **Consolidated Financial Summary**

| In Rs. million                                | Q4 FY2019 | Q4 FY2020 | Y-o-Y Growth | 12M FY2019 | 12M FY2020 | Y-o-Y Growth |
|---|-----------|-----------|--------------|------------|------------|--------------|
| Revenue from Contracts with Customers         | 605       | 800       | 32.3%        | 2,494      | 3,338      | 33.8%        |
| Inventory and Data Costs                      | 290       | 459       | 58.4%        | 1,341      | 1,921      | 43.3%        |
| Employee Benefits Expense                     | 64        | 64        | 0.8%         | 212        | 273        | 28.6%        |
| Other Expenses                                | 51        | 75        | 48.5%        | 237        | 265        | 11.4%        |
| Add back: Creditors written back <sup>1</sup> | 0         | 9         |              | 0          | 9          |              |
| EBITDA  | 201       | 211       | 5.1%         | 703        | 888        | 26.3%        |
| % EBITDA Margin                               | 33.2%     | 26.4%     |              | 28.2%      | 26.6%      |              |
| Depreciation and Amortisation Expense         | 27        | 48        |              | 101        | 133        |              |
| Finance Costs                                 | 3         | 6         |              | 8          | 14         |              |
| Other Income                                  | 3         | 25        |              | 4          | 52         |              |
| Profit Before Tax                             | 174       | 182       | 4.3%         | 598        | 792        | 32.5%        |
| Total Tax                                     | 29        | 29        |              | 110        | 137        |              |
| Profit After Tax                              | 145       | 153       | 5.7%         | 488        | 655        | 34.2%        |
| % PAT Margin                                  | 23.8%     | 18.3%     |              | 19.5%      | 19.3%      |              |

#### Key focus on sustainable profitable growth



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