

31<sup>st</sup> October, 2022

The National Stock Exchange of India Ltd.,

The Listing Department, "Exchange Plaza", Bandra Kurla Complex, Bandra (East), Mumbai – 400 051

Scrip Symbol: TCI

Dear Sir/Madam,

BSE Ltd.

The Department of Corporate Services, Phiroz Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001

Scrip Code: 532349

<u>Sub: Intimation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015</u>

Dear Sir/Madam,

In compliance with Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached the Investors' Presentation for the Q2/FY 2022-23.

This is for your information and necessary records.

Thanking you,

Yours Faithfully,

For Transport Corporation of India Limited

Archana Pandey
Company Secretary & Compliance Officer

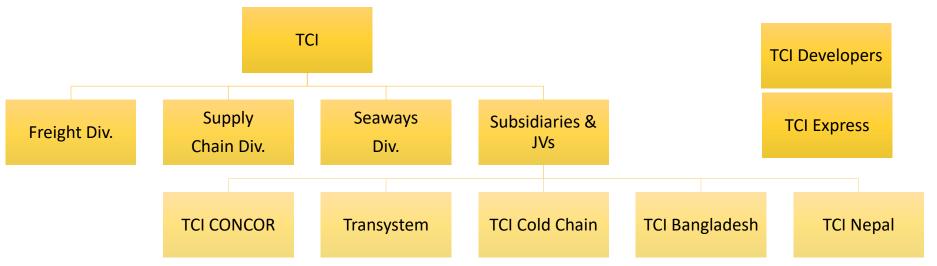
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**Earnings Presentation Q2 FY23** 

### **Group Overview**









Revenue





2.5% Moving India's **GDP** by Value



7000+ **Employees** Strength



1,500+ IT Enabled **Own Offices** 



12,000+ Trucks in **Operations** 













### **Logistics industry Growth drivers**



#### **Consumer Driven**



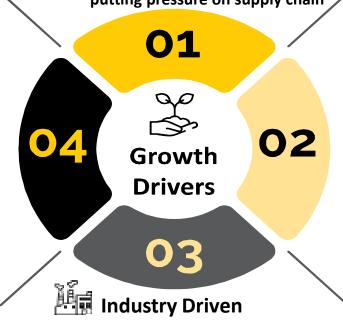
- 1. Increasing trends in online shopping & digital transactions
- 2. High Degree of Urbanization

3. Product loyalty diminishing putting pressure on supply chain



#### **Regulatory & Government Initiatives**

- 1. Infrastructure push BharatMala, SagarMala, MMLP, DFC
- 2. Boost to domestic supply chain, **PLI, Atmanirbhar Bharat**
- 3. GST, E-way bill and E-invoicing driven governance push and formalization



- 1. Logistics industry at USD 160B & very fragmented
- 2. Rapid changes with evolution of economy
- 3. National Logistics Policy giving positive direction (Modal mix change, **Digitization, Standardization)**



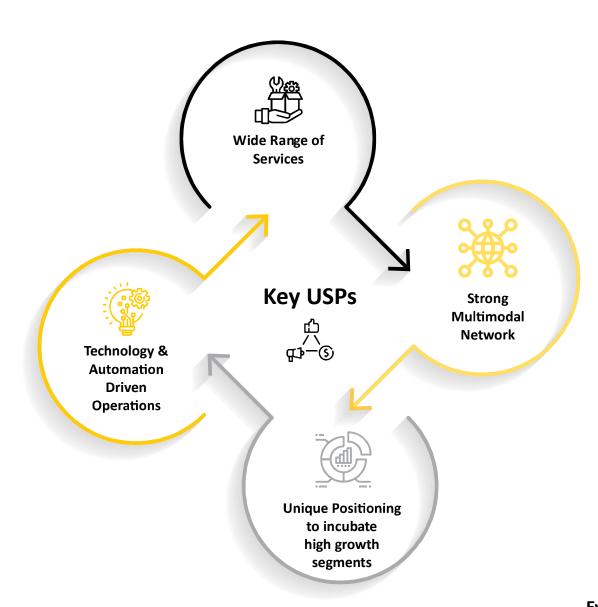
#### **Customer Driven**

- 1. Focus on core area of business: increased outsourcing
- 2. Rapid pace of technology adoption and automation
- 3. Demand for larger WH for safety stock
- 4. Increase in modern handling systems: pallets, conveyors
- 5. Shift towards alternative modes of transportation: ESG/cost



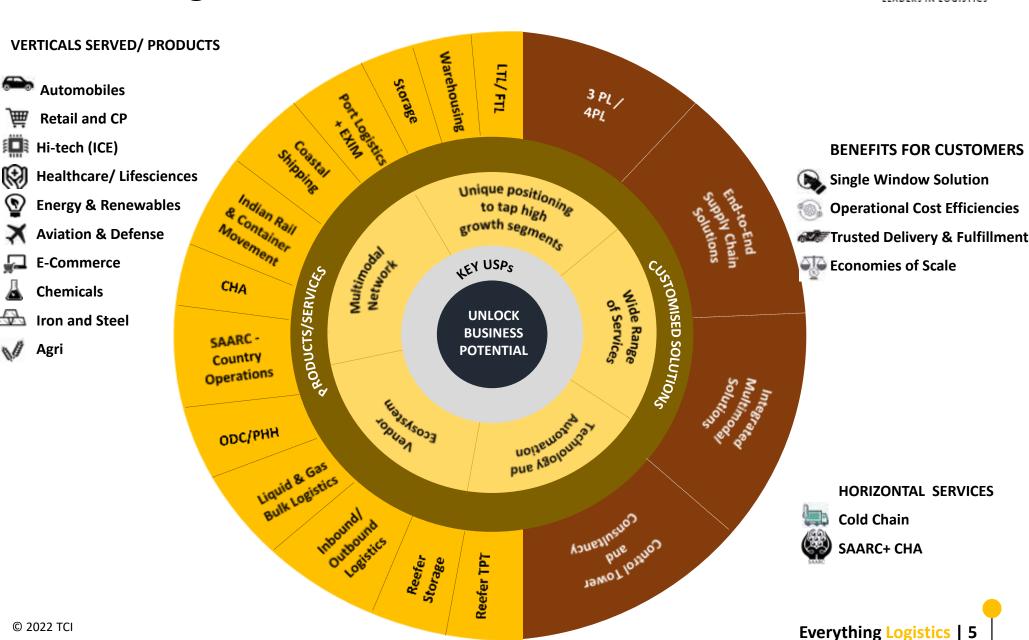
## **Company Strategy: Everything Logistics**





### **Wide Range of Customized Services**





### **Multimodal Network**

#### Rail



**Own Trains: 3 AFTO (Trains)** 

- **High End CBU** Logistics
- **End-to-End** container movement
- **Cross Border** movement

**Full rake movements** 780(H1 2021-22) 900 (H1 2022-23)

#### Coastal



**Ship Deployed:6 DWT: 79,000** 

GP containers: 8000+

ISO TTR - 650+

#### **Containers management**



- Intl/Exim
- Baffle/ISO
- Marine

**TEUs handled:** 65300 (H1 2021-22) 50000 (H1 2022-23)

#### **Yards & Terminals**



No. of Yards & Terminals managed /Operated

> **Yards: 55** Terminals:60

# Unique Positioning to incubate High Growth Segments 🔻 🎵





#### WHY are these high growth segments?

- 1. Supply chain disruption in China
- & Europe
- 2. Chemicals flow into Pharma through APIs.
- 3. India is preferred manufacturing destinations for chemicals (all MNCs are present here).
- 4. Maturing SCs

- 1. 16% of GDP in farm & food sector 2. Consumption linked sector with shorter cycles
- 1. Global Renewable energy market projected to reach **\$1,977.6 billion** by 2030
- 2. Boom in "green" energy
- 3. Increased shift from fossil fuels to renewable energy
- 1. Growth in the organized food delivery and e-commerce segments.
- 2. Market maturing to quality vs cost
- 1. BBIN & CMLV countries.
- 2. Increasing SC linkages in neighboring countries
- 3. Look East Policy with Govt investment into projects

#### TCI's approach to these high growth segments

- **1**. Multimodal solution for movement of Haz. and Non-Haz. bulk liquid and dry chemicals.
- **2**. Own strategic assets- ISO Tanks, Gas Tankers, Dry Bulk Containers.
- 3. Responsible Care, ITCO, PESO and Drugs License
- 4. Chemical & GDP compliant warehouses.

- **1**. Multimodal solutions comprising last mile deliveries.
- 2. 3PL Solutions, Yard management, OBL, WH
- 3. Offers hub-spoke solutions.
- 1. End-to-End multimodal through Rail.
- Import clearance and Warehousing
- 3. Last Mile and Storage

- 1. Dedicated team under JV with Mitsui
- Quality operations with `cold & dry solutions
- 3. 150 +fleet (90 Own), 13000+ Pallet position.

- 1. Own Subsidiaries in Nepal and Bangladesh.
- 2. Offices at all major borders and capital cities,
- 3. End-to-End multimodal through Road and Rail.
- 4. AEO, IATA, CHA, Courier Licenses.



### **Technology Driven Operations**



#### **SECURITY & BUSINESS** CONTINUITY

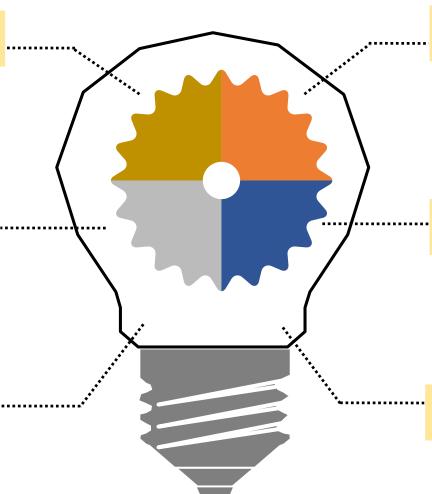
- **Endpoint Detection and Response**
- **Advance Threat Protection**
- Network & Web Application Firewall
- SSL, Security Protocols & Policies
- High Availability Disaster Recovery
- Secure code Repository

#### **CONFIGURATION &** INTEGRATION

- **GPS & GIS Services**
- **Location & Route Geofencing**
- API's
- IOT Devices RFID, Temperature Sensors, Barcode, Scanner

#### IT INFRASTRUCTURE & **DATABASE**

- **Cloud Computing Services and Servers**
- Data warehousing
- **Communication Tools**
- WhatsApp Business
- Version Control and Repository System



#### **VALUE BASED** RELATIONSHIP

- Customer Relationship Management
- Supplier Relationship Management
- **Order Management System**

#### **DECISION SUPPORT SYSTEMS**

- **Logistic Control Tower**
- **Business Intelligence Tool**
- **Route Planning & Optimization**
- **Security Operation Center**

#### **CORE BUSINESS OPERATIONS**

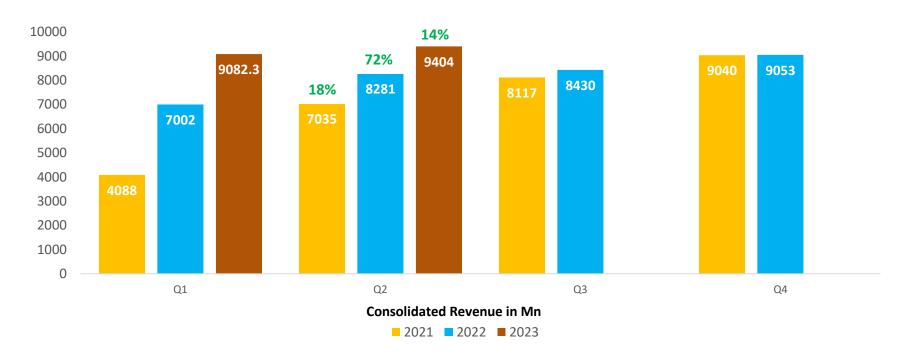
- **Enterprise Resource Planning**
- Fleet & Tyre Management System
- Workforce Management System
- **Procurement Management System**
- GST, E-way, E-Invoice



### **Key Highlights**



- Highest quarter ever with consistent performance and adherence to core business fundamentals
- Rising demand in almost all sectors enables all business segments to grow despite inflationary pressure
- Market liquidity position tighter however company net borrowing remains at zero.



# **TCI Freight Division: Industry nature and trends**



∼40 Bn USD  Less than Truck Load (LTL) segment size	160 Bn USD Indian Logistics Market
Freight Market Growth (CAGR)	40+ Truck variants
12 Mn+ Trucks under operations	6:5 LCGV to HCGV



#### **Key Industry trends:**

- Need for FTL & LTL from customers
- Anywhere to anywhere model
- End to end visibility
- In-transit small storage facilities to grow
- Packaging support for high value goods, fragile items specially in LTL segment

### **TCI Freight Division: Core competencies and**



### capabilities

- One of India's premier organized freight services provider with pan India presence & to SAARC
- 700 IT Enabled Owned offices, 25 Strategic Hubs
- Truck under Operation: 4500+: Owned: 120

- On demand use of Foldable Large Containers (FLCs) to safeguard goods.
- Single window Key Account Management (KAM) solutions for managing information flow and tracking.



#### **Services**

- Provides full truck load (FTL), less than truck load (LTL)
- Customized Solutions
- ODC and Project Heavy Haul



#### **IT Capabilities**

- Mobile App controlled loading, unloading and dispatch of goods.
- Centralized vehicle tracking through geofenced system and customer service by quick response team.

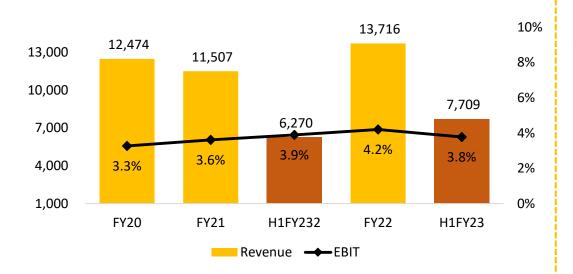
### **TCI Freight Division: Key Operational Highlights**

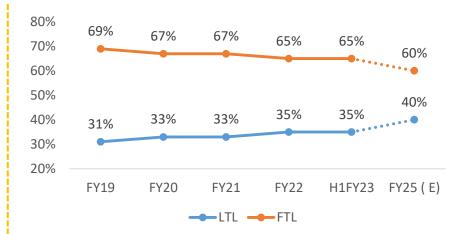


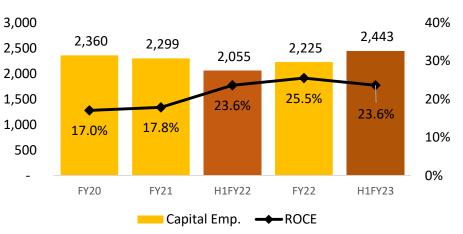
Figures in Mn

Particulars	Q2 FY23	Q2 FY22	Gr%	FY22	FY 21
Revenue	3944	3393	16.3%	13716	11507
EBDITA	168	150	11.7%	620	472
% to Revenue	4.3%	4.4%		4.5%	4.1%
EBIT	158	140	12.9%	577	416
% to Revenue	4.0%	4.1%		4.2%	3.6%

- Growth momentum amidst festive seasons and high volumes from large customers
- Freight rates have been stable across major routes



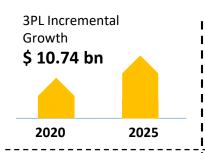






## **TCI** TCI Supply Chain Division: Industry nature

### and trends



7.87% **3PL Estimated CAGR** (2021-2025)

8%

3PL - Acceleration of Market Growth (CAGR) **Organized** 

Market

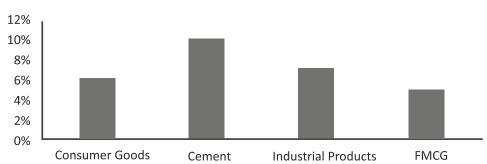
14.86%

**Compound Annual Growth Rate of Warehousing Market** (2021-2025)

2086 Bn

**Estimated Market Value** of Warehouse Industry (By 2025)

#### **Typical Logistics and Warehouse** Cost (as a % of Sales)



Source: Deloitte analysis

#### **Key Industry trends to drive Supply Chain and Warehousing:**

- Third-party logistics to gain momentum
- Reorganization of warehouses
- Increased use of warehouse automation
- Increase in Cold storage
- Increased use of Technology

### **TCI Supply Chain Division: Core competencies**



### and capabilities

WH/ DC **E-fulfillment centers Cross-docking** Multimodal Yards **3PL, 4PL IBL, OBL Control Tower** 

- Integrated Logistics & Supply Chain Solutions from conceptualization to execution
- Vehicles under Operation: 4000 + Owned: 960
- Yards managed: 55
- IBL Pickup per day: 5000+
- 100+ trains operated per month
- Managing diverse logistics operations for mobility sector (passenger, industrial, Agri)

#### **Strong Distribution Network Optimization capabilities**









**Healthcare** 

**Chemical** 

Hi-tech

**Retail & CP** 

**Auto** 

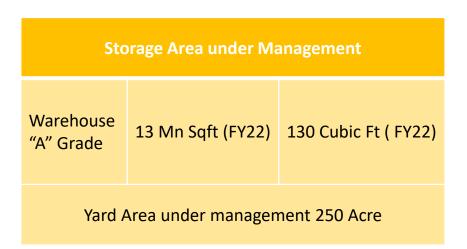
# **TCI Supply Chain Division: Key Operational Highlights**

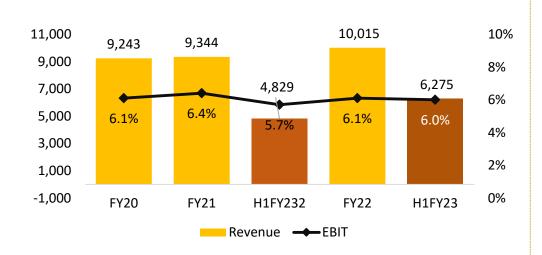


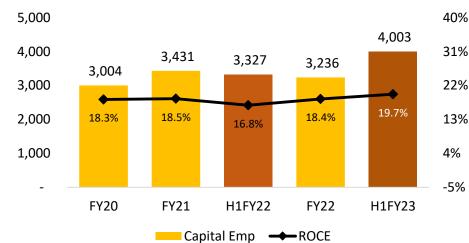
#### Figures in Mn

Particulars	Q2 FY23	Q2 FY22	Gr%	FY 22	FY 21
Revenue	3418	2691	27.0%	10015	9344
EBDITA	324	281	15.2%	1069	998
% to Revenue	9.5%	10.4%		10.7%	10.7%
EBIT	221	161	37.4%	614	596
% to Revenue	6.5%	6.0%		6.1%	6.4%

- Highest ever quarter in revenues , amidst retention and expansion of clients
- Headwinds of general inflation on consumer demand
- Margin stable with controlled cost structure.







## **TCI Seaways: Industry nature and trends**



#### Trends to Drive Forward



Main container ports Feeder ports Trans-shipment port Port industrial cluster National Waterways (NW) Eastern DFC Western DFC Road corridors Milk run of ICDs Rail line Slurry pipeline POL/crude pipeline

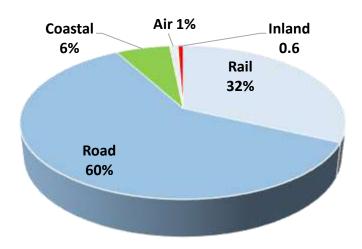
#### **Jal Marg Vikas Project:**

Rs. 5369 crore

#### **The Sagarmala Project** US\$120 billion Investment 6+ Mega Ports 14+ Coastal Economic Zones

**Industrial Zones near Ports** 

### Waterways: 6% of transportation modal mix



- Manufacturing at the Coastal Area will increase
- More SEZs and Warehousing Zone near ports
- Multimodal Logistics Park to Come up
- **Inland Waterways Projects**
- **BBIN** and **BIMSTEC** connectivity



## TCI Seaways Division: Core competencies and



### capabilities

#### Reach & Services

- One of the leading multimodal coastal players having presence along the Western, Eastern & Southern ports of India
- Expertise in coastal shipping services, container & bulk cargo movements, and transportation services
- First-mile last-mile and connectivity via rail & road
- Multi-modal solutions with reduced carbon footprint Green logistics)







Owns 8000+ marine containers (multipurpose)

**06 domestic coastal ships** with a total capacity of 77,957 DWT

Serves **7** of India out 13 pots



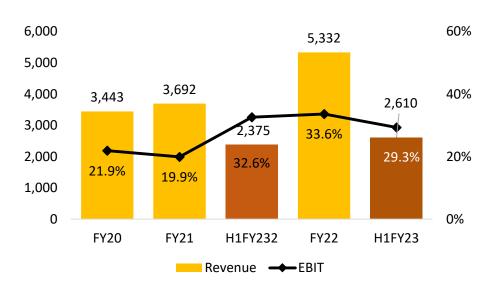
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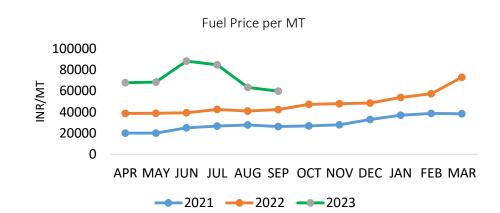


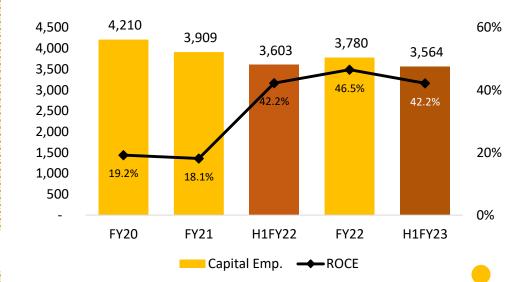
Figures in Mn

Particulars	Q2FY23	Q2FY22	Gr%	FY22	FY 21
Revenue	1157	1279	-9.5%	5332	3692
EBDITA	481	589	-18.4%	2363	1150
% to Revenue	41.5%	46.1%		44.3%	31.1%
EBIT	304	480	-36.6%	1790	735
% to Revenue	26.3%	37.5%		33.6%	19.9%

- demand amid Monsoon, Dry-docking lower international volumes during the quarter
- EBIT Margins had impact of depreciation









### **TCI's Joint Ventures**

TCI CONCOR  Multimodal Logistics Solutions	FTCI COLD CHAIN	Transystem
1510 (3010)	31.6 (587)	317.4 (4670)
1.7% (-7.1%)	13.5% (62.3%)	76.3% (29.7%)
25.45 (55.90)	12.60 (27.60)	<b>456 (540)</b>
457 (419)	341 (336)	3370 (2911)
e 49%	20%	51%
Operates on asset- light model Building upon its capabilities of integrated multimodal logistics solutions Chemicals, Food	Cold chain services to cater temperature control Warehousing, Primary & secondary distribution requirements.	Focused on automotive logistics of Japanese clients
	1510 (3010)  1.7% (-7.1%)  25.45 (55.90)  457 (419)  Coperates on assetlight model Building upon its capabilities of integrated multimodal logistics solutions	1510 (3010) 31.6 (587)  1.7% (-7.1%) 13.5% (62.3%)  25.45 (55.90) 12.60 (27.60)  457 (419) 341 (336)  Operates on asset-light model Building upon its capabilities of integrated multimodal logistics solutions  Nultimodal 1510 (3010) 31.6 (587)  13.5% (62.3%)  Cold (27.60)  Cold chain services to cater temperature control Warehousing, Primary & secondary distribution requirements.

### **Financial Highlights**



#### **CONSOLIDATED**

#### Figures in Mn

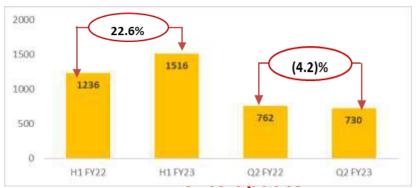
#### **STANDALONE**



EBDITA

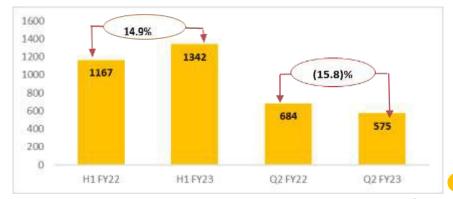
PAT











### **Consistent performance: Key financial Indicators**

1507

FY 21

**FY 22** 

1453

FY 19

1238

**FY 18** 

1432

**FY 20** 



50%

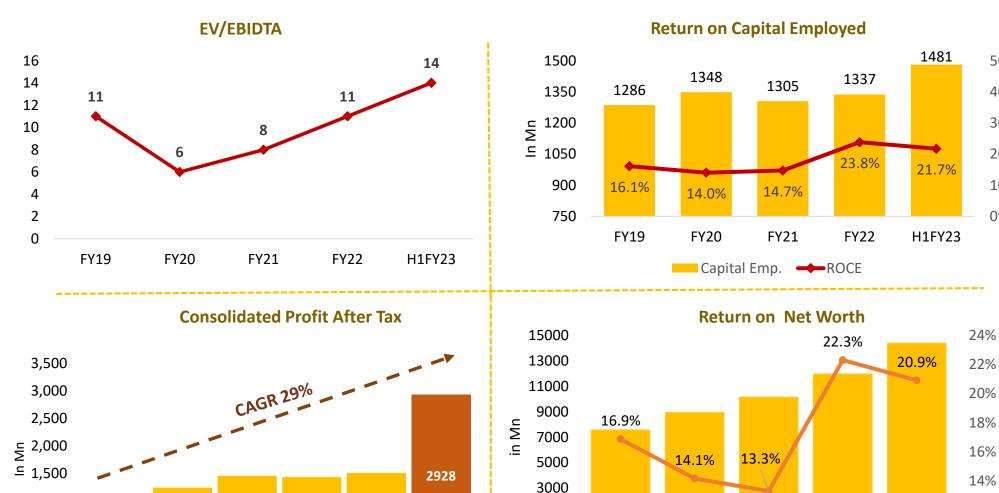
40%

30%

20%

10%

0%



1,000

500

813

FY 17

14387

H1 FY23

12%

10%

11967

FY22

Return on Net Worth

10152

FY21

8935

FY20

Avg Net Worth

7570

**FY19** 

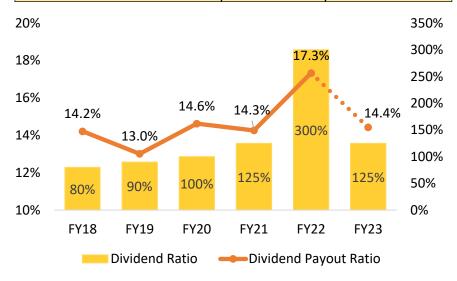
1000

-1000

### **Market Summary**

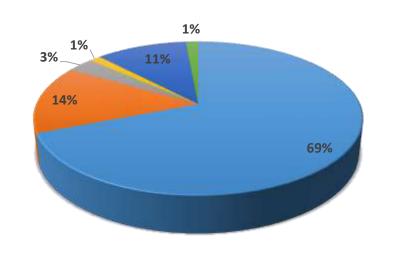


Particulars	UOM	30 <sup>th</sup> Sep 22
Market Cap	Rs Mn.	59,432
Debt	Rs Mn.	573
Enterprise Value	Rs Mn.	59,306
P/E	Nos	22
EV/EBITDA	Nos	14
52 Week High	Rs/share	858.60
52 Week Low	Rs/share	527.00



----- Interim dividend declared on 29th Oct 22

### **Shareholding Pattern as on 30th Sep 2022**





CRISIL Long term Rating: AA (Positive)

ICRA Short Term Rating CP: A1+

Stock returned CAGR of 37% in last 20 years

Stock coverage: 11: Buy Rating:11

### **Corporate Governance: Social Responsibility**



- **Eco-friendly** workplaces , Solar Panel use at warehouses.
- Multimodal Solutions: push towards green logistics via Rail & Coastal
- 210 Mn invested to improve environmental impact
- Produced 16 Mn renewal energy units
   Vs consumed 6.5 Mn non-renewal energy units
- TCl successfully completed 8000 trips via CNG vehicles











- Road safety and health initiatives across
   8 states impacted more than 1 Mn people
- Education and empowerment impacted 10000 lives so far
- Artificial limb center served 22695 beneficiary so far
- Urmila Sports Academy trained players for | National and International sports events











- Strong and diverse Board
- Voluntarily adopted BRSR in FY22 itself
- Long performance-linked remuneration system
- Comprehensive Enterprise risk management and Business continuity plan



### **Future Outlook**



- Demand momentum to continue in coming quarter though in slower pace than expected.
- Revenue and Profit growth of 10%-15%
- Aggressive capex plan to capture next cycle of growth

Figures	In	Mn
IIEUICS		14111

	Actual (FY07 to FY22)	FY 23 Budget	FY 23 6M Actual
Hub Centers & Small warehouses	5163	700	93
Ships	3210	900	0
Containers	1339	600	56
Trucks & Rakes	4755	650	356
Others (W/H Equip, Wind Energy, IT etc.	1130	301	94
Total	15597	3151	599

**Everything Logistics** 

## Thank You!



**Best Warehouse Service Provider** 



**Best Cold Chain / Refrigerated Service Provider** 



#### **Transport Corporation of India Limited**

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