

Date: 08.12.2018

To,
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai- 400001

SCRIP CODE: 540404

Dear Sir/Madam,

# Sub: Updated Investor Presentation - An insight to investors

With reference to the above mentioned subject, kindly find enclosed updated Investor Presentation for Prime Customer Services Limited.

Investor Presentation is brief profile of Prime Customer services Limited (PCSL) and the sector in which company operates. It includes history of India's horticulture, About PCSL, Business models and strategies of PCSL, Management profile of PCSL, Financial statement and stock information of PCSL.

Kindly take the same on your record and oblige.

Thanking you,

Yours Truly,

For Prime Customer Services Limited

Jinen Ghelani Managing Director

DIN: 01872929



# PRIME CUSTOMER SERVICES LTD INVESTOR PRESENTATION

**DECEMBER 2018** 

#### DISCLAIMER



This presentation may contain certain forward looking statements concerning the company's future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward looking statement.

The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and the target countries for exports, ability to attract and retain highly skilled professionals, time and cost overruns on operations, our ability to manage our assets, government policies and actions with respect to the industry, fiscal deficits, regulations, etc., interest and other fiscal costs generally prevailing in the economy. Past performance may not be indicative of future performance.

The company does not undertake to make any announcement in case any of these forward looking statements become materially incorrect in future or update any forward looking statements made from time to time by or on behalf of the company.

#### **GLOSSARY**



**Term Description** 

3PL Third Party logistics

APEDA Agricultural and Processed Food Products Export Development Authority

APMC Agricultural Produce Marketing Committee

C&F Clearing and Forwarding CH Cold Storage Hubs CS Cold Storage Bulk

CWC Central Warehousing Corporation

DAC & FW Department of Agriculture, Cooperation & Farmers Welfare

DAC Department of Agriculture and Cooperation

FCI Food Corporation of India

FE Retail/ Front end

FMCG Fast Moving Consumer Goods

F&V Fruits and Vegetables

HMNEH Horticulture Mission for North East and Himalayan States

HoReCa Hotel, Restaurant, Café

MIDH Mission for Integrated Development of Horticulture

MoA&FW
Ministry of Agriculture & Farmers Welfare
MoFPI
Ministry of Food Processing Industries
NCCD
National Centre for Cold-chain Development

NHB National Housing Bank
NHM National Health Mission

PACS Primary Agriculture Co-operative Society

PH Modern Pack House
QSR Quick Service Restaurant
RC Ripening Chamber
REEFER Refrigerated container
RTF Ready To Fat

RTE Ready To Eat RT Reefer Transport

SWC State Warehousing Corporations
TFCP Task Force on Cold-chain Projects

WDRA Warehousing Development and Regulatory Authority

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## India's horticulture industry

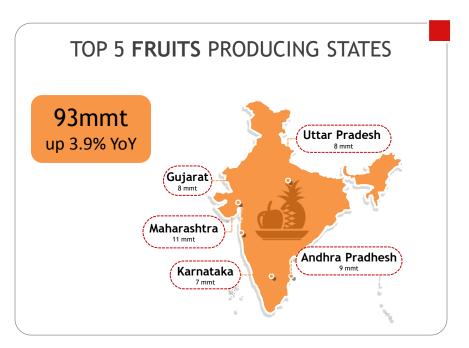


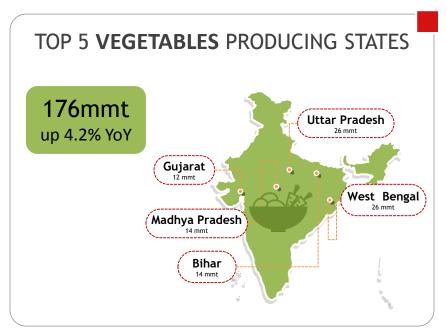
#### INDIA'S HORTICULTURE INDUSTRY





- Fresh produce market in India estimated at Rs.3 lakh crore
- India is 2<sup>nd</sup> largest producer of Fruits & Vegetables (F&V) in the world 269 mmt up 4.1% YoY





#### CHALLENGES FACED BY INDUSTRY





- Multiple intermediaries lack of transparency and low focus on quality
- Procurement dependence on APMC low efficiency process
- Supply chain infra gaps Inadequate processing, storage and distribution facilities
- Upto 15.9% wastage in F&V annually lack of modern harvesting practices and inadequate cold chain infrastructure
- Processing levels in F&V currently low at 2%
- Inadequate link between farm and food processing lack of required F&V varieties at right time and right place

#### INDIAN AGRICULTURE AT THE CUSP OF CHANGE







The entire Indian agriculture value chain is set to change drastically.

-Arun Jaitley, Finance Minister of India (c.2017)
Source: World Food India 2017



Agriculture, education and healthcare - all three are on our roadmap

-Mukesh Ambani, CMD, Reliance Industries Ltd. (c.2017)
Source: HT Leadership Summit

Optimism shown by both government and industry

#### OPPORTUNITIES FOR INDIAN AGRO-INDUSTRY





- Strong growth expected: India's food processing industry expected to reach 2020 \$482bn CAGR 13% (2015-2020E)
- Large domestic demand: Consumer base of 1.3 billion people with increasing preference for branded foods
- Modern retail market to grow faster: Expected to double from \$13.5 bn in 2016 to \$26.6 bn in 2019E
- Export to rise: India's strategic geographic location to help
- Policy support: 100% FDI in retail marketing of food products that are produced and/or manufactured in India; 100% FDI through automatic route in food processing; Income Tax sops
- Infrastructure support: Rising investments in world class ports, logistics and supply chain infrastructure
- Technology improving: Supply chain is being re-invented with superior know-how and technology
- Right talent: Highly skilled manpower pool

## **About PCSL**



#### **ABOUT PCSL**







#### Market

- Agro-products industry
- Focus on Fruits & Vegetables (F&V)



### Revenue streams (FY18)

- Supply of F&V Rs. 302 mn (72% YoY)
- Related services Rs. 59 mn (-6% YoY)



#### Customers

450 customers in India and abroad



#### 5 year CAGR

- Revenue 20%
- EBITDA 30%





We envisage to become a leading fully integrated agri value chain institution in the domestic and international agro trade.





**Growth** - of our Clients, Shareholders and Employees

**Empowerment** - of our Farmers

**Commitment** - of providing hygienic and best quality Agro produce to domestic as well as International consumers.

#### GEOGRAPHIC PRESENCE





#### Rajasthan

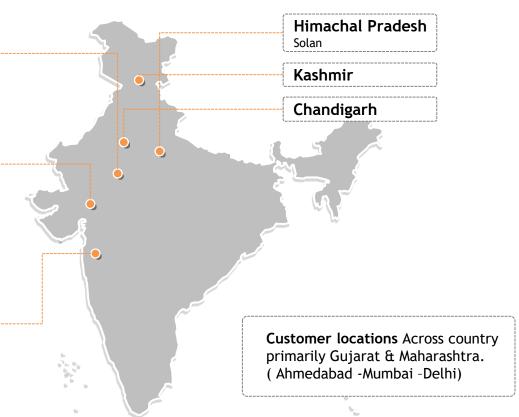
• Balotra • Barmer • Jaisalmer • Jodhpur • Mt. Abu • Padru • Phalodi • Sancho

#### Gujarat

Ahmedabad • Amalsad • Aslali •
Banaskantha • Bhilad • Changodhar •
Dharampur • Gandevi • Halvad •
Himmatnagar • Jamalpur • Junagadh • Kutch
Lakhni • Mehsana • Naroda • Navsari •
Surat • Tharad • Valsad • Vapi • Vyara

#### Maharashtra

Aatpadi • Ahmednagar • Amravati •
Baramati • Devgad • Dhule • Indapur •
Kolhapur • Lasolgoan • Malegaon (Nasik) •
Malegaon (Washim) • Mangrupir • Morshi •
Nadurbar • Nagpur • Nashik • Navi Mumbai •
Niphad • Phaltan • Pimpalgaon • Pune •
Rahate • Ratnagiri • Sangamner • Sanghola
• Satana • Sinnar • Tasgaon



### **JOURNEY TILL DATE**





2007	Started with a small warehouse and designer vans to deliver F&V at customer doorsteps. 3PL for Aditya Birla Retail in Ahmedabad	2015	<ul> <li>Corporate tie-up for procurements with Reliance Jamnagar, INI Farms, Mahindras and PC foods</li> <li>Exports to UAE</li> </ul>
2008	3PL for Reliance Retail. Commenced manpower services	2016	<ul><li>Tie up for operations Reliance Retail, Pune.</li><li>Setup Pomegranate collection centre at Lakhni, Gujarat</li></ul>
2009	Bulk trading of Fruits in APMC	2017	. Listed through DCE CME IDO
2010	3PL for Intas Pharma	2017	<ul> <li>Listed through BSE SME IPO</li> <li>Setup Mango collection centre at Gujarat</li> <li>Started own farming and JV farming at few locations in Gujarat &amp; Maharashtra</li> </ul>
2011	3PL for AB Retail in Mumbai and Reliance Fresh		
	in Pune. Warehousing facilities for Intas Pharma and Wagh Bakri tea	2018	<ul> <li>Network of 15,000 farmers</li> <li>Penetrated new geographies through supplying to exporters,</li> </ul>
2042			modern trade and food processing companies
2012	Commenced ripening and cold storage facility in Ahmedabad. Setup collection centre in Pratij		<ul><li>Entered pomegranate farming</li><li>Entrered into Bakery business and started manufacturing of</li></ul>
	First F&V wholesale facility in Ahmedabad		<ul><li>bakery products for Reliance</li><li>Associated with Havmor for providing 3PL services</li></ul>
2013	6 <sup>th</sup> 3PL facility setup. Started supply to food processors		<ul> <li>Scaled up Maharashtra operations through transactions in Nashik and Mumbai</li> <li>SMERA upgraded ratings to MSE-1: upgraded to highest rating</li> </ul>
2014	Tie-up with Ahmedabad APMC		reflecting solid financials, management quality and business performance

#### PRIME CUSTOMER SERVICES BRANDS







Prime cares for its stakeholders and delivers end to end Agri Value chain solutions from sourcing, handling, sorting & grading, warehousing, ripening, storage, packing and delivery of Fruits and vegetables



We deliver Fresh is our tag line. We extensively work towards delivering high quality fresh produce to our customers.



We plan to have a retail model where we deliver the farm fresh produce (F&V) and value added products directly at the consumers doorstep (Fruits such as Mango, Pomegranate, apple, Banana).

#### **CLIENTELE**





#### Supply of Fresh Fruits & Vegetables





























## Warehousing Solutions & Services



Dairy Frozen

## Re-pack & Packaging Facility















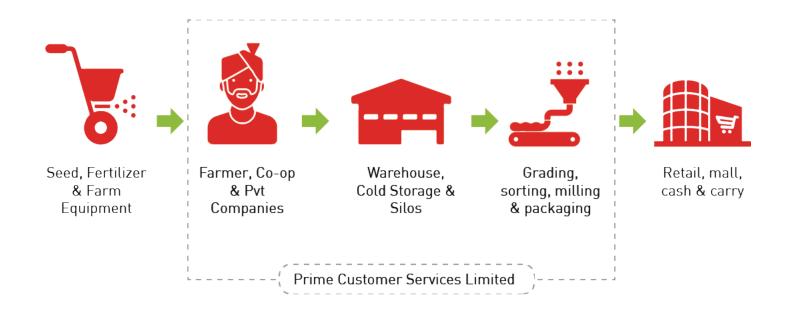
## Business model & strategies



#### PRESENCE IN F&V VALUE CHAIN







Increasing presence in the value chain gives greater price control and higher value addition at various levels

#### VALUE PROPOSITION PROVIDED BY PCSL





#### TO FARMERS

- Better pricing
- Imparting know-how to improve yield
- Confidence of selling the produce
- Payment is faster or on delivery
- Time saved as the collection centers are near to farms
- Time saved by not waiting in auctions
- Fair and transparent weighing systems

#### TO ORGANISED RETAILERS

- Customers can focus on sales
- Delivery of expected quality of produce
- Delivery of expected quantity of produce
- Sorted and graded produce
- Can get the produce from far off places newer commodities, seasonal items now available round the year
- Basket of commodities from single consignment - Ensuring right sales Mix

#### VALUE ACCRETIVE BUSINESS MODEL





- Eliminates intermediaries viz. agents, auctioneers, etc. leaves more money on the table for self and farmers
- Superior sourcing strength mapping of farm produce from over 15,000 farmers (as on FY18)
- Greater control on sales 6 types of customers purchasing different quality farm produce
- Higher credibility ability to provide desired quality & quantity of F&V to customers in a timely manner
- Strategic presence strong sourcing base and relations in F&V surplus states viz. Gujarat and Maharashtra gives ability to capture price arbitrage in deficit states of India

#### TRIGGERS FOR INDUSTRY GROWTH





- Huge room for organized players 95% of food retail is unorganized customer preference moving towards organized outlets and branded products
- Food processing industry to be key driver food processing levels at 2% only to only grow with changing lifestyle and food habits
- Rapid growth expected in modern trade from \$13.5 bn in 2016 to \$26.6 bn in 2019E
- Fiscal benefits to aide industry growth 100% FDI with automatic route in food processing, Income tax deduction for cold chain and warehouse for storage of agri-produce, Tax sops for 5 years
- Export opportunity India's location gives it the unique advantage of connectivity to Europe, the Middle east, Japan, Singapore, Thailand, Malaysia and Korea
- Investment in support infrastructure to boost movement of produce world class ports, logistics and supply chain infrastructure

#### **PCSL GROWTH STRATEGY - IN EXECUTION**





### Three-pronged growth strategy for FY19E and FY20E

### 1. Adding new raw material supply sources

(nos.)	FY17	FY18	FY19E
Farmer connects	8,000	15,000	25,000
APMC covered	22	38	52
Consolidators mapped	85	180	240
Collection centers	2	7	8

### 2. Adding new F&V segments

• Current: Mangoes, Pomegranate, Apple, Tomatoes, Onion, Imported Fruits and Mix Vegetables . Adding: Banana, Orange, Grapes

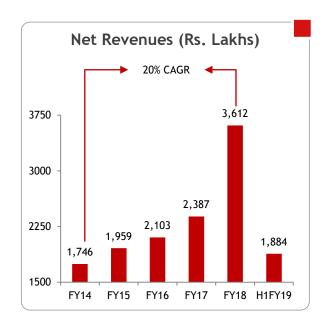
### 3. Adding new clients in new geographies

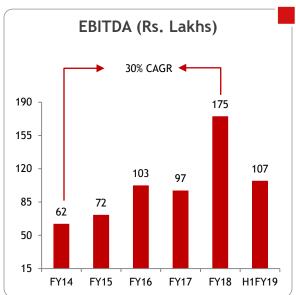
North India and South India

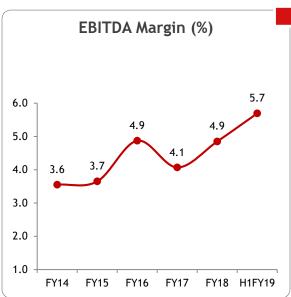
#### SOUND FINANCIAL PERFORMANCE











Virtually debt free | Highest rating of MSE1 from SMERA

PCSL's robust business model, growth strategy under execution, financial strength and growing market demand are catalyst for growth

## Management profile



#### **EXECUTIVE MANAGEMENT**







Jinen Ghelani Chairman

18 years experience in retail and FMCG industries in India. Involved and understands fully the supply chain management in the retail industry. He has been a backbone of the company for identifying, negotiating and implementing new business opportunities. He has played an extremely crucial role in team building, infrastructure setup and client addition. His fundamental strengths in operations, sales and people management have ensured organization moves to a greater level continuously since 2007 irrespective of volatile and difficult business cycles.



Hiren Ghelani

Whole-time Director

A business enthusiast with strong passion for research and successfully involved in financial and capital markets since 1998. He has had major stints in some of the well renowned financial services firm and research houses namely, Kotak, Refco- Sify, ASK group and JM Financials. Hiren's core strength lies in Business analytics, networking, resource allocation and fund management. He has been a key facilitator to company's strategy, finance and planning. His role so far in ensuring sustained fund infusion, negotiation with bankers, investors and internal team has been well appreciated.



Neha Ghelani Whole-time Director

She looks after the Administration & accounts division of the company. She is actively involved in setting up the new process of business monitoring & day to day accounting MIS. She plays a vital role in implementation of top management's vision of stream lining banking , finance and administration. Her background of commerce and teaching helps the company and departments for smooth functioning.



Brijesh Kumar Misra

Non-Executive Independent Director

Mr. Brijesh Misra, 52, is the Non-Executive Independent Director. He is B.Sc. (Agri.) and M.S. (Agri.) in Horticulture. He is proficient in agro-product marketing and holds 3 decades of experience in generating, monitoring and managing sales of the products, licensing of central & state agriculture and quality control department, product trials & demonstrations and farmers meetings. His enormous experience and huge network are source for Prime's massive expansion in many F&V producing areas.

## Financial statements



## FINANCIAL STATEMENTS





## Balance Sheet

Particulars (Rs. Lakhs)	FY16	FY17	FY18	H1FY19
Share capital	152.2	349.3	349.3	349.3
Reserves and Surplus	218.5	302.2	402.2	468.6
Non-current liabilities	53.1	5.1	282.1	2.50
Current liabilities	283.6	779.7	357.2	349.9
Total Equity and Liabilities	707.4	1,436.3	1,390.8	1,170.3
Non-current assets	123.9	127.9	112.1	110.4
Current assets	583.4	1,308.3	1,278.7	1,059.9
Total Assets	707.4	1,436.3	1,390.8	1,170.

### FINANCIAL STATEMENTS





## Profit & Loss statement

Particulars (Rs. Lakhs)	FY16	FY17	FY18	H1FY1
Total revenue from operations	2,103.5	2,386.8	3,611.7	1,884.
Total expenses	2,002.1	2,292.3	3,437.3	1,776.
EBITDA	101.4	94.6	174.4	107.
EBITDA margin (%)	5.1%	4.1%	4.9%	5.
Depreciation and Amortization Expenses	31.8	19.9	16.4	5.
EBIT	69.6	74.7	158.0	101.
Other income	1.2	2.6	0.8	0.
Interest	31.4	29.9	19.1	14.
EBT	39.3	47.4	139.7	87.
Tax expense	12.2	14.9	39.6	21.
Profit after tax	27.1	32.4	100.1	66.

## **Annexure**



### **FARM VISIT AND INTERACTION**













#### FARM VISIT AND INTERACTION











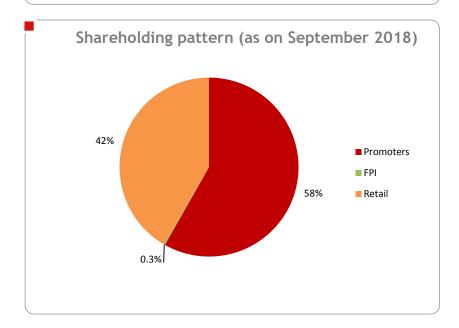


#### STOCK INFORMATION

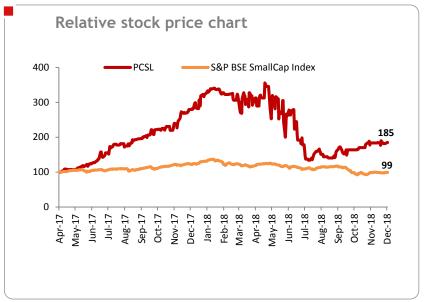




- Market cap (INR) 3,909 lakhs
- Shares outstanding Sept 2018 34.9 lakhs



- Exchange code: 540404 (BSE)
- Bloomberg code: PRIME:IN



As on 04th December 2018

#### **CONTACTS**





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