HEIDELBERGCEMENT

HeidelbergCement India Limited

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4th June 2020

HCIL:SECTL:SE:2020-21

BSE Ltd. Listing Department Phiroze Jeejeebhoy Towers Dalal Street, Fort, Mumbai - 400001 National Stock Exchange of India Ltd Listing Department, Exchange Plaza, C/1, Block G, Bandra Kurla Complex, Bandra (E) Mumbai - 400 051

Scrip Code:500292

Trading Symbol: Heidelberg

Dear Sir,

Sub: Presentation for Conference Call – Regulation 30(6)

This has reference to our letter dated 1st June 2020 sent earlier informing about conference call being organised by PhillipCapital (India) Pvt. Ltd. Further to our aforesaid letter please find attached a presentation to be made to analysts and the institutional investors at the conference call scheduled today.

After the conference call, a transcript of the discussion shall also be posted on the website of the Company, www.mycemco.com for information of the investors.

Thanking you,

Yours faithfully, For HeidelbergCement India Ltd.p

Rajesh Relan Legal Head & Company Secretary



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Investor Presentation

Q4FY20 and FY20 results

June 2020

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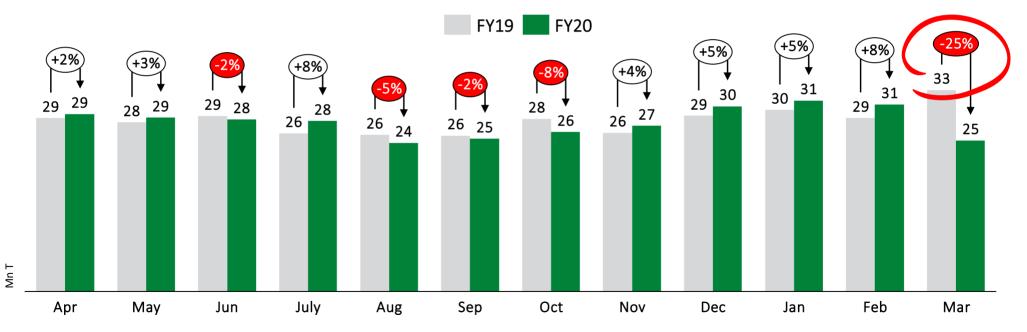
- 1. Indian Cement Industry
- 2. Financial and operational highlights
- 3. Volume and capacity utilization trend
- 4. Capacity increase in Central India
- 5. Income statement and EBITDA per tonne bridge
- 6. Share of volume
- 7. Balance sheet
- 8. Debt repayment and credit rating
- 9. COVID19 Activities and Outlook

INDIAN CEMENT INDUSTRY

Indian cement industry operated at 2/3rd capacity utilization

□ All India installed cement capacity estimated to be c. 500 Mn T.

During fiscal year 2019-20, cement Industry reported production volume decrease of c. 1%.



Source: Cement Section, Department of Industrial Policy & Promotion – Cement Production

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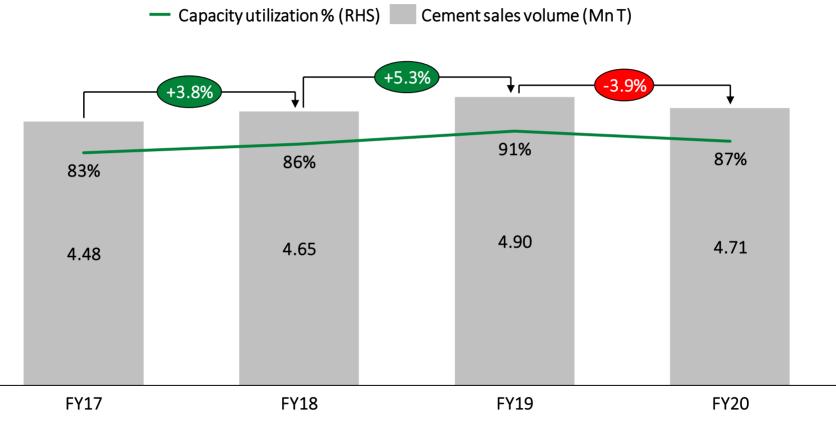
FY20 Financial and operational highlights

- Capacity utilization of c. 87%
- 100% blended cement
- Dependence on grid power reduced to 66%
- EBITDA of ₹ 1,122 per tonne, up 14% y/y
- Repaid first tranche of NCD ₹ 1.25 bio
- Bank balances almost equal to borrowings
- Paid interim dividend of ₹ 1.5 per share
- Final dividend of ₹ 6 per share
 recommended by the Board
- Capacity increased to 6.26 million tonnes
- Outlook uncertain due to COVID-19

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FY20 volume decrease mainly due to nationwide lockdown and no clinker sale



HEIDELBERGCEMENT INDIA

CAPACITY INCREASE IN CENTRAL INDIA

Central India plants were running at > 95% capacity utilization

Caption	Imlai Plant (M.P.)	Jhansi Plant (U.P.)
FY19 Capacity utilisation	94.5%	99.6%
Previous Capacity	2.00 Mio Tonnes	2.70 Mio Tonnes
Capacity increase through de-bottlenecking	0.50 Mio Tonnes	0.55 Mio Tonnes
Capacity as at Mar'20	2.50 Mio Tonnes	3.25 Mio Tonnes

Company's total capacity increased to 6.26 million tonnes p.a.

INCOME STATEMENT AND EBITDA PER TONNE BRIDGE

Strong performance despite decrease in volumes

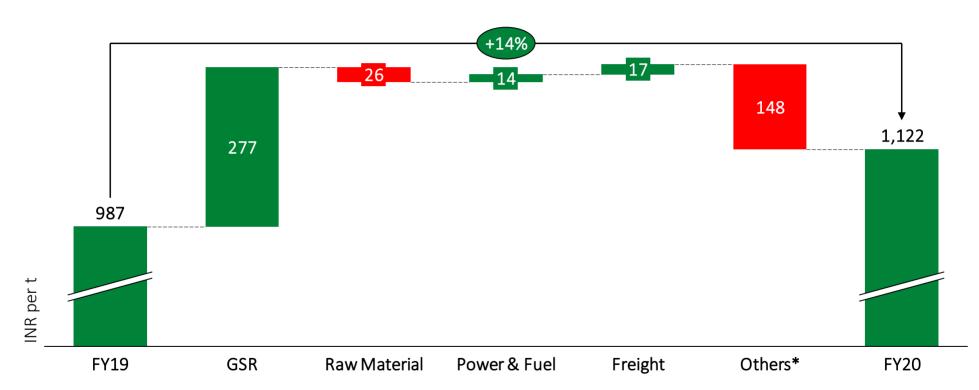
Mio ₹

De die lass	Quarter ended		Channel	Fiscal year ended		
Particulars	Mar'20Q	Mar'19Q	Change	Mar'20	Mar'19	Change
Total Income (net of taxes)	5,098	5,434	-6%	21,696	21,334	2%
Operating expenses	3,824	4,185	-9%	16,418	16,500	0%
EBITDA	1,273	1,249	2 %	5,278	4,833	9%
Depreciation/amortization	275	254	8%	1,086	1,018	7%
Other Income	170	115	48%	527	348	51%
EBIT	1,168	1,110	5%	4,719	4,164	13%
Interest and financial charges	163	160	1%	739	748	-1%
Profit Before Tax	1,006	949	6%	3,981	3,416	17%
Tax Expenses	343	340	1%	1,300	1,210	7%
Profit After Tax	663	609	9%	2,681	2,207	21%
KPIs						
Sales Volume (KT)	1,090	1,211	<u>-10.0%</u>	4,705	4,897	-3.9%
Gross realization (INR/t)	4,672	4,416	5.8%	4,585	4,308	6.4%
Total Cost (INR/t)	3,509	3,456	1.5%	3,489	3,370	3.5%
EBITDA (INR/t)	1,168	1,032	13.2%	1,122	987	13.6%
EBITDA % of revenue	25.0%	23.4%	164 bps	24.5%	22.9%	155 bps
PAT % of revenue	13.0%	11.4%	163 bps	12.4%	10.5%	196 bps

INDIA

INCOME STATEMENT AND EBITDA PER TONNE BRIDGE

FY20 – Increase in EBITDA mainly driven by increase in realization



Note: Change in inventory has been apportioned 50% each in Raw Material and Power and Fuel expenses. *Others include other operating income, employee cost and miscellaneous expenses.

SHARE OF VOLUME

FY20 Share of volume : Continuously optimize the favorable mix





BALANCE SHEET

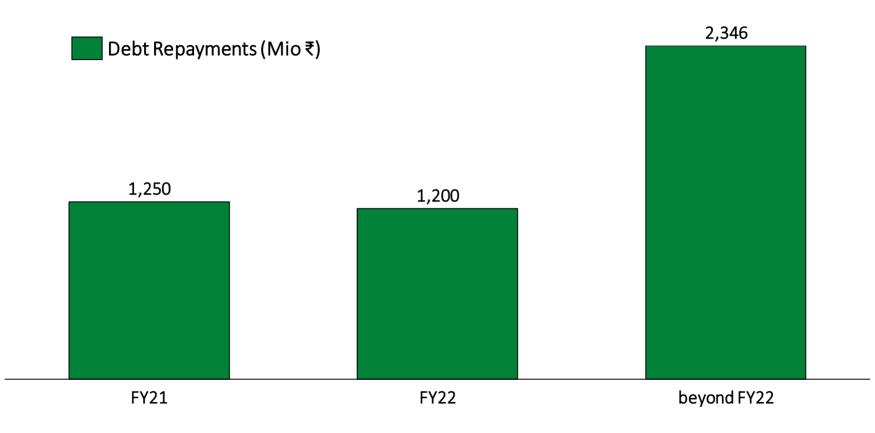
Continue to operate on negative net operating working capital

Particulars	31 Mar 2020 MINR	31 Mar 2019 MINR
Assets		
Non-current assets		
a) Property, plant and equipment	16,809	17,363
b) Right of use of asset	119	-
c) Capital work-in-progress	160	172
d) Intangible assets	2	6
e) Financial assets		
(i) Security deposits	288	285
f) Other non-current assets	309	255
	17,687	18,081
Current assets		
a) Inventories	1,458	1,674
b) Financial assets		
(i) Security deposits	138	145
(ii) Trade receivables	257	253
(iii) Cash and cash equivalents	4,697	3,371
(iv) Bank Balances other than (iii) above	9	6
(v) Other financial assets	671	658
c) Other current assets	3,012	2,767
	10,241	8,874
Total assets	27,928	26,955

Particulars	31 Mar 2020	31 Mar 2019
r ar dealars	MINR	MINR
Equity		
a) Equity share capital	2,266	2,266
b) Other equity	10,880	9,446
	13,146	11,712
Non-current liabilities		
a) Financial liabilities		
(i) Borrowings	2,801	3,918
(ii) Other financial liabilities	40	41
b) Provisions	167	197
c) Government grants	505	650
d) Deferred tax liabilities (net)	1,903	1,303
e) Lease Liability	77	-
	5,492	6,110
Current liabilities		
a) Financial liabilities		
(i) Trade payables		
-Dues of micro and small enterprises	4	1
-Dues of creditors other than MSME	2,580	2,777
(ii) Other financial liabilities	3,270	3,045
b) Other current liabilities	619	822
c) Government grants	145	145
d) Provisions	2,672	2,342
	9,290	9,133
Total liabilities	14,782	15,243
Total equity and liabilities	27,928	26,955

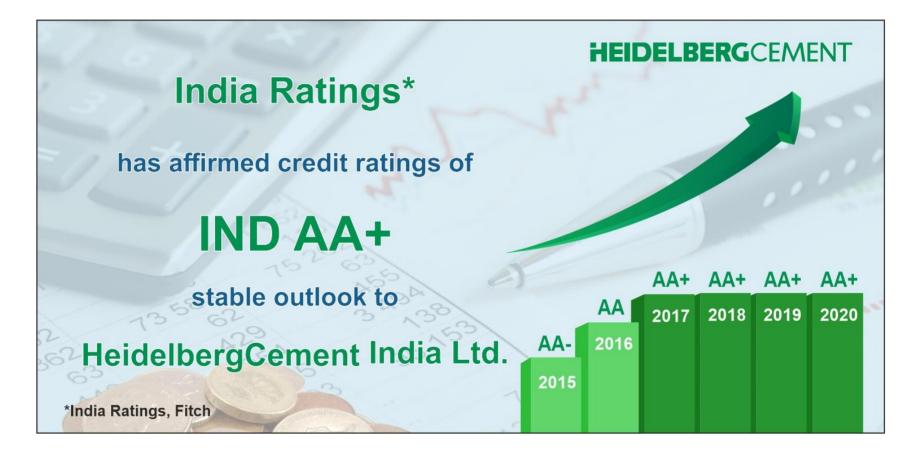
DEBT REPAYMENT AND CREDIT RATING

Bank balances almost equal to borrowings



DEBT REPAYMENT AND CREDIT RATING

Stable outlook



COVID19 ACTIVITIES AND OUTLOOK

Digital media campaign during lockdown 1.0



COVID19 ACTIVITIES AND OUTLOOK

Catering to societal needs





Sanitization of NGH Police Station, Damoh











COVID19 ACTIVITIES AND OUTLOOK

"annam" – Serving the society



FY21 outlook uncertain due to COVID-19

- Demand reduction in urban areas due to labour exodus and rural demand showing improvement
- Working capital Liquidity crunch in the channel network
- Reduced availability of truck drivers impacting inward and outward logistics
- Lower energy prices may sustain in short term
- Input raw materials may have to be sourced from longer leads
- Reduced availability of manpower at railway yards may impact turnaround of rolling stock
- Optimization of the operational and capital expenditures

Contact information

For additional information, please contact:

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Disclaimer

Statements in this presentation, which describe the Company's objectives, projections, estimates, expectations or predictions, may be considered to be "forward-looking statements" within the meaning of applicable Securities Laws and Regulations. These statements are based on certain assumptions and expectations of future events. Actual results could however materially differ from those expressed or implied.

Important factors that could make a difference to the Company's operations include global and Indian political, economic and demand-supply conditions, finished goods prices, raw materials cost and availability, cyclical demand and pricing in the Company's principal markets, changes in Government regulations, Policies, tax regimes, economic developments within India besides other factors such as litigation and industrial relations as well as the ability to implement strategies.

The Company assumes no responsibility to publicly amend, modify or revise any forward looking statements, on the basis of any subsequent development, information or events or otherwise.