**Brigade Enterprises Limited** 

Corporate Identity Number (CIN): L85110KA1995PLC019126 Registered Office: 29th & 30th Floor, World Trade Center Brigade Gateway Campus, 26/1, Dr. Rajkumar Road Malleswaram - Rajajinagar, Bengaluru - 560 055, India T:+91 80 4137 9200

E: enquiru@brigadegroup.com W: www.brigadegroup.com Ref: BEL/NSEBSE/BMD/04022021



4<sup>th</sup> February, 2021 Building Positive Experiences

Listing Department
National Stock Exchange of India Limited
Exchange Plaza, Bandra Kurla Complex,
Bandra (East)
Mumbai - 400 051

Department of Corporate Services - Listing BSE Limited P. J. Towers Dalal Street, Mumbai - 400 001

Re .: Scrip Symbol: BRIGADE/Scrip Code: 532929

Dear Sir/Madam.

#### Sub.: Board Meeting Decisions, Investor Presentation and Press Release

This is in continuation to our letter dated 28<sup>th</sup> January, 2021 and pursuant to SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a Meeting of the Board of Directors of the Company was held as scheduled today i.e., 4<sup>th</sup> February, 2021 and the Board inter-alia took the following decisions:

- (i) Approved the unaudited consolidated financial results for the third quarter and nine months ended 31st December, 2020 along with the Limited Review Report of the Statutory Auditors of the Company.
- (ii) Approved the unaudited standalone financial results for the third quarter and nine months ended 31st December, 2020 along with the Limited Review Report of the Statutory Auditors of the Company.

The financial results are enclosed pursuant to Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The meeting started at 12.30 p.m. and ended at 3.20 p.m.

We are also enclosing herewith:

- Investor Presentation titled "Investor Presentation 9M FY 21"
- Press Release titled "Brigade records highest ever presales of 1.53 mn. 5ft. with a sale value of Rs.923 crores in Q3 of FY21."

The trading window of the Company was closed from 1st January, 2021 and shall open on 7th February, 2021.

The above information is also hosted on the website of the Company at <a href="https://www.brigadegroup.com">www.brigadegroup.com</a>

Kindly take the same on your records.

Thanking you,
Yours faithfully,

on Brigade Enterprises Limite

Company Secretary & Compliance Officer

Encl.: a/a









## S.R. BATLIBOL & ASSOCIATES LLP

Chartered Accountants

12th Floor "UB City" Canberra Block No. 24, Vittal Mallya Road Bengaluru - 560 001, India

Tel: +91 80 6648 9000

Independent Auditor's Review Report on the Quarterly and Year to Date Unaudited Consolidated Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

Review Report to The Board of Directors Brigade Enterprises Limited

- 1. We have reviewed the accompanying Statement of Unaudited Consolidated Financial Results of Brigade Enterprises Limited (the "Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group") and its associates for the quarter ended December 31, 2020 and year to date from April 01, 2020 to December 31, 2020 (the "Statement") attached herewith, being submitted by the Holding Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").
- 2. This Statement, which is the responsibility of the Holding Company's Management and approved by the Holding Company's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, (Ind AS 34) "Interim Financial Reporting" prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India. Our responsibility is to express a conclusion on the Statement based on our review.
- 3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We also performed procedures in accordance with the Circular No. CIR/CFD/CMD1/44/2019 dated March 29, 2019 issued by the Securities and Exchange Board of India under Regulation 33(8) of the Listing Regulations, to the extent applicable.

- 4. The Statement includes the results of the following entities:
  - a. Brigade Enterprises Limited
  - b. Brigade Properties Private Limited
  - c. Perungudi Real Estates Private Limited
  - d. WTC Trades and Projects Private Limited
  - e. Orion Property Management Services Limited
  - f. SRP Prosperita Hotel Ventures Limited
  - g. BCV Developers Private Limited
  - h. Brigade Hospitality Services Limited
  - Brigade Tetrarch Private Limited
  - j. Brigade Estates and Projects Private Limited
  - k. Brigade Infrastructure and Power Private Limited
  - I. Brigade (Gujarat) Projects Private Limited
  - m. Mysore Projects Private Limited
  - n. Brigade Hotel Ventures Limited
  - o. Augusta Club Private Limited
  - p. Celebrations LLP
  - q. Brigade Innovations LLP
  - r. Brigade Flexible Office Spaces LLP
  - s. Tandem Allied Services Private Limited
  - t. Prestige OMR Ventures LLP



## S.R. BATLIBOI & ASSOCIATES LLP

**Chartered Accountants** 

5. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review reports of other auditors referred to in paragraph 7 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under Section 133 of the Companies Act, 2013, as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

#### 6. Emphasis of Matter

We draw attention to:

- i) Note 6 to the Statement, which describes the Holding Company's management's evaluation of Covid-19 impact on the future business operations and future cash flows of the Group and its consequential effects on the carrying value of its assets. In view of the uncertain economic conditions, the Holding Company's management's evaluation of the impact on the subsequent periods is highly dependent upon conditions as they evolve.
- ii) Note 9 to the Statement, in connection with certain ongoing legal proceedings in the Group. Pending resolution of the legal proceedings, the underlying loans and advances are classified as good and recoverable in the accompanying unaudited consolidated financial results.

Our conclusion on the Statement is not modified in respect of the above matters.

7. The accompanying Statement includes the interim reviewed financial results and other unaudited financial information in respect of 14 subsidiaries whose interim results reflect total revenues of Rs. 9,974 lakhs and Rs. 18,910 lakhs, total net loss after tax of Rs. 1,005 lakhs and Rs. 3,788 lakhs and total comprehensive loss of Rs. 1,034 lakhs and Rs. 3,791 lakhs for the quarter and nine months period ended December 31, 2020 respectively, as considered in the considered in the Statement which have been reviewed by their respective independent auditors. The statement also includes Group's share of net profit of Rs. 59 lakhs and Rs. 206 lakhs for the quarter and nine months period ended December 31, 2020 respectively, as considered in the Statement, in respect of 2 associates, whose interim financial results and other financial information have been reviewed by their respective independent auditors. The independent auditor's reports on interim financial results of these entities have been furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures in respect of these subsidiaries and associates is based solely on the report of such auditors and procedures performed by us as stated in paragraph 3 above.

Our conclusion on the Statement is not modified in respect of this matter.

Bengaluru

For S.R. BATLIBOI & ASSOCIATES LLP

Chartered Accountants

ICAI Firm registration number: 101049W/E300004

Per Adarsh Ranka

Partner

Membership No.: 209567

UDIN: 21209567AAAAAY3163

Place: Bengaluru Date: February 04, 2021

BRIGADE ENTERPRISES LIMITED

Corporate Identity Number (CIN): L85110KA1995PLC019126

Regd Office: 26/1, 29th & 30th Floor, World Trade Center, Dr Rajkumar Road, Malleswaram-Rajajinagar, Bangalore 560 055

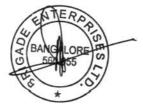
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# Statement of Unaudited Consolidated Financial Results for the quarter and nine months ended December 31, 2020

	Particulars	Quarter ended 31.12.2020	Preceding Quarter ended	Corresponding Quarter ended	Year to date figures for	Year to date figures for	Year ended
1	Income	[Unaudited]	30.09.2020 [Unaudited]	31.12.2019 [Unaudited]	the current period ended 31.12.2020 [Unaudited]	the preceding period ended 31.12.2019 [Unaudited]	31.03.2020 [Audited]
	Revenue from operations	64,463	31,077	55.225			
	Other income	902	1,129	55,225 1,638	1,15,873	1,99,624	2,63,216
	Total Income	65,365	32,206	56,863	3,080 1,18,953	4,098	4,940
2	Expenses		32,200	30,803	1,10,953	2,03,722	2,68,156
-	(a) Sub-contractor cost	00000000					
	(b) Cost of raw materials, components and stores consumed	25,016	17,451	20,633	51,267	51,994	79,489
	(c) Land purchase cost	2,637	1,265	3,343	4,849	10,534	13,009
	(d) (Increase)/ decrease in inventories of	26,670 (15,230)	15,998 (20,649)	(26)	42,668	43,917	79,193
	stock of flats, land stock and work-in-progress	(13,230)	(20,649)	(25)	(38,261)	(8,843)	(40,152)
	(e) License fees and plan approval charges	18	394	358	580	3,910	1 562
	(f) Architect and consultancy fees	510	401	560	1,444	1,577	4,563
	(g) Employee benefits expense	3,991	2,686	5,639	10,358	17,044	2,321 21,600
	(h) Depreciation and amortization expense	5,912	5,615	5,008	17,085	13,572	19,204
	(i) Finance costs	8,560	8,214	8,628	25,685	25,981	34,034
	(j) Other expenses	6,007	4,796	9,161	14,649	26,684	36,870
	Total expenses	64,091	36,171	53,305	1,30,324	1,86,370	2,50,131
3	Profit before share of profit of Associate(1-2)	1,274	(3,965)	3,558	(11,371)	17,352	18,025
4	Share of profit of Associate (net of tax)	59	47	45	206	162	160
5	Profit before exceptional items and tax (3+4)	1,333	(3,918)	3,603	(11,165)	17,514	18,185
6	Exceptional items (refer note 6 and 8)	4,000	-		4,000	-	2,050
7	(Loss)/ Profit before tax ( 5-6)	(2,667)	(3,918)	3,603	(15,165)	17,514	16,135
8	Tax expense		1				
	(i) Current tax	876	705	1,821	1,636	5,998	7,190
	(ii) Deferred tax charge/(credit) Total	(1,396)	(1,561)	(2,310)	(5,202)	(986)	(2,455)
	Total	(520)	(856)	(489)	(3,566)	5,012	4,735
9	Profit for the period ( 7-8) Attributable to	(2,147)	(3,062)	4,092	(11,599)	12,502	11,400
	(i) owners of the parent company	(1,612)	(1,708)	4,933	(8,589)	12,790	13,058
10	(ii) non-controlling interests	(535)	(1,354)	(841)	(3,010)	(288)	(1,658)
(i)	Other comprehensive income Re-measurement gains/ (losses) on defined benefit plans		250	- 1		1	
	Equity instruments	22	64	37	15	(49)	(41)
		-		-	-	-	(178)
my	Income tax relating to items that will not be reclassified to profit or loss	(6)	(16)	(15)	(5)	13	66
	Total other comprehensive income Attributable to	16	48	22	10	(36)	(153)
	(i) owners of the parent company (ii) non-controlling interests	16	48	22	10	(36)	(153)
11	Total Comprehensive Income for the period [Comprising Profit for the period and Other Comprehensive Income] (9+10)	(2,131)	(3,014)	4,114	(11,589)	12,466	11,247
	Attributable to						
	(i) owners of the parent company	(1,596)	(1,660)	4,955	(8,579)	12,754	12,905
	(ii) non-controlling interests	(535)	(1,354)	(841)	(3,010)	(288)	(1,658)
	Earnings per equity share: (of Rs. 10/- each) (not annualised).	*****	4000000	N. C.	(5)57.5/	(200)	(1,050)
	a) Basic	(0.76)	(0.83)	2.40	(4.12)		
- 1	b) Diluted	(0.76)	(0.83)	2.40	(4.17)	6.26	6.39
- 1	Paid-up equity share capital (Face value of Rs. 10/- each)	20,829	20,638	20,432	20,829	20,432	20,438
4	Other equity (excluding Non-controlling interests)						2,07,675



Page 1 of 3

#### Notes to the unaudited consolidated financial results for the quarter and nine months ended December 31, 2020

1 The above consolidated financial results of Brigade Enterprises Limited ('the Company') and its subsidiaries (together referred to as "the Group") and its associates has been reviewed by the Audit Committee and approved by the Board of Directors of the Company at their respective meeting held on February 04, 2021.

Details of segment-wise revenue, results and capital employed (Rs. in lakhs) Particulars Quarter ended Preceding Year ended 31.03.2020 Corresponding Year to date Year to date 31.12.2020 Quarter ended Quarter ended figures for figures for [Unaudited] 30.09.2020 31.12.2019 the current the preceding [Audited] period ended [Unaudited] period ended [Unaudited] 31.12.2020 31.12.2019 [Unaudited] [Unaudited] Segment Revenue Real Estate 53,547 22,146 36,939 87,981 1,49,467 1,95,681 Hospitality 3.020 1,616 9.296 5,600 25,301 33,440 Leasing 8,615 8.030 9 604 24.319 27,055 37,572 Total 65,182 31,792 55.839 1.17,900 2,01,823 2,66,693 Less: Inter Segment Revenues (719)(715) (614) (2,027)(2,199)(3,477)Revenue from operations 64,463 31,077 55,225 1,15,873 1,99,624 2,63,216 Segment Results Real Estate 9,665 4,501 8,958 16,063 36,222 44,364 Hospitality (1,904)(2,703)934 (7.786)1,175 1,133 Leasing 3,424 2,445 3.781 8.082 11,221 14,404 Profit before Tax and Interest 11,185 4.243 13.673 16.359 48.618 59,901 Less: Finance costs (8,560) (8,214) (8,628) (25,685)(25.981)(34,034)Less: Other unallocable expenditure (2,253)(1,123)(3,125)(5,125)(9,383) (12.782)Less: Exceptional items (4,000) (4,000)(2,050)Add: Share of Profit of Associate 47 206 162 160 Add: Other Income 902 1,129 1,638 3,080 4,098 4,940 Profit before Tax (2,667)(3,918)3,603 (15,165) 17,514 16,135 Segment Assets Real Estate 6 73 482 6 59 258 6,10,893 6,73,482 6,10,893 6,31,773 Hospitality 98,055 91,996 97,827 98,055 97,827 97,383 Leasing 4,34,844 4.30.889 3.83.551 4,34,844 3.83,551 4,16,860 Unallocated assets 94,795 94.152 73.127 94.795 73,127 80,079 Total Segment Assets 13,01,176 12,76,295 11.65.398 13,01,176 11,65,398 12,26,095 Segment Liabilities Real Estate 4,70,471 4,42,102 3,90,260 4,70,471 3,90,260 4.25,206 Hospitality 21,594 21,785 19,523 21,594 21,497 19,523 Leasing 52,363 53,768 42,059 52,363 42,059 55.611 Unallocated liabilities 5,14,089 5,20,637 4,65,280 5,14,089 4,65,280 4,79,081 **Total Segment Liabilities** 10,58,517 10,38,292 9,17,122 10,58,517 9,17,122 9,81,395

Particulars	Quarter ended 31.12.2020 [Unaudited]	Preceding Quarter ended 30.09.2020 [Unaudited]	Corresponding Quarter ended 31.12.2019 [Unaudited]	Year to date figures for the current period ended 31.12.2020 [Unaudited]	Year to date figures for the preceding period ended 31.12.2019 [Unaudited]	Year ended 31.03.2020 [Audited]
Revenue from operations	52,485	23,336	35,176	91,052	1,40,880	1,84,933
Profit Before Tax	3,768	2,999	7,070	6,363	28,830	34,437
Profit After Tax	2,668	2,241	8,081	4,593	22,019	26,080

The unaudited standalone financial results for the quarter and nine months ended 31.12.2020 can be viewed on the Company website www.brigadegroup.com and also be viewed on the website of NSE and BSE.





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#### Notes to the unaudited consolidated financial results for the quarter and nine months ended December 31, 2020

- In accordance with the Indian Accounting Standard (IND AS) 33 Earnings Per Share, specified under Section 133 of the Companies Act 2013, read with relevant rules issued thereunder, the impact of employee stock options and share warrants which are anti dilutive in nature, have been ignored in the computation of diluted EPS, wherever applicable
- During the quarter ended December 31, 2020, the paid-up equity share capital of the Company has increased from Rs.20,638 lakhs to Rs. 20,829 lakhs pursuant to conversion of convertible share warrants issued on a preferential basis by the Company under Chapter V "Preferential Issue" of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended (the 'SEBI ICDR Regulations') and exercise of stock options by certain employees and allotment of 1,905,611 equity shares thereon.
- The outbreak of Covid-19 pandemic globally and in India has caused significant disturbance and slowdown of economic activities. Due to the lockdown announced by the Government, the Group's operations were slowed down/suspended for part of the current period and accordingly the unaudited consolidated financial results for the current quarter and nine months period ended December 31, 2020 are adversely impacted and not fully comparable with those of the earlier periods.

The Group has considered the possible effects that may result from the Covid-19 pandemic on the carrying value of assets including property, plant and equipment, investment property, capital work in progress, intangible assets including under development, goodwill, investments, inventories, land advances, deposits, loans and receivables. In developing the assumptions relating to the possible future uncertainties in the economic conditions because of this pandemic, the Group, as at the date of approval of the accompanying financial results has used internal and external sources of information to assess the expected future performance of the Group. The Group has performed sensitivity analysis on the assumptions used and based on the current estimates, the Group expects that the carrying amount of these assets as at the period-end are foresee any adverse impact on realising its assets and in meeting its liabilities as and when they fall due. The actual impact of the Covid-19 pandemic may be different from that estimated as at the date of approval of the accompanying financial results.

During the quarter and year ended March 31, 2020, an impairment loss of Rs. 2,050 lakhs was recognised in the statement of profit and loss, which represented the write-down value of certain investment properties in the leasing segment and certain property, plant and equipment in the hospitality segment to the recoverable amount as a result of the impact of Covid-19 pandemic.

During the quarter ended and nine months period ended December 31, 2020, the leasing and hospitality operations of the Group were impacted due to Covid-19 restrictions. Due to the prevailing circumstances, the Group has recognized revenue for the quarter and nine months period ended December 31, 2020 and the underlying receivables after having regard to the Group's ongoing discussions with certain customers on best estimate basis.

- 7 During the quarter ended 31.12.2020, one of the subsidiaries of the Holding Company has entered into a limited liability partnership agreement with Prestige Estates Projects Limited under the name of Prestige OMR Ventures LLP in October 2020. The subidiary company has contributed 30% of the capital of the LLP. Based on the LLP agreement, the LLP is considered as an Associate in the accompanying unaudited consolidated financial results and accounted as per Ind AS 28 Investment in Associates and Joint Ventures.
- The Group had investment of Rs 4,000 lakhs in Tier II bonds of Lakshmi Vilas Bank ('LVB'). The Reserve Bank of India ('RBI'), in its communication in November 2020 advised the administrator of LVB to write down the Tier II bonds issued by LVB pursuant to the amalgamation of LVB with DBS Bank India Limited and LVB being non viable under Section 45 of the Banking Regulation Act. The Group has filed a writ petition in Bangalore High Court against the order of the RBI. Considering the overall uncertainty on recoverability of the aforesaid amount, the Group has made provision in this regard and the same is disclosed as an exceptional item in the accompanying unaudited consolidated financial results.
- 9 The Group is subject to legal proceedings for recovery of joint development advances paid towards certain property aggregating to Rs 3,000 lakhs. Pending resolution of the aforesaid proceedings, no provision has been made and the underlying loans and advances are classified as good and recoverable in the accompanying unaudited consolidated financial results based on the legal evaluation by the Holding Company's management of the ultimate outcome of the proceedings.

For and on behalf of the Board of Directors of
BRICADE ENTERPRISES LIMITED

M. R. Jaishankar
Chairman & Managing Director

Bengaluru/India
February 44, 2021



Age

## S.R. BATLIBOI & ASSOCIATES LLP

Chartered Accountants

12th Floor "UB City" Canberra Block No. 24, Vittal Mallya Road Bengaluru - 560 001, India

Tel: +91 80 6648 9000

Independent Auditor's Review Report on the Quarterly and Year to Date Unaudited Standalone Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

Review Report to The Board of Directors Brigade Enterprises Limited

- 1. We have reviewed the accompanying statement of unaudited standalone financial results of Brigade Enterprises Limited (the "Company") for the quarter ended December 31, 2020 and year to date from April 01, 2020 to December 31, 2020 (the "Statement") attached herewith, being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").
- 2. This Statement, which is the responsibility of the Company's Management and approved by the Company's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, (Ind AS 34) "Interim Financial Reporting" prescribed under Section 133 of the Companies Act, 2013 ("the Act") as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India. Our responsibility is to express a conclusion on the Statement based on our review.
- 3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.
- 4. Based on our review conducted as above and based on the consideration of the review reports of other auditors of the limited liability partnership firms ("LLP's") referred to in paragraph 6 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under Section 133 of the Act, as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

#### 5. Emphasis of Matter

We draw attention to:

- i) Note 4 to the Statement, which describes the management's evaluation of Covid-19 impact on the future business operations and future cash flows of the Company and its consequential effects on the carrying value of its assets. In view of the uncertain economic conditions, the management's evaluation of the impact on the subsequent periods is highly dependent upon conditions as they evolve.
- ii) Note 7 to the Statement, in connection with certain ongoing legal proceedings in the Company. Pending resolution of the legal proceedings, the underlying loans and advances are classified as good and recoverable in the accompanying unaudited standalone financial results.

Our conclusion on the Statement is not modified in respect of the above matters.



# S.R. BATLIBOI & ASSOCIATES LLP

**Chartered Accountants** 

6. The accompanying Statement of quarterly and year to date interim standalone financial results includes the reviewed financial results in respect of 2 LLP's whose interim financial results and other financial information reflect total revenues of Rs 263 lakhs and Rs 755 lakhs, total net profit after tax of Rs. 34 lakhs and Rs. 71 lakhs and total comprehensive income of Rs. 34 lakhs and Rs. 71 lakhs for the quarter ended and for the nine months period ended on December 31, 2020 respectively, as considered in the Statement which have been reviewed by their respective auditors. The reports of such other auditors on interim financial results of these LLP's have been furnished to us, and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of these LLP's, is based solely on the reports of such other auditors.

Our conclusion on the Statement is not modified in respect of the above matter.

Bengaluru

### For S.R. BATLIBOI & ASSOCIATES LLP

Chartered Accountants

ICAI Firm registration number: 101049W/E300004

per Adarsh Ranka

Partner

Membership No.: 209567

UDIN: 21209567AAAAAX3108

Place: Bengaluru

Date: February 04, 2021

BRIGADE ENTERPRISES LIMITED

Corporate Identity Number (CIN): L85110KA1995PLC019126

Regd Office: 29th & 30th Floor, World Trade Center, Brigade Gateway Campus, 26/1.

Dr Rajkumar Road, Malleswaram-Rajajinagar, Bangalore 560 055

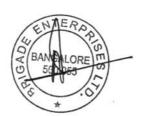
Phone: +91-80-41379200, 22217017-18 Fax:+91-80-2221 0784

Email: enquiry@brigadegroup.com Website: www.brigadegroup.com



## Statement of Unaudited Standalone Financial Results for the quarter and nine months ended December 31, 2020

2 I	Income (a) Revenue from operations (b) Other income Total income  Expenses (a) Sub-contractor cost (b) Cost of raw materials, components and stores consumed (c) Land purchase cost (d) (Increase) decrease in inventories of stock of flats, land stock and work-in-progress e) Liceruse fees and plan approval charges (f) Architect and consultancy fees	[Unaudited]  52,485 2,667 55,152	ended 30.09.2020 [Unaudited] 23,336 2,646 25,982	Quarter ended 31.12.2019 [Unaudited] 35,176 3,124 38,300	figures for the current period ended 31.12.2020 [Unaudited] 91,052 8,165 99,217	figures for the preceding period ended 31.12.2019 [Unaudited]	
2 I	(a) Revenue from operations (b) Other income  Total income  Expenses  (a) Sub-contractor cost (b) Cost of raw materials, components and stores consumed (c) Land purchase cost (d) (Increase) decrease in inventories of tock of flats. land stock and work-in-progress (c) License fees and plan approval charges	2,667 55,152 14,126 822	2,646 25,982	3,124	8,165		
2 I	(b) Other income  Total income  Expenses  (a) Sub-contractor cost (b) Cost of raw materials, components and stores consumed  (c) Land purchase cost (d) (Increase) decrease in inventories of stock of flats. land stock and work-in-progress (c) License fees and plan approval charges	2,667 55,152 14,126 822	2,646 25,982	3,124	8,165		1,84,93
2 I	Total income  Expenses  (a) Sub-contractor cost (b) Cost of raw materials, components and tiores consumed  (c) Land purchase cost (d) (Increase)/ decrease in inventories of tock of flats, land stock and work-in-progress (c) License fees and plan approval charges	2,667 55,152 14,126 822	2,646 25,982	3,124	8,165		
2   1   ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( (	Expenses  (a) Sub-contractor cost (b) Cost of raw materials, components and stores consumed (c) Land purchase cost (d) (finerease) decrease in inventories of stock of flats. land stock and work-in-progress (c) License fees and plan approval charges	14.126 822	25,982			10,660	
() () () () () () () () () ()	(a) Sub-contractor cost b) Cost of raw materials, components and stores consumed c) Land purchase cost d) (Increase) decrease in inventories of stock of flats. land stock and work-in-progress c) License fees and plan approval charges	822				1,51,540	14,41
(i) (i) (i) (i) (i) (i)	(b) Cost of raw materials, components and stores consumed c) Land purchase cost d) (Increase)/ decrease in inventories of totals, land stock and work-in-progress c) License fees and plan approval charges.	822	50000		27,227	1,51,540	1,99,35
(a) (b) (c) (d) (d) (d) (d) (d) (d)	Hores consumed  (c) Land purchase cost  (d) (Increase) decrease in inventories of tock of flats. land stock and work-in-progress  (c) License fees and plan approval charges.	822					
() () () () () () () () ()	c) Land purchase cost d) (Increase)/ decrease in inventories of tooks of flats. land stock and work-in-progress e) License fees and plan approval charges	257	11,021	12,641	31.429	35,933	52,027
(i (i (i	d) (Increase)/ decrease in inventories of stock of flats, land stock and work-in-progress e) License fees and plan approval charges		380	1,497	1,782	4,732	5,72
(1) (1) (1) (1) (1)	c) License fees and plan approval charges	26,670	- 1	323	26.670	120000	
(1 (2 (1 (1 (1	c) License fees and plan approval charges	(6,910)	88	2,842	(6,346)	29.217 7.422	40,89
(i (i (i	Architect and consults	10			(0.5744)	7,422	5,14
(i (i	The fact and consultancy fees	260	390	354	565	3.838	4,278
(i	g) Employee benefits expense	2,533	261 1,464	297 3,251	781	948	1,285
(i	h) Depreciation and amortization expense i) Finance cost	2.312	2,056	2,154	6,182 6,388	10,009	12,139
	Other expenses	5,058	5,148	5,089	15,219	5,789 15,206	7,560
T	otal expenses	2,503	1,969	3,105	6,184	9,616	20,050 14,361
		47,384	22,983	31,230	88,854	1,22,710	1,63,463
P	rofit/(Loss) before exceptional items and tax (1-2)	7,768	2,999	7,070	10,363	28,830	35,887
E	xceptional items (refer note 4 and 6 below)	4,000	2.				30,007
Pi	rofit/(Loss) before tax (3-4)	2.00			4.000	-	1.450
T	ax expense	3,768	2,999	7,070	6,363	28,830	34,437
	Current (ax						
	Deferred tax charge/(credit)	853	680	1,499	1.533	5.274	6.966
Te	otal	247	78	(2,510)	237	1.537	1.391
	water water water and the same of the same	1,100	758	(1,011)	1,770	6,811	8,357
	et profit for the period (5-6)	2,668	2,241	8,081	4,593	22,019	26,080
Ot	ther comprehensive income				1		
	Items that will not be reclassified to profit and loss	-	4	37	(14)	(25)	(12)
(ii)	Income tax relating to items that will not be reclassified to ofit and loss	-	(2)	(16)	3		
To	TOTAL CONTROL OF THE				*	6	.3
1		-	2	21	(11)	(19)	(9)
Tot	tal Comprehensive Income for the period [Comprising	2.660		100000000000000000000000000000000000000			
INCL	t profit for the period and her Comprehensive Income (7+8)]	2,668	2,243	8,102	4,582	22,000	26,071
Ear	rnings per equity share:						
(of	Rs. 10/- each) (not annualised):				1		
a) B	Basic	1.29	1.09	2.00	2000		
(b) D	Diluted	1.28	1.09	3.95 3.92	2.23	10.78	12.76
Paid	f-up equity share capital		W0000000000	1000000	2.21	10.71	12.66
(Fac	ce value of Rs. 10/- each)	20,829	20.638	20,432	20,829	20,432	20,438
Othe	er equity				1		2,33,915







- The above standalone financial results of Brigade Enterprises Limited ('the Company') has been reviewed by the Audit Committee and approved by the Board of Directors of the
- Details of standalone segment-wise revenue, results and capital employed:

	Particulars	Quarter ended 31.12.2020 [Unaudited]	Preceding Quarter ended 30.09.2020 [Unaudited]	Corresponding Quarter ended 31.12.2019 [Unaudited]	Year to date figures for the current period ended 31.12.2020 [Unaudited]	Year to date figures for the preceding period ended 31.12,2019 [Unaudited]	(Rs. in lakh: Year ended 31.03.2020 [Audited]
1	Segment Revenue					[Chaudited]	
	Real Estate	47,178	1920-25				
	Leasing	5.273	18,257	27,839	76.055	1.20,070	1.57.093
	Total	52,451	5,056	7,394	14,926	21,033	28,102
	Add: Share of profits/(losses) in subsidiary partnership	34	23,313	35,233	90,981	1.41,103	1,85,195
	firms		_ 23	(57)	71	(223)	(262
	Revenue From Operations	52,485	23,336	35,176	91,052	1 40 000	
П	Segment Results	0.20.111 (2-0.5000,0000)		551170	71,032	1,40,880	1.84,933
	Real Estate	9,218	4,465	7,844	15.256		
	Leasing	3,005	2,307	4,257	7.060	30,529 12,436	38,052
	Profit before Tax and Interest	12,223	6,772	12,101	22,316	42,965	16,485
	Less: Finance costs	(5,058)	(5.148)	(5.089)	(15,219)	(15,206)	54.537 (20,050
	Less: Other unallocable expenditure Less: Exceptional items	(2.098)	(1.294)	(3,009)	(4.970)	(9.366)	(12,755
	Add: Share of profits/(losses) in subsidiary partnership	(4.000)	10.0		(4,000)	12.5007	(1.450
	firms	34	23	(57)	71	(223)	(262
	Add: Other Income	2,667	200			80000	
	Profit before Tax	3,768	2,646	7,070	8,165	10,660	14,417
Ш	Segment Assets	31/00	2,999	7,070	6,363	28,830	34,437
	Real Estate	3.66.793	3.61.420	2 (0.40)	1900000		
	Leasing	1.44.375	1.45,545	3,68,468 1,52,020	3,66,793	3,68,468	3,65,328
	Unallocated assets	2,85,219	2.79.554	2.40.196	1.44.375 2.85.219	1.52.020	1,54,407
_	Total Assets	7,96,387	7,86,519	7,60,684	7,96,387	2,40,196	2,46,853
IV	Segment Liabilities		7,00,015	7,00,004	/30.38/	7,60,684	7,66,588
	Real Estate	2,96,171	2.81.989	2.72.359	2,96,171		
	Leasing	21,191	21.772	20.821	2.96.171	2.72.359 20,821	2.74.301
	Unallocated liabilities	2,14,673	2,23,717	2,14,945	2.14.673	2,14,945	22,565
_	Total Liabilities	5,32,035	5,27,478	5,08,125	5,32,035	5.08.125	2,15,369 5,12,235

- During the quarter ended December 31, 2020, the paid-up equity share capital of the Company has increased from Rs.20,638 lakhs to Rs. 20,829 lakhs pursuant to conversion of convertible share warrants issued on a preferential basis by the Company under Chapter V "Preferential Issue" of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended (the 'SEBI ICDR Regulations') and exercise of stock options by certain employees and allotment of 1,905,611 equity shares
- The outbreak of Covid-19 pondemic globally and in India has caused significant disturbance and alowdown of economic activities. Due to the lockdown announced by the Government, the Company's operations were slowed down/suspended for part of the current period and accordingly the unaudited standalone financial results for the current quarter and nine months period ended December 31, 2020 are adversely impacted and not fully comparable with those of the earlier year.

The Company's management has considered the possible effects that may result from the Covid-19 pandemic on the carrying value of assets including property, plant and equipment, investment property, capital work in progress, intangible assets, investments, inventories, land advances, deposits, loans and receivables. In developing the assumptions relating to the possible future uncertainties in the economic conditions because of this pandemic, the Company, as at the date of approval of the accompanying financial results has used internal and external sources of information to assess the expected future performance of the Company. The Company has performed sensitivity analysis on the assumptions used and based on the current estimates, the Company expects that the carrying amount of these assets as at the period-end are fully recoverable. The management has estimated the future cash flows for the Company with the possible effects that may result from the COVID-19 pandemic and does not foresee any adverse impact on realising its assets and in meeting its liabilities as and when they fall due. The actual impact of the Covid-19 pandemic may be different from that estimated as at the date of approval of the accompanying financial results.

During the quarter and year ended March 31, 2020, an impairment loss of Rs. 1,450 lakhs was recognised in the statement of profit and loss, which represented the write-down value of estment properties in the leasing segment to the recoverable amount as a result of the impact of Covid-19 pandemic

During the quarter and nine month's period ended December 31, 2020, the leasing operations of the Company were impacted due to Covid-19 restrictions. Due to the prevailing circumstances, the Company has recognized revenue for the quarter and nine months period ended December 31, 2020 and the underlying receivables after having regard to the Company's ongoing discussions with certain customers on best estimate basis.

- In accordance with the Indian Accounting Standard (IND AS) 33 Earnings Per Share, specified under Section 133 of the Companies Act 2013, read with relevent rules issued thereunder, the impact of employee stock of ature, have been ignored in the co
- The Company had investment of Rs 4,000 lakhs in Tier II bonds of Lakshmi Vilas Bank ('LVB'). The Reserve Bank of India ('RBI'), in its communication in November 2020 advised the administrator of LVB to write down the Tier II bonds issued by LVB pursuant to the amalgamation of LVP with DBS Bank India Limited and LVB being non viable under Section 45 of the Banking Regulation Act. The Company has filed a writ petition in Bangalore High Court against the order of the RBI. Considering the overall uncertainty on recoverability of the aforesaid amount, the Company has made provision in this regard and the same is disclosed as an exceptional item in the accompanying unaudited standalone financial results.
- The Company is subject to legal proceedings for recovery of joint development advances paid towards certain property aggregating to Rs 3,000 lakks. Pending resolution of the aforesaid proceedings, no provision has been made and the underlying loans and advances are classified as good and recoverable in the accompanying unaudited standalone financial results based on the legal evaluation by the management of the ultimate outcome of the proceedings.

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For and on behalf of the Board of Directors of BRIGADE ENTERPRISES LIMITED

h & Managing Directo

04. 2021

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# **BRIGADE ENTERPRISES LIMITED**

**Investor Presentation 9M FY21** 

(CIN: L85110KA1995PLC019126)









#### Who we are

- Leading property developer in South Indian real estate market with over three decades of experience
- Reputation of developing Grade A properties
- Business Portfolio of Residential, Lease Rentals and Hospitality projects
- Consistent EBITDA margin of ~26%-28% for the past five years
- Ranked amongst the 100 Best Places to Work in India for ten consecutive years by GPTW Institute

### What we stand for -

Shared Vision:

To be a **World Class** Organization in our Products, Processes, People & Performance

Shared Mission:

To be the **Preferred Developer** of Residential, Commercial & Hospitality Spaces in the market in which we operate, without compromising on our values, for the **benefit of all our stakeholders** 

Core Values:

QC-First – Quality, Customer Centricity, Fair, Innovative, Responsible Socially, Trustworthy

### **Our presence**



## Segments highlights and share of business by revenue



#### Real Estate - On Sale Basis

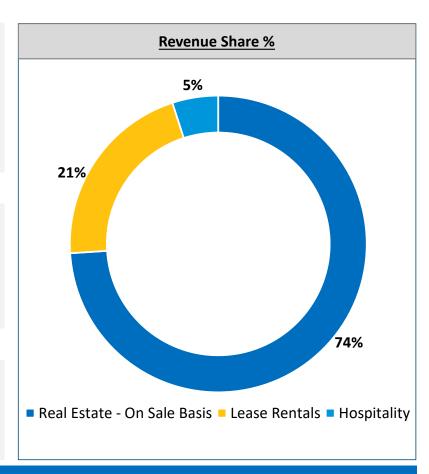
- Achieved an all-time high quarterly sales of ~ 1.53 Mn sft with a sale value of INR 9,232 Mn
- Real estate sales are up 60% from previous quarter by sale value
- Collections from residential sales was ~INR 5,173 Mn in Q3 FY21 vs ~INR 4,004 Mn in Q2 FY21, an increase of 29%
- Launched 1.2 Mn sft during Q3 FY21
- Strong pipeline of ongoing projects of 15.96 Mn sft and upcoming 2.62 Mn sft to be launched

#### **Lease Rentals**

- Rental collection stands at ~99% in office portfolio
- Gradual increase in re-occupancy in operational portfolio. Active leasing pipeline of ~ 1 Mn sq ft
- Witnessing higher tenant occupancy in the malls, consumption up to 70% of pre-covid levels.
- With the EOSS\* and multiplex cum family entertainment formats being allowed to operate with full capacity ,footfalls and subsequent consumption expected to increase

#### Hospitality

- Increase in average occupancy to 27% vis-a-vis 15% in Q2 FY21
- GOP of INR 41 Mn recorded in this quarter. GOP Margin stood at 16% vis-à-vis (45%) last quarter
- Holiday Inn Express & Suites, Bengaluru OMR started operations with 129 keys & has achieved 26% occupancy



Cash Flow from Operating activities is at INR 2,498 Mn (up 36% from last quarter); Reduction of ~INR 1,411 Mn in real estate debt

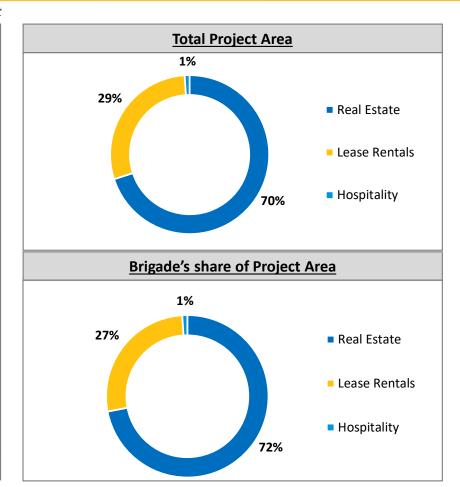
\*EOSS – End of Season Sale

# **Summary: Ongoing Projects**



Area in Mn sft

Projects	Project Area	Co Share	LO/JV share
Real Estate projects for sale	7.87	5.57	2.30
Brigade Orchards *	1.82	0.91	0.91
Brigade Cornerstone Utopia*	4.00	2.66	1.34
Brigade Residences at WTC Chennai*	0.57	0.29	0.28
Brigade El Dorado*	1.70	1.70	-
Total Real Estate (A)	15.96	11.13	4.83
Brigade Southfield	0.35	0.21	0.14
Brigade Tech Gardens*^	3.20	1.63	1.57
WTC Chennai*	2.00	1.02	0.98
Brigade Twin Towers	1.30	1.30	-
Total Leasing (B)	6.85	4.16	2.69
Ibis Style, Mysore*	0.11	0.11	-
Total Hospitality (C)	0.11	0.11	-
Total (A+B+C)	22.92	15.40	7.52



<sup>\*</sup> Projects in SPV

<sup>^ 1.2</sup> Mn sft has been completed and is operational in Brigade Tech Gardens

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# Highlights: Real Estate - Q3 FY21



- Achieved all time high pre-sales of ~1.53 Mn sft in Q3 FY21
- Real estate sale is 60% up from the previous quarter by value
- Average selling price at INR 6,022 per sft in Q3 FY21
- Sales realization increased by 3% from previous quarter

Strong pipeline of upcoming projects of 2.62 Mn sft with key projects like:

#### Hyderabad

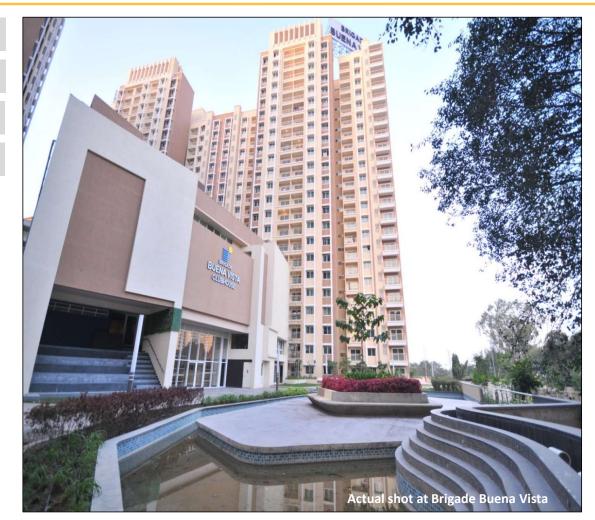
• Brigade Citadel – B & C Blocks

#### Bangalore

- Brigade Orchards Goldspire Block
- Brigade Millennium Annexe
- Brigade Eldorado F Block
- Brigade Northridge Phase 2
- Brigade Atmosphere Phase 2
- Brigade Cornerstone Utopia Paradise Block
- Brigade Gem

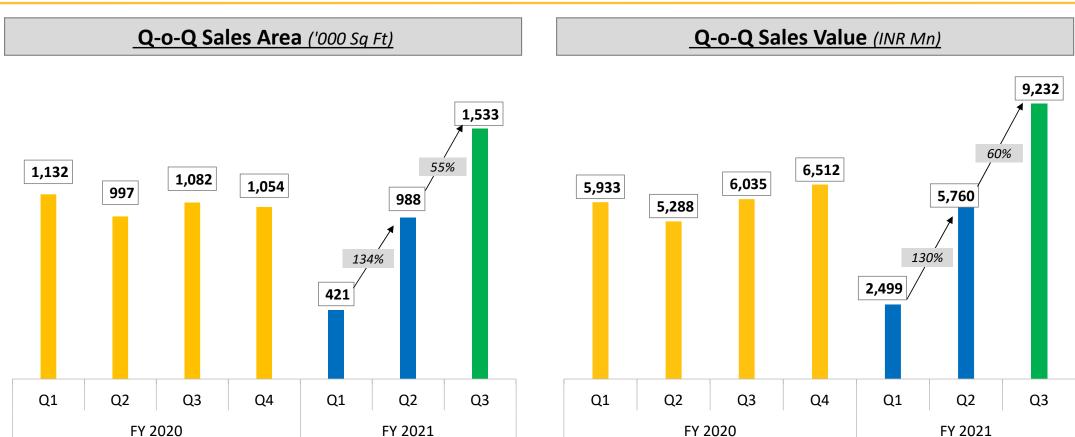
#### Chennai

• Brigade Xanadu Cluster 4 – S, T & U Blocks









Achieved all time high pre-sales of ~1.53 Mn sft in Q3 FY21





	Quarterly				Nine Months			
Particulars	Q3 FY21	Q2 FY21	Q3 FY20	Q3 FY21 on Q2 FY21	Q3 FY21 on Q3 FY20	9M FY21	9M FY20	9M FY21 on 9M FY20
	<u> </u>		Are	ea Sales ('000 sft,	<u> </u>		<u> </u>	
Residential	1,478	970	979	52%	51%	2,842	3,032	(6%)
Commercial	55	18	103	205%	(47%)	100	179	(44%)
Total	1,533	988	1,082	55%	42%	2,942	3,211	(8%)
			Sale	Value (INR Mn)				
Residential	8,793	5,656	5,157	55%	71%	16,682	15,714	6%
Commercial	439	104	878	322%	(50%)	809	1,542	(48%)
Total	9,232	5,760	6,035	60%	53%	17,491	17,256	1%
Realization (INR/sft)	6,022	5,833	5,580	3%	8%	5,945	5,375	11%

# **Consolidated synopsis of Real Estate Projects**



Particulars	Ongoing BEL Projects	Ongoing SPV Projects *	Stock Sales		Total	
	In Mn sft					
			BEL	SPV		
Total super built-up area of projects on sale basis	13.57	2.39	1.00	0.20	17.16	
Less: Landowner share	3.64	-	-	-	3.64	
Company share of saleable area	9.93	2.39	1.00	0.20	13.52	
Sold till date	5.96	1.06	-	-	7.02	
To be sold	3.97	1.33	1.00	0.20	6.50	
			INR Mn			
Estimated receipts	55,388	15,821	9,223	1,449	81,881	
From sold units	32,595	6,367	3,816	550	43,328	
From unsold units	22,793	9,454	5,407	899	38,553	
Collections to date on sold units	14,625	3,601	1,905	492	20,623	
Remaining to be collected from sold units	17,970	2,766	1,911	58	22,705	
Remaining to be collected from sold and unsold units [A]	40,763	12,220	7,318	957	61,258	
Estimated Total Cost	43,281	12,749	3,405	566	60,001	
Cost incurred till date	15,829	9,094	3,405	566	28,894	
Remaining Cost to be incurred [B]	27,452	3,655	-	-	31,107	
Gross Operating Cash Flows [A] –[B]	13,311	8,565	7,318	957	30,151	
Present Borrowings [C]	2,202	1,841	1525	516	6,084	
Net Operating Cash Flows projected [A] - [B] - [C]	11,109	6,724	5,793	441	24,067	

<sup>\*</sup> Brigade Orchards and Brigade Residences at WTC Chennai

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# **Our Leasing Portfolio: Operating Assets**



Area in Mn sft



Particulars	Leasable Area	Leased	To be Leased
Brigade Tech Gardens Phase 1	1.24	0.80	0.44*
WTC Bangalore	0.62	0.62	-
Brigade Opus	0.30	0.21	0.09
Brigade Bhuwalka Icon	0.19	0.19	-
WTC Kochi	0.77	0.55	0.22
Brigade Financial Centre, Gift City	0.29	0.03	0.26
Orion Gateway	0.83	0.71	0.12
Orion Uptown	0.27	0.18	0.09
Orion Avenue (BEL Share)	0.15	0.10	0.05
Brigade Vantage, Chennai	0.06	0.06	-
Others	0.06	0.06	-
Total	4.78	3.51	1.27

<sup>\*</sup> Includes 0.3 Mn sft hard option

# **Our Pre- Leasing Portfolio:**



Area in Mn sft

Particulars	Leasable Area	Leased	Hard option	To be transacted
Brigade Tech Gardens Phase 2	1.76	0.19	0.01	1.56
WTC Chennai	2.01	1.37	0.31	0.33
Brigade Southfield	0.35	0.35	-	-
Total	4.12	1.91	0.32	1.89





# **Capex Commitment: Commercial**



Projects	Estimated cost	Incurred	Balance^					
Commercial Lease								
Brigade Southfield	1,144	801	343					
Brigade Tech Gardens*	11,900	10,908	992					
WTC Chennai*	8,000	7,043	957					
Brigade Twin Towers	5,999	747	5,252					
Total Commercial Lease	27,043	19,499	7,544					





<sup>\*</sup> Through 51% SPV

<sup>^</sup> As of December '20

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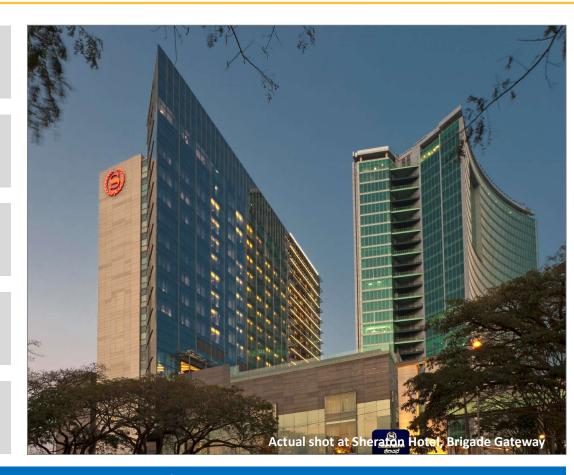
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# Hospitality performance improving but remains subdued



- Occupancy has improved to 27% from 15% last quarter
- GOP of INR 41 Mn recorded in this quarter. GOP Margin stood at 16% vis-à-vis (45%) last quarter
- Holiday Inn Express & Suites, Bengaluru OMR started operations with 129 keys & has achieved 26% occupancy during the quarter
- Availed ECLGS\* facility from banks to fund the cash flow mismatch, support of parent company is reduced to that extent
- Removal of restrictions on meetings, banquets and swimming pools will further boost F&B, rooms and other businesses

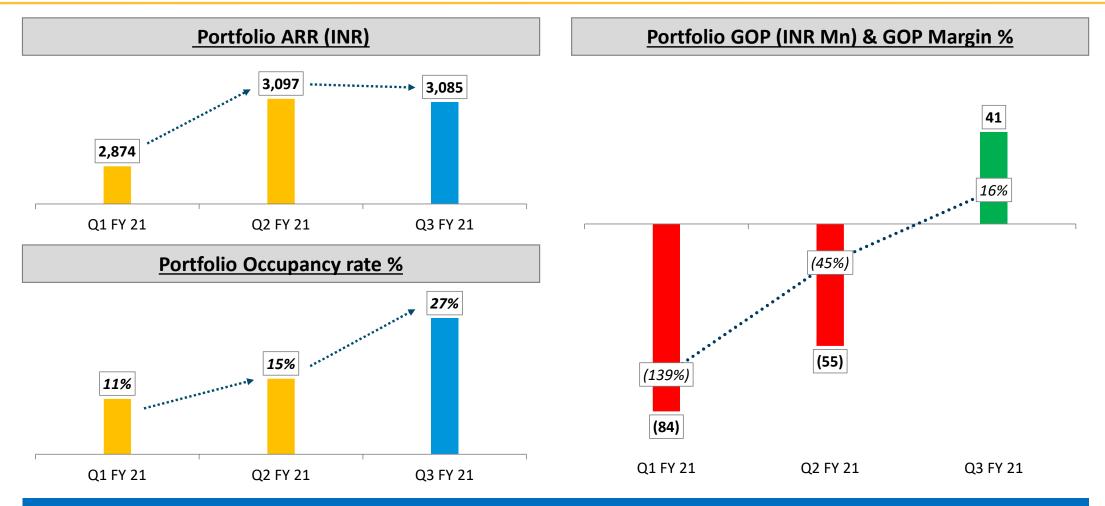


Positive GOPs in most hotels due to continued monitoring of operating costs

<sup>\*</sup>Emergency Credit Line Guarantee Scheme

# **Hospitality Business Performance**





# **Capex Commitment: Hospitality**



17

(INR Mn)

Projects	Estimated cost	Incurred	Balance	Planned Number of Keys
Ibis Style Mysore*	730	206	524	151
Total Hospitality	730	206	524	151



\* Through SPV

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# **Consolidated Financials: Snapshot**



Particulars	9M FY21	9M FY20	9M FY21 on 9M FY20	Q3 FY 21	Q2 FY 21	Q3 FY 20	Q3 FY 21 on Q2 FY 21	Q3 FY 21 on Q3 FY 20
Revenue	11,895	20,372	(42%)	6,537	3,221	5,686	103%	15%
EBITDA	3,140	5,691	(45%)	1,575	986	1,719	60%	(8%)
Finance costs	2,568	2,598	(1%)	856	821	863	4%	(1%)
Profit before depreciation	571	3,092	(82%)	719	165	857	336%	(16%)
Depreciation	1,709	1,357	26%	591	562	501	5%	18%
Profit before share from Associate & Exceptional item	(1,137)	1,735	(166%)	127	(397)	356	(132%)	(64%)
Add: Profit from Associate	21	16	27%	6	5	5	26%	31%
Less: Exceptional Item	400	-	-	400	-	-	-	-
PBT	(1,516)	1,751	(187%)	(267)	(392)	360	(32%)	(174%)
Tax charge / (credit)	(357)	501	(171%)	(52)	(86)	(49)	(39%)	6%
PAT	(1,160)	1,250	(193%)	(215)	(306)	409	(30%)	(152%)
PAT after MI	(859)	1,279	(167%)	(161)	(171)	493	(6%)	(133%)
EBITDA/Revenue	26%	28%		24%	31%	30%		
PBT/Revenue	(13%)	9%		(4%)	(12%)	6%		
PAT/Revenue	(10%)	6%		(3%)	(10%)	7%		

<sup>\*</sup> PAT: Profit After Tax, PBT: Profit Before Tax, EBITDA: Earnings Before Interest Tax Depreciation Amortization, MI: Minority Interest

# **Business Segment Performance: 9M FY21**



Particulars	Real Estate	Hospitality	Lease Rental	Total	% of Revenue
Revenue	8,809	588	2,498	11,895	100%
as % of Total	74%	5%	21%	100%	
Direct Expenses	6,316	88	54	6,458	54%
Admin Expenses	236	339	407	982	8%
Selling Cost	210	20	50	280	2%
Employee cost	539	296	201	1,036	9%
EBITDA	1,509	(155)	1,786	3,140	26%
EBITDA / Revenue %	17%	(26%)	71%	26%	
Finance costs	816	394	1,358	2,568	22%
PBDT	692	(549)	428	571	5%
Depreciation	56	587	1,066	1,709	14%
PBTE	637	(1,136)	(638)	(1,137)	(10%)
PBTE/ Revenue %	7%	(193%)	(26%)	(10%)	

<sup>\*</sup>PAT: Profit After Tax, PBTE: Profit Before Tax & Exceptional Items, EBITDA: Earnings before Interest Tax Depreciation Amortization ,MI: Minority Interest

# **Consolidated Cash Flows**



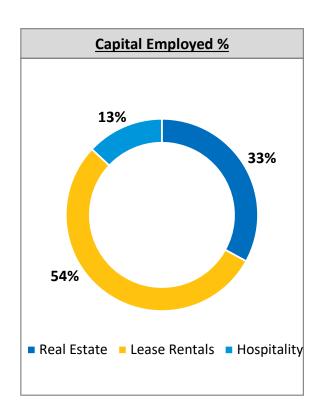
Particulars	Q3 FY21	Q2 FY21	Q1 FY21	Q3 FY20	9M FY21	9M FY20
Operating Activities			-			
Total Collections	6,819	5,359	3,757	7,362	15,935	18,201
Direct Cost/Construction Cost	(2,676)	(2,145)	(1,859)	(3,698)	(6,680)	(9,747)
Landowner Payments	(524)	(353)	(358)	(341)	(1,235)	(793)
Employee and Admin Expenses	(635)	(524)	(370)	(851)	(1,529)	(2,523)
Sales & Marketing Expenses	(181)	(200)	(107)	(273)	(488)	(696)
Statutory Payments	(296)	(255)	(238)	(520)	(789)	(1,467)
Other Payments	(9)	(53)	(3)	(1)	(65)	(41)
Net Cash Flow from Operating Activities (A)	2,498	1,829	822	1,678	5,149	2,934
Investment Activities						
Cash from Investment Activities (FD & MF)	1,011	1,039	499	376	2,549	1,804
Construction Cost (CWIP/Capex Projects)	(1,357)	(1,379)	(1,192)	(2,016)	(3,928)	(5,711)
Investment in Land/JD/JV/TDR	112	(1,655)	(70)	310	(1,613)	(313)
Other Investments (FD & Mutual Fund)	(1,263)	(1,088)	(1,392)	(209)	(3,743)	(1,317)
Net Cash Flow from Investment Activities (B)	(1,497)	(3,083)	(2,155)	(1,539)	(6,735)	(5,537)
Financing Activities						
Debt Drawdown	1,498	4,438	3,432	2,132	9,368	8,200
Investment by PE	10	500	-	150	510	920
Proceeds from ESOP/Share Warrants	250	269	-	2	519	299
Dividend Payment	-	-	-	(30)	-	(352)
Debt Repayment	(1,841)	(2,419)	(2,422)	(967)	(6,682)	(3,445)
Finance costs	(982)	(1,198)	(558)	(936)	(2,738)	(2,680)
Net Cash Flow from Financing Activities (C)	(1,065)	1,591	452	351	977	2,942
Net Cash Flows for the Period (A+B+C)	(64)	337	(881)	490	(609)	339





(INR Mn)

Segment	Equity (A)	Debt (B)	Capital Employed (A+B)	D/E Ratio (A/B)	PBD*/ Equity %	Operating Capital Employed (OCE)	EBITDA/ OCE %
Real Estate	17,991	6,084	24,075	0.34	7%	24,075	9%
Hospitality	3,627	5,738	9,365	1.58	(14%)	9,038	-
Leasing	8,504	31,169	39,673	3.67	6%	15,737	15%
Less: Cash Balance		4,852					
Total	30,122	38,139	73,113	1.27	2%	48,850	9%



PBD: Profit Before Depreciation & Tax (After Interest)

<sup>\*</sup> Note: PBD/Equity and EBITDA/OCE percentages are calculated based on trailing four quarter numbers

# **Consolidated Debt Profile**



(INR Mn)

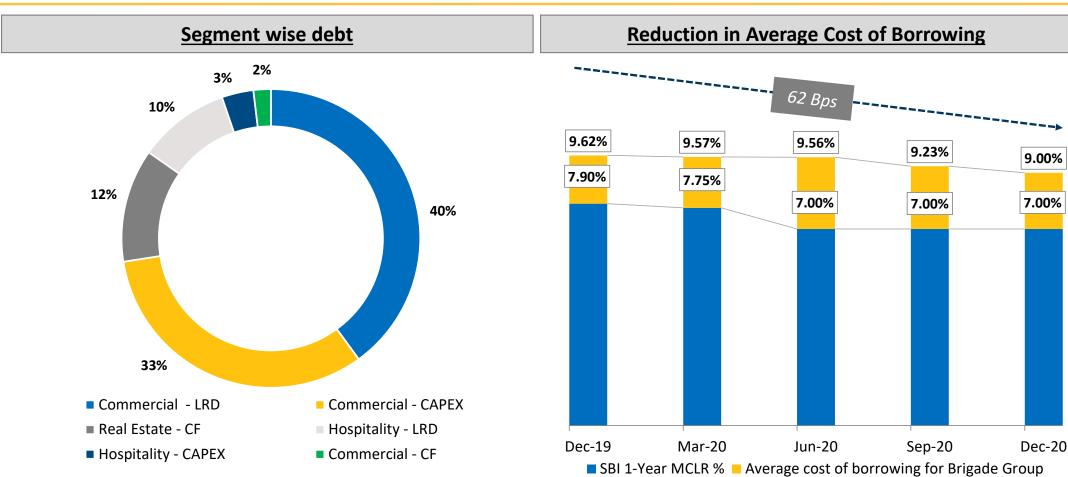
Particulars	As on Dec-20	As on Sept-20	As on Dec-19
Real Estate	6,084	7,495	6,975
Hospitality	5,738	5,575	5,387
GOP Securitised	4,257	4,302	4,173
Capex	1,481	1,273	1,214
Leasing	31,169	30,341	25,800
Securitised Lease Rental	17,193	17,010	12,417
Capex	13,976	13,330	13,383
Less: Cash & Cash Equivalents	4,852	5,133	3,980
Net Debt	38,139	38,277	34,182
Less: SPV Partner's share of debt	8,660	8,367	6,337
Exposure of BEL	29,479	29,910	27,845
Cost of Debt (Consolidated)	9.00%	9.23%	9.62%
Credit Rating	CRISIL "A"; ICRA "A"	CRISIL "A"; ICRA "A"	CRISIL "A"; ICRA "A"

Note: **Reduction of ~ INR 1,411 Mn in real estate debt** is driven by higher sales & collections

The gross debt figure for Dec 2020 includes INR 17,628 Mn debt taken in SPV's where BEL has INR 8,968 Mn share







# **Standalone Financial Statements**



Particulars	9M FY21	9M FY20	9M FY21 on 9M FY20	Q3 FY 21	Q2 FY 21	Q3 FY 20	Q3 FY 21 on Q2 FY 21	Q3 FY 21 on Q3 FY 20
Turnover	9,922	15,154	(35%)	5,515	2,598	3,830	112%	44%
EBITDA	3,197	4,983	(36%)	1,514	1,020	1,431	48%	6%
Finance costs	1,522	1521	-	506	515	509	(2%)	(1%)
Profit before depreciation	1,675	3,462	(52%)	1,008	505	922	100%	9%
Depreciation	639	579	10%	231	205	215	13%	8%
РВТЕ	1,036	2,883	(64%)	777	300	707	159%	10%
Less: Exceptional Items	400	-	-	400	-	-	-	-
PBT	636	2,883	(78%)	377	300	707	26%	(47%)
Tax charge / (credit)	177	681	(74%)	110	76	-101	45%	(209%)
PAT	459	2202	(79%)	267	224	808	19%	(67%)
EBITDA/Revenue	32%	33%		27%	39%	37%		
PBT/Revenue	6%	19%		7%	12%	18%		
PAT/Revenue	5%	15%		5%	9%	21%		

<sup>\*</sup> PAT: Profit After Tax, PBTE: Profit Before Tax & Exceptional Items, PBT: Profit Before Tax, EBITDA: Earnings Before Interest Tax Depreciation Amortization

## **Contents**



1 Real estate sales at all time hi	gh
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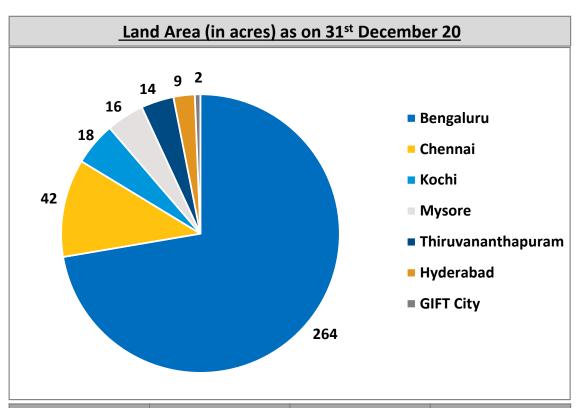
- 2 Stable rental portfolio
- 3 Hospitality performance improving but remains subdued
- **4** Financial Performance
- 5 Land Bank
- 6 Projects Launched and Upcoming Launches



## **Brigade's Land Bank**





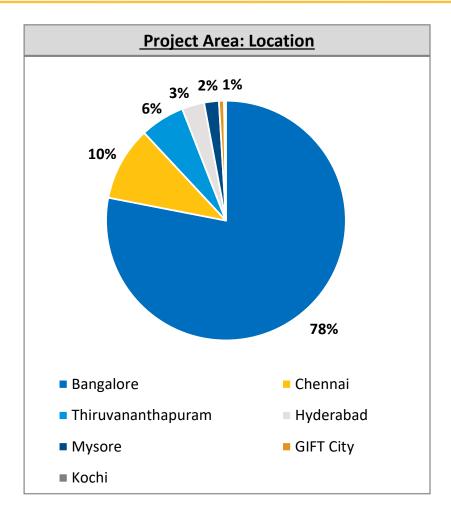


Total Land Area	Cost of Land	Amount Paid	Balance Payable
(Acres)	(INR Mn)	(INR Mn)	(INR Mn)
365	8,959	7,010	





Product	Project Area in Mn sft	BEL Share in Mn sft
Residential	30.1	21.7
Commercial-Sale	1.2	0.7
Commercial-Lease	7.2	6.5
Hotel	0.4	0.4
Total	38.9	29.3
Location	Project Area in Mn sft	BEL Share in Mn sft
Bangalore	30.7	23.4
Chennai	3.9	2.2
Thiruvananthapuram	2.2	2.2
Hyderabad	1.1	0.7
Mysore	0.6	0.4
GIFT City	0.3	0.3
Kochi	0.1	0.1
Total	38.9	29.3



### Agenda



1	Real	estate	sales	at all	time	high
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- 2 Stable rental portfolio
- 3 Hospitality performance improving but remains subdued
- **4** Financial Performance
- 5 Land Bank
- **Projects Launched and Upcoming Launches**



## **Projects Launched: 9M FY21**



30

Project	Product	City	Project Area (Mn sft)	Quarter Launched
Brigade El Dorado – Jasper Block *	Residential	Bengaluru	0.62	Q1
Brigade Twin Towers *	Commercial	Bengaluru	1.30	Q1
Brigade Xanadu Cluster 2 – E, F & L Blocks	Residential	Chennai	0.40	Q3
Brigade Citadel – A1 & A2 Blocks	Residential	Hyderabad	0.75	Q3
Total			3.07	

\*Projects in SPV





Segment	Total Area (Mn sft)	Brigade Economic Interest (Mn sft)
Residential	2.62	1.94
Leasing	0.76	0.50
Total	3.38	2.44





### **Awards and Accolades**



### 12<sup>th</sup> Realty Conclave & Excellence Awards



**Brigade Group**Developer of the Year – Residential



Brigade Tech Gardens

Commercial Project of the Year



### **Awards and Accolades**



### **REMAX Estate Awards**



Brigade Utopia

Smart Project of the Year – Residential
(National)



Brigade Tech Gardens

Commercial property of the year

(South)



Brigade Orion Mall @ Gateway

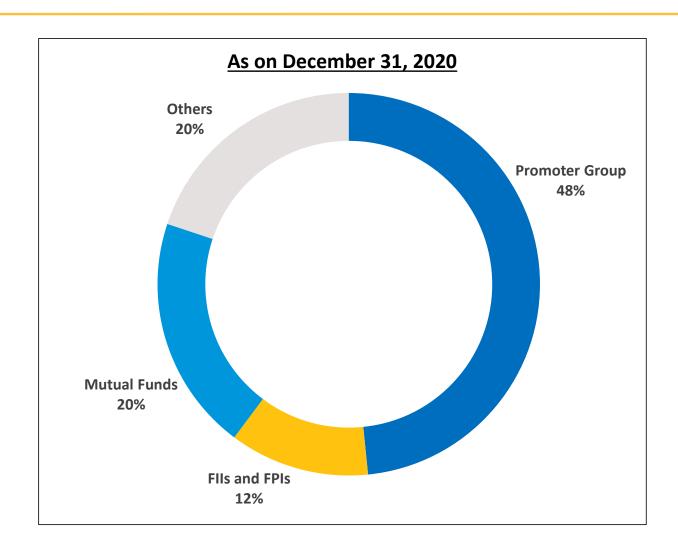
Retail Property of the year – 1 to 10

Lac Sqft (South)



## **Shareholding Pattern**





### **Board of Directors**





M. R. Jaishankar

#### **Chairman and Managing Director**

- Masters in Business Administration
- Promoter of the Brigade Group



Nirupa Shankar

#### **Executive Director**

- Masters of Mgmt, Hospitality from Cornell University
- Part of Promoter Group



**Aroon Raman** 

#### **Independent Director**

- MBA from Wharton School, University of Pennsylvania
- Author and Entrepreneur



**Roshin Mathew** 

#### **Executive Director**

• B Tech and Masters' in Building Engineering and Management



Lakshmi Venkatchalam

#### **Independent Director**

- MBA from Boston University
- Retired IAS Officer



**Amar Mysore** 

#### **Executive Director**

- Masters in Engineering from Pennsylvania Sate University
- Part of Promoter Group



Dr. Venkatesh Panchapagesan

#### **Independent Director**

- CA, CWA, IIM K Alumni
- Faculty at IIM B



**Pradeep Kumar Panja** 

#### **Independent Director**

- Masters in Science
- Former MD of SBI



**Pavitra Shankar** 

#### **Executive Director**

- MBA, Real Estate & Finance, Columbia Business School
- Part of Promoter Group



**Bijou Kurien** 

#### **Independent Director**

- PG Diploma in Business Management
- Rich experience in Real Estate

## **Ongoing Residential Projects**







## **Ongoing Commercial Projects**







## **Completed Projects**







### **Atul Goyal**

Chief Financial Officer atulgoyal@brigadegroup.com

#### Om Prakash P

Company Secretary omprakash@brigadegroup.com

### Rajiv Sinha

*Dy. General Manager - Finance* rajivsinha@brigadegroup.com





## **Brigade Enterprises Limited**

29th & 30th Floor, World Trade Center Brigade Gateway Campus, Dr Rajkumar Road, Malleswaram-Rajajinagar, Bangalore 560055

Email:investors@brigadegroup.com (CIN: L85110KA1995PLC019126)

**Disclaimer:** The information in this presentation contains certain forward-looking statements. These include statements regarding outlook on future development schedules, business plans and expectations of Capital expenditures. These statements are based on current expectations that involve a number of risks and uncertainties which could cause actual results to differ from those anticipated by the Company.



### **PRESS RELEASE**

# BRIGADE RECORDS HIGHEST EVER PRESALES OF 1.53 MN SFT WITH TOTAL VALUE OF ₹923 CR IN Q3 OF FY21

Bengaluru, February 4, 2021: Brigade Enterprises Ltd. has reported its highest ever presales of 1.53 mn sft valued at ₹ 923 Crores during Q3 FY21. The company reported revenue growth of 103% for the quarter ended December 2020 with total quarter-on-quarter revenue, growing from ₹ 322 Crores in Q2 FY21 to ₹ 654 Crores in Q3 FY21. The residential business continued to report positive numbers, with QoQ presales value growth of 60%. During the quarter under review, Brigade reduced its real estate debt by ₹ 141 Crores with consistent decrease in cost of debt, the average cost of debt stood at 9%.

Commenting on the results, Chairman and Managing Director, Mr. M.R. Jaishankar, Brigade Enterprises Ltd. said, "We witnessed resilience across all verticals of our business during the quarter, with the residential segment taking the lead. The comeback in the residential sector has been sharp driven by the current favourable environment for consumers to buy a home. Our total collections for the quarter stood at ₹ 682 Crores. Furthermore, November witnessed the launch of our new project in Moti Nagar, Hyderabad − Brigade Citadel − which has been received very well in the market and registered record pre-launch bookings. Projects in Chennai and Bengaluru also continue to deliver consistently high results. We expect the Office business to gain momentum in the coming quarters as enquiries are building up and our office rental collections are stable. The Retail business is back to 70% of the Pre-COVID levels and will scale up further from here and all efforts are being made to improve the Hospitality business. We will continue to see sales move in the upward direction with market consolidation and established players growing at higher levels."

#### Real Estate Highlights

The real estate segment achieved the highest presales in a quarter of 1.53 mn sq ft in Q3 FY21. In fact, the sales value is up 60% QoQ at Rs. 923 Crores and realization per sq ft (of 6022 per sq ft) has gone up 3% compared to the previous quarter. Cash inflow for Q3 FY21 stands at Rs. 532 Crores in this segment when compared to Rs. 426 Crores in Q2 FY21. Mid-segment housing, where the ticket size ranges from 50 lakhs to 1.5 crores, continued to show strong momentum in the last quarter. Brigade will go into the next quarter with a strong pipeline of ongoing projects at 15.96 mn sq ft and upcoming projects of 2.62 mn sq ft.

#### **Lease Rental**

The leasing segment of the commercial business of Brigade remains stable and positive with around 99% collections, overall, there was improved traction in enquiries and a healthy pipeline of 1 mn sq ft. Even the malls are witnessing increased occupancy and footfalls month-on-month.

BANGALORE 560 055

Brigade Enterprises Limited, 29th & 30th Floor, World Trade Center, Brigade Gateway Campus, 26/1, Dr Rajkumar Road, Malleswaram-Rajajinagar, Bangalore-560 055, Karnataka, India.



#### **Hospitality**

The hospitality business, which was impacted the most due to COVID-19 travel restrictions that are in place has reported a 27% average occupancy compared to 15% in the previous quarter with better traction in the F&B and banquet business.

#### Financial Highlights (Consolidated):

Revenue in Q3 FY21 stood at ₹ 654 Crores as against ₹ 322 Crores in Q2 FY21; an increase of 103% EBITDA stood at ₹ 157 Crores in Q3 FY21 as against ₹ 99 Crores in Q2 FY21; an increase of 60%. Real estate debt was reduced by ₹ 141 Crores in Q3 FY21; average cost of debt stood at 9%. PAT (after MI) during the quarter under review stood at ₹ -16 Crores in Q3 FY21 as compared to ₹ -17 Crores in Q2 FY21. The upward trend can be attributed to the strong performance of the residential sector and the uptick in the commercial, retail and hospitality verticals of the company.

#### **About Brigade Enterprises**

Brigade Enterprises Ltd. is one of India's leading property developers with over three decades of expertise in building positive experiences for all their stakeholders and winning their customers' trust. Brigade has developed many landmark buildings and transformed skylines across South India in the cities of Bengaluru, Mysuru, Hyderabad, Chennai and Kochi with developments across Residential, Office, Retail, Hospitality and Education Sectors.

For information on Brigade Group, please visit BrigadeGroup.com or contact us at <a href="mailto:investors@brigadegroup.com">investors@brigadegroup.com</a>

For more information, please contact: Miriam Macwana, Brigade Enterprises Ltd., Sr. DGM- Corporate Communications,

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