

Date-May 25th, 2019

To

**BSE Limited** 

Phiroze Jeejeebhoy Towers

Dalal Street

Mumbai- 400001

To

National Stock Exchange of India Ltd

Exchange Plaza, C-1, Block G, Bandra Kurla Complex,

Mumbai- 400051

Scrip Code- HGINFRA

Dear Sir/Madam,

Scrip Code- 541019

Sub: Investor Presentation on the Financial Results of the Company for the Quarter and Financial Year ended 31st March, 2019

Please find enclosed a copy of Investor Presentation on the Financial Results of the Company for the Quarter and Financial Year ended 31st March, 2019 for your information and record.

Kindly request you to take the same in your records.

0

Sheel Mohar Plaza

Thanking You,

Your's Faithfully

For H.G. Infra Engineering Limited

Rajeev Mishra

Chief Financial Officer

H. G. INFRA ENGINEERING LTD.

(Erstwhile known as H.G. Infra Engineering (P) Ltd.)

III Floor, Sheel Mohar Plaza, A-1, Tilak Marg, C-Scheme Corp. Office: Jaipur-302001 (Raj.)

Visit us at: www.hginfra.com

# **HG Infra Engineering**



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Key Strengths

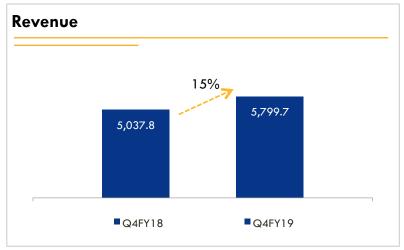
**Growth Strategy** 

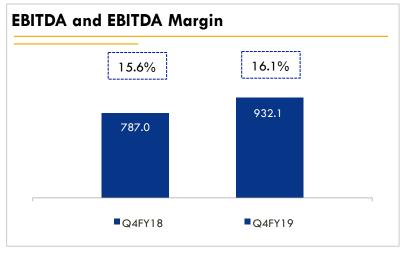
Financial Highlights

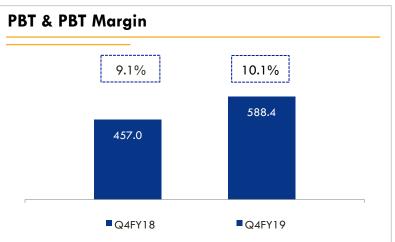


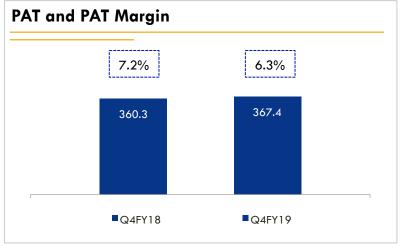
## Result highlights Q4FY19









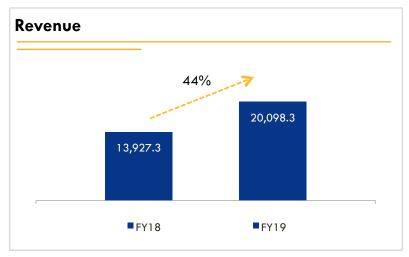


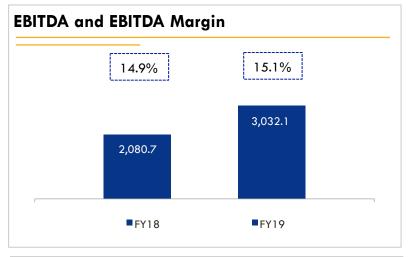


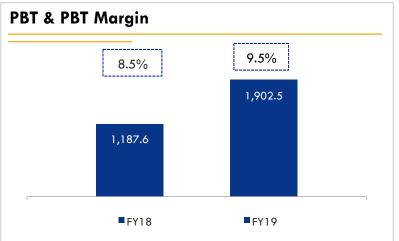
Standalone Financials

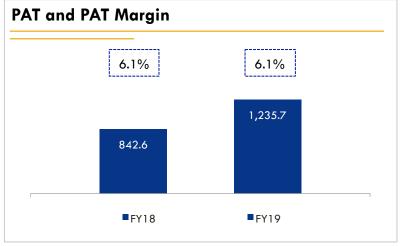
## Result highlights FY19













Standalone Financials

## Standalone Profit and loss statement

| (Rs mn)                    | Q4FY19 | Q4FY18 | YoY    |
|----------------------------|--------|--------|--------|
| Revenue from operations    | 5,800  | 5,038  | 15.1%  |
| Cost of material consumed  | 2,002  | 1,720  | 16.4%  |
| Contract and site expenses | 2,443  | 2,246  | 8.8%   |
| Employee expenses          | 289    | 233    | 24.0%  |
| Other expenses             | 133    | 52     | 157.9% |
| Total Operating expenses   | 4,868  | 4,251  | 14.5%  |
| EBITDA                     | 932    | 787    | 18.4%  |
| EBITDA margin              | 16.1%  | 15.6%  |        |
| Finance Cost               | 164    | 149    | 10.3%  |
| Depreciation               | 203    | 193    | 4.9%   |
| Other Income               | 23     | 12     | 94.8%  |
| PBT                        | 588    | 457    | 28.8%  |
| PBT margin                 | 10.1%  | 9.1%   |        |
| Tax Expenses (Credits)     | 221    | 96     | 129.4% |
| PAT                        | 367    | 360    | 2.0%   |
| PAT margin                 | 6.3%   | 7.2%   |        |
| Other comprehensive income | -12    | 0      | -      |
| Total comprehensive income | 355    | 360    | -1.3%  |

| FY19   | FY18        | YoY    |
|--------|-------------|--------|
| 20,098 | 13,927      | 44.3%  |
| 8,919  | 5,462       | 63.3%  |
| 6,665  | 5,475       | 21.7%  |
| 1,191  | <i>7</i> 61 | 56.4%  |
| 290    | 148         | 96.2%  |
| 17,066 | 11,847      | 44.1%  |
| 3,032  | 2,081       | 45.7%  |
| 15.1%  | 14.9%       |        |
| 490    | 401         | 22.4%  |
| 755    | 539         | 39.9%  |
| 115    | 47          | 146.8% |
| 1,902  | 1,188       | 60.2%  |
| 9.5%   | 8.5%        |        |
| 667    | 345         |        |
| 1,236  | 843         | 46.6%  |
| 6.1%   | 6.1%        |        |
| -13    | -1          | -      |
| 1,223  | 842         | 45.3%  |



## Standalone Balance sheet

| Rs mn                         | Mar'19 | Mar'18 |
|-------------------------------|--------|--------|
| Share Capital                 | 652    | 652    |
| Reserves                      | 5,940  | 4,757  |
| Shareholders' Funds           | 6,592  | 5,409  |
| Secured Loans                 | 593    | 1,247  |
| Other liabilities             | 575    | 489    |
| Total Non-Current Liabilities | 1,168  | 1,736  |
| Trade Payables                | 3,461  | 2,793  |
| Other Current Liabilities     | 174    | 1,764  |
| Current Tax Liabilities       | 155    | 48     |
| Other Finnancial Liabilities  | 1,436  | 1,333  |
| Contract Liabilities          | 873    | -      |
| Short Term Borrowings         | 1,823  | 1,762  |
| Total Current Liabilities     | 7,921  | 7,700  |
| Total Liabilities             | 15,681 | 14,844 |

| Rs mn                    | Mar'19 | Mar'18 |
|--------------------------|--------|--------|
| Fixed Assets incl. CWIP  | 4,585  | 4,200  |
| Other Financial Assets   | 120    | 142    |
| Other Non Current Assets | 437    | 316    |
| Total Non-Current Assets | 5,141  | 4,658  |
| Inventories              | 1,161  | 1,068  |
| Sundry Debtors           | 6,214* | 4,294  |
| Cash and Bank            | 1,002  | 2,289  |
| Other Financial Assets   | -      | 2,033  |
| Contract Assets          | 1,596  | -      |
| Other Current Assets     | 567    | 502    |
| Total Current Assets     | 10,540 | 10,186 |
| Total Assets             | 15,681 | 14,844 |

 $<sup>^{*}</sup>$  Trade receivables include retentions of Rs. 1,461.5 Mn ( March 31, 2018 – Rs. 1,508.9 Mn)

## Consolidated Profit and loss statement

| (Rs mn)                       | Q4FY19      | Q4FY18 | YoY    |
|-------------------------------|-------------|--------|--------|
| Revenue from operations       | 5,841       | 5,038  | 15.9%  |
| Cost of material consumed     | 2,002       | 1,720  | 16.4%  |
| Contract and site expenses    | 2,443       | 2,246  | 8.8%   |
| Employee expenses             | 289         | 233    | 24.1%  |
| Other expenses                | 1 <i>57</i> | 52     | 203.5% |
| Total Operating expenses      | 4,892       | 4,251  | 15.1%  |
| EBITDA                        | 950         | 787    | 20.7%  |
| EBITDA margin                 | 16.3%       | 15.6%  |        |
| Finance Cost                  | 164         | 149    | 10.3%  |
| Depreciation                  | 203         | 193    | 4.9%   |
| Other Income                  | 22          | 12     | 88.2%  |
| PBT before share of associate | 605         | 457    | 32.5%  |
| Share of profit of associate  | 6           | 0      | -      |
| РВТ                           | 611         | 457    | 33.7%  |
| PBT margin                    | 10.4%       | 9.1%   |        |
| Tax Expenses (Credits)        | 225         | 96     | 133.4% |
| PAT                           | 386         | 360    | 7.1%   |
| PAT margin                    | 6.4%        | 5.9%   |        |
| Other comprehensive income    | -12         | -0.4   | -      |
| Total comprehensive income    | 373.6       | 360.0  | 3.8%   |

| FY19    | FY18        | YoY    |
|---------|-------------|--------|
| 20,145  | 13,927      | 44.6%  |
| 8,919   | 5,462       | 63.3%  |
| 6,666   | 5,475       | 21.8%  |
| 1,194   | <i>7</i> 61 | 56.8%  |
| 320     | 148         | 116.1% |
| 17,099  | 11,847      | 44.3%  |
| 3,046   | 2,081       | 46.4%  |
| 15.1%   | 14.9%       |        |
| 490     | 401         | 22.4%  |
| 755     | 539         | 39.9%  |
| 114     | 47          | 145.2% |
| 1,916   | 1,188       | 61.3%  |
| 29      | 0           | -      |
| 1,944   | 1,188       | 63.7%  |
| 9.5%    | 8.5%        |        |
| 671     | 345         | 94.4%  |
| 1,273   | 843         | 51.1%  |
| 6.4%    | 5.9%        |        |
| -13     | -0.9        | -      |
| 1,260.5 | 841.7       | 49.8%  |



# Consolidated Balance sheet

| Rs mn                         | Mar'19        | Mar'18         |
|-------------------------------|---------------|----------------|
| Share Capital                 | 651. <i>7</i> | 651 <i>.</i> 7 |
| Reserves                      | 5,978.1       | 4,756.9        |
| Shareholders' Funds           | 6,629.8       | 5,408.6        |
| Secured Loans                 | 593.2         | 1,247.0        |
| Other liabilities             | 574.8         | 488.6          |
| Total Non-Current Liabilities | 1,168.1       | 1,735.6        |
| Trade Payables                | 3,461.6       | 2,793.4        |
| Other Current Liabilities     | 177.1         | 1,764.4        |
| Current Tax Liabilities       | 158.2         | 47.8           |
| Other Financial Liabilities   | 1,435.6       | 1,332.9        |
| Contract Liabilities          | 872.6         | -              |
| Short Term Borrowings         | 1,823.4       | 1,761.7        |
| Total Current Liabilities     | 7,928.3       | 7,700.2        |
| Total Liabilities             | 15,726.2      | 14,844.4       |

| Rs mn                    | Mar'19   | Mar'18   |
|--------------------------|----------|----------|
| Fixed Assets incl. CWIP  | 4,587.6  | 4,200.0  |
| Other Financial Assets   | 119.6    | 142.1    |
| Other Non Current Assets | 265.3    | 316.3    |
| Total Non-Current Assets | 4,972.5  | 4,658.4  |
| Inventories              | 1,161.0  | 1,067.5  |
| Sundry Debtors           | 6,145.7  | 4,294.4  |
| Cash and Bank            | 1,002.4  | 2,289.3  |
| Other Financial Assets   | 258.0    | 2,032.8  |
| Contract Assets          | 1,595.5  |          |
| Other Current Assets     | 591.2    | 502.0    |
| Total Current Assets     | 10,753.7 | 10,186.0 |
| Total Assets             | 15,726.2 | 14,844.4 |



# Order Inflow of Rs 38,909 mn in FY19

| Project   | Awarding authority               | Nature of the project | State     | Project Value<br>(Rs mn) |
|---|----------------------------------|-----------------------|-----------|--------------------------|
| Six laning of Hapur Bypass to<br>Moradabad  | IRB                              | EPC                   | UP        | 11,722                   |
| Eight laning of Haryana-Rajasthan<br>Border; part of Delhi-Vadodara<br>greenfield section | NHAI                             | EPC                   | Rajasthan | 9,971                    |
| Six laning of Ateli Mendi-Narnaul section   | NHAI                             | HAM                   | Haryana   | 9,521                    |
| Four laning of Rewari-Ateli Mandi section   | NHAI                             | HAM                   | Haryana   | 5,800                    |
| Runway, taxiway at greenfield<br>International Airport at MOPA, in state<br>of Goa        | Megawide<br>Construction<br>DMCC | EPC                   | Goa       | 1,895                    |
| Total   |                                  |                       |           | 38,909                   |



## Major projects completed in FY19

### Sitargani



NHAI's EPC project of Two-laning with paved shoulders of Sitarganj-Tanakpur section of NH-125 in Rajasthan Value — Rs 2,431 mn

### Manoharpur



Two-laning with paved shoulders of Manoharpur and Dausa on NH 11A in Rajasthan

Value - Rs 1,982 mn

NHAI's EPC project of

### Uncha - Nagla



NHAI's EPC project of
Widening,
strengthening and 2laning of Uncha-NaglaKhanuawa-RoppasDholpur section of
NH-123 in Rajasthan
Value — Rs 2,611 mn

### Tonk-Madhopur



NHAI's EPC project of
Two-laning with paved
shoulders of Tonk —
Sawai Madhopur
section of NH-116 in
Rajasthan
Value — Rs 2,161 mn

### Kaithal



IRB's BOQ project of
Four – laning of Kaithal

– Rajasthan border
section of NH-123/65
in Haryana

Value – Rs 4,011 mn





## **Company Overview**

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PROJECTS UNDER EXECUTION

1,800+



**FLEET SIZE** 

3,500+



**MANPOWER** 

Rs 62,200mn+



ORDER BOOK
(31st MARCH 2019)

39%



Revenue CAGR (FY16-FY19)

**52%** 



Profit After Tax CAGR (FY16-FY19)



## Leadership team



# Mr. Harendra Singh Chairman and Managing Director

- 25+ years of experience in the construction industry
- Holds bachelor's degree in engineering (civil) from Jodhpur University
- Awarded twice by the Indian Achievers Forum for his outstanding achievement in business and social service

### Mr. Rajeev Mishra Chief Financial Officer

- 18 years of experience in banking and real estate industry
- Holds a master's degree in business administration
- Holds a diploma in human resource development from the National Institute of Industrial Research and Development

# Mr. Raja Dutta Chief Operating Officer

- Over 20 years of experience in construction industry
- Previously associated with L&T in project execution
- Hold master's degree in business administration and management, from IIM, Ahmedabad



### **Board of directors**

#### Mr. Vijendra Singh

#### Whole-time Director

- ~25 years of experience in the construction industry
- Responsible for the overall functioning of the Company

#### Ms. Dinesh Kumar Goyal

#### Non-Executive Non Independent

Retired IAS, has more than 40 years experience in working at top level position in departments such as finance, Energy,
 Public Works, Road & Highway & others

#### Mr. Onkar Singh

#### **Independent Director**

- Holds a bachelor's & master's degree in commerce and philosophy
- Over 20 years of experience in the economic administration and rural development sector

#### Ms. Pooja Hemant Goyal

#### **Independent Director**

- Holds a bachelor's degree in commerce a master's degree in law
- Over 5 years of experience in the legal industry

#### Mr. Ashok Kumar Thakur

#### **Independent Director**

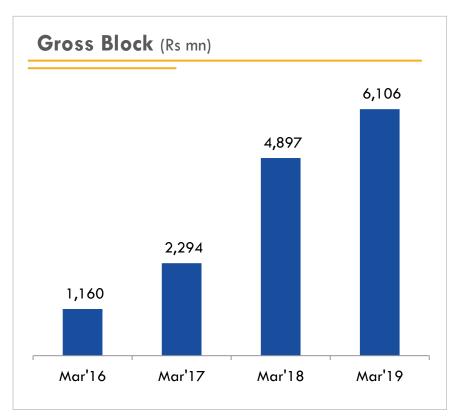
- Holds a master's degree in commerce from Lucknow University
- Over 37 years of experience in the banking industry





### Tangible pool to drive execution and efficiencies

Machine + People + Process



Fleet of modern construction equipment totaling 1,802 for large scale execution

Invested Rs 4,900+ mn in plant and machinery in last 3 years

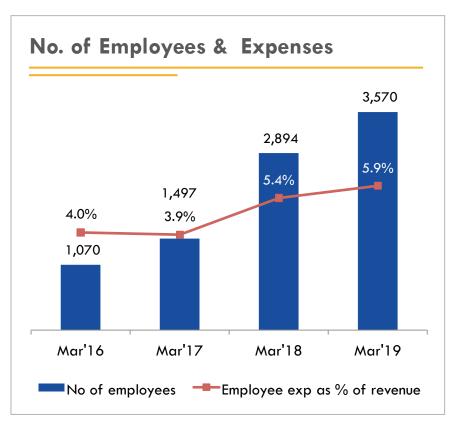
Better control over execution

In-house
availability
enable quick
mobilization

Eliminate delays and cost over-runs



### Tangible pool to drive execution and efficiencies



Over 80% of employees are skilled and highly skilled workers such as qualified engineers, management professionals

Net addition of 670+ in employees in FY19

#### Professional experienced functional heads

| Raja Dutta             | coo                                 |
|------------------------|-------------------------------------|
| Rajesh Gupta           | GM - Design                         |
| Satish Sharma          | SGM — Supply Chain Management       |
| Pardeep Kansal         | Deputy General Manager – IT and SAP |
| Chandrashekhar Kasture | VP – Projects                       |
| Ajay Kumar Gupta       | AVP – Plant & Equipment             |



### Tangible pool to drive execution and efficiencies

# Machine + People + Process

**Preliminary project evaluation** 



Integrated business model with minimal subcontracting for for better efficiency and cost optimization

In-depth technical studies



Project planning and execution



**Maintenance** 

SAP implemented in FY19 for better inventory, supply chain management and project control

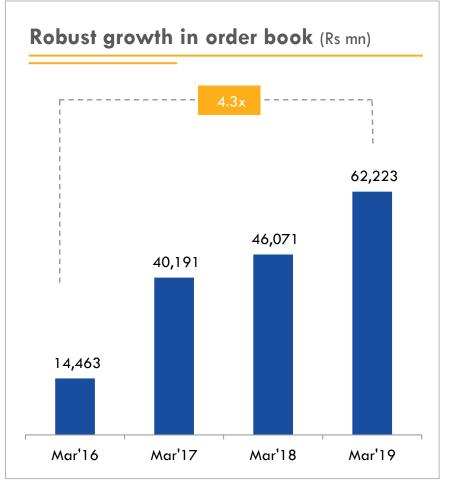
In process of installing GPS tracking devices for its equipment fleet



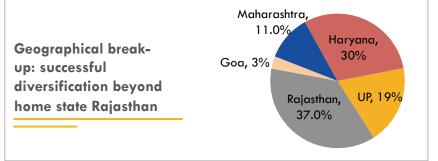
## Leading to successful evolution to prime road contractor

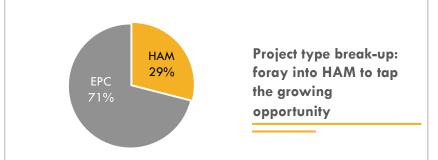
16,000 2,500 **EPC** Rs mn Rs mn pre-qualification March 2019 March 2013 24% **55%** Revenue from Revenue share Revenue share sub-contracting **FY19 FY14** ~1,800 ~500 Average ticket Rs mn Rs mn size **FY14 FY19 Geographical** No. of States No. of States presence **FY14 FY19** 

### Robust and well diversified order book











### Robust and well diversified order book

### **Key EPC projects**

| Project   | Awarding authority | State       | Project Value (Rs mn) |
|---|--------------------|-------------|-----------------------|
| Eight laning of Haryana-Rajasthan Border; part of Delhi-Vadodara greenfield section |                    | Rajasthan   | 9,971                 |
| Six laning of Hapur Bypass to Moradabad   | IRB                | UP          | 11,722                |
| Six laning of Gulabpura-Chittorgarh   | IRB                | Rajasthan   | 7,117                 |
| Six laning of Chittorgarh-Udaipur   | Tata Projects      | Rajasthan   | 4,834                 |
| Maharashtra MoRTH Projects  | MoRTH              | Maharashtra | 19,047                |
| Jodhpur-Marwar Junction-Jojawar   | PWD Rajasthan      | Rajasthan   | 3,041                 |

### **HAM** projects

| Project                             | Awarding authority | State   | Bid project<br>cost (Rs mn) | EPC Project Value<br>(Rs mn) | Status  |
|-------------------------------------|--------------------|---------|-----------------------------|------------------------------|---|
| Six laning of Gurgaon-Soha (Pkg-II) | NHAI               | Haryana | 6,060                       | 5,150                        | FC done, AD 30 <sup>th</sup><br>Jan'19; 5% executed |
| Four laning of Rewari-Ateli Mandi   | NHAI               | Haryana | 5,800                       | 4,880                        | FC under progress                                   |
| Six laning of Ateli Mendi-Narnaul   | NHAI               | Haryana | 9,521 —                     | 8,010                        | FC under progress                                   |



Synergies in the projects with common base camp leading to cost optimization

## Lean balance sheet, healthy return rations

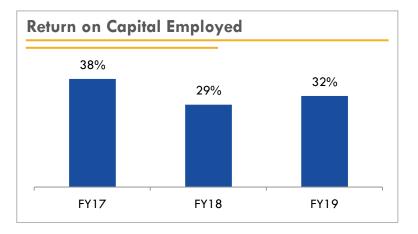
#### Working capital cycle (Days)

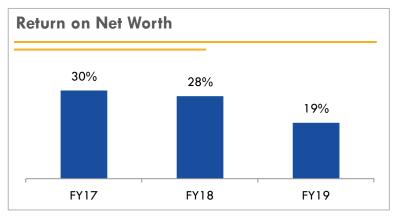
|                | FY 17 | FY 18 | FY 19 |
|----------------|-------|-------|-------|
| Debtor Days    | 36    | 51    | 69    |
| Inventory Days | 41    | 52    | 46    |
| Creditor Days  | 23    | 51    | 69    |
| Net WC Days    | 54    | 52    | 46    |

- ✓ Debtors Days is calculated as Average Trade Receivables (excl. retention money) / Revenue From Operations
- ✓ Inventory Days is calculated as Average Inventory / Cost of Materials
- Creditors Days is calculated as Average Trade Payables / (Cost of Materials + Contract & Site Expenses)

#### Gross debt break-up

| Particulars                     | Amount (Rs mn) |  |
|---------------------------------|----------------|--|
| Term loan + current maturities  | 1,980          |  |
| Working capital                 | 1,180          |  |
| Promoters' loan (interest-free) | 643            |  |
| Total                           | 3,803          |  |





- ✓ ROCE is calculated as: EBIT/(Total Assets-current Liabilities)
- ✓ Return On Net Worth is calculated as: PAT/Networth
- ✓ (IPO proceeds are excluded from the ROCE & Ro NW for FY18)





### Well placed to tap the huge opportunity in roads & highways...

| Particular                                    | Length<br>(kms) | Planned outlay<br>(Rs bn) |
|---|-----------------|---------------------------|
| Phase-I of Bharatmala                         |                 |                           |
| - Economic Corridor Development               | 9,000           | 1,200                     |
| - Inter-corridor and Feeder Route             | 6,000           | 800                       |
| - National Corridor Efficiency Improvement    | 5,000           | 1,000                     |
| - Border and International Connectivity Roads | 2,000           | 250                       |
| - Coastal and Port Connectivity Roads         | 2,000           | 200                       |
| - Expressways                                 | 800             | 400                       |
| Sub Total                                     | 24,800          | 3,850                     |
| Balance Roadworks under NHDP                  | 10,000          | 1,500                     |
| Roads under Other Existing Schemes            | 48,877          | 1,573                     |
| Grand Total                                   | 83,677          | 6,923                     |

Government's highway development programme under Bharatmala Phase 1 and other schemes entails opportunity of Rs 7tn over next 5 years



### ...As well as new infrastructure segments



**Water Infra** 

Government is focused on improving the water infrastructure in the country - nearly 60 crore Indians face high to extreme water stress

Worked on water pipeline projects in the state of Rajasthan



**Airport Infra** 

India plans to construct 100 new airports with an investment of close to USD 60 billion (about Rs 4.2 lakh crore) in the next 10-15 years

Has bagged a
Goa airport
runway contract
in Feb'19



Railway

Indian Railways (IR) is working on a Rs. 35.3 trillion investment plan by 2032 for capacity addition & modernisation. the capex in the sector is expected to be increased 92% annually

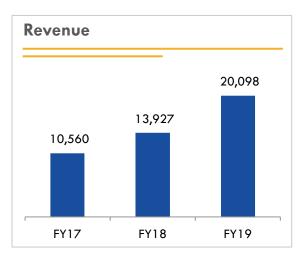
Evaluating projects in railway

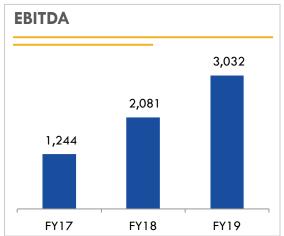


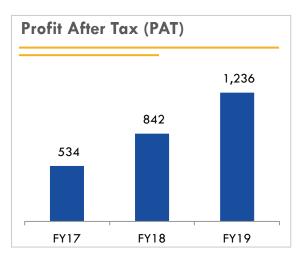


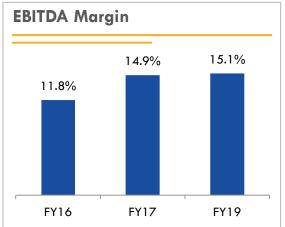
# Robust growth

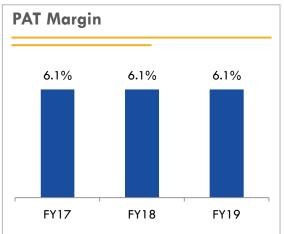


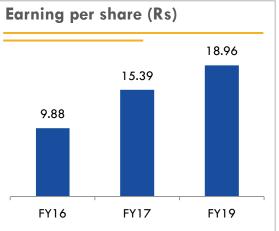














## Thank You

HG Infra Engineering Ltd Rajeev Mishra Rajeev.mishra@hginfra.com



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