From

Corporate Office: 510, A Wing, Kohinoor City C-I Kirol Road, Off L.B.S. Marg, Kurla (W) Mumbai - 400 070, India T: +91 22 6708 2600 / 2500 F: +91 22 6708 2599



#### 19.02.2020

GRP/M/ /68 /2019-20

То	То
BSE Limited	National Stock Exchange of India Limited
Phiroze Jeejeebhoy Towers,	Exchange Plaza, Bandra Kurla Complex,
Dalal Street,	Bandra (E),
Mumbai - 400 001.	Mumbai - 400 051.
<u>Scrip code : 509152</u>	<u>Symbol : GRPLTD – Series: EQ</u>

Dear Sir / Madam,

#### **Sub: Investor Presentation**

Pursuant to regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith Investor Presentation.

The aforesaid presentation has been uploaded on the Company's website viz., www.grpweb.com

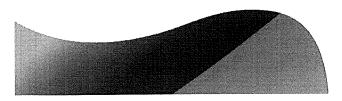
You are requested to take the above on record and oblige.

Thanking you,

Yours faithfully, For **GRP Ltd.** 

Abhijeet Sawant Company Secretary

Encl : a/a



GRP Ltd. CIN No.: L25191GJ1974PLC002555 Registered Office: Plot No. 8, G.I.D.C., Ankleshwar - 393 002, Dist. Bharuch, Gujarat, India T: +91 2646 250471 / 251204 / 650433 F: +91 2646 251622 www.grpweb.com



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# **GRP** Limited

Investor Presentation February 2020

**<u>Click Here</u>** for GRP LTD's Corporate Video



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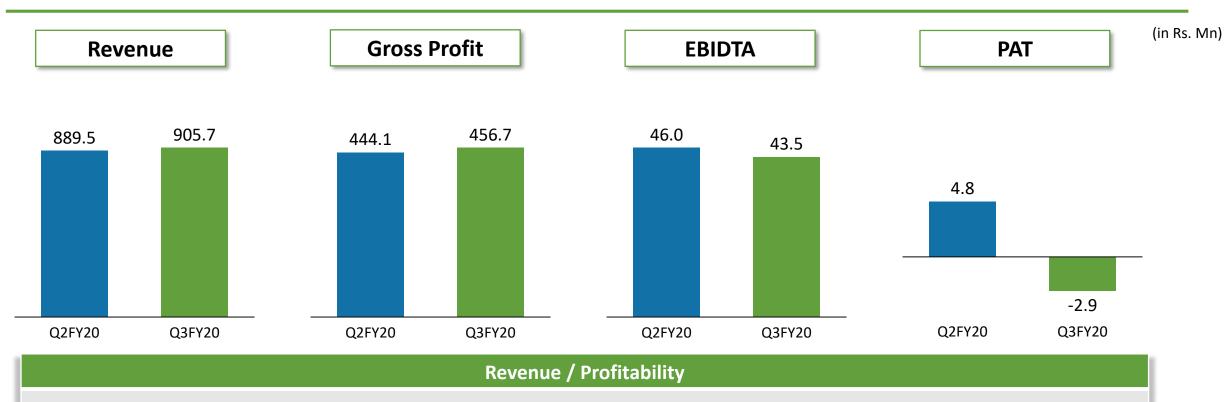
Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.

# **Performance Highlights**



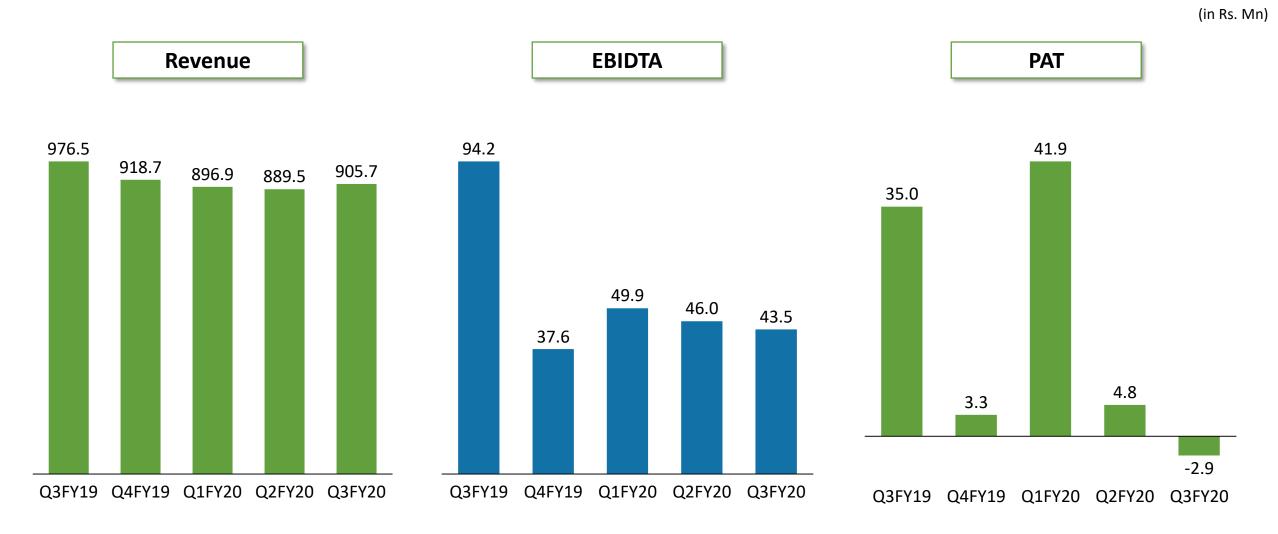
### Performance Highlights for Q3FY20<sup>\*</sup>





- Revenue has been flattish as compared to previous quarter due to subdued demand by the tyre companies amid the ongoing auto slowdown
- Profitability has been slightly lower due to higher raw material cost coupled with lower capacity utilization in Q3FY20 as compared to previous periods







Overall markets are challenging due to lower economic activity globally and virgin prices being stagnant

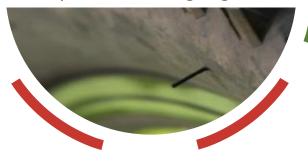
Due to the Auto Sector slowdown, the volumes and price realizations has remain muted

Drop in operating margins due to continued material import restrictions in a SKU and rise in logistic cost on account of global sulphur tax and inability to pass the same to customer





**Operational Highlights** 



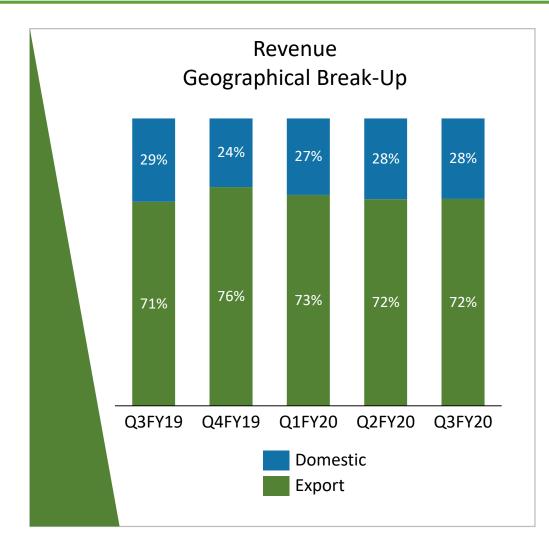
## RM prices expected to increase due to reversal of restriction on alternate use of End Of Life Tyres

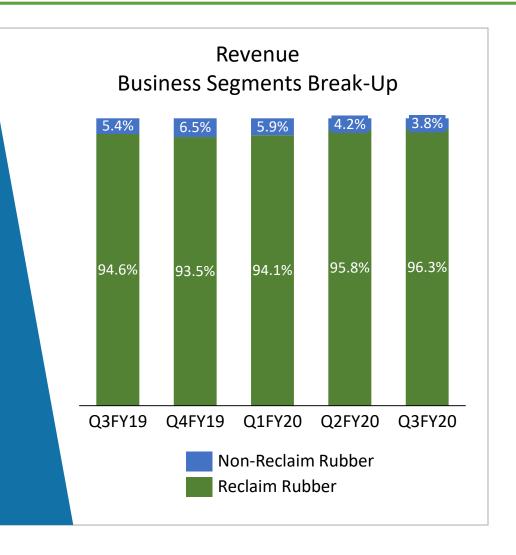
Focused opportunities in the tyre sector would positively impact the profitability of the business

Automation remains a key focus area towards improving margins

### Segment Wise Performance Trend\*







\*Data On Standalone Basis

## Segmental Financial Highlights\*



Particulars (in Rs. Mn)*	Reclaim	Reclaim Rubber		Non-Reclaim Rubber	
	Q3FY20	Q2FY20	Q3FY20	Q2FY20	
Revenue	870.3	848.9	35.3	40.6	
Raw Material	435.3	432.1	13.6	13.3	
Other Expenses	390.7	379.0	22.4	19.1	
EBIDTA	44.3	37.8	-0.7	8.2	
EBIDTA Margin	5.1%	4.5%	-2.0%	20.2%	

 Non-Reclaim rubber businesses will help company diversify its offerings among various industries reducing our overall dependence on the tyre sector

✓ Although Non-Reclaim business performance was subdued in Q3 due to global uncertainties in auto and allied sectors leading to lower demand and lower capacity utilization, we hope to get back on track from FY21 onwards as business sentiment improves

### Standalone Q3FY20 Profit & Loss Statement



Profit & Loss (Rs. Mn)	Q3 FY20	Q3 FY19	9M FY20	9M FY19
Revenue (Net of Taxes)	905.7	976.5	2692.1	2,650.9
Cost of Goods Sold	448.9	465.8	1350.7	1260.0
Gross Profit	456.7	510.7	1341.4	1391.0
Gross Profit Margin	50.4%	52.3%	49.8%	52.5%
Employee Cost	154.8	160.1	446.4	439.8
Other Expenses	258.4	256.4	755.5	739.0
EBIDTA	43.5	94.2	139.5	212.1
EBITDA Margin	4.8%	9.6%	5.2%	8.0%
Other Income	2.2	2.0	6.8	5.5
Depreciation	35.3	32.8	101.3	96.7
Finance Cost	20.3	14.4	44.1	46.0
PBT	-9.9	49.0	0.9	74.9
Тах	-7.0	14.0	-42.9	14.4
PAT	-2.9	35.0	43.8	60.5
PAT Margin	-0.3%	3.6%	1.6%	2.3%
Cash Profit	32.4	67.8	145.1	157.3



## Consolidated Q3FY20 Profit & Loss Statement



Profit & Loss (Rs. Mn)	Q3 FY20	Q3 FY19	9M FY20	9M FY19
Revenue (Net of Taxes)	905.8	977.3	2,692.5	2,655.2
Cost of Goods Sold	445.1	461.8	1337.5	1253.1
Gross Profit	460.7	515.5	1355.0	1402.0
Gross Profit Margin	50.9%	52.7%	50.3%	52.8%
Employee Cost	155.6	161.1	449.0	442.5
Other Expenses	259.9	258.2	761.6	745.9
EBIDTA	45.1	96.1	144.4	213.7
EBITDA Margin	5.0%	9.8%	5.4%	8.0%
Other Income	1.0	0.8	3.3	2.5
Depreciation	35.7	33.7	102.5	99.4
Finance Cost	20.4	14.7	44.5	46.8
Profit Before Share of Profit/(Loss) of JV's	-10.0	48.6	0.7	69.9
Share of Profit/(Loss) of JV's	0.0	-1.6	0.0	-4.3
РВТ	-10.0	47.0	0.7	65.7
Tax	-7.0	14.0	-42.7	14.4
PAT	-3.0	33.1	43.4	51.3
PAT Margin	-0.3%	3.4%	1.6%	1.9%
Cash Profit	32.7	66.7	145.9	150.7

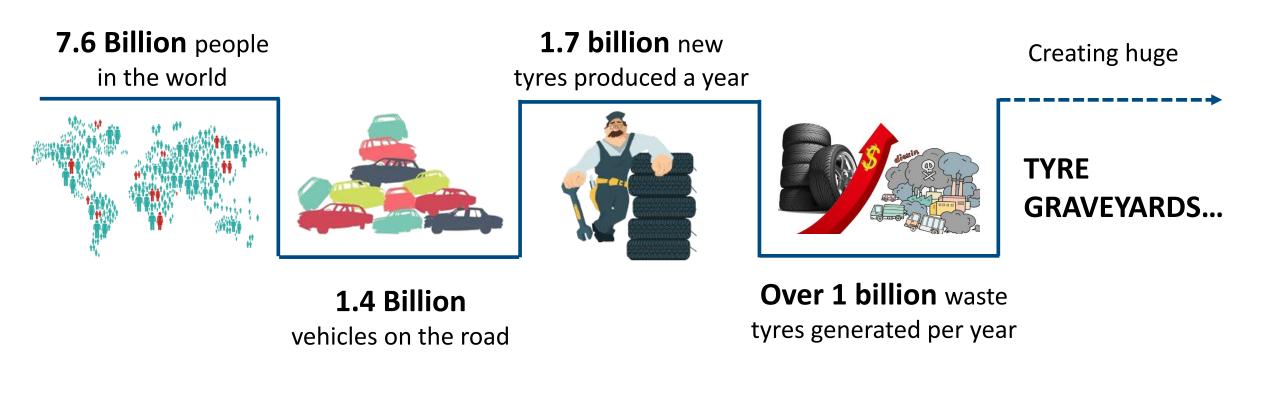


Q2 & H1 FY20 Numbers are as per IND-AS 116

# Introduction







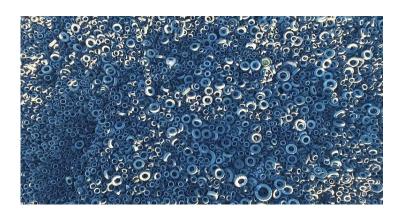
### ... HUGE OPPORTUNITY



### ...presenting a HUGE OPPORTUNITY



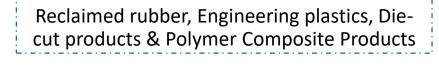
Huge tyre graveyards that can be seen from Space





GRP uses end-of-life tyres to recycle and manufacture









POLYMER COMPOSITE



### Recover, Recycle, Reuse' is GRP's raison d'etre as well as mantra for creating a clean planet

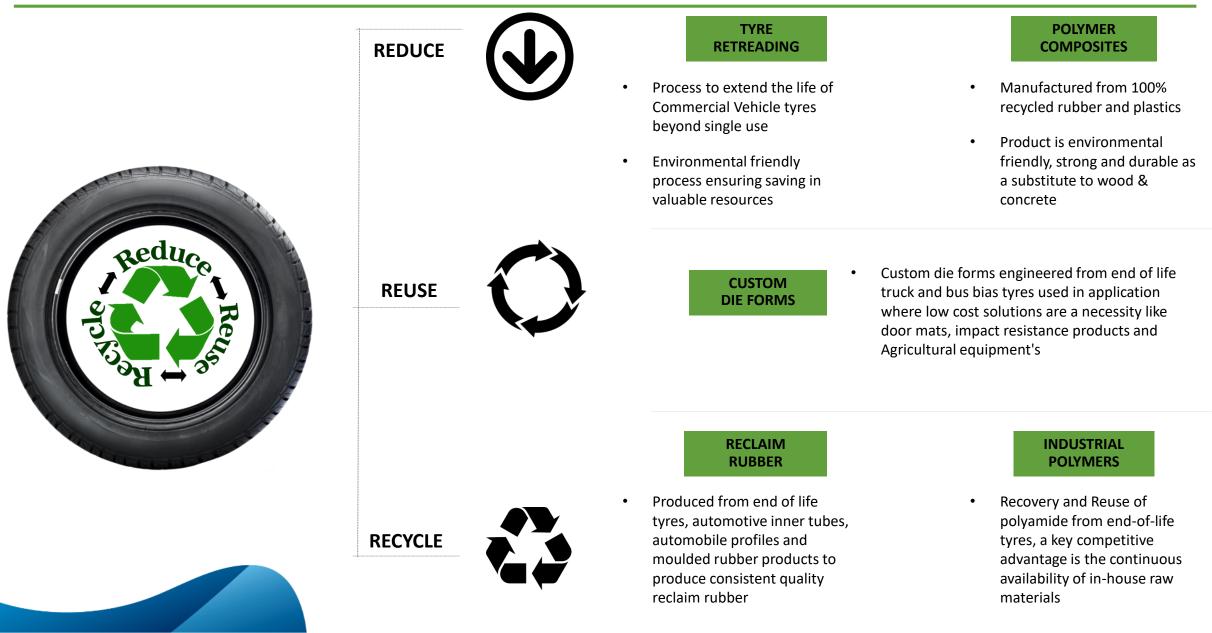
- GRP is one of the leading producers of reclaim rubber
- It recycles end- of-life tyres, automotive inner tubes, automobile profiles and moulded rubber products to produce consistent quality reclaim rubber
- The rubber produced emits 95% Lower greenhouse gas v/s virgin polymers





### ...to Reduce, Reuse & Recycle





# **Our Business**



## Believing in possibility of better tomorrow...





8 Manufacturing Units with 72,700 tons/year capacity



18% share in Indian Market & 50% of India's Export in reclaimed rubber



Supplies to **7 out of top 10** global tyre companies

Export presence in 60+ Countries across 300+ customers



**~1.2 Mn** End-of-Life tyres saved from reaching landfills Every Year



IATF, ISO and BS OHSAS REACH Certified for EU Zone

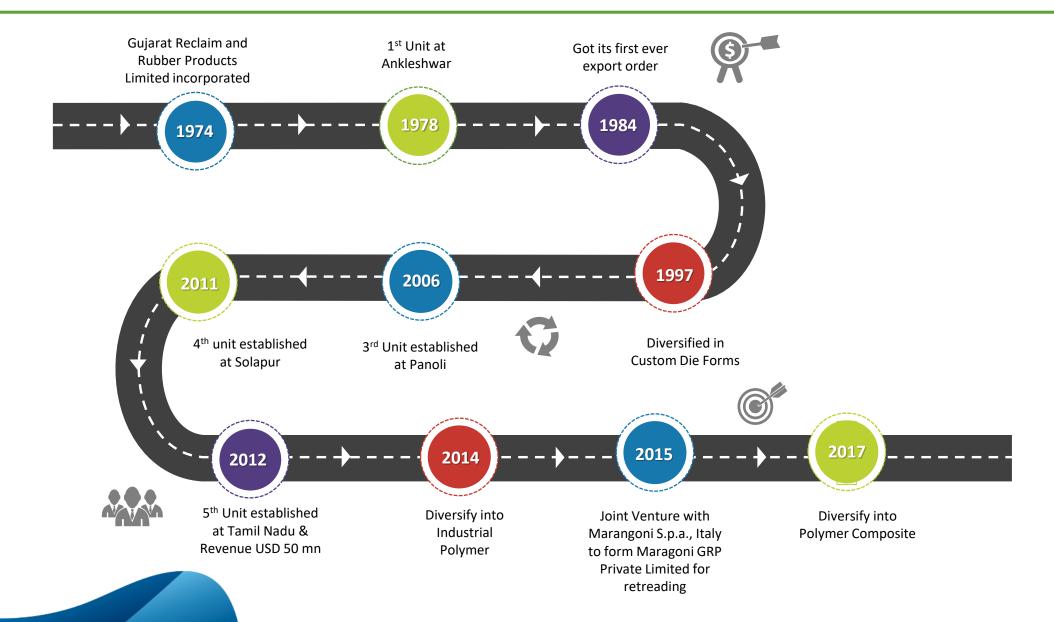


**OUR VALUES** 



### ... since Four Decade & Counting



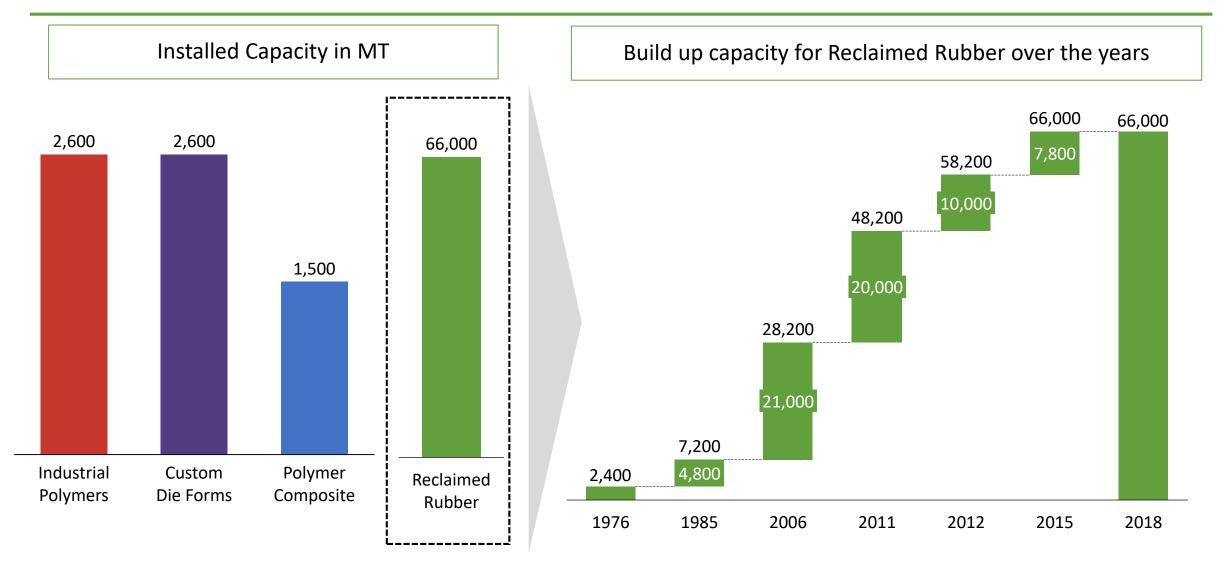


## ...serving the needs of Global Mobility Industry





## ...supported by self designed Manufacturing Facilities



IMPACT POSITI



### Product

- Continuous
   Development of New
   Products
- Expansion in New Product Categories

New Products



### Process

- Automation of Processes
- Environment friendly
   Zero Discharge

### Margin Improvement



### Application

- Developing New Application across diversified Industries
- Products designed based on Customer application needs

### **Customer Relationship**

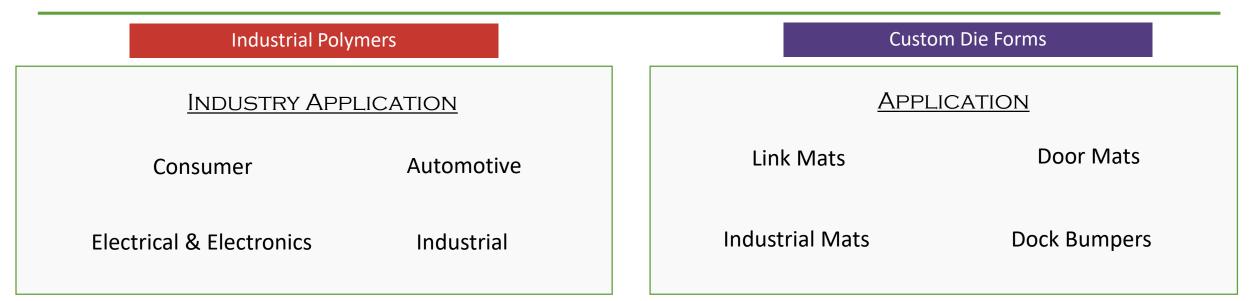






### ...across Business Verticals







## ...all Major Tyre and Non Tyre Customer Relationships



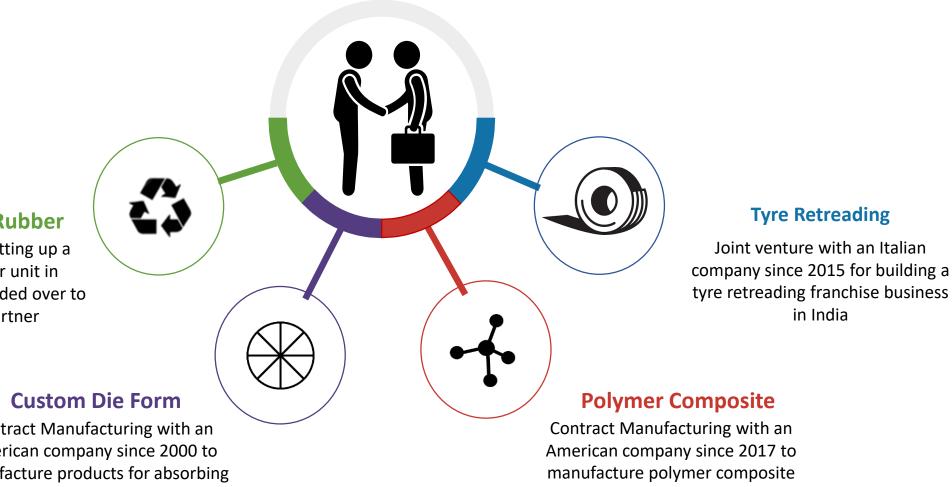


### ...Global Partnerships for Business Growth



**Tyre Retreading** 

in India



### **Reclaim Rubber**

Successful in setting up a reclaim rubber unit in Malaysia and handed over to the local partner

> Contract Manufacturing with an American company since 2000 to manufacture products for absorbing vibration and sound

### **Polymer Composite**

Contract Manufacturing with an American company since 2017 to manufacture polymer composite products in India

### ...Distinguished Board of Directors





#### **Dr. Peter Philip**

#### **Chairman & Non-Executive Director**

**No. of Years of Experience** : More than 40 years in General Management

**Qualification :** Graduate with Honours from St. Stephen's College (Delhi) and Alumnus of Stanford University, USA and Selwyn College, Cambridge, UK. Also a director in The Malayala Manoram Co Ltd & Commercial Broadcasts Ltd.





#### Rajendra Gandhi

**Managing Director** 

No. of Years of Experience : More than 39 years in General Management

**Qualification :** graduate engineer from the Indian Institute of Technology, Mumbai. Also a director in Steelcast Ltd.

#### Harsh Gandhi

**Joint Managing Director** 

**No. of Years of Experience** : 15 years in various Managerial positions

**Qualification :** OPM program from Harvard Business School USA & holds a Bachelor of Science in Management Purdue University USA



#### **Rajeev Pandia**

#### **Independent Director**

**No. of Years of Experience** : More than 39 years and been influential in Strategic Planning, Project Evaluation & Management, Technology Transfer

**Qualification :** Bachelor in Technology (Ch.Eng.) IIT, Mumbai, & has obtained his Masters in Science from Stanford University, USA. Also a director in Excel Industries Ltd & The Supreme Industries Ltd.

### ...Distinguished Board of Directors





#### Mahesh Gandhi

#### **Non-Executive Director**

No. of Years of Experience : More than 30 years in General Management

**Qualification :** He is a Graduate and an accomplished industrialist and the Chairman of the Industrial Development & Investment Co. Pvt Ltd



#### Alpana Parida

#### **Independent Director**

No. of Years of Experience : 30 year Marketing career, spanning USA and India;

**Qualification** : Graduate from IIM (Ahmedabad) and has a Bachelor's degree in Economics from St. Stephen's College, Delhi University. Also a director in Cosmo Films Ltd & Primesec Investments Ltd



#### Saurabh Shah

#### **Independent Director**

No. of Years of Experience : More than 20 years of experience as advisor in the fields of public equity investments, private equity, capital markets and Merger & Acquisition in India

**Qualification** : MBA from the Stern School of Business at New York University. Also a director in Citicorp Finance (India ) Ltd.



#### Nayna Gandhi

#### **Non-Executive Director**

No. of Years of Experience : More than 39 years and also director in Grip Polymers Ltd., (wholly owned subsidiary of GRP Ltd.) since November, 1993

**Qualification** : Diploma holder in Home Science

## ...with Experienced Management Team



Ganesh Ghangurde Chief Compliance OfficerHemant Kaul• Mi Mit• Chartered Accountant (ICAI) & Company Secretary (ICSI)President Marketing & CEO of Marangoni GRP• Mi Mit• Associated with GRP's senior Management Cadre for more than 25 years• MBA, Leeds University Business School, UK• Ex ex	Rajen DoshiPresident & COOIBA Georgia State,IS, IIT Mumbaikperienced inkecuting businessansformations, M⩓ Changelanagement acrosslanagement acrosslanufacturing, Servicend Technologyompanies.Vorked across Northmerica, Europe andsia in B2B and B2Cbace for companieske GE, Honeywell,oke, Citigroup, LegalGeneral (UK) andlahindra (India).	<ul> <li>Shilpa Mehta Chief Financial Officer</li> <li>Chartered Accountant (ICAI)</li> <li>Overall 20+ years' experience and 15 years in senior management cadre</li> <li>Work experience includes Accounts &amp; Finance, Company law, Direct &amp; Indirect taxation, SAP implementation &amp; operations, Audit</li> </ul>	<ul> <li>Sanjeeb Lahri Head HR &amp; Administration</li> <li>Post Graduate Diploma in Industrial Relations &amp; Personnel Management from University of Burdwan,</li> <li>More than 20 years of professional experience in the diverse fields of Talent Acquisition, Staffing, Employee/Industrial Relations, Productivity &amp; Analysis, Learning &amp; Development.</li> <li>More than 19 years of experience with TATA Group (Domestic &amp; International)</li> </ul>
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## Awards & Accolades – Testimony to our raison d'etre





At GRP, we are committed to transitioning from a 'recycled material company' to a **'Sustainable Raw Material Company'**. Therefore, embracing the certifications, partnerships required for achieving that status. PLUS embracing the UN's Sustainability Development Goals.



### CSR – Impact Positive Initiatives

- Our CSR vision "to contribute towards social and economic development of the communities where we operate in. And while doing the same, we
  want to build a sustainable way of life for all sections of society".
- GRP believes in doing business the right way and ensuring that we reach out to underserved communities in the way we do business.
- GRP believes in focus beyond business interests and addressing the "quality of life" challenges that underprivileged communities face, and working towards making a meaningful difference to them



#### **EDUCATION**

- Balwadis/Mobile Vans for Elementary Education
- Toy-bank to strengthen development through play in rural areas
- Merit based scholarship to support University Education
- Strengthen/Support existing institutes engaged in providing primary, secondary & higher level Education



#### SUSTAINABLE LIVELIHOOD

- Supporting initiatives around Yoga, meditation, other selfhelp
- Awareness programs for clean living/housing facilities (5S, etc.)
- Awareness programs on hygiene, safe water
- Encouraging plantation of trees through self-help groups of women



#### HEALTHCARE

- Primary health care centres
- Mobile health care projects
- Preventive health through awareness programs



#### WOMEN EMPOWERMENT

- Gram Pari in rural areas
- Girl child education up to university level
- Introduction of Water wheel for women to roll it from a distance

 GRP has built a strong association with institutes like such as: Tata Institute of Social Science, Pravara Medical Trust, Ankleshwar Rotary Welfare Trust, K C Mahindra Education Trust, Nanhi Kali Foundation



## **Business Verticals**









## Reclaim Rubber - Industry Leading Technology





**1**<sup>ST</sup> Company in India to design, fabricate and install an entire plant & machinery for manufacture of reclaim rubber from complete indigenous components



Strong focus on innovation and R & D with DSIR approved lab,  $\mathbf{1}^{st}$  company in India to develop reclaims like EPDM & High Tensile



 $\mathbf{1}^{\mathsf{st}}$  company in reclaim rubber sector in India to become SAP ERP enabled



**ISO certified** company following strict quality control norm ensuring right material supply to its customers



Recycles 1 out of every 10 truck tyres & 1 out of every 8 tubes produced in India



Largest exporter of reclaim rubber from India to more than 60 countries around the world. Caters to 7 out of Top 10 global tyre companies



### VALUE PROPOSITION



#### **ECONOMIC**

- Cost-saving compared with virgin rubber
- Reduced Energy Consumption



#### **ENVIRONMENTAL**

- Alternative to hazardous landfills
- Substitutes natural rubber & crude based synthetic rubbers saving natural resources



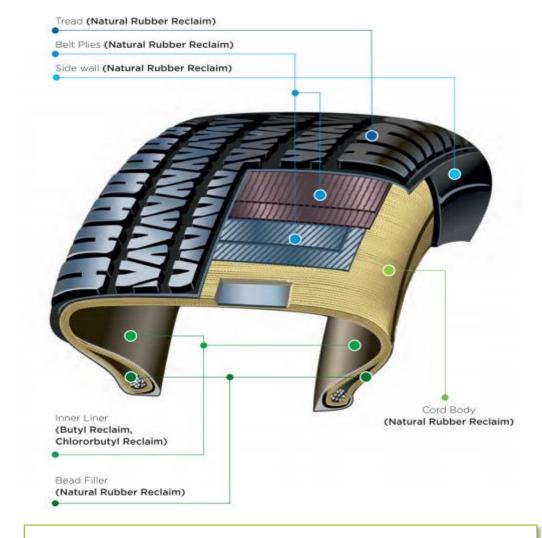
PROCESSING

- Faster Mixing Cycle
- Improved extrusion rate
- Retention of good ageing properties
- Reduced splicing defects
- Controlled die swell

### Reclaim Rubber – Cost Effective Alternative



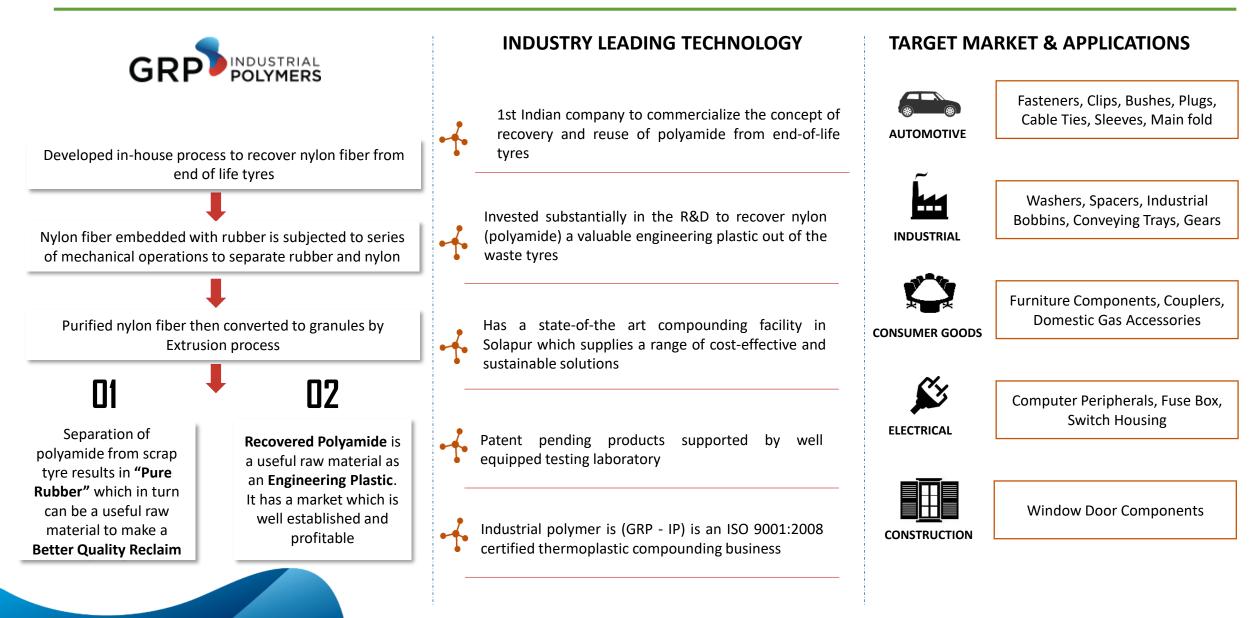




**Tyre Industry - Largest Consumer of Rubber** 

## Industrial Polymer – Valuable Engineering Plastic





## Custom Die Forms – Diverse Product Portfolio





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Converts end-of-life tyres to design products used for civil & agricultural applications



Custom Die Forms are meant to absorb vibrations in heavy equipment and for insulation against sound

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GRP – C-DF has produces these products in collaboration with leading North America Companies



Ensures reuse of end-of-life tyres with minimal energy needs



### PRODUCTS





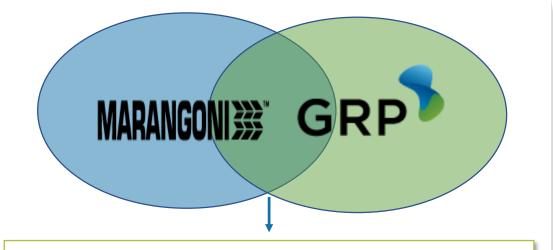


- Link Mats
- Door Mats

- Industrial Mats
- Dock Bumpers

### Retreading - Marangoni Joint Venture





Portfolio of Products = Ringtread + Unitread + Classico

Entry into Retrading Markets of India with a Unique Technology, **RINGTREAD – The Spliceless Retread** 

Ringtread Delivers: More mileage, Better grip, More reliable and eventually lower cost per KM (CPKM) savings to fleets

Marangoni S.P.A, World's Leading Tyre Retreading Company with a legacy of 70+ years

+

GRP Ltd, India's largest and world's leading rubber recycling company

=

The JV will aim to leverage the strengths of the two partners:

Marangoni as a retreading technology specialist

GRP's understanding of Indian Markets, Strong Supply Chain along with the reach to the End Customers

#### **MARKET OPPORTUNITY**

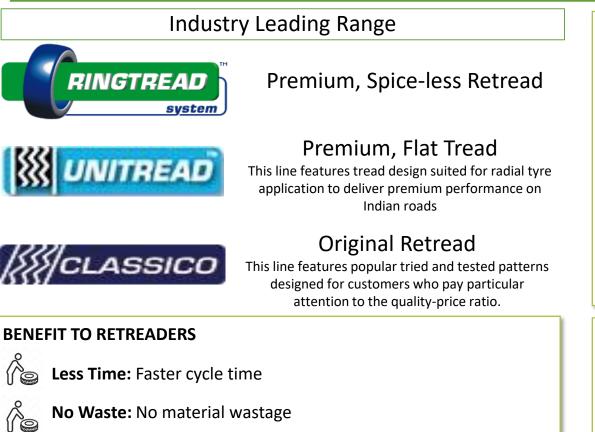
- Radial tyres at present account for 40-45% of Tyre Industry, expected to reach 75%+ by 2020
- Radialisation is estimated to double in the next 4-5 years, thus offering a big opportunity for tyre retreaders in the country
- India's retreading market is estimated at \$ 700 mn with a CAGR of 7-8% with organized sector accounting for 50 %

With Radialization there is a great opportunity for organized players in the retreading industry in CV segment as it reduces per/km cost



## ...Retreading across Segments









High Efficiency: More efficiency due to less handling and lower process time

Less Space: Less space required for same capacity due to efficient equipment & layout

#### **ABOUT RINGTREAD**

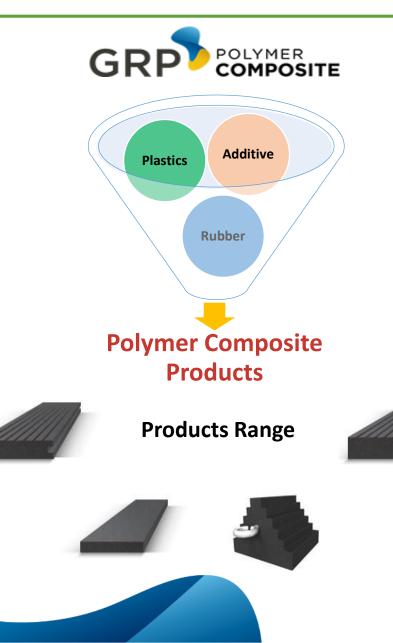
- Ringtread Concept: Tyres are circular in structure and rotate when they work, therefore the new tread must be perfectly circular in order to integrate harmoniously with the casings and recreate a perfect unit
- Ringtread
  - The only precured tread with the profile of original tyre ٠
  - The ring has no joints and fits perfectly to the casing without tension or deformation
  - It guarantees reduced processing times and less waste, and performance levels are equivalent / exceeds those of a new tyre

### **BENEFIT TO FLEET HOLDERS**

- More Reliability: No risk of downtime due to the exclusive ring system
- **More Life:** Less tread wear also on highly abrasive surfaces
- More Grip: The best traction even in poor road condition
- **More Savings:** Very low rolling resistance leading to reduced fuel consumption

### New Business Initiative - Polymer Composite Products





### **ABOUT Polymer Composite Products**

- GRP is the exclusive manufacturer to a US based company for supply of composite products
- The composite products are manufactured from 100% recycled rubber and plastics
- The product is environmentally friendly, strong and durable
- The products are well suited for variety of application in sectors such as aviation, military, logistics, construction, oil & gas, marine and agriculture.

### **Products benefits & features**

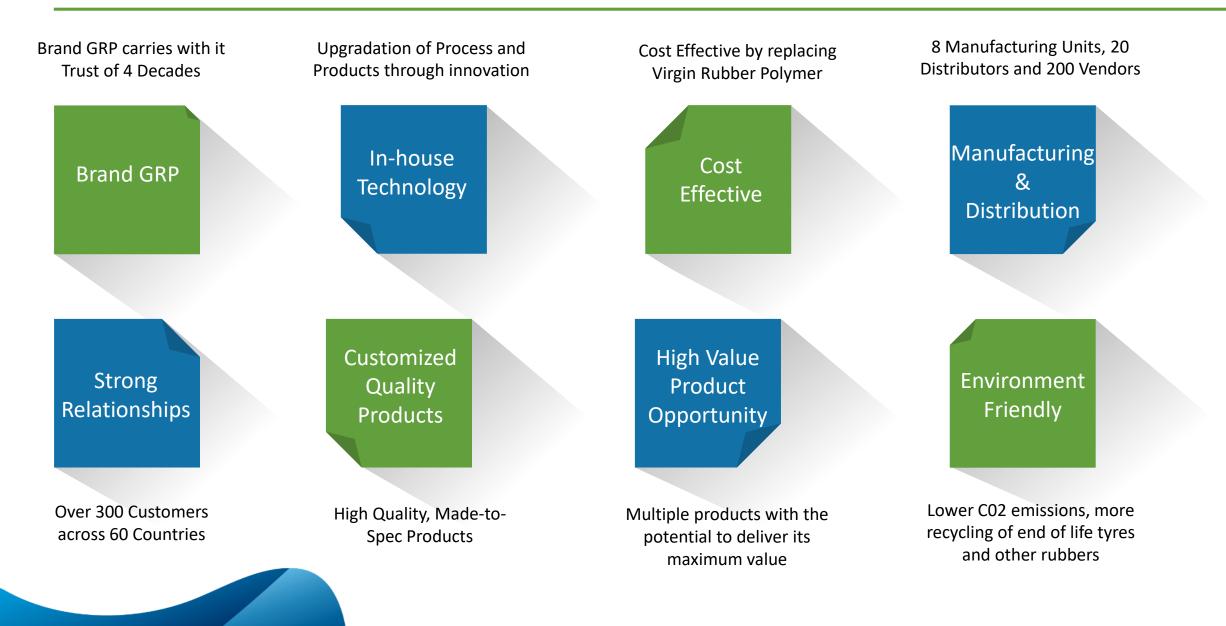
	Composite	Wood
IMPREVIOUS TO FLUIDS	$\checkmark$	×
EXCELLENT GRIP	$\checkmark$	×
U V RESISTANT	$\checkmark$	×
COST EFFECTIVE	$\checkmark$	×
DURABLE, LONG-LASTING, LIGHT WEIGHT	$\checkmark$	×
WILL NOT ROT, CRACK, OR SPLINTER	$\checkmark$	×

# **Growth Drivers**



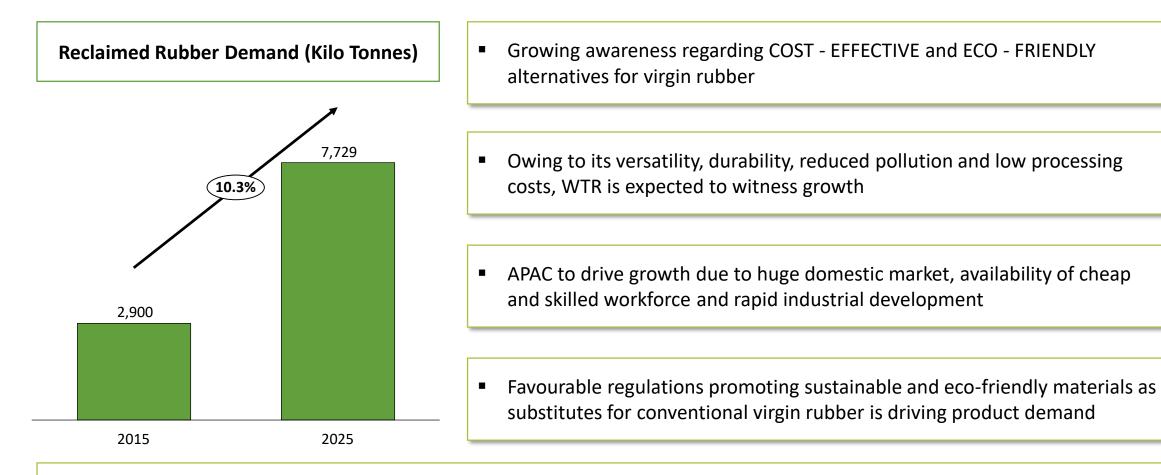
## We have built Sustainable Business





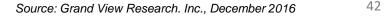
## Usage of Reclaimed Rubber on a Growth Path





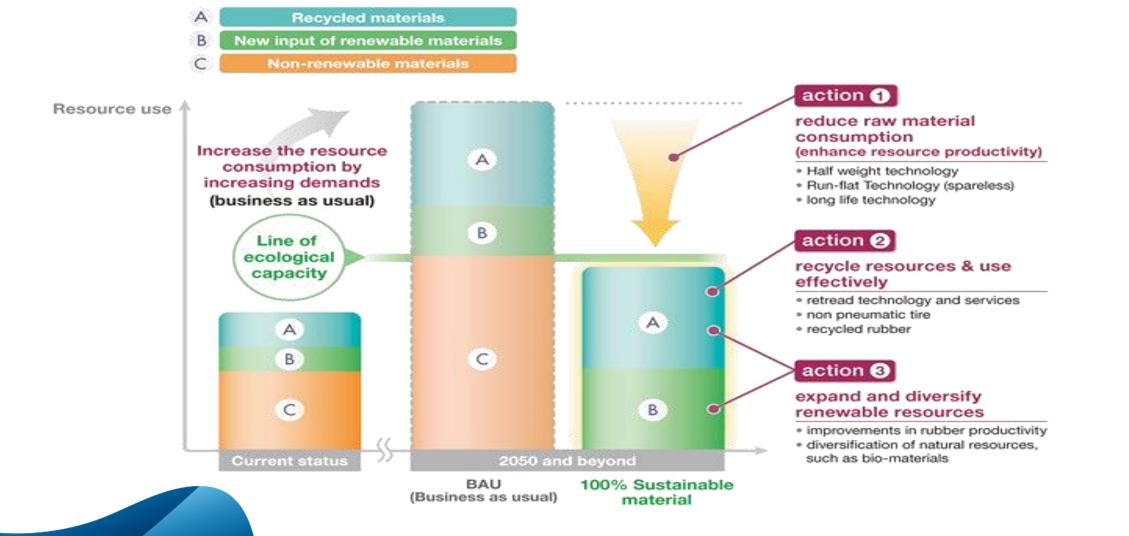
### **Global Reclaimed Rubber Demand**

Global Reclaimed Rubber market is expected to reach USD 6.32 billion by 2025



## With strategic shift towards increasing Reclaimed Rubber

To Reduce, Reuse and Recycle the use of fossil fuels and strategic shift towards Reclaimed Rubber. By 2050 companies envisages higher use of Recycled Rubber



RECLAIM RUBBER

GR

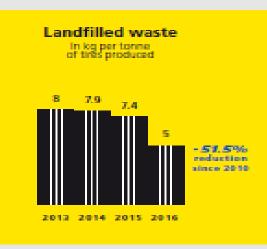
## By major tyre manufacturing companies





### THE 4R STRATEGY

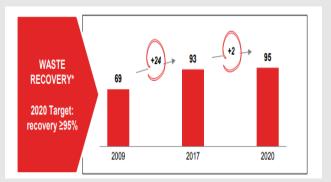
The tire industry uses 32 million tonnes of materials every year, only 25% of which is from renewable sources. To reduce the use of fossil fuels and secure supply, Michelin has made a firm commitment to the circular economy through its 4R strategy: Reduce, Reuse, Recycle and Renew.





By 2025 (vs. 2017) for Specific Products Segments Pirelli aims to:

- Double the share of Renewable Raw Materials
- Reduce the Fossil-Based Materials by -30%



Waste recovered (on total waste) in 2017 vs 2009: 93% (+24% vs. 2009)

• Target 2020 : towards no waste to landfill with a recovery rate ≥95%



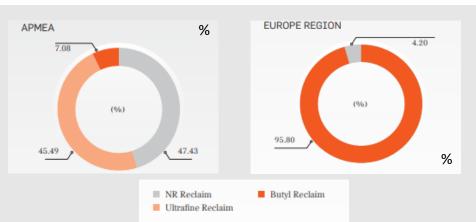
" In the Rubber Group, the use of recycled materials is assuming an increasingly important role. Production waste generated in physical/chemical processes is used as reclaim and adhesive mixtures as recycled products."

In the year under review, the percentage of recycled products of the total raw materials used in tire production was 3%. Our goal is to increase this share to 10% by 2025.



*Reclaimed rubber is also used at 2.5% to replace virgin rubber for compounds* 

Break-Up of Recycled Raw Materials by Type - FY17



# **Historical Financials**





Profit & Loss (Rs. in Mn.)	FY19	FY18	FY17	FY16
Revenue*	3,574	2,998	3,038	3,150
Cost of Goods Sold	1,707	1,373	1,387	1,488
Employee Cost	586	525	535	493
Other Expenses	1,027	911	855	881
EBIDTA	254	189	261	288
Other Income	4	7	27	4
Depreciation	133	139	143	142
Finance Cost	46	44	38	45
Profit before share of Profit / Loss of JV	78	13	107	105
Share of Profit / (Loss) of JV	(6)	(5)	(0)	-
PBT	72	8	107	105
Тах	19	15	38	26
PAT	53	(8)	69	79



## **Consolidated Balance Sheet**



Liabilities (Rs. Mn)	Sep-19	Mar-19
Equity Share Capital	13.3	13.3
Other Equity	1,307.8	1,284.8
Equity attributable to owners of the Company	1,321.1	1,298.1
Non-Controlling Interests	0.0	0.0
Total Equity	1,321.1	1,298.1
Non-Current Liabilities	205.5	249.2
Financial Liabilities		
(i)Borrowings	17.6	28.9
(ii)Other Financial liabilities	12.3	1.1
Provisions	4.6	5.4
Deferred Tax Liabilities (Net)	171.0	213.8
Current Liabilities	1,016.3	920.5
Financial Liabilities		
(i)Borrowings	699.6	593.0
(ii)Trade Payables	144.3	217.0
(iii)Other Financial Liabilities	45.1	38.2
Other Current Liabilities	122.9	69.1
Provisions	4.5	0.3
Current tax liabilities (Net)	0.0	2.7
Total Equity & Liabilities	2,542.9	2,467.8

Assets (Rs. Mn)	Sep-19	Mar-19
Non-Current Assets	1,296.9	1,289.0
Property, Plant and Equipment	1,107.0	1,207.4
Capital work in progress	19.7	9.7
Right to use	107.6	0.0
Investment Property	10.8	11.0
Other Intangible assets	1.8	2.1
Intangible assets under development	1.2	1.2
Financial Assets		
(i)Investments	5.9	6.1
(ii)Others	0.0	0.0
Other Non-Current Assets	42.9	51.5
Current Assets	1,246.0	1,178.8
Inventories	381.9	348.1
Financial Assets		
(i)Trade receivables	698.1	657.3
(ii)Cash and cash equivalents	9.5	44.0
(iii)Bank balances other than mentioned	2.1	2.1
(iv)Other Financial assets	5.4	14.8
Current Tax Assets (Net)	1.4	0.0
Other Current Assets	147.6	112.4
Total Assets	2,542.9	2,467.8



### Company :

GRP IMPACT POSITIVE CIN: L25191GJ1974PLC002555

Mr. Ganesh Ghangurde Chief Compliance Officer ganesh.ghangurde@grpweb.com

www.grpweb.com

**Investor Relations Advisors :** 



CIN: U74140MH2010PTC204285

Mr. Sagar Shroff / Mr. Shrenik Shah <u>sagar.shroff@sgapl.net</u> / <u>shrenik.shah@sgapl.net</u> +91 98205 19303 / +91 99664764465

www.sgapl.net

