

#### APEEJAY SURRENDRA PARK HOTELS LIMITED

Date: March 06, 2024

Listing Manager,	BSE Limited
National Stock Exchange of India Limited	Corporate Relationship Department
Exchange Plaza, 5 <sup>th</sup> Floor Plot	1 <sup>st</sup> Floor, New Trading Ring Rotunda Building,
No. C-1, Block G, Bandra Kurla Complex,	Phiroze Jeejeebhoy Towers, Dalal Street,
Bandra (E) Mumbai – 400051, India	Fort Mumbai – 400001, India
Symbol: PARKHOTELS	Scrip Code: 544111
ISIN No.: INE988S01028	ISIN No.: INE988S01028

#### Subject: Updated Investor Presentation and quarterly press release

Respected Sir/Ma'am,

With respect to the financial results of the Company for the third quarter (Q3) and nine months ended December 31, 2023, please find enclosed the following:

- a) Updated Investor Presentation being made by the Company at the conference call with Investors and Analysts scheduled on Wednesday, March 06, 2024 at 02:00 P.M. (IST); and
- b) Quarterly press release.

The aforesaid documents are being made available on the Company's website at <u>www.theparkhotels.com</u>.

This is for your information and records.

Thanking You,

Yours sincerely,

For Apeejay Surrendra Park Hotels Limited

Shalini Keshan (Company Secretary and Compliance Officer)

> 17 Park Street, Kolkata – 700 016 Telephone: 033 2249 9000 Fax: 033 2249 4000 Email: resv.cal@theparkhotels.com Website: www.theparkhotels.com

Registered Office: 17 Park Street, Kolkata – 700 016 Telephone: 033 2249 9000 Fax: 033 2249 4000 Email: tpcl@theparkhotels.com Website: www.theparkhotels.com CIN - U85110WB1987PLC222139



## **Apeejay Surrendra Park Hotels Limited**

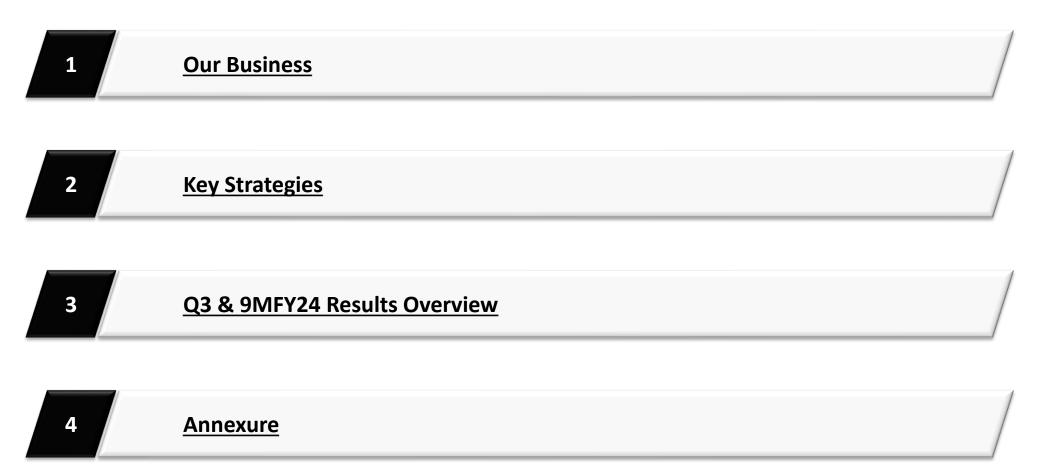
Q3 & 9M FY24 Investor Presentation

March 5, 2024



#### Disclaimer

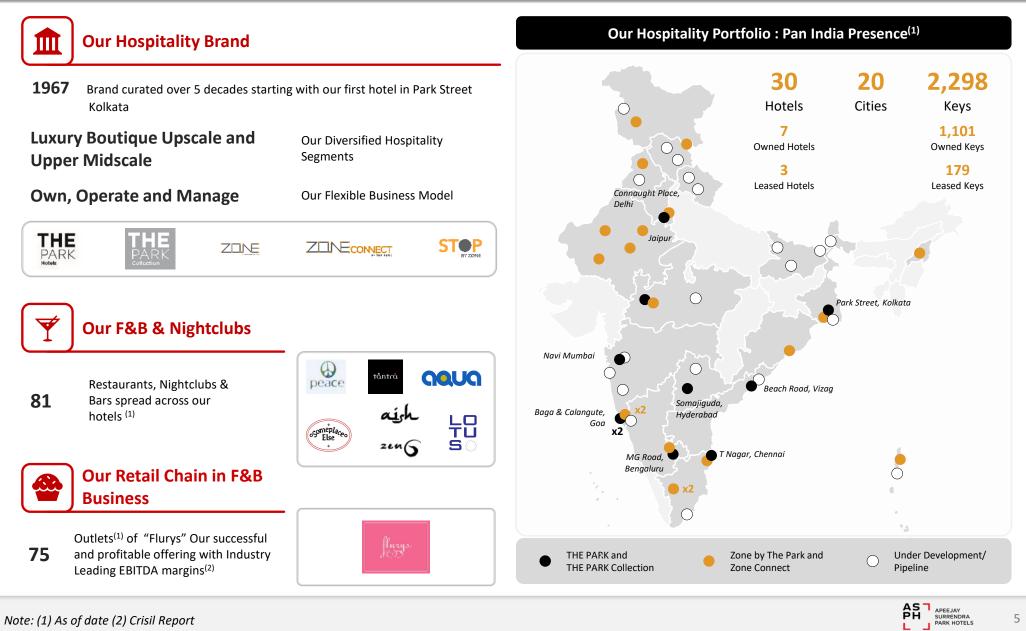
Certain statements discussed in this presentation may contain forward looking statements concerning the Company's future business prospects and business profitability. Such forwardlooking statements are not guarantees of future performance and are subject to a number of risks and uncertainties that are difficult to predict. These risks and uncertainties include, but are not limited to price fluctuations, actual demand, exchange rate fluctuations, competition, environmental risks, change in legal, financial and regulatory frameworks, political risks and other factors beyond the Company's control. Actual results might differ substantially from those expressed or implied. Apeejay Surrendra Park Hotels Limited will not be in any way responsible for any action taken based on such statements and discussions; and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.





# **Our Business**

### **ASPHL : A Pan India Branded Hospitality Company**



Note: (1) As of date (2) Crisil Report

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Our Hotel Brands : Product innovation and service excellence attracting customer through a diversified and holistic offering



Luxury & Upscale **Upper Mid Scale** Economy THE CONNECT PARK BY ZONE Hotels Collection We service our Upscale brand Small luxury Upper mid-scale Upper mid-scale brand that Our Economy clients across with a luxury brand for the price channels its spirit and motel brand properties located the spectrum of boutique offering at select travel design philosophy from and design destinations conscious customer Zone by the Park Hospitality segments 8 3 11 8 Hotels Hotels Hotels Hotels 1,201 64 624 409 Keys Keys Keys Keys

#### **Our Hotel Portfolio : Strategically located across metros and emerging cities**



THE PARK – Delhi NCR



**THE PARK – Bangalore** 



THE PARK – Chennai



THE PARK – Kolkata



THE PARK – Hyderabad



THE PARK – Goa

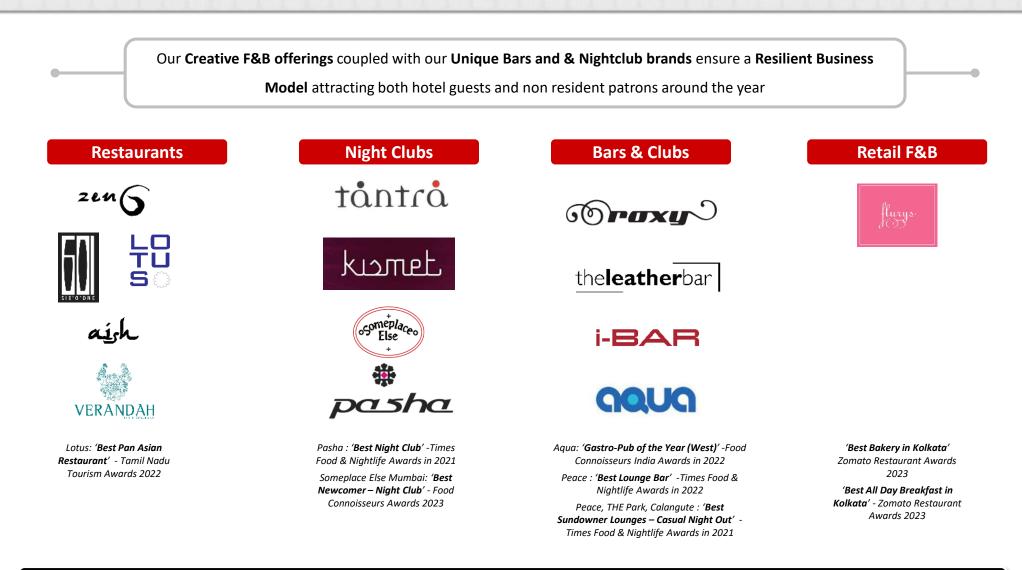


Zone by the Park – Jaipur

ASPHL has presence in 8 of 10 Key Markets<sup>(1)</sup> and is pursuing a project in Pune



#### Strong F&B and Entertainment Brands coupled with our Iconic Retail F&B chain...



Differentiation Through Design and Art, Events and Entertainment and in Providing Unique, Memorable and Immersive Service Experiences



#### ... differentiated by design and experiences ...



Someplace Else – Mumbai



Six 'O' One - Chennai



Aqua, THE PARK – Delhi



Someplace Else – Kolkata



Zen, THE PARK – Kolkata



Lotus, THE PARK – Chennai



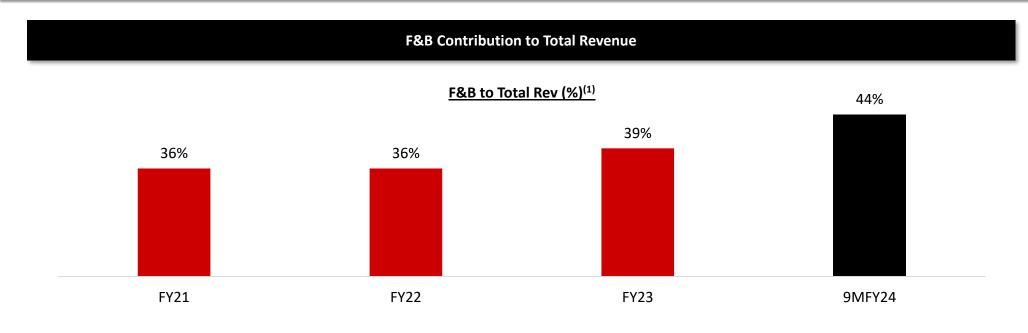
The Shack – Vizag

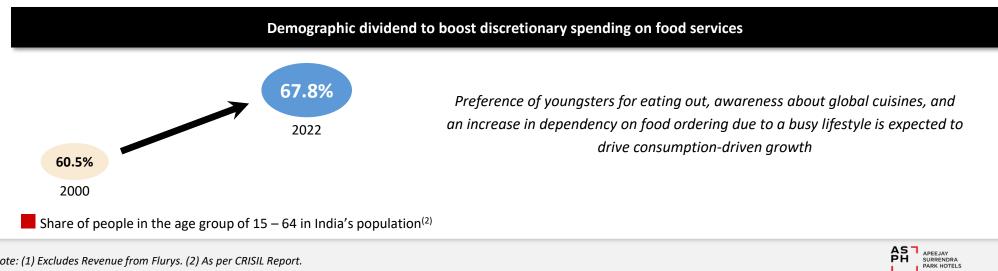


**Monsoon - Bangalore** 



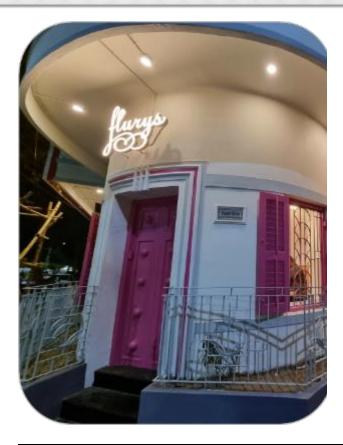
... with high F&B and Entertainment contribution : Adding to stable and non-cyclical earnings while complementing the hotel business





Note: (1) Excludes Revenue from Flurys. (2) As per CRISIL Report.

#### "Flurys" : Our Iconic Brand...







#### **Recent Awards**



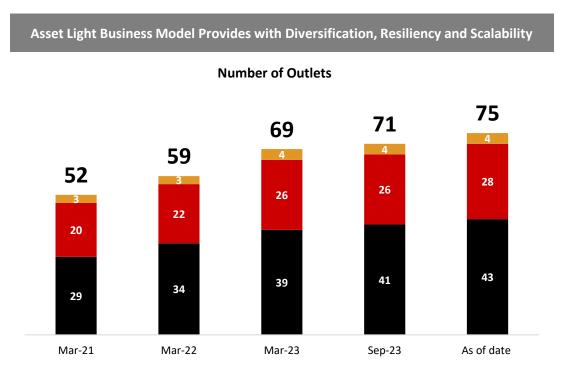
Best All Day Breakfast in Kolkata – Zomato Restaurant Awards 2023



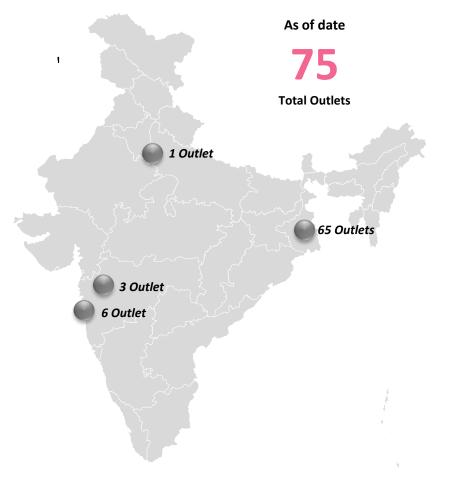
Note: (1) Indian National Trust for Art and Cultural Heritage.

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## ...with a Successful and Profitable Track Record of Industry Leading EBITDA margins



■ Kiosk ■ Café ■ Tea Room



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# Dedicated and Experienced Leadership Team with High Standards of Corporate Governance





Priya Paul Designation: Chairperson, Executive Director and Promoter

Karan Paul Designation: Non-Executive Director and Promoter



Vijay Dewan Designation: Managing Director

#### **Board of Directors**



Debanjan Mandal Designation: Independent Director



Suresh Kumar Designation: Independent Director



Ragini Chopra Designation: Independent Director



Atul Khosla<sup>(1)</sup> Designation: SVP Finance and CFO



Shalini Keshan <sup>(1)</sup> Designation: CS and Director Compliances





Sujata Guin Designation: SVP HR and CHRO<sup>(2)</sup>



<u>Rajesh Kumar Singh</u> **Designation:** National Head – Operations and Development



<u>Vikas Ahluwalia</u> Designation: GM and National Head (Zone by The Park)



Rohit Arora Designation: VP – North & Goa Operations and Head of Leisure Sales



Aparajita Brahma Designation: VP Finance



Gurpreet Singh Designation: VP Finance



Ruchika Mehta Designation: Corporate Director (Communication and PR)



Yazad Marfatia Designation: Corporate Director and Head of Sales & Marketing



<u>Ajit Singh Garcha</u> Designation: Area General Manager of the Park, Hyderabad





## **Our Key Strategies : Our Growth Portfolio**

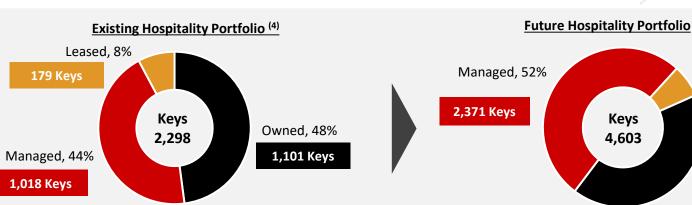
Continued focus on the development of existing land banks and strategic allocation of capital

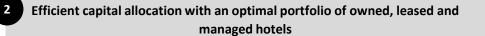
✓ Capitalizing on low historic cost of land and

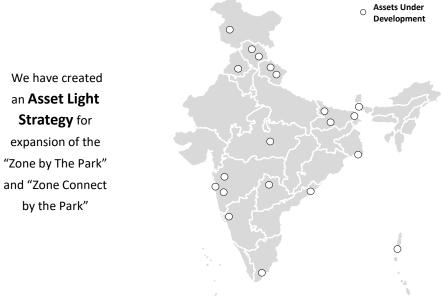
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- √ Developing existing land with low development cost per room through efficient and timely execution
- Periodic evaluation of new sites for greenfield development and prospective hotel assets  $\checkmark$ for conversion or acquisition

No of Rooms					
Greenfield Projects					
200					
250					
200					
Capacity Expansion					
100					
80					
830					







Leased, 7%

**301 Keys** 

Owned, 42%

1,931 Keys

Note: (1) On embedded land bank in Pune. (2) Construction of serviced apartments & 250 hotel rooms in EM Bypass. (3) Timelines on completion / commencement of construction at Jaipur yet to be finalized. (4) As of date

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## **Our Key Strategies : Improving Operating Efficiency and Strengthen Flurys**

Improving operational efficiency to achieve superior performance

#### **Improve Operational Efficiencies**

- ✓ Effective cost management by strengthening of Central Procurement Process.
- ✓ Menu re-engineering and waste management.

#### **Improving Staff Efficiencies**

- ✓ Comprehensive Training
- ✓ Performance Linked compensation

# Renovation and Refurbishment & BI implementation

- Investments in renovation and refurbishment of hotels to ensure delivery of high quality of service and customer experience
- Implementation of hospitality BI tools to gain insights to grow the corporate and leisure business

#### Defined ESG goals creating sustained outcomes that drive value and fuel growth

- ✓ Designated General Manager as the committee leader for ASPHL sustainability programme
- ✓ Optimizing energy consumption by upgradation of existing a/c systems and installation of heat pumps.
- ✓ Use of LED lighting
- ✓ Projects under LEED certification
- ✓ E-mobility

Develop and strengthen the 'Flurys' brand in the retail F&B business segment through expansion plans Leverage on expertise in the hospitality industry to develop and grow presence in the retail food and beverage industry

- Expand the outlets of Flurys under asset light business model
- Increase footprint in Kolkata, West Bengal, Mumbai Metropolitan Region
- Expand to Delhi NCR, Hyderabad and Pune
- Expand to metro domestic and international airports
- Expand our sales channel and distribution network by further expansion of our product offerings on numerous online platforms

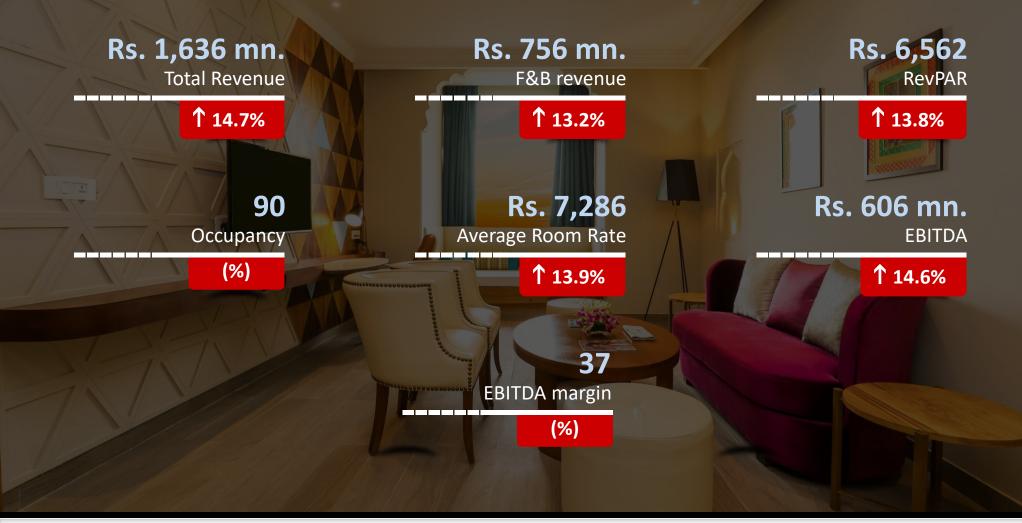


# Q3 & 9M FY24 Results Overview

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#### **Q3 FY24 – Best-ever-Quarterly Performance**

#### **Operational & Financial Highlights – Q3 FY24 vs. Q3FY23**



Note: (1) As of date



#### **Management Comment**



### Ms. Priya Paul

Chairperson, Executive Director and Promoter

#### Commenting on the Q3 & 9M FY24 performance Ms. Priya Paul, Chairperson said:

"We are delighted to share our maiden earnings announcement following our outstanding listing. We extend a warm welcome to all our public shareholders, and we remain committed to sustained growth and progress of our business that we believe will create value for all our stakeholders.

The Company has concluded the quarter on a solid note, with our best-ever financial results for Q3 to date. While our Revenue, EBITDA and PAT financial performance were robust, we are equally encouraged by the operational performance, including a remarkable 14% growth in RevPAR and an industry-leading 90% Occupancy rate. This performance has been driven through a combination of our strategic and growth initiatives alongside favorable industry trends.

The recent inauguration of five new hotels reflects our commitment to continuous expansion and growth, enhancing our hospitality presence across key markets. Committed to our strategy, we have utilized the IPO proceeds for pre-paying long-term loans, strengthening our balance sheet and transitioning ASPHL into a net debt-free position. We believe that this strong financial position will enable us to more actively pursue our growth plans and strengthen our operating position in the sector.

Over the past 5 decades, we have built exceptional brands, a reputation for innovative hospitality service, and diverse F&B offerings, which have distinguished us in the industry. Additionally, this positions us favorably given the encouraging macroeconomic trends and the demand-supply scenario in the hospitality sector. We are now progressing with confidence, strength and a more renewed commitment to leverage our strengths for growth."

#### **Q3FY24 - Key Developments**

Successful listing on NSE and BSE – achieved overwhelming subscription of ~60x

- The IPO attracted strong interest across all investor categories
- ASPHL raised Rs. 920 crore through the IPO, with a fresh issue of shares worth Rs. 600 crore and an offer for sale worth Rs. 320 crore
- Utilizing the IPO proceeds, the company repaid Rs. 550 crore in longterm debt, elevating ASPHL to a net cash positive



# Inaugurated 5 new hotels during 9M FY24, expanding ASPHL's total footprint to 30 hotels

- The new hotels span across key strategic locations, enhancing the Company's presence in high-growth markets
- The five new hotels added to the diverse portfolio include:
  - 1. Zone by THE Park Gopalpur
  - 2. Zone by THE Park Dimapur
  - 3. Zone Connect Mussoorie
  - 4. Zone Connect Indore
  - 5. Zone Connect Udaipur
- Additionally, 2 new motels were inaugurated during 9M FY24:
  - 1. Stop by Zone Nandakumar
  - 2. Stop by Zone Simbulbari

#### Q3FY24 – Awards and Accolades



Someplace Else, THE Park Kolkata awarded as 'Bar/Pub with Live gigs of the Year – East' at Restaurants & Nightlife Awards 2023 by ETHospitalityWorld.com





iBar at THE Park Bangalore won 'Best Nightclub of the Year - Bangalore' at the prestigious 4<sup>th</sup> Edition of Food Connoisseurs India Awards!

**THE Park Indore** won 'Best Lounge of the Year in West India' award at the Food Connoisseurs India Awards



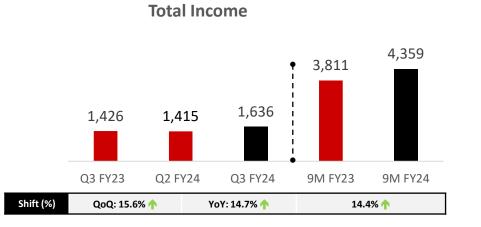
THE Park Indore won 'Most Luxurious Spa-2023' at the Global Spa Awards

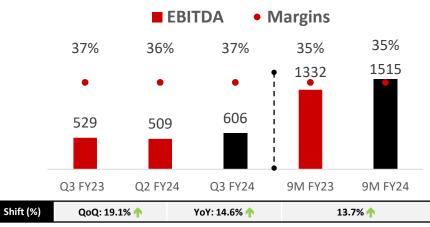


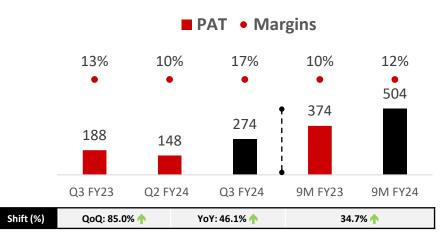
THE Park Indore won 'Spa of The Year' by Indian Hospitality Excellence Awards - 2023



#### Key Financial Highlights – Best-ever Q3 & 9M FY24 Financials







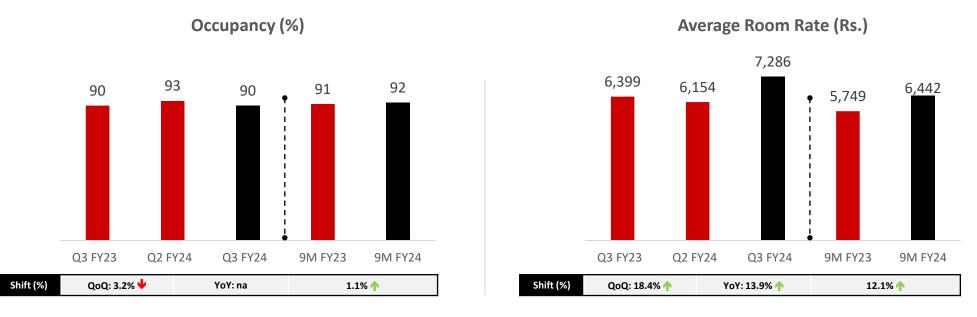
Note 1: EBITDA calculation includes Other Income

- Strong occupancy levels at owned hotels contributed to robust RevPAR, strengthening overall performance during the period under review
- The addition of new hotels opened in the last 3 years has played a significant role in enhancing our overall performance



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#### Strong Operational Performance – Q3 & 9M FY24



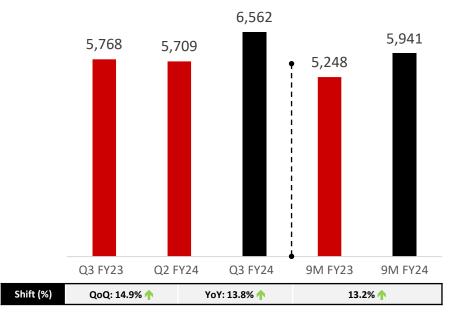
• Various strategic initiatives have consistently enabled the Company to maintain and improve its Occupancy levels

- Emphasis on creating entertainment destinations within the business in urban centers, has proven instrumental in sustaining high occupancy rates during weekdays and throughout weekends
- Effective revenue management strategies largely contributed to the overall growth in ARR for the period

**Note :** Average Occupancy is calculated as the total rooms occupied (less number of rooms for complimentary and in-house usage) in a relevant year divided by the total available rooms (less number of rooms which were out of order) in the same relevant year.

Average Room Revenue is calculated as total revenue from sale of rooms received for a relevant period divided by the total room occupied.

## **RevPARs maintain upward momentum**

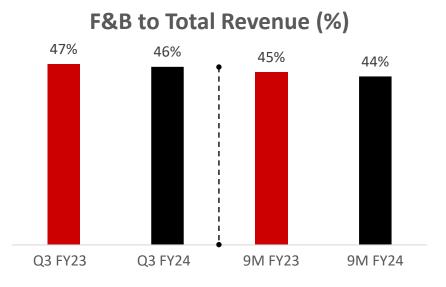


**RevPAR (Rs.)** 

<ul> <li>RevPAR during Q3FY24 registered a 13.8% Y-o-Y growth at Rs. 6,562</li> </ul>
<ul> <li>High Occupancy levels at the Company's owned hotels have largely enabled strong RevPAR performance</li> </ul>

Note 1: RevPAR is calculated as Average Room Revenue for a relevant period multiplied by Average Occupancy Rate for that period.

#### **F&B Segment: Diversifying Revenue Streams**

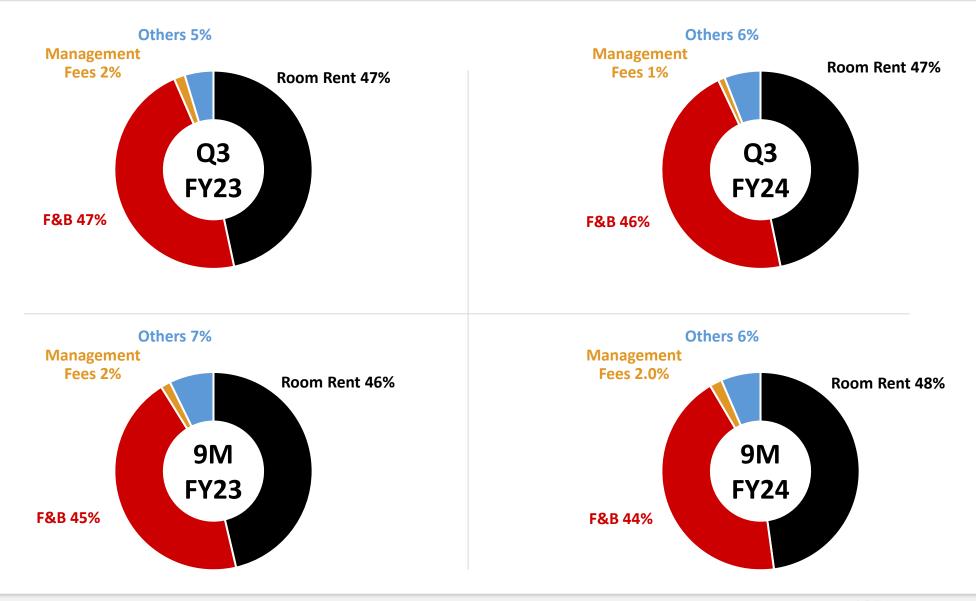


- Strong performance in the Food & Beverage (F&B) and Entertainment segments contributed to overall earnings stability
- Expansion of F&B offerings and efforts to engage customers result in higher footfall and revenue across outlets.



APEEJAY SURRENDRA 25 PARK HOTELS

#### Segment-wise revenue mix (%)



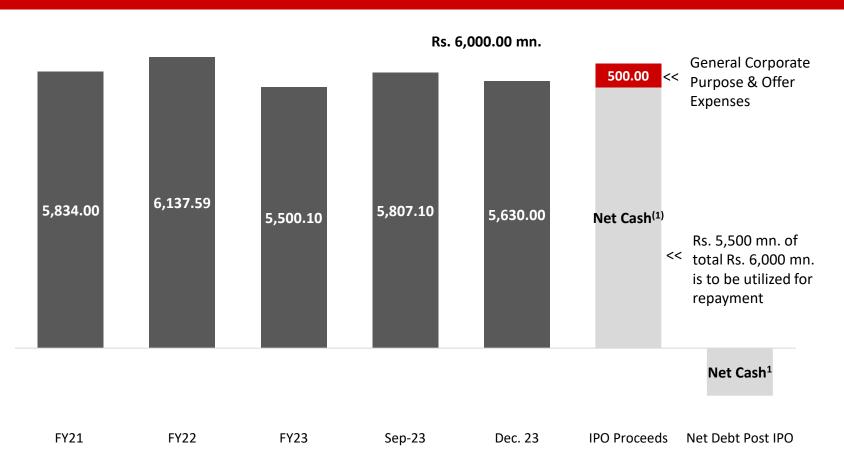
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In Rs. mn.

	Q3 FY24	Q3 FY23	Y-o-Y Change (%)	Q2 FY24	Q-o-Q Change (%)	9M FY24	9M FY23	Y-o-Y Change (%)
Income	1,589	1,404	13.2%	1,349	17.8%	4,233	3,664	15.5%
Other Income	47	22.7	108.4%	65.7	-28.0%	126.3	147.2	-14.2%
Total Income	1,636	1,426	14.7%	1,415	15.6%	4,359	3,811	14.4%
Total Expenses	1,030	897	14.8%	906	13.7%	2,844	2,479	14.7%
EBITDA <sup>1</sup>	606	529	14.6%	509	19.1%	1,515	1,332	13.7%
EBITDA Margin (%)	37%	37%	-	36%	100 bps	35%	35%	-
Finance Costs	179	191	-6.5%	172	3.9%	512	499	2.6%
Depreciation & amortization	141	91	55.6%	123	14.7%	380	329	15.3%
РВТ	287	248	15.9%	214	33.9%	623	504	23.7%
Tax expense	13	60	-78.8%	66	-80.8%	120	130	-8.1%
РАТ	274	188	46.1%	148	85.0%	504	374	34.7%
PAT Margin (%)	17%	13%	400 bps	10%	700 bps	12%	10%	200 bps
Basic EPS (in Rs.)	1.57	1.07	46.7%	0.85	84.7%	2.88	2.42	19.0%

Note: EBITDA calculation includes Other Income

# Prudent Capital Allocation coupled with IPO has strengthened Balance sheet allowing Headroom for Growth



Net Debt Movement : Pre IPO (Rs. mn.)

#### Net Cash positive Company as of date





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## Zone by THE Park Gopalpur (Newly Opened)



## Zone by THE Park Dimapur (Newly Opened)





## **Zone Connect Mussoorie (Newly Opened)**

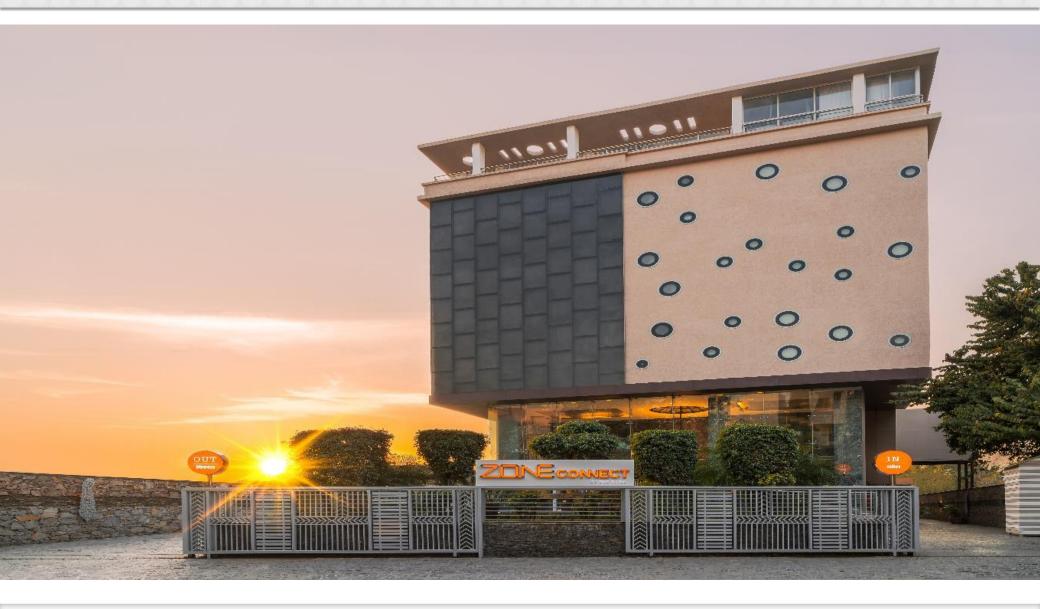


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## Zone Connect Indore (Newly Opened)



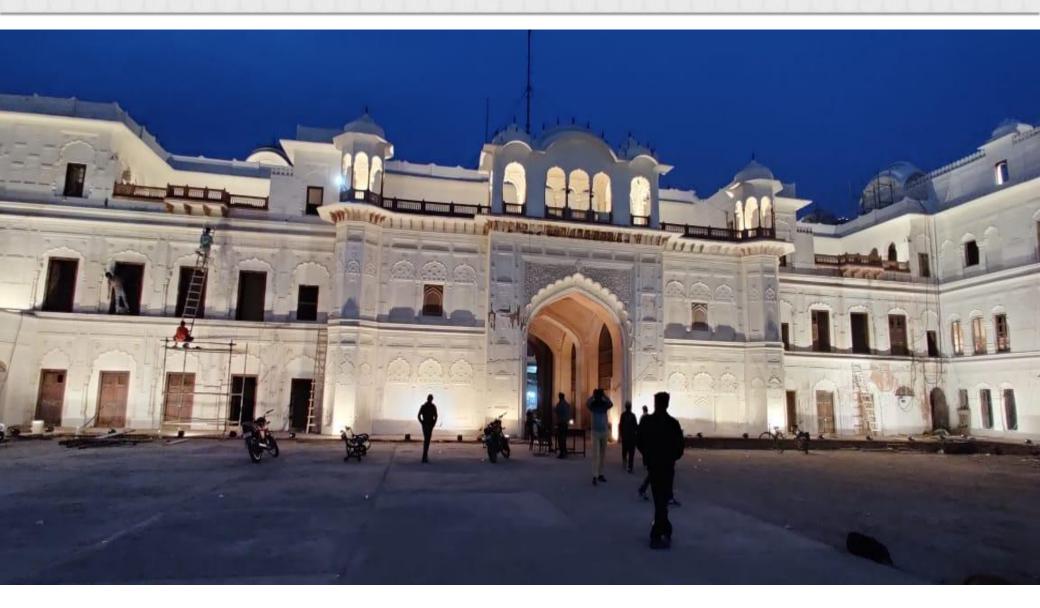
## Zone Connect Udaipur (Newly Opened)



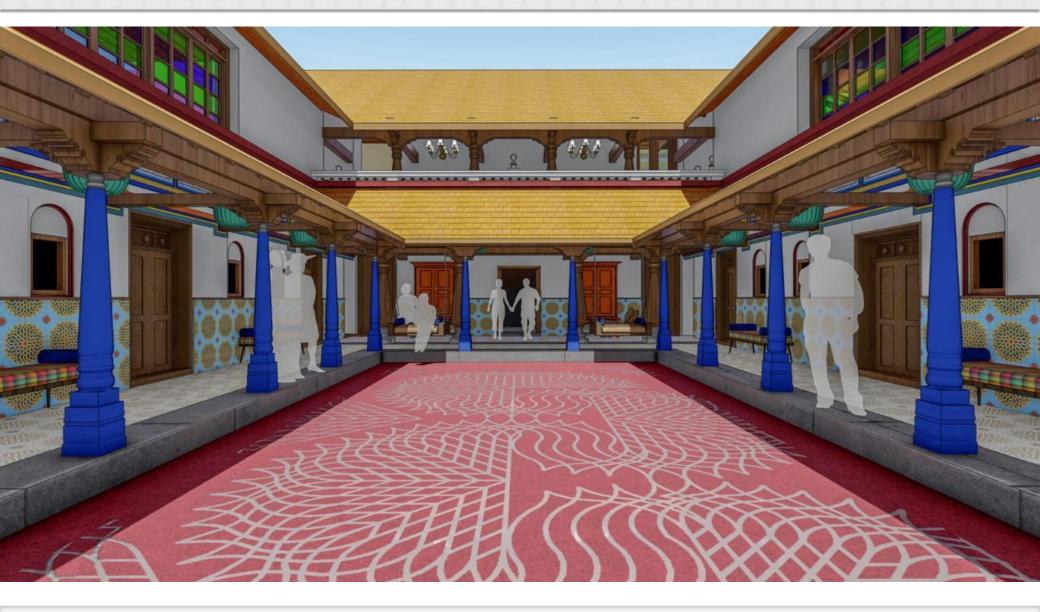
## Zone by THE Park Digha (Upcoming)



## **THE Park Collection, Patiala (Upcoming)**



## THE Park Collection, Chettinad Palace (Courtyard) – Representation (Upcoming)





#### **About Us**

Apeejay Surrendra Park Hotels Limited (ASPHL) is a leading player in the hospitality sector renowned for its upscale properties and diverse F&B offerings. Since its inception in 1967, with the opening of its first property in Kolkata under the renowned brand "THE PARK," the Company has expanded its presence to 20 cities across India. At present, ASPHL operates 30 hotels, including properties owned, leased, and managed, under five distinct brands: THE PARK, THE PARK Collection, Zone Connect by The Park, Zone by The Park, and Stop by Zone. These brands are known for their upscale and upper mid-scale categories, symbolizing excellence in hospitality.

Alongside its core hospitality offerings, ASPHL has a diverse portfolio in food and beverage (F&B) and entertainment, with 81 restaurants, nightclubs, and bars. The Company also has a well-established footprint in the retail food and beverage sector through its iconic retail brand 'Flurys,' comprising of a network of 75 outlets featuring various formats including kiosks, cafes, and restaurants. Moreover, the Company's portfolio includes nightclubs and entertainment options, enhancing its brand positioning and enabling synergistic cross-selling opportunities.

ASPHL is listed on the BSE Ltd (BSE) (Code: PARKHOTELS/544111) and National Stock Exchange of India Ltd. (NSE) (Symbol: PARKHOTELS) in India.

#### For more information about us, please visit www.theparkhotels.com or contact:

Mr. Atul Khosla (Chief Financial Officer) Apeejay Surrendra Park Hotels Limited Tel: +91 11 2374 3000 / 98188 60186 Email: akhosla@apeejaygroup.com Anoop Poojari / Devrishi Singh CDR India Tel: +91 98330 90434/ + 91 98205 30918 Email: anoop@cdr-india.com / devrishi@cdr-india.com



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### Apeejay Surrendra Park Hotels Ltd. announces Q3 & 9M FY24 Results

#### <u>Q3 FY24</u>

Registers its best-ever quarterly performance Total Income grows 15% to Rs. 1,636 million RevPAR up 14% Y-o-Y to Rs. 6,562 Industry leading Occupancy performance at 90% EBITDA higher by 15% YoY at Rs. 606 million, PAT higher by 46% YoY at Rs. 274 million

**Kolkata, India, March 5<sup>th</sup>, 2024:** Apeejay Surrendra Park Hotels (ASPHL), a leading player in the hospitality sector renowned for its upscale properties and diverse F&B offerings, has announced its financial results for the quarter and nine months ended December 31<sup>st</sup>, 2023.

#### Q3 Performance Highlights:

- Total Income increased by 15% Y-o-Y to Rs. 1,636 million in Q3 FY24
  - RevPAR grew 14% Y-o-Y to Rs. 6,562
  - Occupancy stood strong at 90% in Q3 FY24
- EBITDA stood at Rs. 606 million, registering a 15% Y-o-Y increase. The EBITDA margin for the quarter was 37%
- PAT amounted to Rs. 274 million, translating into a PAT margin of 17% in Q3 FY24

#### 9M FY24 Performance Highlights:

- Total Income increased by 14% Y-o-Y to Rs. 4,359 million in 9M FY24
  - RevPAR grew 13% Y-o-Y to Rs. 5,941
  - Occupancy was at 92% as against 91% in 9M FY23
- EBITDA stood at Rs. 1,515 million registering a 14% Y-o-Y increase. The EBITDA margin for 9M FY24 was 35%
- PAT amounted to Rs. 504 million, translating into a PAT margin of 12% in 9M FY24

#### **Results Release**

For immediate publication



#### Key Developments:

- Successful listing on NSE and BSE achieved overwhelming subscription of ~60x
  - $\circ$   $\,$  The IPO attracted strong interest across all investor categories  $\,$
  - ASPHL raised Rs. 920 crore through the IPO, with a fresh issue of shares worth Rs. 600 crore and an offer for sale worth Rs. 320 crore
  - Utilizing the IPO proceeds, the company repaid Rs. 550 crore in long-term debt, elevating ASPHL to a net cash positive
- Inaugurated 5 new hotels during 9M FY24, expanding ASPHL's total footprint to 30 hotels
  - The new hotels span across key strategic locations, enhancing the Company's presence in high-growth markets
  - $\circ$   $\;$  The five new hotels added to the diverse portfolio include:
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  - o Additionally, 2 new motels were inaugurated during 9M FY24:
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**Commenting on the performance Ms. Priva Paul, Chairperson, said,** *"We are delighted to share our maiden earnings announcement following our outstanding listing. We extend a warm welcome to all our public shareholders, and we remain committed to sustained growth and progress of our business that we believe will create value for all our stakeholders.* 

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- ENDS -

#### **Results Release**

For immediate publication



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For more information about us, please visit	* <u>www.theparkhotels.com</u> or contact:
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Mr. Atul Khosla	Anoop Poojari / Devrishi Singh
(Chief Financial Officer)	CDR India
Apeejay Surrendra Park Hotels Limited	Tel: +91 98330 90434 / +91 98205 30918
Tel: +91 11 2374 3000 / 98188 60186	Email: anoop@cdr-india.com
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#### **DISCLAIMER:**

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