

Corp. Office : Shree Laxmi Woolen Mills Estate, 2nd Floor, R.R. Hosiery, Off Dr. E. Moses Rd. Mahalaxmi, Mumbai - 400 011 Tel : (022) 3001 6600 Fax : (022) 3001 6601 CIN No. : L17100MH1905PLC000200

August 06, 2021

BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Fort, Mumbai- 400 001 National Stock Exchange of India Limited Exchange Plaza, Bandra-Kurla Complex, Bandra East, Mumbai- 400051

Security code: 503100

Symbol: PHOENIXLTD

Dear Sir(s),

Sub: <u>Investors' Presentation on Unaudited Standalone and Consolidated Financial</u> <u>Results for the quarter ended June 30, 2021</u>

Pursuant to Regulation 30 read with Para A of Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith the presentation on Unaudited Standalone and Consolidated Financial Results of The Phoenix Mills Limited ('Company') for the quarter ended June 30, 2021, to be made to investors and analysts.

The same is also being uploaded on the Company's website at <u>https://www.thephoenixmills.com</u> in compliance with regulation 46(2) of the Listing Regulations.

You are requested to take the aforesaid information on record.

Thanking you,

Yours Faithfully, For The Phoenix Mills Limited

Gajendra Mewara Company Secretary

Encl:- As above





The Phoenix Mills Ltd.

Investor Presentation – Q1 FY22

ZARA PERSON

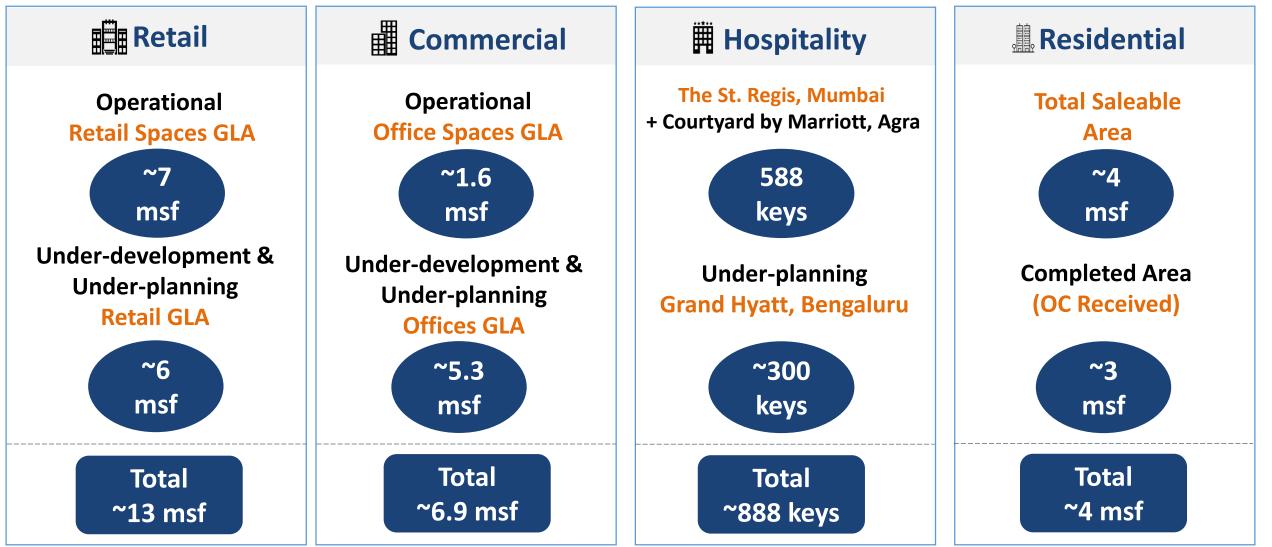
PHOENIX MARKETCITY

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Phoenix Marketcity, Pune



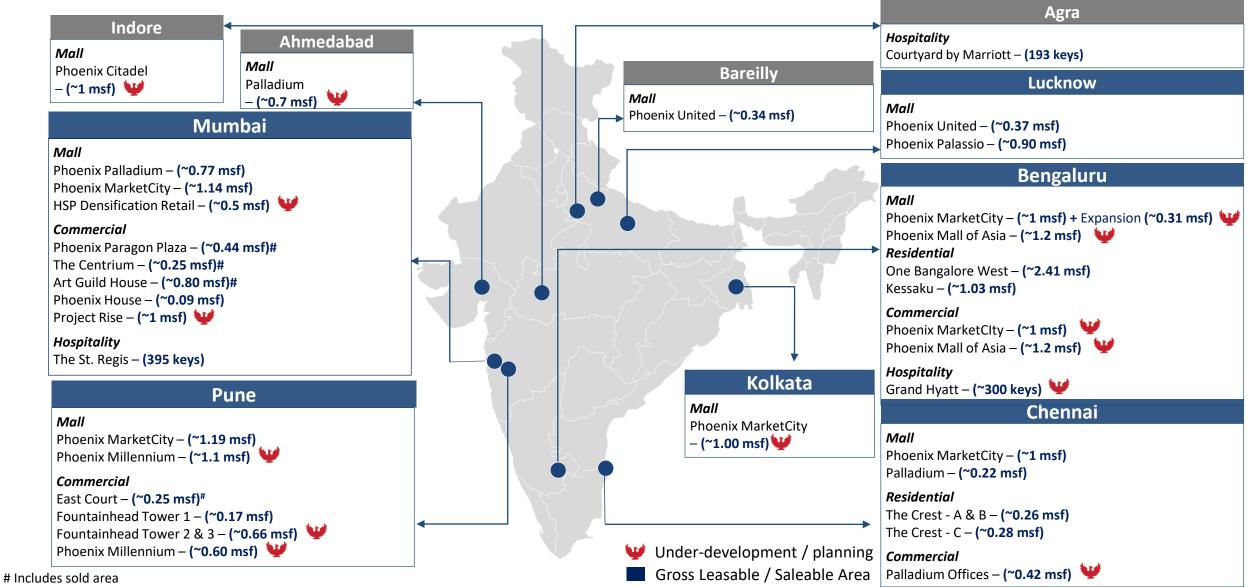
Diversified portfolio across asset class



Note: Under development and under planning assets are subject to change and carry risks of planning, approvals, execution and market conditions which may be beyond the control of the Company. GLA is an estimate based on current plans and market/company norms and is subject to change based on changes in development plans and tenant negotiations. Grand Hyatt term sheet executed, definitive documentation underway. Data as on 30 June 2021



Portfolio in India's top cities



Under development and under planning assets are subject to change and carry risks of planning, approvals, execution and market conditions which may be beyond the control of the Company. GLA is an estimate based on current plans and market/company norms and is subject to change based on changes in development plans and tenant negotiations. Data as on 30 June 2021.

Developer of India's Iconic Mixed Use Developments



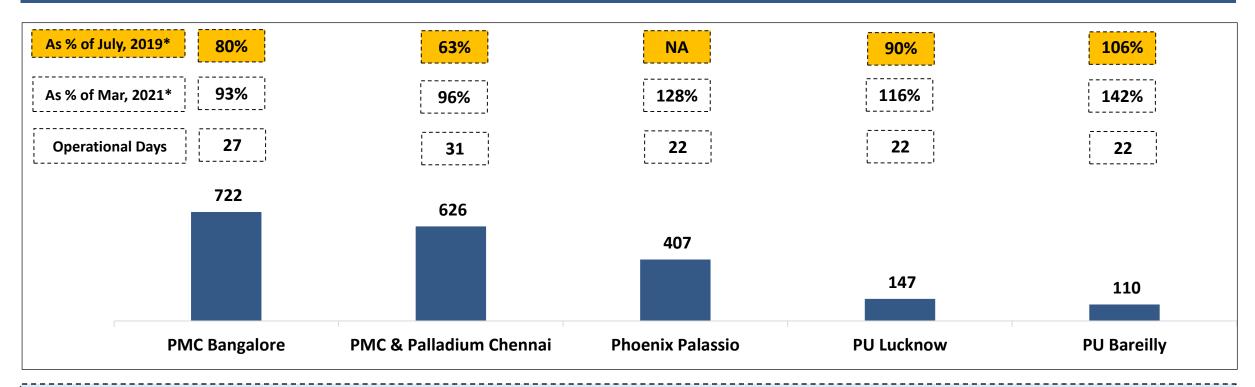
Development timelines and costs carry risks of planning, approvals, execution and market conditions which may be beyond the control of the Company. All images displayed are renders. Plans, design and design elements are subject to change.







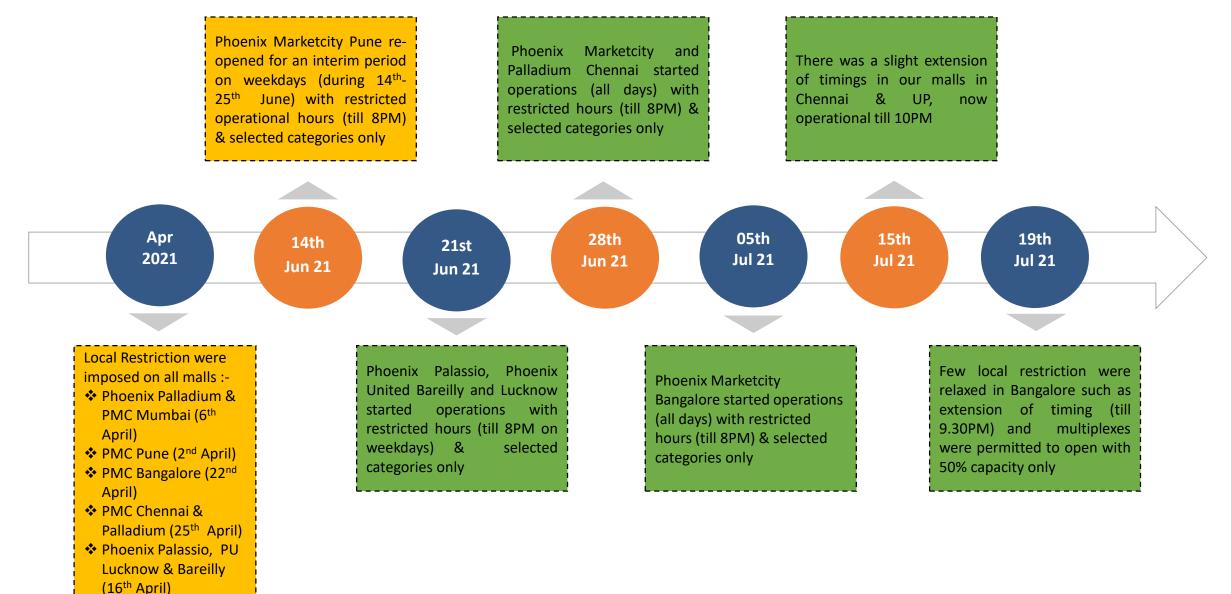
July 2021 Consumption (in Rs. Mn)



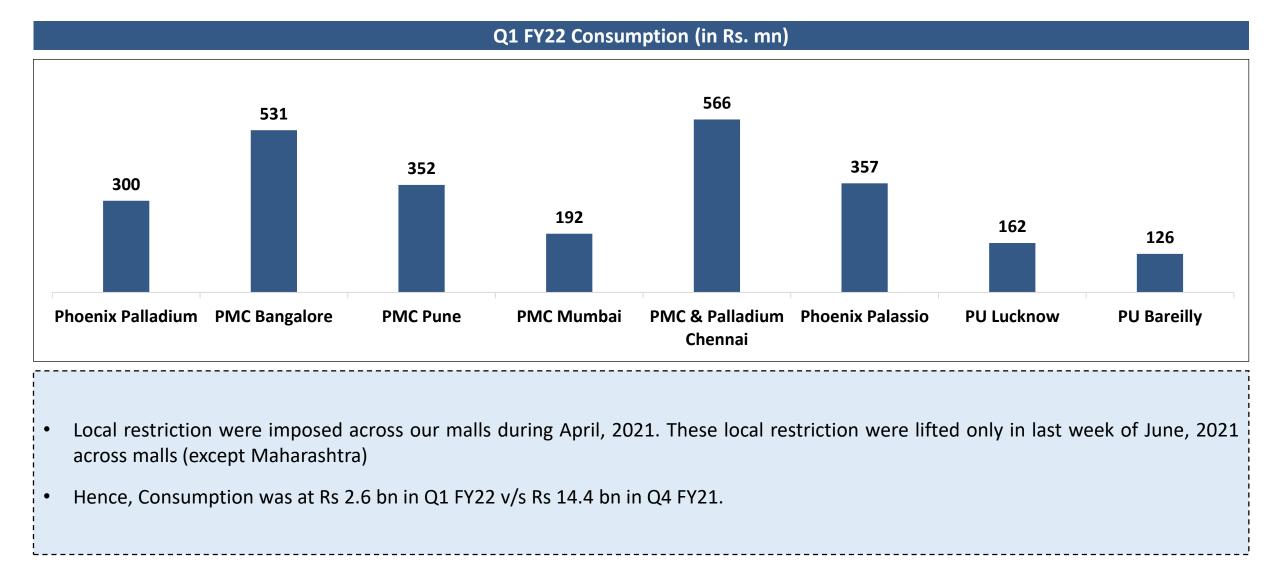
- The pace of recovery in consumption across our malls (ex Maharashtra) was very encouraging in July, 2021.
- Consumption across our malls (ex Maharashtra) resumed at Rs 2.0 bn in July, 2021 adjusted for # of operational days and select nonoperational categories, July 2021 consumption is at 93% of July 2019 and 120% of March 2021.

Please note above nos are indicative unaudited numbers and presented for illustration purpose. The actual numbers could be materially different from indicative numbers. * % are calculated after considering effective operational days in each mall in base year. Consumption at Multiplex and FEC has also been adjusted in base year calculation.

Timeline of Mall re-opening post Second Lockdown



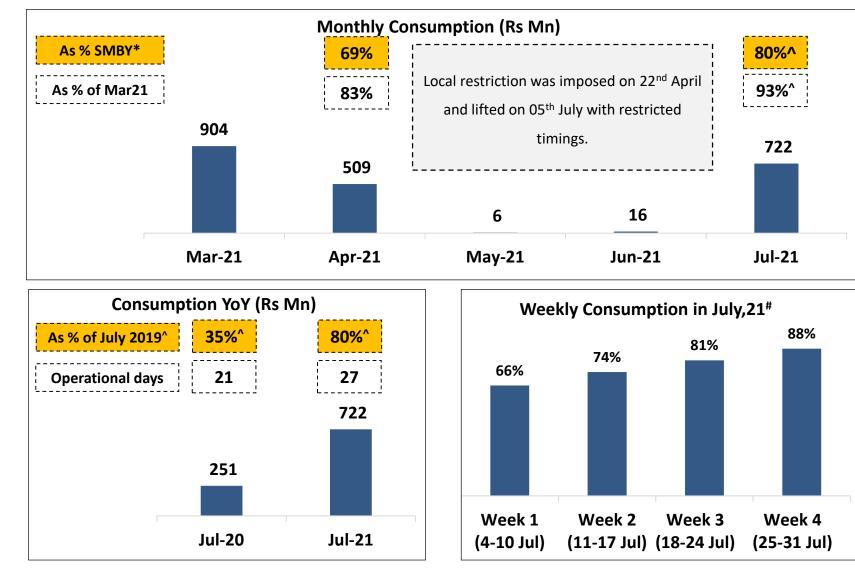
Q1 FY22 – Consumption Trajectory across all malls



Please note above nos are indicative unaudited numbers and presented for illustration purpose. The actual numbers could be materially different from indicative numbers



PMC Bangalore Consumption Trajectory

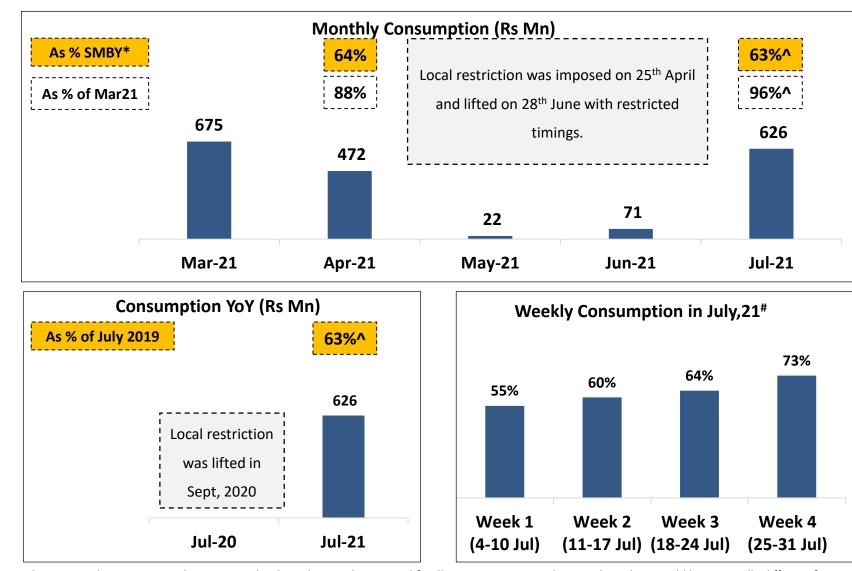


Consumption at PMC Bangalore
 was at Rs 722 mn in July, 2021

- Consumption (as % of July, 2019)
 was at 80% v/s 35% in July, 2020
- On weekly basis, Consumption improved to 88% in Week 4 of July,2021 v/s 66% in Week 1.
- Footfalls at PMC Bangalore in July, 2021 was at 64% of March, 2021.

Please note above nos are indicative unaudited numbers and presented for illustration purpose. The actual numbers could be materially different from indicative numbers As % of SMBY* = As % of same month in 2019 (Base Year); ^ = on like to like basis ie adjusting for the effective operational days in the base year calculation (excluding Multiplexes & FEC).;# As % of July, 2019

PMC and Palladium Chennai Consumption Trajectory



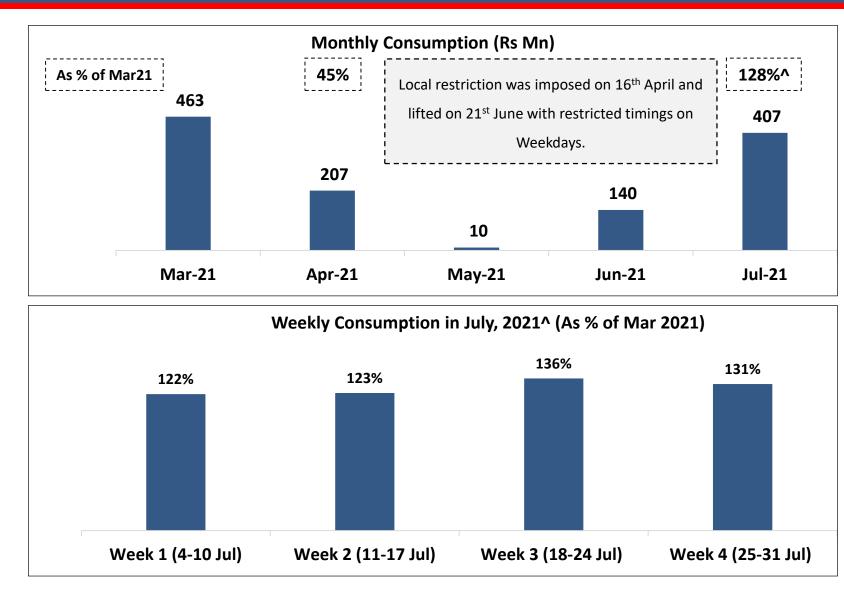
Consumption at PMC and Palladium Chennai was at Rs 626 mn in July, 2021

- On weekly basis, Consumption improved to 73% in Week 4 of July 2021 v/s 55% in Week 1.
- Footfall at PMC and Palladium Chennai in July, 2021 was at 78% of March, 2021.

Please note above nos are indicative unaudited numbers and presented for illustration purpose. The actual numbers could be materially different from indicative numbers As % of SMBY* = As % of same month in 2019 (Base Year); ^ = on like to like basis ie adjusting for the effective operational days in the base year calculation (excluding Multiplexes & FEC).;# As % of July, 2019

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Phoenix Palassio Consumption Trajectory

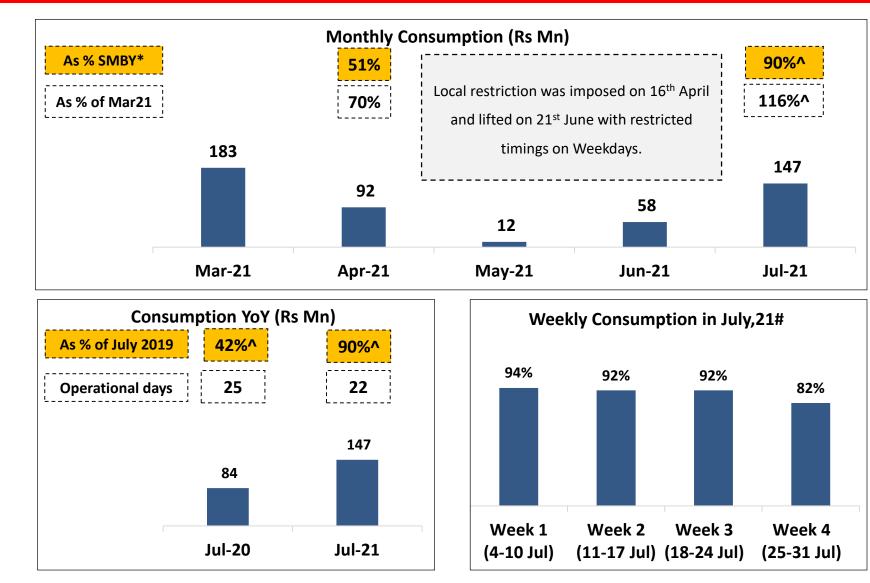


- 200 Brands have opened stores (73% of leasable area) in Phoenix Palassio since its launch in July, 2020
- 21 additional stores are currently under fit out
- Consumption at Phoenix Palassio was at Rs 407 mn in July, 2021 (operational for 22 days)
- On weekly basis, Consumption improved to 131% in Week 4 of March 2021 v/s 122% in Week 1.
- Footfall at Phoenix Palassio in July, 2021 was at 63% of March, 2021.

Please note above nos are indicative unaudited numbers and presented for illustration purpose. The actual numbers could be materially different from indicative numbers As % of SMBY* = As % of same month in 2019 (Base Year); ^ = on like to like basis ie adjusting for the effective operational days in the base year calculation (excluding Multiplexes & FEC).



Phoenix United Lucknow Consumption Trajectory



Consumption at PU Lucknow was at Rs 147 mn in July, 2021
 Consumption (as % of July, 2019) was at 90% v/s 42% in July, 2020

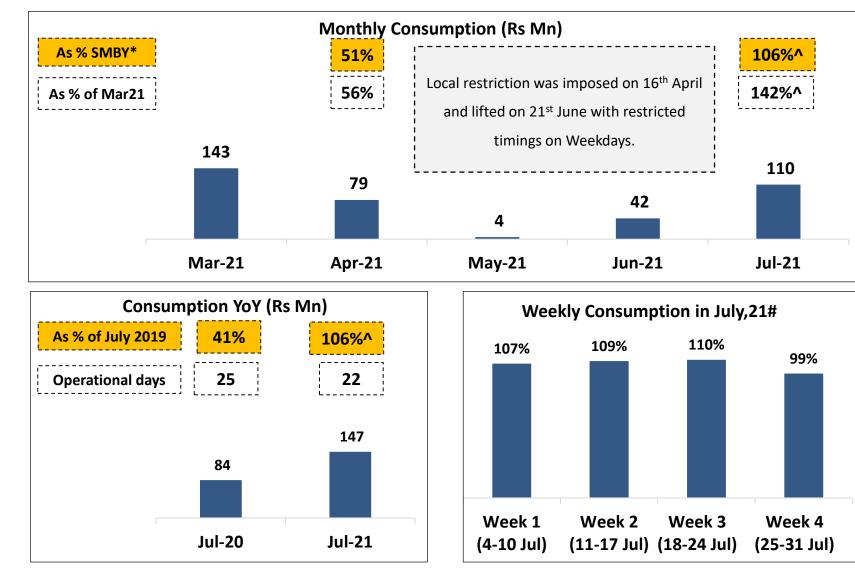
Footfall at PU Lucknow in July,
 2021 was at 63% of March, 2021.

Please note above nos are indicative unaudited numbers and presented for illustration purpose. The actual numbers could be materially different from indicative numbers

As % of SMBY* = As % of same month in 2019 (Base Year); ^ = on like to like basis ie adjusting for the effective operational days in the base year calculation (excluding Multiplexes & FEC). # As % of July, 2019



Phoenix United Bareilly Consumption Trajectory



Please note above nos are indicative unaudited numbers and presented for illustration purpose. The actual numbers could be materially different from indicative numbers As % of SMBY* = As % of same month in 2019 (Base Year); ^ = on like to like basis ie adjusting for the effective operational days in the base year calculation (excluding Multiplexes & FEC).;# As % of July, 2019

- Consumption at PU Bareilly was at Rs 110 mn in July, 2021
- Consumption (as % of July, 2019)
 was at 106% v/s 41% in July, 2020
- Footfall at PU Lucknow in July, 2021 was at 69% of March, 2021.



Business Update Business Performance - Retail Financial Results Annexure

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Phoenix Palladium, Mumbai

| | (Rs. mn) | Q1 FY22 | Q1 FY21 | Q1 FY20 | % of Q1 FY20 |
|----------|--|---------|---------|---------|--------------|
| | Rental | 293 | 344 | 881 | 33% |
| | CAM & Others | 100 | 57 | 252 | 40% |
| BURBERRY | Total Income | 393 | 402 | 1,133 | 35% |
| | Asset EBITDA | 349 | 260 | 780 | 45% |
| | Asset EBIDTA Margin as % of Rental | 119% | 78% | 89% | |
| | SPV EBITDA | 161 | 269 | 700 | 23% |
| | | | | | |

Note: The Rental income also includes income generated from commercial assets owned by PML.



PML (Standalone entity) owns the following assets:

- Retail High Street Phoenix & Palladium: Leasable area of ~0.77 msf
- Commercial Phoenix House: Leasable area of ~0.10 msf

| (Rs. mn) | Project Name | Q1 FY21 | Q2 FY21 | Q3 FY21 | Q4 FY21 | FY21 | Q1 FY22 |
|---|---------------------|---------|---------|---------|---|-------|---|
| | Phoenix House | 32 | 31 | 35 | 37 | 135 | 37 |
| | Centrium | 14 | 9 | 11 | | 34 | |
| Commercial Asset | Art Guild House | 54 | 65 | 59 | Units transferred to Offbeat Developers from Q4 FY21 | 178 | Units transferred to Offbeat Developers from Q4 FY21 |
| | Total | 100 | 105 | 105 | 37 | 347 | 37 |
| Retail Asset | High Street Phoenix | 244 | 229 | 517 | 625 | 1,615 | 256 |
| Total Rental Income reported by PML Standalone | | 344 | 334 | 621 | 662 | 1,962 | 293 |



Phoenix Marketcity Bangalore

| | (Rs. mn) | Q1 FY22 | Q1 FY21 | Q1 FY20 | % of Q1 FY20 |
|-------------------------------|--|---------|---------|---------|--------------|
| | Rental | 112 | 120 | 359 | 31% |
| | CAM & Others | 75 | 72 | 184 | 41% |
| | Total Income | 187 | 191 | 543 | 34% |
| | Asset EBITDA [^] | 121 | 135 | 385 | 31% |
| | Asset EBIDTA Margin as % of Rental | 108% | 113% | 107% | |
| END ¹ ^o | | | | | |

^ EBITDA is before fees paid to MarketCity Resources Pvt. Ltd (PML's 100% subsidiary) and interest income earned on liquid mutual fund investments and fixed deposits



Phoenix Marketcity Pune

| | P | | | |
|--|---------|---------|---------|--------------|
| (Rs. mn) | Q1 FY22 | Q1 FY21 | Q1 FY20 | % of Q1 FY20 |
| Rental | 109 | 125 | 432 | 25% |
| CAM & Others | 73 | 47 | 206 | 36% |
| Total Income | 182 | 172 | 638 | 29% |
| Asset EBITDA | 98 | 118 | 440 | 22% |
| Asset EBIDTA Margin as % of Rental | 90% | 94% | 102% | |
| | | | | |



| (Rs. mn) | Q1 FY22 | Q1 FY21 | Q1 FY20 | % of Q1 FY20 |
|--|---------|---------|---------|--------------|
| Rental | 88 | 87 | 323 | 27% |
| CAM & Others | 74 | 53 | 181 | 41% |
| Total Income | 163 | 139 | 504 | 32% |
| Asset EBITDA | 81 | 78 | 323 | 25% |
| Asset EBIDTA Margin as % of Rental | 92% | 90% | 100% | |
| | | | | |



Phoenix Marketcity & Palladium Chennai

| (Rs. mn) | Q1 FY22 | Q1 FY21 | Q1 FY20 | % of Q1 FY20 |
|--|---------|---------|---------|--------------|
| Rental | 149 | 134 | 467 | 32% |
| CAM & Others | 114 | 57 | 235 | 48% |
| Total Income | 262 | 191 | 702 | 37% |
| Asset EBITDA | 140 | 124 | 496 | 28% |
| Asset EBIDTA Margin as % of Rental | 94% | 93% | 106% | |
| | | | | |



| | (Rs. mn) | Q1 FY22 | FY21 | Q4FY21 | Q3 FY21 | Q2 FY21 |
|---|--|---------|------|--------|---------|---------|
| | Rental | 72 | 321 | 161 | 123 | 37 |
| | CAM & Others | 58 | 235 | 96 | 79 | 60 |
| | Total Income | 130 | 556 | 258 | 201 | 97 |
| CONTRACTOR OF A CONTRACTOR OF | Asset EBIDTA | 81 | 327 | 171 | 119 | 37 |
| | Asset EBIDTA Margin as % of Rental | 113% | 102% | 106% | 97% | 100% |
| | | | | | | |

Note: Phoenix Palassio became operational on 8th July 2020. Hence, prior period numbers are not applicable



Phoenix United, Lucknow

| | (Rs. mn) | Q1 FY22 | Q1 FY21 | Q1 FY20 | % of Q1 FY20 |
|------------|--|---------|---------|---------|--------------|
| | Rental | 28 | 21 | 77 | 36% |
| | CAM & Others | 30 | 29 | 49 | 62% |
| | Total Income | 58 | 50 | 126 | 46% |
| | Asset EBITDA | 30 | 26 | 72 | 42% |
| pantalogns | Asset EBIDTA Margin as % of Rental | 109% | 125% | 94% | |
| | | | | | |



Phoenix United, Bareilly

| | (Rs. mn) | Q1 FY22 | Q1 FY21 | Q1 FY20 | % of Q1 FY20 |
|----------------|--|---------|---------|---------|--------------|
| | Rental | 19 | 12 | 57 | 33% |
| | CAM & Others | 24 | 26 | 44 | 56% |
| Phoenix United | Total Income | 43 | 38 | 100 | 43% |
| | Asset EBITDA | 20 | 17 | 60 | 34% |
| | Asset EBIDTA Margin as % of Rental | 107% | 143% | 105% | |
| | | | | | |



| | Q1 F | Y22 | Q1 FY21 | | |
|--|------|--------------|---------------------------|--------------|--|
| Name of Asset Retail (Rs | | % of Q1 FY20 | Retail Income (Rs. mn) | % of Q1 FY20 | |
| Phoenix Palladium | 293 | 33% | 344 | 39% | |
| Phoenix Marketcity Bangalore | 112 | 31% | 120 | 33% | |
| Phoenix Marketcity Pune | 109 | 25% | 125 | 29% | |
| Phoenix Marketcity Mumbai | 88 | 27% | 87 | 27% | |
| Phoenix Marketcity and Palladium Chennai | 149 | 32% | 134 | 29% | |
| Phoenix Palassio | 72 | NA | NA | NA | |
| Phoenix United Lucknow | 28 | 36% | 21 | 27% | |
| Phoenix United Bareilly | 19 | 33% | 12 | 22% | |
| Total | 870 | 34% | 843 | 32% | |



| | Q1 F | Y22 | Q1 FY21 | | |
|--|--------------------|--------------|--------------------|--------------|--|
| Name of Asset | EBITDA (Rs. mn) | % of Q1 FY20 | EBITDA (Rs. mn) | % of Q1 FY20 | |
| Phoenix Palladium | 349 | 45% | 269 | 34% | |
| Phoenix Marketcity Bangalore | 121 | 31% | 135 | 35% | |
| Phoenix Marketcity Pune | 98 | 22% | 118 | 27% | |
| Phoenix Marketcity Mumbai | 81 | 25% | 78 | 24% | |
| Phoenix Marketcity and Palladium Chennai | 140 | 28% | 124 | 25% | |
| Phoenix Palassio | 81 | NA | NA | NA | |
| Phoenix United Lucknow | 30 | 42% | 26 | 37% | |
| Phoenix United Bareilly | 20 | 34% | 17 | 29% | |
| Total | 919 | 36% | 760 | 30% | |



Update on under-construction Assets

| | Phoenix Millennium, Pune | Phoenix Mall of Asia, Bangalore | Phoenix Citadel, Indore | Palladium, Ahmedabad |
|--|--|--|----------------------------|-------------------------|
| Proposed Retail GLA | Retail GLA – ~1.1 msf Office GLA – ~0.6 msf | Retail GLA – ~1.2 msf Office GLA – ~1.2 msf | Retail GLA – ~1 msf | Retail GLA – ~0.7 msf |
| Amount Spent till June 2021 (Rs Mn) | 5,541 | 9,441 | 3,835 | 5,459 |



| Expected Year of Operation | FY24 | FY24 | FY23 | FY23 |
|-------------------------------|------|------|------|------|
| | | | | |



Palladium Ahmedabad





Phoenix Millennium Pune

The New Epicentre for West Pune

Indicative Render



Louis Bulton The Largest Retail led Mixed-use development in Bangalore Loucept Architect - Callison

Indicative Render





The biggest Retail Destination of Madhya Pradesh

Indicative Render



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Sustainability Initiatives at Operational Malls



Organic waste conversion and wet waste conversion equipment installed to ensure faster decomposition

- Tie up with authorized vendors for E-waste recycling
- Professional vendor to dispose and recycle dry waste
- Hazardous waste management done with the help of authorized agency



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Reduction in paper consumption



Recycling of wastewater by Sewage treatment plant (STP) for use in toilets, gardening and HVAC cooling tower

Conserved Rainwater is used in toilets and for cooling tower requirement

Natural ground water discharge is taken into treatment plant and used for domestic purposes

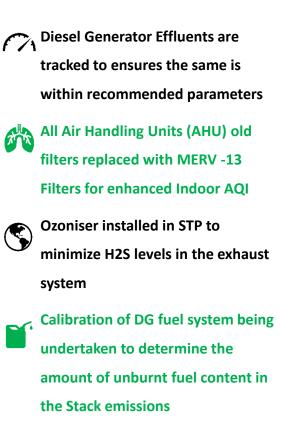


Energy Conservation

- Replacement of CFL with LED lamps across malls
- Common area lighting integrated on building management system (BMS) for optimised usage and saving energy
- Electrical vehicle charging stations being installed at mall premises
- + Multiple new energy efficient components, machines or technology used instead of older equipment and devices



Emission Control





Sustainability Initiatives at Under Construction Malls

| No | Sustainable Metrics | Phoenix Citadel | Phoenix Millennium | Phoenix Mall of Asia |
|----|--|-----------------|--------------------|-------------------------|
| 1 | Pre-Certification LEED Ratings | Silver | Gold | Gold |
| 2 | Sustainable Design Approach | Adapted | Adapted | Adapted |
| 3 | Fundamental And Enhanced Commissioning | Adapted | Adapted | Adapted |
| 4 | Low Emitting Material | Adapted | Adapted | Adapted |
| 5 | Monitoring Based Commissioning | Adapted | Adapted | Adapted |
| 6 | High Standards Followed for construction like SMACNA and NBC | Adapted | Adapted | Adapted |
| 7 | ECO Friendly Refrigerant | Adapted | Adapted | Adapted |
| 8 | Rain Water Harvest | 100% | 100% | 100% |
| 9 | Reuse of Treated Waste Water | 100% | 100% | 100% |

All new projects follow Leadership in Energy and Environmental Design (LEED) rating systems, created by United States Green Building Council (USGBC)



Business Update Business Performance - Commercial Financial Results Annexure

Phoenix Marketcity, Pune



Our Annuity Income Generating Commercial Portfolio

| Project Name | Location | Total Area (msf) | Area Sold (msf) | Net Leasable Area (msf) | Area Leased (msf) | Trading Occupancy (%) | Average Rate psf. | Collection (%) |
|---|----------|---------------------|--------------------|----------------------------|----------------------|--------------------------|----------------------|----------------|
| Operational Office Portfolio (1.58 MSF) | | | | | | | | |
| Art Guild House | Mumbai | 0.80 | 0.17 | 0.63 | 0.48 | 76% | 108 | 92% |
| Phoenix Paragon Plaza | Mumbai | 0.43 | 0.12 | 0.31 | 0.15 | 49% | 115 | 94% |
| Fountainhead – Tower 1 | Pune | 0.17 | 0.00 | 0.17 | 0.16 | 95% | 91 | 92% |
| Fountainhead – Tower 2** | Pune | 0.25 | 0.00 | 0.25 | 0.06 | 24% | 71 | - |
| Phoenix House | Mumbai | 0.09 | - | 0.09 | 0.07 | 74% | 167 | 97% |
| Centrium | Mumbai | 0.28 | 0.16 | 0.12 [#] | 0.06 | 53% | 118 | 94% |
| Total | | 2.04 | 0.46 | 1.58 | 0.98 | 62% | | 92% |

| Under Development Por | rtfolio (0.83 N | ISF) |
|------------------------|-----------------|------|
| Fountainhead – Tower 3 | Pune | 0.41 |
| Phoenix MarketCity | Chennai | 0.42 |
| Total | | 0.83 |

**Fountainhead tower 2 area has been recently leased and tenants have started moving in from May onwards.



Commercial Portfolio – Performance Summary

| Operational Dertfolia | Total Income (Rs mn) | | EBITDA (Rs mn) | | | EBITDA as % of Total Income | | | |
|---|----------------------|---------|----------------|---|--|-----------------------------|---------|---------|------|
| Operational Portfolio | Q1 FY22 | Q1 FY21 | FY21 | Q1 FY22 | Q1 FY21 | FY21 | Q1 FY22 | Q1 FY21 | FY21 |
| Art Guild House* | 185 | 157 | 639 | 138 | 126 | 492 | 74% | 80% | 77% |
| Phoenix Paragon Plaza | 71 | 84 | 318 | 54 | 69 | 243 | 76% | 82% | 76% |
| Fountainhead – Tower 1 | 47 | 41 | 172 | 4.4 | 35 | 150 | 90% | 86% | 87% |
| Fountainhead – Tower 2 | 2 | NA | NA | 44 | | | | | |
| Phoenix House | 37 | 32 | 135 | EBITDA reported as part of Phoenix Palladium | | NA | | | |
| Centrium* | 23 | 14 | 34 | 11 | EBITDA reported as part of PMC Mumbai | | 47% | NA | |
| Total | 365 | 328 | 1,299 | 247 | 231 | 886 | 68% | 70% | 68% |
| • Total Income from commercial portfolio was Rs. 365 mn in Q1 FY22; EBITDA was Rs. 247 mn | | | | | | | | | |

- Commercial portfolio occupancy is currently at 62%
- Collection efficiency in Q1 FY22 for the commercial portfolio was at 92%

* Prior to Q1FY22, certain proportion of revenues were reported as part of PML standalone. Hence, prior period numbers are not comparable



Growth by Densification

Offices Fountainhead Tower 1 ~0.17 msf

Offices Fountainhead Tower 2 ~0.25 msf Offices Fountainhead Tower 3 ~0.41 msf

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Existing Mall (LG + G + 3)

Fountainhead Pune – Premium Office Spaces





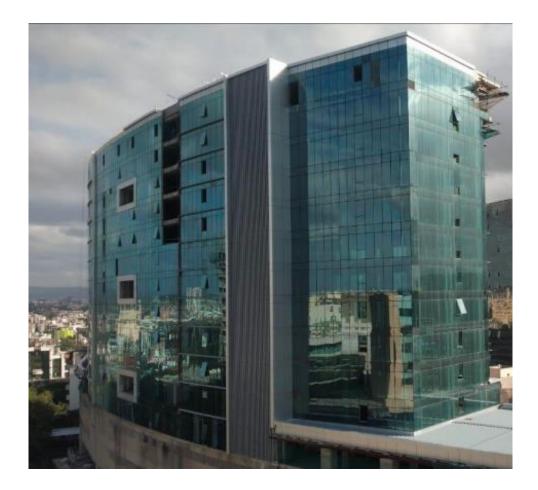
| Fountainhead Pune | Remarks |
|-------------------|--|
| Tower 1 | 95% area leased and operational |
| Tower 2 | OC received on 6th Oct 2020; tenants started moving in during May 2021 |
| Tower 3 | Construction Complete; OC awaited |



Fountainhead Pune – Tower 2 and Tower 3 Construction Status



Tower 2 – OC received on 6th Oct 2020; tenants started moving in during May 2021



Tower 3 – North East Side Façade



Business Update Business Performance - Hospitality Financial Results Annexure

Phoenix Marketcity, Mumbai

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| | Q1 FY22 | Q1 FY21 | Q1 FY20 | % of Q1FY20 |
|--|---------|---------|---------|----------------|
| Revenue from Rooms (Rs. mn) | 66 | 49 | 318 | 21% |
| Revenue from F&B and Banqueting (Rs. mn) | 45 | 11 | 316 | 14% |
| Other Operating Income (Rs. mn) | 18 | 20 | 64 | 29% |
| Total Income (Rs. mn) | 130 | 80 | 698 | 19% |
| Operating EBITDA (Rs. mn) | -11 | -40 | 253 | |
| EBITDA margins (%) | | | 36% | |
| Occupancy (%) | 30% | 16% | 82% | 37% |
| ARR (Rs.) | 6,229 | 8,421 | 10,913 | 57% |





Courtyard by Marriott, Agra

| | Q1 FY22 | Q1 FY21 | Q1 FY20 | % of FY20 |
|--|---------|---------|---------|-----------|
| Revenue from Rooms (Rs. mn) | 8 | 0 | 37 | 23% |
| Revenue from F&B and Banqueting (Rs. mn) | 12 | 0 | 35 | 35% |
| Other Operating Income (Rs. mn) | 0 | 0 | 4 | 12% |
| Total Income (Rs. mn) | 21 | 0 | 76 | 28% |
| Occupancy (%) | 17% | 0 | 64% | |
| ARR (Rs.) | 3,428 | 0 | 3,353 | 102% |



Note: Hotel operations were shut since March 2020 and re-opened on 8th Aug 2020. Hence, numbers are not comparable with previous year.



Business Update Business Performance - Residential Financial Results Annexure





Operational Update – Residential Portfolio

| Project Name | Sale | eable area (r | msf) | | | | Collections in Q1 FY22 (Rs. mn) | Revenue recognized (Rs. mn) | |
|----------------------------------|---------------|------------------|-----------------|--------|----------|------------|---------------------------------------|--------------------------------|--|
| (operational) | Total Area | Area launched | Balance Area | (msf)^ | (Rs. mn) | in Q1 FY22 | | Cumulative | |
| One Bangalore West, Bengaluru | 2.41 | 1.80 | 0.61 | 1.40 | 13,575 | 171 | 183 | 13,128 | |
| Kessaku, Bengaluru | 1.03 | 1.03 | - | 0.37 | 4,914 | 184 | 185 | 4,914 | |
| Total | 3.44 | 2.83 | 0.61 | 1.77 | 18,489 | 355 | 368 | 18,042 | |

^{##} Note that of the nine towers in One Bangalore West (OBW), only Towers 1-6 have been launched and completed. Tower 7 was launched in July 2019. Towers 8 & 9 are yet to be launched ^ Sales area includes only those where agreements have been executed with purchasers

Key highlights

- Sold and registered agreements for inventory worth Rs. 368 mn during Q1 FY22.
- > Q1 Collections were Rs. 355 mn

One Bangalore West, Bengaluru

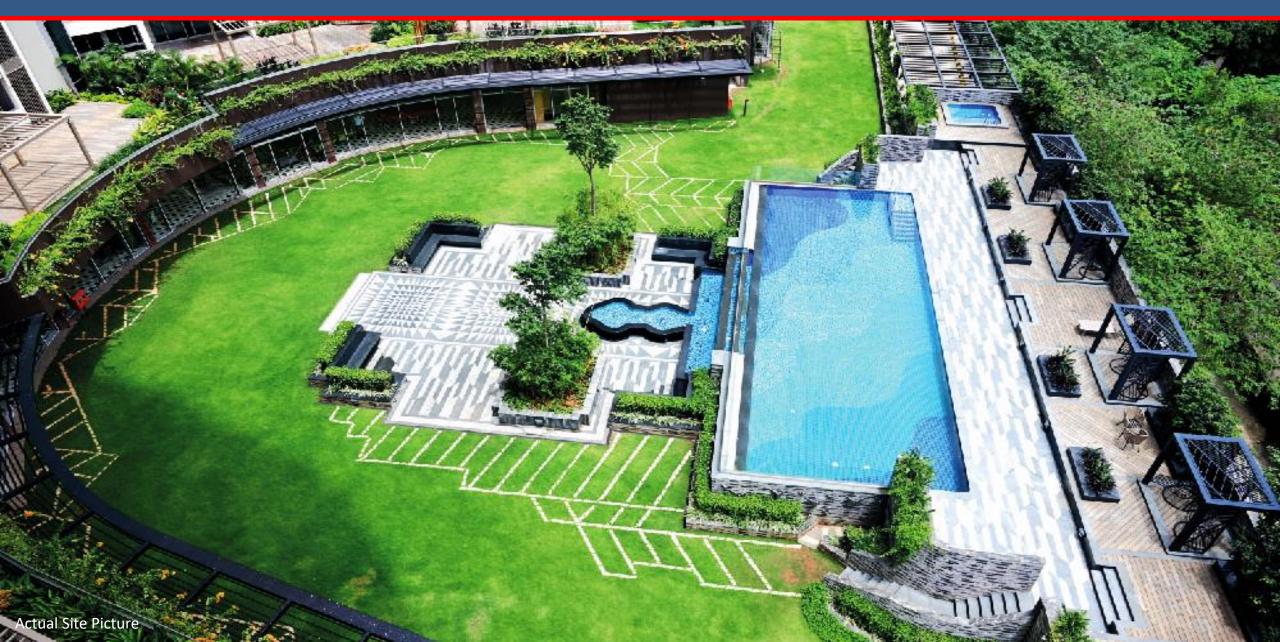


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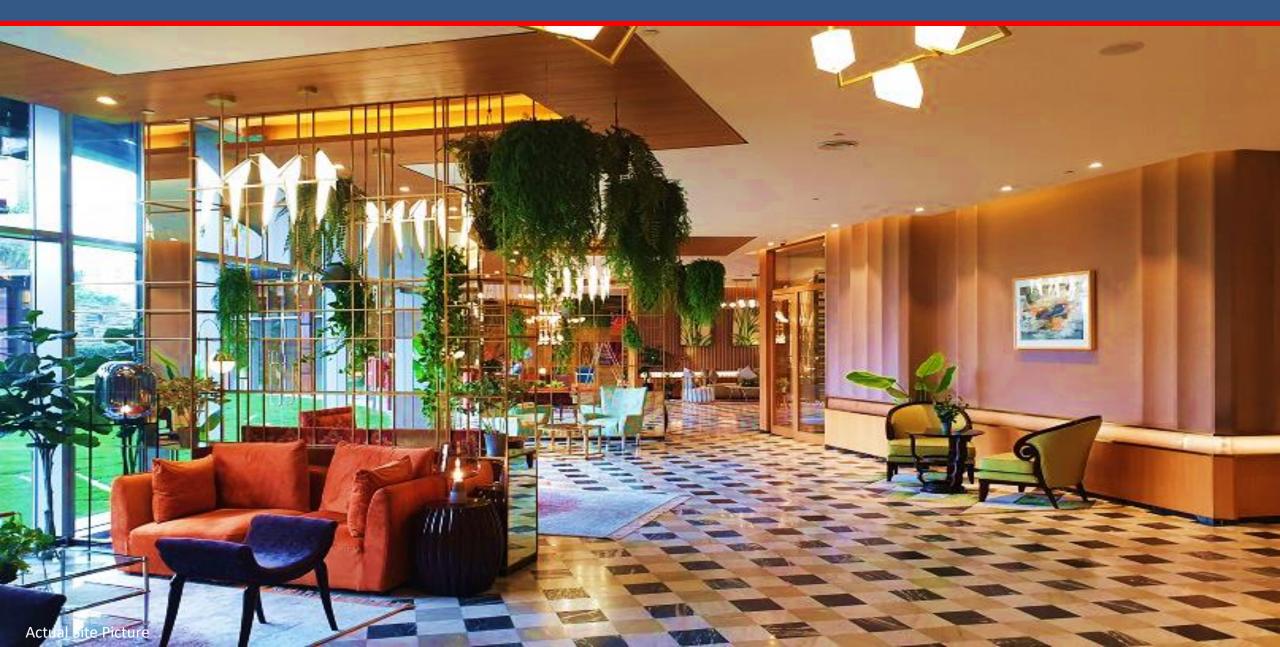
Kessaku – Grand Arrival Experience



Kessaku – Zen Court & Pool Side Garden







Kessaku, Bangalore – Living Spaces Crafted in Luxury & Style





Business Update Business Performance Financial Results Annexure





| (Rs. mn) | Q1 FY22 | Q1 FY21 | Q1FY20 | % of Q1 FY20 |
|--|---------|---------|--------|--------------|
| Income from operations | 393 | 402 | 1,133 | 35% |
| EBITDA | 161 | 269 | 700 | 23% |
| EBITDA Margin (%) | 41% | 67% | 62% | |
| Profit Before Tax and exceptional item | 290 | 8 | 458 | 63% |
| Profit after tax* | 2,346 | 8 | 356 | |
| Diluted EPS (Rs.) | 14.23 | 0.05 | 2.32 | |

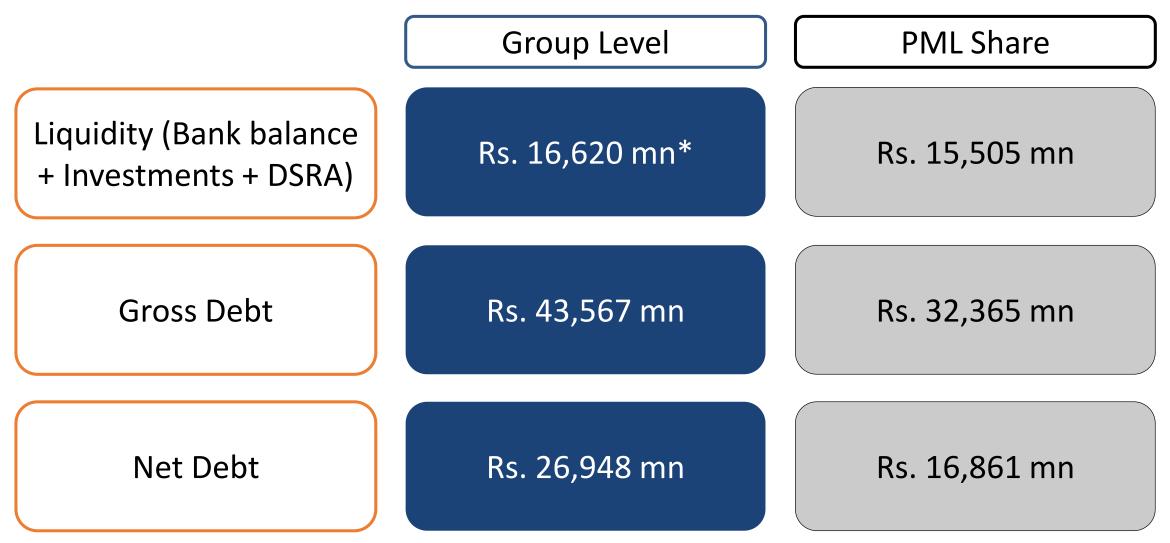
*Note: Exceptional item for the quarter ended 30th June, 2021 refers to the profit on sale of stake sale in two subsidiaries pursuant to GIC's investment



Q1 FY22 Consolidated P&L

| (Rs. mn) | Q1 FY22 | Q1 FY21 | Q1 FY20 | % of Q1 FY20 |
|-----------------------------|---------|---------|---------|--------------|
| Income from operations | 2,043 | 1,347 | 6,150 | 33% |
| Retail | 1,153 | 885 | 2,933 | 38% |
| Residential | 376 | 0 | 2,071 | 18% |
| Commercial | 362 | 382 | 363 | 100% |
| Hospitality & Others | 151 | 80 | 783 | 19% |
| EBITDA | 761 | 703 | 2,927 | 26% |
| EBITDA Margin (%) | 37% | 52% | 48% | |
| Profit after tax | -348 | -505 | 1,469 | |
| PAT after minority interest | -262 | -424 | 1,304 | |
| Diluted EPS (Rs.) | -1.52 | -2.76 | 8.48 | |





*Note: Does not include funds of Rs. 6,893 mn parked in overdraft accounts





-2-

Business Update Business Performance Financial Results Annexure

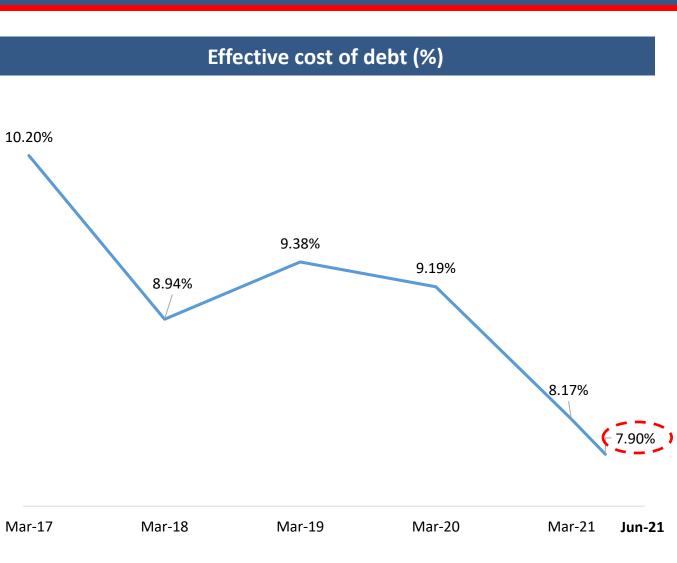
Palladium Chennai



Debt Profile as on 30th June 2021

- Average cost of debt down to 7.90% in June 2021 from 8.17% in Mar 2021, down by 27 bps QoQ
- Lowest rate on borrowing stands at 7.30%

| Status | Asset Class | Amount (Rs. mn) |
|-----------------------|---------------|-----------------|
| | Retail | 32,153 |
| | Hospitality | 5,574 |
| Operational | Commercial | 4,425 |
| | Residential | 731 |
| | Sub-total (A) | 42,883 |
| | Retail | 685 |
| Under- development | Commercial | 0 |
| detelopment | Sub-total (B) | 685 |
| Grand Total (A+B) | | 43,567 |





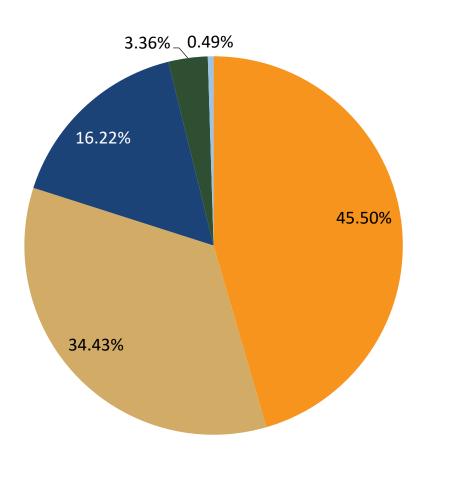
Q1 FY22 Debt Across Subsidiaries

| | Asset TypeQ1 | SPV | Asset Name | PML Group Ownership* | Q4FY21 (Rs. mn) | Q1FY22 (Rs. Mn) |
|----------------------|-----------------------|--------------------------------|---|-------------------------|-----------------|-----------------|
| | | PML Standalone | High Street Phoenix, Mumbai | 100% | 6,165 | 5,735 |
| | | Classic Mall Development | Phoenix MarketCity, Chennai | 50% | 7,229 | 7,037 |
| | | Vamona Developers | Phoenix MarketCity, Pune | 74% | 6,015 | 4,304 |
| | | Island Star Mall Developers | Phoenix MarketCity, Bangalore | 51% | 3,316 | 4,361 |
| | | Starboard Hotels Pvt Ltd | Phoenix Palladium, Chennai | 50% | 1,774 | 1,746 |
| | | | Phoenix MarketCity, Mumbai | | | |
| | Retail & Mixed-Use | Offbeat Developers | Art Guild House (Commercial) | 74% | 6,754 | 5,896 |
| | | | Centrium (Commercial) | | | |
| | | Blackwood Developers | Phoenix United, Bareilly | 100% | 871 | 899 |
| Operational | | UPAL Developers | Phoenix United, Lucknow | 100% | 666 | 638 |
| | | Graceworks Realty & Leisure | Phoenix Paragon Plaza (Commercial) | 74% | 1,115 | 1,081 |
| | | Destiny Hospitality | Phoenix Palassio, Lucknow | 100% | 4,098 | 4,280 |
| | Hotel & | Palladium Constructions | One Bangalore West & Kessaku (Residential) Courtyard by Marriott, Agra (Hotel) | 100% | 1,632 | 1,310 |
| | Residential | Pallazzio Hotels & Leisure | The St. Regis, Mumbai | 73% | 4,939 | 4,995 |
| | Office | Alliance Spaces | Fountainhead | 100% | 0 | 600 |
| Under Development | Retail | SGH Realty LLP | Palladium, Ahmedabad | 50% | 291 | 685 |
| | Total | | Total | | 44,865 | 43,567 |

* represents PML's effective stake post completion of the scheme of amalgamation; the scheme has been approved by shareholders and is awaiting NCLT final approval 55

Shareholding Pattern as on 30th Jun 2021

Shareholding Pattern



| Sr. No | Top Institutional Investors | % Shareholding |
|-----------|--------------------------------|----------------|
| 1 | SCHRODER | 6.78% |
| 2 | GIC | 4.33% |
| 3 | ICICI PRUDENTIAL AMC | 2.27% |
| 4 | TT FUNDS | 2.10% |
| 5 | VANGUARD | 1.84% |
| 6 | ADITYA BIRLA SUNLIFE MF | 1.79% |
| 7 | SBI MF | 1.76% |
| 8 | BAILLIE GIFFORD | 1.70% |
| 9 | UTI | 1.64% |
| 10 | MOTILAL OSWAL | 1.62% |
| Total – 1 | Top 10 Institutional Investors | 25.84% |

■ Promoters ■ FII ■ DII ■ Others ■ Corporate bodies



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