

January 25, 2019

**BSE** Limited

Corporate Relations Department P.J. Towers, Dalal Street Mumbai – 400 001

BSE Scrip Code: 532648

National Stock Exchange of India Limited

Exchange Plaza, Plot no. C/1, G Block,

Bandra - Kurla Complex, Bandra (E)

Mumbai - 400 051

**NSE Symbol: YESBANK** 

Dear Sirs,

Sub: 'Investor Presentation' and 'Key Financial Update' for Q3FY19 & 9MFY19

Please find enclosed the 'Investor Presentation' and 'Key Financial Update' for Q3FY19 & 9MFY19.

Kindly take note of the above.

Thanking you,
For YES BANK LIMITED

For Shivanand R. Shettigar Company Secretary

Encl: As above

# INVESTOR PRESENTATION

Q3FY19 Update



# Recent Updates on YES Bank Board Matters



- ✓ The Bank has received RBI approval for its new MD & CEO, **Mr. Ravneet Singh Gill** for him to join on or before March 1, 2019
- ✓ Received RBI approval for appointment of **Mr. Brahm Dutt as a Non-Executive Part-Time Chairman.** Approval valid till July 4<sup>th</sup>, 2020 (till the age of 70)
- ✓ Board appoints **Mr. Maheshwar Sahu** (*ex- Additional Chief Secretary, Govt. of Gujarat*) and **Mr. Anil Jaggia** (*ex- Chief Information Officer of HDFC Bank*) as Additional Directors (Independent) with effect from January 24, 2019 for a period of five years
- ✓ Mr. Maheshwar Sahu to be designated as Chairman of Corporate Social Responsibility Committee, while, Mr. Anil Jaggia to be designated as Chairman of Information Technology Strategy Committee
- ✓ Bank had appointed **Mr. Uttam Prakash Agarwal** (*ex President ICAI* ) *and* **Mr. T S Vijayan** (*ex IRDAI & LIC Chairman*) as an Additional Directors (Independent), with effect from November 14, 2018 and December 3, 2018, respectively for a period of five years
- ✓ Board has additionally recommended Mr. Ashish Agarwal, Sr. Group President & Chief Risk Officer as Executive Director and will seek necessary RBI approvals for this appointment.
- ✓ The Board will convene on January 29, 2019 to finalize the interim transition

# Table of Contents



✓ QUARTERLY HIGHLIGHTS	4 -14
	15 06
✓ YES BANK PROFILE	15 - 26
✓ DIGITAL BANKING	27 - 31
✓ LEADERSHIP TEAM	32 - 34
✓ YES BANK SUBSIDIARIES	35 - 37
✓ ANNEXURES	38 - 40



# Q3FY19 Highlights



### Resilience in Earnings



NII: ₹ 26.66 Bn growth of 10.3% q-o-q Y-o-Y growth of 41.2%



NIMs stable at 3.3%



Profit: ₹ 10.02 Bn growth of 3.9% q-o-q
Y-o-Y decline of 7.0%

### Rebalanced Growth with improving Granularity resulting in increasing Capital ratios



**1.3**% **q-o-q** Rebalanced Growth in Corporate Advances **Y-o-Y growth of 42.5**%



**8.0**% q-o-q growth in Retail Advances, with overall composition improving to 15.2% vs. 11.8% in Q3FY18
Y-o-Y growth of 82.9%



CRAR - 17.4% up 40bps
TIER 1 - 12.0% up 10bps
CET 1 - 9.1% up 10bps

### Resilient Asset Quality Delivery

Credit Costs 29bps for Q3FY19 & 64 bps for 9MFY19

1.98% Total Stressed Book\*
Lower compared to 2.41% in Q3FY18
2.10% GNPA

\*NNPA + Security Receipts + Std Restructured

SMA 2 accounts at only 0.19% of Gross Advances

### Stable Funding and Improving Liquidity Profile





Retail and Corporate TD's sequential growth of 3.7% & 7.9%

Focused reduction in CD's by 54.8% sequentially

**LCR at 114.3**% as of December 31, 2018

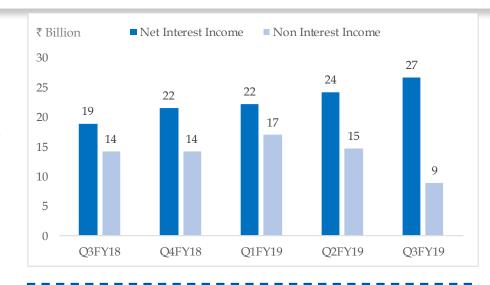
Daily Avg LCR improved sequentially to 102.3% from 99.4%

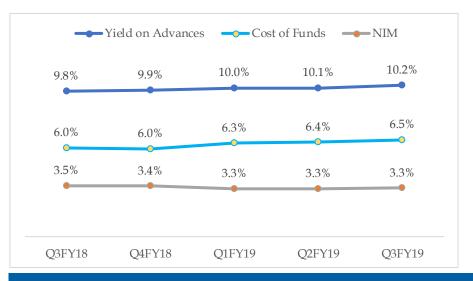
### **Income Growth Trends**

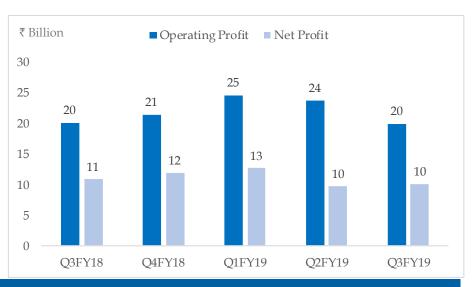


### **Robust Earnings Delivery**

- ✓ Strong growth in NII of 41.2% for Q3FY19, driven by growth in Advances of 42.2% y-o-y
- ✓ NIMs continue to be stable at 3.3%
- ✓ Non-Interest income de-growth of 37.4% yoy for Q3FY19
  - predominantly on account of treasury loss (corresponding offsets through Provision Write-backs) and lower Corporate fees due to rebalanced sequential growth in Corporate Advances
- ✓ PAT improved by 3.9% sequentially despite the accelerated provisions on account of Stressed Infrastructure Conglomerate







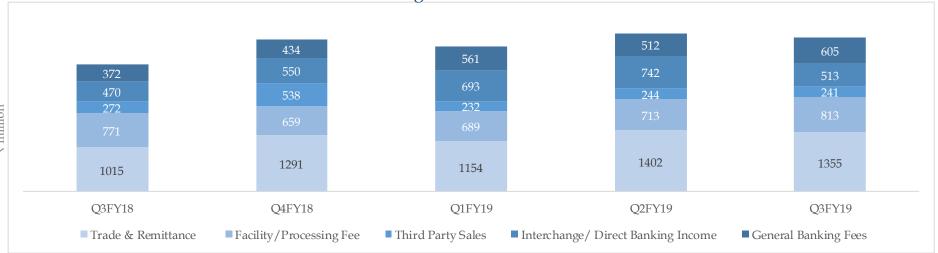
### Non Interest Income Trends





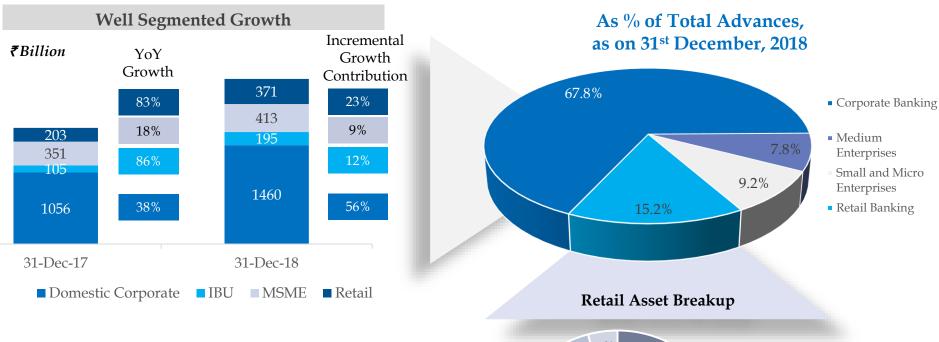


### Retail Banking Fees - Granular Growth



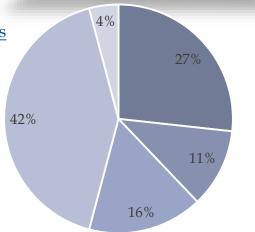
# Key Balance Sheet Growth Trends





### Robust growth attributed to Strong Performance across Segments

- ✓ Corporate growth well segmented across 8 Relationship groups and lending to Higher Rated corporates.
  - IBU Advances grew 86% y-o-y to USD 2.8Bn as on Dec'18
- ✓ Healthy growth in MSME driven by focused segmentation and Knowledge Banking approach
- ✓ Retail Disbursements increased by over 18% to ₹ 60.9 Bn in Q3FY19 v/s Q3FY18



Mortgage Loan Group: HL, LAP, Affordable Housing

**Business Equipment Loan Group:** Construction Equipment,
Healthcare Finance

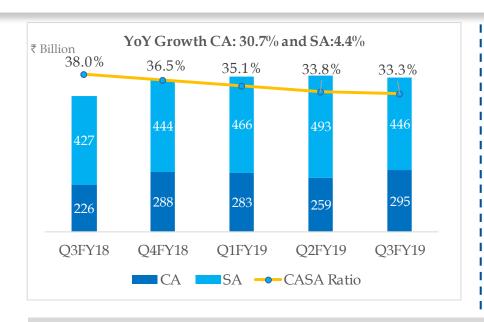
Consumer Loan Group: Personal Loan, Gold Loan, Loan Against Shares, Business Loan

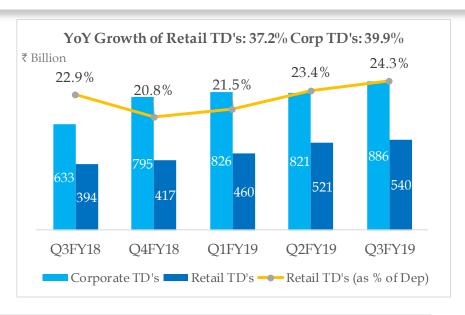
Vehicle Loan Group: Auto Loan, Commercial Vehicle, Inventory Funding

Self Help Groups & Joint Liability Group

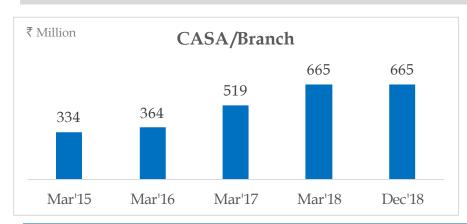
# Well-diversified Liability Franchise







### Improving Operating Leverage further contributing to robust growth in granular deposits





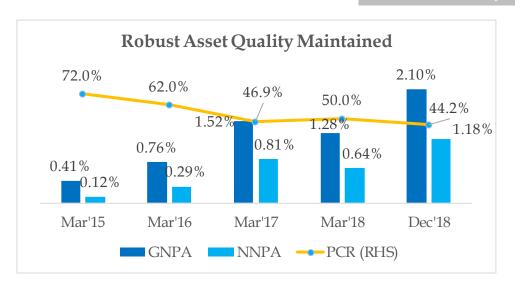
- Coverage across all 53 Metros, 29 States and 7 Union Territories.
- / 13 Metro/Urban and 3 dedicated RIBB regions
- Hub and Spoke model for faster maturity and greater efficiency of branch network
- / Substantial focus on North & West Regions (DMIC/Make in India/GIB corridor) with evolving network in South & East

Continued Momentum in Granular Deposits

# Strong Risk Management Framework



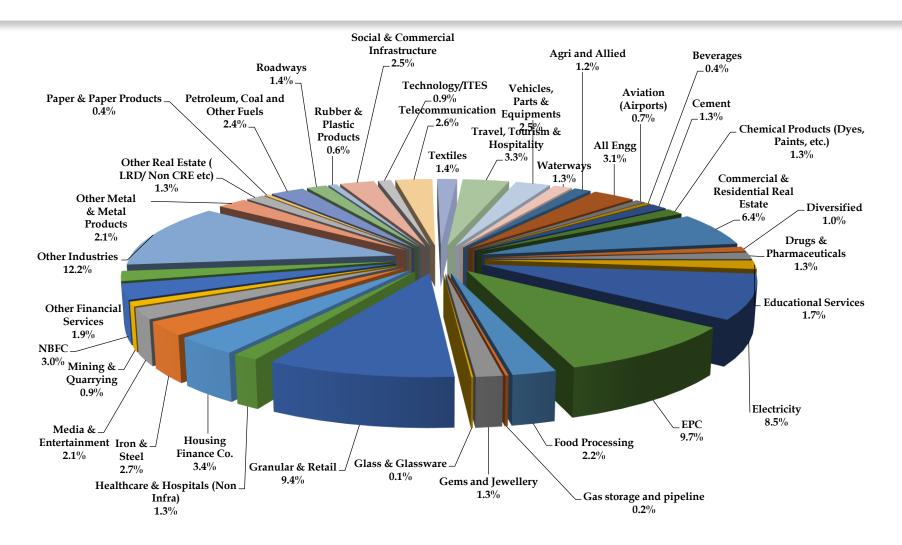




- ✓ **Prudent Risk Management practices:** Strong Selection process, Superior Structuring and regular portfolio monitoring resulting in healthy Asset Quality
- ✓ Well distributed portfolio with significant deployment in focused knowledge sectors by leveraging on sectoral expertise

# Sectoral Exposure Mix



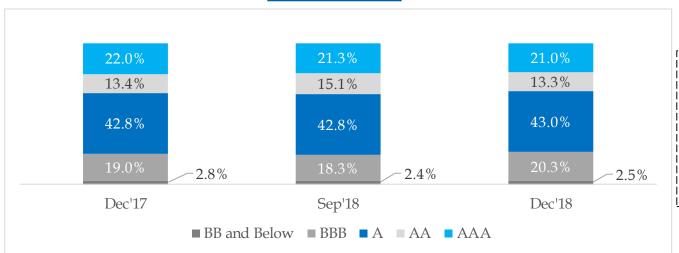


As on 31st Dec, 2018

### Stable Risk Profile

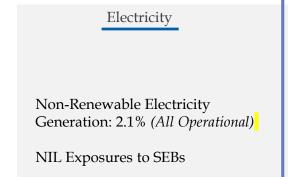


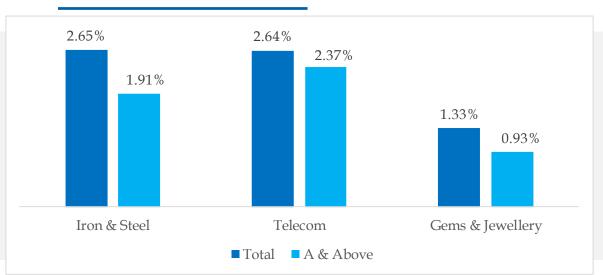




Overall Corporate portfolio continues to be well rated with >75% portfolio rated 'A' or better (Based on Internal Corporate rating models mapped to external ratings) and well distributed across growth sectors.

#### Sensitive Sector Disclosure

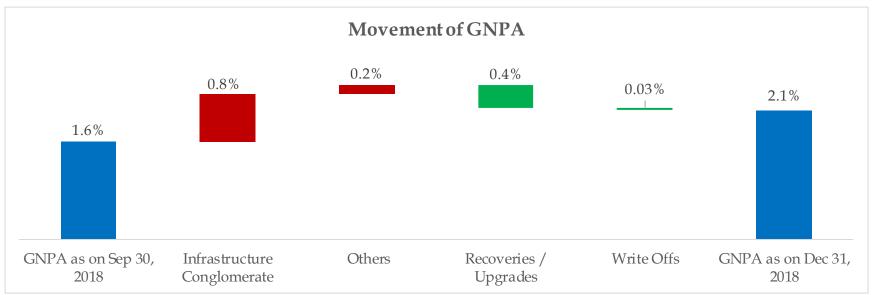




# Asset Quality remains Stable



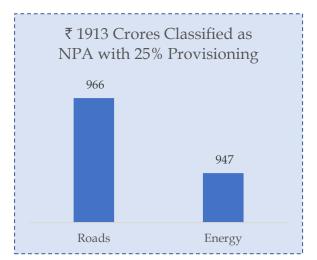
		Q3F	Y19			
S. No	Particulars (%) Total		Ex- Infrastructure Conglomerate	Q2FY19	Q3FY18	
1	Credit Cost (bps)	29	5	18	18	
2.1	GNPA	2.10% (₹ 5,159 Crores)	1.32% (₹ 3,246 Crores)	1.60%	1.72%	
2.2	NNPA	1.18% (₹ 2,876 Crores)	0.59% (₹ 1,442 Crores)	0.84%	0.93%	
2.3	PCR	44.2%	55.6%	47.8%	46.4%	
3	Net Security Receipts	0.71% (₹ 1,752 Crores)	0.71% (₹ 1,752 Crores)	0.85%	1.06%	
4	Std. Restructured Exposure	0.09% (₹ 210 Crores)	0.09% (₹ 210 Crores)	0.09%	0.42%	
TOTAI	L (2.2 + 3 + 4)	1.98%	1.39%	1.79%	2.41%	

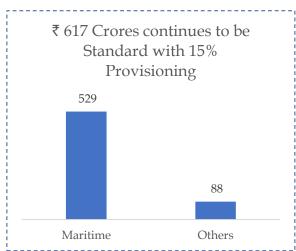


# Asset Quality remains Stable



### ✓ **Disclosure on** Infrastructure and Financial Services Conglomerate **exposure**







The Bank believes that the aggregate provisions made on its operating and subsidiary company exposures are adequate with the expected realizations. The Bank also has additional Non-Fund based exposure ₹88 Crores to the Stressed Infrastructure Conglomerate as noted above

- Minimal impact to NCLT List 1 accounts (0.01% of Gross Advances), NCLT List 2 accounts (0.26% of Gross Advances) and RBI circular dated Feb 12, 2018
- SMA 2 outstanding exposures (accounts > ₹50 Mn and as per RBI CRILC reporting) at 0.19% of Gross advances
- Commercial & Residential Real Estate exposure at 6.4% of which Nil in SMA 2

- / HFCs at 3.4% of which ~96% externally rated AA or better
- ✓ NBFC at 3.0% of which ~91% externally rated A or better
- More than 90% of the Top 20 individual borrower exposures are Externally rated A or better
- The Bank is yet to receive the FY18 Risk Based Supervision report from the RBI

# Stable Capital Position supported by growth through Internal Accretion





- ✓ Total Capital Funds at ₹ 532.7 Bn, up 22% Y-o-Y
  - Total CRAR at 17.4%\*
  - Tier I ratio of 12.0%\*
  - CET I ratio at 9.1%\*

- Demonstrated ability to raise capital across cycles; reflecting excellent market appetite for YES Bank capital qualifying bonds
  - Raised ₹30.42 Bn of Basel III Tier II Bonds in Q2FY19
  - Raised ₹70.00 Bn through private placement of Basel III Tier II Bonds in two tranches
  - Raised ₹54.15 Bn in last one year through issue of Basel III complaint AT I

<sup>\*</sup> Including profits



# YES Bank - Vision, Mission, Brand Ethos & Strategic Pillars

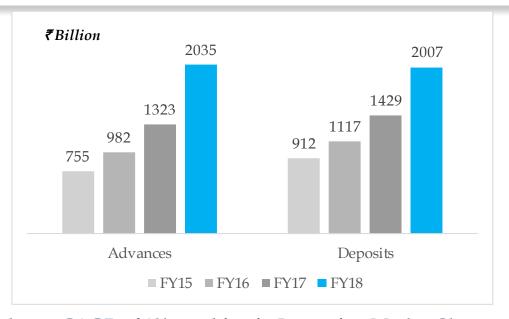




# Large Bank Growth Phase (FY16-20): Strong Growth with increasing Granularity



- ✓ 4<sup>th</sup> Largest<sup>#</sup> Private Sector Bank with **Total Assets in** excess of ₹ 3.7 Trillion
- ✓ One of the Fastest Growing Large Bank in India;
  - CAGR (FY15-18): Advances: 39%; Deposits: 30%
- ✓ Core Retail Advances grew by 122% CAGR (FY15-18); constitutes 15.2% of Total Advances (as on Dec'18)
- ✓ CASA growing at 51% CAGR (FY15-18); CASA Ratio of 33.3% of Total Deposits (as on Dec'18).



### YES Bank Advances CAGR (FY16-18) of 39% V/s Industry CAGR of 8% resulting in Increasing Market Share

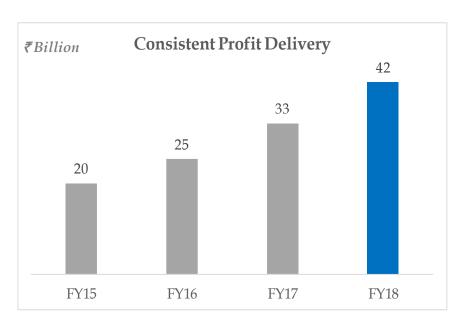
- ✓ Well segmented growth including lending to Higher Rated Customers resulting in consistently Improving Rating Profile
- ✓ **Deposits Market Share increased by 70**% in 3 years to 1.7% in FY18 (1.9% as on Sep 30, 2018)
  - Capturing Incremental Market Share at 6.9% in FY18
- ✓ Advances Market Share more than doubled in 3 years to 2.3% in FY18 (2.6% as on Sep 30, 2018)
  - Capturing Incremental Market Share at 9.2% in FY18

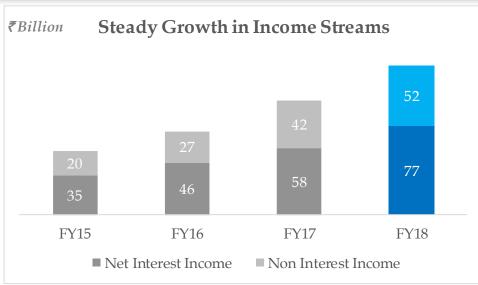


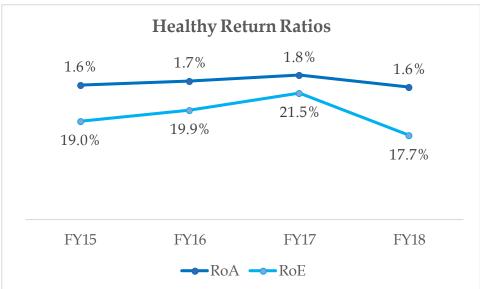
# Large Bank Growth Phase (FY16-20): Sustained Profit Delivery with Best in Class Return Ratios



- ✓ Amongst the most Profitable Banks
- ✓ One of the lowest C/I ratios in the Industry;
  - 40.5% as on Dec'18 (post adjusting for provisions write back from investments)
- ✓ CAGR (FY15-18):
  - ✓ Net Interest Income: 30%
  - ✓ Non Interest Income: 37%
  - ✓ Net Profit: 28%



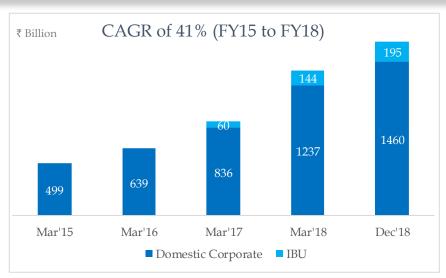




# Seasoned Corporate Banker: Capturing market share with landin



# Capturing market share with lending to Better Rated Corporates



#### **Healthy Growth Delivery continued:**

- ✓ Strong growth across all Corporate Segments including IBU book
- ✓ **Lending to better Rated Corporates** resulting in improving Risk profile: A & Above rated exposure > 75%
- ✓ **RWA/Total Assets improved to 81.9**% from 84.3% y-o-y indicating incremental lending at lower Risk Weights

### **Opportunities**

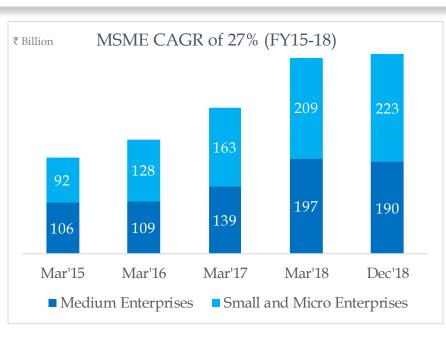
- ✓ Financing
  Seasoned Assets:
  Eg. NCLT
- RefinancingOpportunities
- ✓ New Economy
  Capex (Part of
  Knowledge
  Banking Sectors)

### **Inherent Enablers for Quality Corporate Growth**

- 8 Focused Corporate Relationship Groups including IBU Expertise across Product
   & Relationships & Risk Further supported by Complete Product Suite
- Knowledge Banking Driven Solutions through Sectoral Expertise
- Size, Scale and Expertise: Ability to underwrite large commitments basis increasing SBL/GBL limits coupled with Strong Syndication Capabilities
- Technology & Services Leadership: Superior Customer Experience driven by cutting Edge Technology such as API Bank/Blockchain driving
- Favorable Competitive Dynamics
- Prudent Risk Management Practice: CRM Based Origination reducing Adverse Selection Bias coupled with Superior Structuring Capabilities

# MSME Financing: Banking MSME since Inception





Healthy Growth in MSME Advances with best in class Portfolio:

- ✓ 3 focused Relationship Groups:
  - MEB (₹ 1,000- 5,000 Mn): CRM based acquisition through 250+ Sector Specialists Relationship Managers. Avg. Ticket Size - ~₹120 Mn+
  - SEB (₹ 150-1,000 Mn): Sourcing through penetrating Supply chain of Anchor Corporate Relationships. Avg. Ticket Size - ~₹25 Mn+
  - MIB (₹ 0-150 Mn): Small Ticket granular lending leveraging on branch distribution network. Avg. Ticket Size - ~₹5 Mn+
- Healthy Portfolio Quality:
  - Mix of Manufactures, Traders and Vendors/Dealers of Marquee Anchor Corporates
  - Cash Flow based lending with focus on obtaining preferential property of Promoter as collateral
  - Stringent Valuation Methodology for Collaterals, including Valuation Report by dual Independent Agencies and an Internal Audit team to maintain range bound LTV

### **Road going Forward**

#### Opportunity:

- Acceleration in 'New To Credit' Customers into Formal Credit Sector due GST and Demonetization
- ✓ Policy Support for MSMEs such as Tax Incentive

- Continued focus on Sole Banking Relationships (SEB & MIB) and Primary Banking Relationships (MEB)
- Deepening entrenchment in MSME Ecosystem: Focus on Cross Sell of Trade/CMS/Forex & Investment Banking products to create hooks
- Technology & Services Differentiators: Initiatives such as GST Invoice Financing (First Bank to Launch), API Banking etc to drive acquisition. Industry First SME App for customer self-servicing
- Using Analytics basis GST filling/ Cash Flows for automated continuous Portfolio Monitoring

### **Retail Assets:**

# Rolling Momentum to drive growth





### **Strong Growth Momentum in Retail Assets:**

- Retail Assets improved to 15.2% of Total Advances with a target to reach 1,250 branches by 2020
- Contributed 23% qoq incremental growth in Q3FY19
- Diversified book across all 13 Products
- Focus on building quality Customer Franchise through offering of entire gamut of product & services
- 1st Issuer in India on MasterCard most prestigious 'World Elite platform' through YES Private
- Fastest to achieve 400k Cards-in-force & ~ ₹ 7 Bn. of outstanding book with immaculate quality
- World Class Technology and Risk Management Systems to provided round the clock service - Vision Plus & Falcon (First Data)

### **Opportunities**

- ✓ Limited Players offering entire gamut of Products across Assets, Liabilities & Wealth Ecosystem
- Evolving consumer landscape through quality service on the back of Digitization, & Technology

### **Key Enablers for Strong Momentum in Retail Assets**

- Established credible Long term alternate for full scale Banking Offerings in Retail Assets in Indian Banking Industry
- Experienced Leadership: Having witnessed multiple Retail cycles
- Relationship Based Sourcing: Strong Industry Associations and Tie up with Manufacturers and Dealers as preferred Financiers
- Leveraging Expansive Reach through 1,100+ branches further augmented by Digital channels
- Harnessing Technology to improve efficiency & enhance experience: 1st Bank to launch Bots for faster acquisition and 24x7 superior experience
- Quality Sourcing through Stringent Risk Controls. Further, Continuous monitoring though analytics

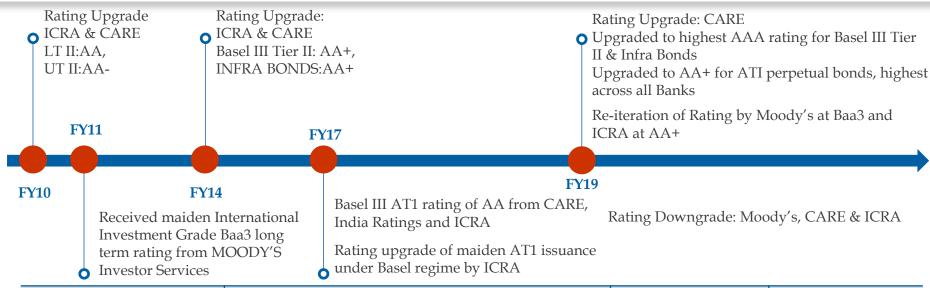
# Building Relationships & Credibility as - Long Term Consistent Player



	Acquisition Strategy	Underwriting	Portfolio Mix
Commercial Retail	<ul> <li>✓ B2B2C Strategy – Alliances with Key Manufacturers to drive sales across the entire Value Chain</li> <li>✓ Consistent seamless execution capabilities: establishing YES Bank as Key Player in Commercial Assets Business</li> </ul>	<ul> <li>✓ Cash Flow based Credit Underwriting</li> <li>✓ Business analytics for Early Warning Signals and bounce trends</li> </ul>	<ul> <li>✓ Healthy Traction in CV &amp; CE book given visible improvement in Infrastructure Sector</li> <li>✓ Focus primarily on large fleet operators</li> </ul>
Consumer Retail	<ul> <li>✓ Tie Ups with Manufacturers         (Auto) &amp; Builders         (Affordable Housing) &amp;             Associations Eg: Partnering         with FADA (Federation of             Automobile Dealers             Associations) to train 15K             Auto Retailers</li> <li>✓ Focus on Internal Customers         &amp; Corporate Salaried</li> </ul>	<ul> <li>✓ Lending with strong risk mitigation controls</li> <li>✓ Scorecard Based underwriting</li> </ul>	<ul> <li>✓ ~70% of the         Consumer Retail         book is secured         loans</li> <li>✓ PL contributes         ~10% of the total         Retail book,         where focus is on         internal         customers only</li> </ul>

# Debt Ratings Journey





<b>International Rating</b>		Long-term		Outlook	Short-term
Moody's Investors Service		Ba1		Negative	Not Prime
<b>Domestic Rating</b>		Long-term		Outlook	Short-term
	Basel III AT1	Tier II	Infra Bonds		
CARE	AA	AA+	AA+	Credit watch with developing implications	
ICRA	AA-	AA	AA	Rating watch with negative implications	A1+
India Ratings	AA	AA+	AA+	Negative	

Ratings reflect a sustainable growth oriented financial model with robust Risk Management Policies

# Commitment from Leading Global Financial Institutions





#### USD 415 Mn for 12 yrs

To increase lending to MSME and Women owned business



#### USD 325 Mn for 9 yrs (avg)

Upper Tier II, Long Term Senior Loan, Green Bond issue & to lend to women-owned business



#### USD 200 Mn for 15 yrs

Financing agreement for Renewable **Energy Projects in India** 



#### USD 84 Mn (granted in 2009, 2014 & 2017)

Long term Senior Loan by KfW Bankengruppe **Development Financial Institution** 



#### USD 50 Mn for 7 yrs

Green infra Bonds-FMO's 1st investment in a Green Bond by a bank in India



#### USD 200 Mn for 7 yrs

Lending to Women SHGs & Small Farmers and Technical Assistance Grant for Capacity Building



#### USD 30 Mn for 8 yrs

Green Loan by Development Bank of Australia



#### **EUR 13.25 Mn for 10 yrs**

Upper Tier II loan by An AfD Group **Development Financial Institution** 

# Successful Long Term Loan Syndications

3 year Syndicated Loan of USD 400 Mio

Participation from 12 banks, July 2018



















Maiden Samurai loan of JPY 16.5 Bln

Syndication led by



Participation from 8 banks, Sept 2017

3 year syndicated loan of **USD 300 Mio** led by







Participation from 8 banks

5 year loan from Taiwan: USD 250 Mio

Participation from 17 banks in Taiwan, Nov '17









5 year loan from Taiwan: USD 130 Mio

Participation from 10 Taiwanese banks, Sept '16

# Sustainable & Responsible Banking Leadership



### VISION: Be the Benchmark Financial Institution for Inclusivity and Sustainability

### **Environmental**

- Committed to mobilizing USD 5 billion towards climate action by 2020 in December 2015
- Committed to mobilize USD 1 billion by 2023 towards solar projects, and USD 5 billion till 2030 in January 2018
- First Indian Bank to launch Green Bonds in 2015
- Private placement by IFC for Green Masala Bonds in 2015
- Issued Green Infra Bonds with FMO in 2016
- ✓ First Bank Globally to migrate to ISO 14001:2015; 744 locations certified
- First & only Indian Banking signatory to Natural Capital Finance Alliance (NCFA)
   & Chair of Steering Committee

### Social Social

- ✓ Launched India's 1<sup>st</sup> Green Retail Liability Product in 2018, Green Future Deposits
- Sole arranger & subscriber to India's First Social Bond, with proceeds allocated to Affordable Housing
- Reached 2.1 million families at the bottom-of-the-pyramid through Inclusive & Social Banking
- Provided access to 40 million+ lives with safe & clean drinking water in 2017-18
- ✓ Provided OHS & Energy Efficiency training to 28, 454 workers, and helped 18,544 MSMEs eliminate an estimated 13, 500 tons of CO₂e in 2017-18

### Governance

- First & only Indian Bank to be listed on DJSI Emerging Markets for 4 years consecutively (2015-2018)
- Selected in prestigious FTSE4Good Emerging Index for two consecutive years (2017,2018)
- Selected in MSCI ACWI ESG Leaders & SRI Indexes in 2017
- ✓ Included in Vigeo Eiris Best Emerging Markets Performers Ranking (2018)
- Only Indian Bank to be awarded 'Prime' Status by OEKOM Research Ag
- First Indian Banking Signatory to UNEP Finance Initiative
- First Indian Bank to launch Green Bond Impact Report
- ✓ First Indian Bank to Support Task Force on Climate Related Financial Disclosure





2017 Constituent MSCI ESG Leaders Indexes









# Progress Widely Recognized By Leading Agencies



### **Global SME Finance Awards**

The Asset **Triple A Country Awards** 



### **FORBES GLOBAL 2000**

Ranked #1.013

Global 2000

Ranked #155 Growth

Champions

Forbes Global 2000

World's Largest

**Public Companies** 

June 2018

Bank of the Year India. 2017, 2015 The Banker



Institutional Excellence

Product Innovation of the Year Award International Finance Corporation's (IFC's) Global SME Finance Awards 2018

Best New Bond India The Asset Triple A Country Awards 2018

Global winner **Payments Technology Project Awards** London, 2018

London

The Banker

Best Bank in India for SMEs Asiamoney Country Awards Hong Kong, 2018

The Banker





Asian Banking & Finance Wholesale Banking Awards 2018





Technology, Innovation & Service

Transaction Bank of the Year - APAC Supply Chain Finance - Global Winner The Banker-Transaction Banking Awards 2017 Sibos, Toronto

Best Trade Finance Bank in India - 2018, 2017, 2016, 2015 Best Financial Supply Chain, 2018, 2017 Best Corporate Payments Project in India, 2018, 2016 Best Corporate Trade Finance Deal in India, 2018, 2015 Best API Initiative, Application or Platform (Bank), 2018 Best Blockchain Initiative, Application or Programme, 2018 Best Productivity, Efficiency & Automation Initiative, Application or Programme, 2018 Asian Banker Transaction Banking Awards 2018

Beijing

SMF Bank of the Year - India

India Domestic Trade Finance Bank of the Year Bali. 2018

APAC Leader in **Digital Transformation IDC** Financial Insights Innovation Awards (FIIA) Singapore

2018

Instant Payment **Products** (UPI+IMPS+BHIM+ USSD)

National Payments Excellence Awards (NPCI) 2017

#### **Dow Jones Sustainability Indices**

First & only Indian bank to be selected for the fourth consecutive year

**DJSI Emerging Markets** Index

New York, 2018

#### **Natural Capital** Coalition

1st Indian Bank to join 'Natural Capital Coalition' - a global multistakeholder collaboration uniting global natural capital community

### **MSCI ESG**

Included in MSCI ACWIESG Leaders Index and MSCI ACWI SRI Index 2017



India's Best Bank For Corporate Social Responsibility

Asiamoney **Excellence Awards** Hong Kong - 2017



**Best Innovation &** Sustainable Financial Products & Services

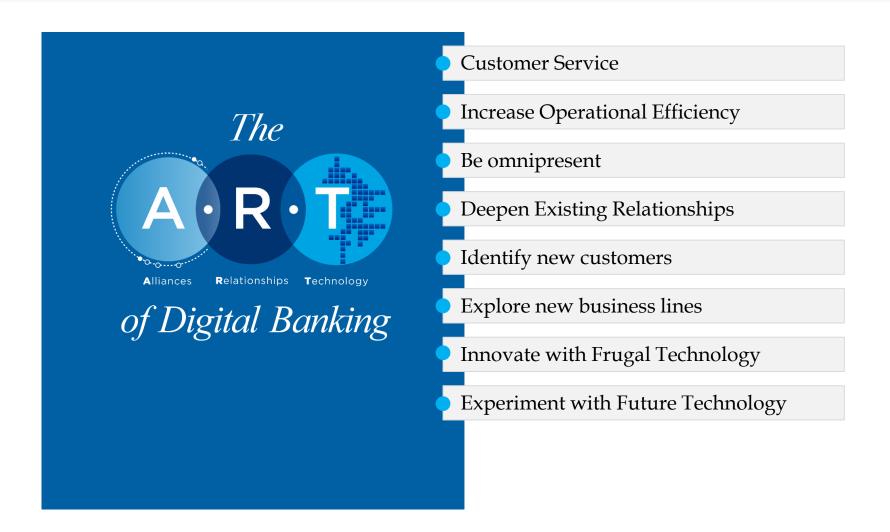
Karlsruhe Sustainable Finance Awards. Germany, 2017

Sustainability & CSR Excellence

# DIGITAL BANKING

# YES Bank adopts A.R.T of Digital Banking





A.R.T makes the bank SMART by giving bank the agility to ally with like minded technological partners

# Leader of New Age Payments



#### **IMPS**

transaction vol.

1st rank (as a Remitter Bank) in peer banking group by NPCI 72% YoY increase in

#### **UPI**

Highest market share of 30% in UPI Merchant payments as evaluated by NPCI

**100 Mn+** UPI ID

#### **NEFT & RTGS**

Market share of 2.92% by vol. & 2.38% by val. has been consistently higher than peers (as on Nov. 2018).

#### **AePS**

**One of the leading** Acquirer Bank

**45 Mn.+ transactions** in Q3FY19

### Industry First Solution for Customers





- 1st Indian bank to offer API Banking suite for CMS and Supply Chain Finance service
- Winner across 4
   award categories
   including 'Best
   Blockchain Initiative
   Application or
   Platform' & 'Best
   API Initiative,
   Application or
   Platform (Bank) for
   API Receivables and
   Payment Solution for
   Sub-Member Banks'
   at the Asian Banker
   Transaction Banking
   Awards 2018



- India's first app to offer single platform for multiple banking needs across Asset, Trade and Liabilities
- Industry first features:
- ✓ Bulk Payment on Mobile App
- ✓ Dedicated Salary management module
- ✓ Digital submission of Stock Statement /Insurance
- One in every 3 app registration has resulted in successful disbursement



- Industry first initiative to apply for a credit facility anytime, anywhere
- MSME can avail OD
   (over draft) up to ₹ 1
   crore based on
   uploading GST
   returns and
   commercial/residenti
   al property papers
- No Physical documentation,
- In-principle offer within 24 Hours



- 1st Bank to offer paperless import & export online
- 800+ Corporates on the trade on net platform.
- Transaction volume on SMART TRADE platform has increased by over 2.5x YoY
- Adjudged 'Best
   Trade Finance Bank
   in India' at the Asian
   Banker Transaction
   Banking Awards 2018

# Mobility driven Solutions for Anywhere Banking



**Mobile app** registrations have increased  $\sim$ **1.75x YoY** *Transactions increased*  $\sim$ **1.75x** *by vol. and*  $\sim$ **2.3x** *by val.* YoY

#### Financial trx. volume crossed ~35 lakh in Q3FY19



First chatbot enabled wallet BHIM YES PAY app is powered with India Stack API's and NPCI products, enabling services like BBPS, Bharat QR, RuPay card, IMPS, UPI and Aadhaar KYC Transaction volume increased over 30% QoQ

First & one of the largest domestic remittance platform Over 2.75 lakh BC agents employed

1 in 3 NRI customers

sourced digitally

YES ROBOT leads the way with multiple industry first offerings

- Instant opening of FD/RD
- Credit Card Management Services
- Supports over 65 retail liabilities and asset products Over 10 lakh interactions processed in Q3FY19



# Distinguished Board





Mr. Brahm Dutt
Non Executive Part-Time
Chairman
Former Secretary, Ministry of
Road Transport and Highways,



Lt Gen (Dr.) Mukesh Sabharwal (Retd.) Independent Director Former Lt General in Indian Army



**Dr. Pratima Sheorey** *Independent Director* 

Director of Symbiosis Centre for Management and Human Resource Development (SCMHRD)



**Mr. Ajai Kumar**Non - Executive
Non- Independent Director
Ex-CMD of Corporation Bank and a veteran Banker



Mr. Subhash Kalia

Non – Executive

Non- Independent Director

Former Executive Director of
Union Bank of India and Vijaya



Mr. Uttam Prakash Agarwal Additional (Independent) Director

Ex-President of ICAI 30 years of experience in taxation, finance and restructuring



Mr. T.S Vijayan

Additional (Independent)

Director

Former IRDAI Chief



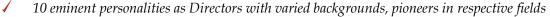
Mr. Maheswar Sahu
Additional (Independent)
Director
Former Additional Chief

Secretary, Govt. of Gujarat



**Mr. Anil Jaggia**Additional (Independent)
Director

Former Chief Information Officer (CIO) HDFC Bank



- ✓ Well structured performance evaluation process for its Directors including MD & CEO
- 12 Board level Committees with specialized functions including Risk Monitoring Committee, Corporate Social Responsibility Committee, Audit Committee and Nomination & Remuneration Committee
- ✓ Best Corporate Governance and Transparency
- Majority of Board constituted by Independent Directors



**Mr. Rana Kapoor** *MD & CEO* 

Promoter/ Professional Entrepreneur/ Banker (37+ Years)

# Human Capital Management



#### Making YES BANK a Great Place to Work









✓ `First and only Bank to partner with "Kaizala Full Digital ONLY – Customer & Colleagues self-service channel", powered by Microsoft.

Leadership Training Initiatives by YES School of Banking









University & Schools Relationship Management 'Preferred Employer of Choice'



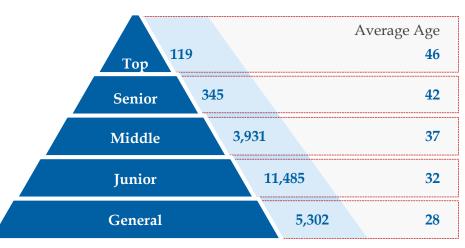






- ✓ YES League of Excellence an online Recognition, Appreciation & Engagement platform
- ✓ Structured engagement with over 2000 B-Schools
  HCM Strategy
- ✓ **Competitive C&B** to attract, motivate and retain talent
- ✓ **'Professional Entrepreneurship'** Culture based on values to sustain competence, collaboration and compliance.
- **✓** Robust & Diversified Talent Acquisition
- ✓ World class HCM Service Delivery & Process
- ✓ Initiatives to continuously enhance organizational and individual **productivity**/effectiveness/cost management.

#### Flat Organization Structure (5 levels)



\*As of Dec 31, 2018 and as per revised segmentation

- ✓ Total Headcount of **21,182**
- ✓ Average Age 32 years
- ✓ Average vintage in YES BANK: 8.3 yrs for Top Management & 6.4 years for Sr. Management
- ✓ Wealth creation through ESOPs
- ✓ Talent acquisition from Peer Private Sector & MNC Banks
- ✓ Building a 'Leadership Supply Chain'
- Ranked no 2. in Dream Companies to Work For by Times Ascent
- ✓ Golden Peacock National Training Award' 2018



### YES Securities



- ✓ Incorporated in March 2013 as a wholly-owned subsidiary of YES Bank Limited
- ✓ Member Broker (NSE & BSE)
- ✓ Category 1 Merchant Banker
- ✓ Investment Advisor

✓ Research Analyst

- ✓ AMFI-registered Distributor
- ✓ Commodities Broker (in process)

### Wealth Broking & Investment Advisory



- ✓ Wealth Focused Proposition with end-to-end advisory and execution capabilities
- ✓ Digital-first Investor Experience across investment platforms

### **Investment & Merchant Banking**

- ✓ Highly-experienced team has successfully completed 200+ deals in the last 10 years
- ✓ Dedicated "Sustainable Investment Banking" team focused on renewables, waste management, education
- ✓ 2018 Global Finance Best Investment Bank in the Country (India)
- ✓ Top 10 PRIME Database ECM India league tables for FY2018 (Ranked 6th by Deal Count and 7th by Deal Value of Public Equity Issuances)

# YES Asset Management



Operating Model	Customer Segments and Funds Category			
Lean Operating Model with Simple Mix of Schemes and	Customer Segment	Solution		
optimizing of the Distribution network	Institutional	Liquid and Treasury Management		
Outsourced/ Right Source Model: To partner with Industry Best service providers: Operations, Data-Centre	Retail	Debt / Equity, SIP/ETF		
services are outsourced	HNI	Debt/ Equity/Structured Product		
Digital First Approach for superior Customer Service for	Scheme Categories			
both Investors and Distributors	Liquid/ Ultra Short Term	Short Term Debt		
Building a Robust Framework with Best in Industry Processes and Partners	Long Term Debt	Equity and ETF's		

### **Key Highlights**

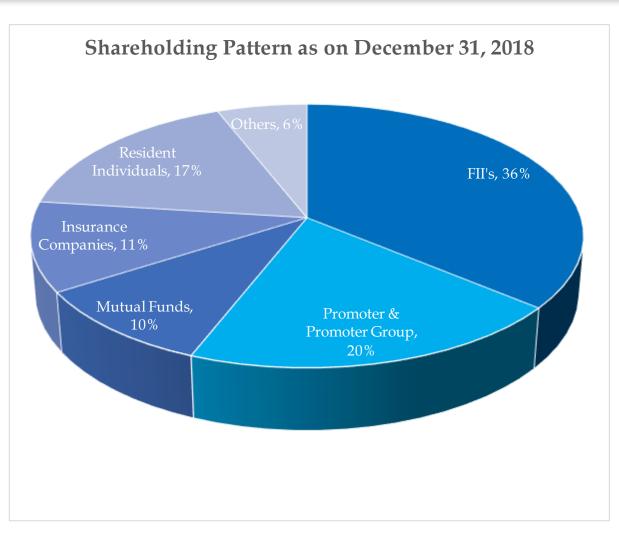
- Received SEBI Approval to Launch 2 Funds- YES Liquid Fund & YES Ultra Short Term Fund
- Successfully closed the 1<sup>st</sup> NFO, Yes Liquid Fund, with participation from over 100 cities from both Corporate and Retail Investors
- Active in over 200 Locations in India via key alliances and available on Digital platform

YES Asset Management will build on its Key Pillars to provide an Investor driven culture to all its stakeholders



# Diversified Shareholding Base





- Well Diversified holding with healthy mix of Marquee FIIs & DIIs such as
  - T. Rowe Price
  - Vanguard
  - Vontobel
  - Jasmine Capital
  - Govt. Pension Fund
  - Ward Ferry
  - Reliance MF
  - Kotak MF
  - Templeton MF
  - SBI MF
  - UTI MF
  - LIC
- ✓ Constituent of Nifty 50, Sensex 30, MSCI EM, MSCI India indices
- ✓ Leadership in ESG Only
  Indian Bank to be included in
  MSCI ESG, DJSI, FTSE4Good
  Emerging Indices and awarded
  'Prime Status' by OEKOM

# **Key Financial Parameters**



41

Profit & Loss								
₹ Million	Q3FY19 Q3FY18		Growth % (y-o-y)	Q2FY19	Growth % (q-o-q)			
Net Interest Income	26,664	18,888	41.2%	24,176	10.3%			
Non Interest Income	8,909	14,223	-37.4%	14,735	-39.5%			
Total Net Income	35,573	33,111	7.4%	38,910	-8.6%			
Operating Expense	15,669	13,093	19.7%	15,246	2.8%			
Operating Profit	19,904	20,018	-0.6%	23,664	-15.9%			
Provisions & Contingencies	5,502	4,213	30.6%	9,400	-41.5%			
Profit After Tax	10,018	10,769	-7.0%	9,647	3.9%			

Balance Sheet								
₹ Million	31-Dec-18	31-Dec-17	Growth Y-o-Y	30-Sep-18	Growth Q-o-Q			
Assets	3,739,812	2,654,320	40.9%	3,716,472	0.6%			
Advances	2,438,852	1,715,149	42.2%	2,396,275	1.8%			
Investments	830,178	654,187	26.9%	903,202	-8.1%			
Liabilities	3,739,812	2,654,320	40.9%	3,716,472	0.6%			
Shareholders' Funds	284,027	245,543	15.7%	273,310	3.9%			
Total Capital Funds*	532,730	435,963	22.2%	512,923	3.9%			
Borrowings	1,076,913	563,016	91.3%	1,016,595	5.9%			
Deposits	2,227,584	1,717,314	29.7%	2,228,379	0.0%			
CASA	741,167	652,890	13.5%	752,791	-1.5%			

\* Including profits



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#### YES BANK - KEY FINANCIAL UPDATE (Q3FY19 & 9MFY19)

Income and Profitability trend

Income and Profitability trend								
(₹ in Millions)	Q3FY19	Q3FY18	Growth (y-o-y)	Q2FY19	Growth (q-o-q)	9MFY19	9MFY18	Growth (y-o-y)
Net Interest Income	26,664	18,888	41.2%	24,176	10.3%	73,031	55,828	30.8%
Non-Interest Income	8,909	14,223	-37.4%	14,735	-39.5%	40,585	38,029	6.7%
Corporate Trade & CMS	2,241	1,536	45.9%	2,116	5.9%	6,519	4,327	50.7%
Forex, DCM & Securities [refer Note 1]	(1,602)*	2,428	-166.0%	2,220	-172.2%	5,221	9,167	-43.0%
Corporate Banking Fees	4,722	7,231	-34.7%	6,677	-29.3%	18,226	16,107	13.2%
Retail Banking Fees	3,526	2,900	21.6%	3,613	-2.4%	10,468	8,208	27.5%
: Trade & Remittance	1,355	1,015	33.5%	1,402	-3.4%	3,911	2,787	40.3%
: Facility / Processing Fee	813	771	5.4%	713	14.0%	2,215	1,893	17.0%
: Third Party Sales	241	272	-11.5%	244	-1.4%	717	849	-15.6%
: Interchange / Direct Banking	513	470	9.2%	742	-30.9%	1,948	1,635	19.2%
: General Banking Fees	605	372	62.6%	512	18.1%	1,678	1,045	60.5%
Total Net Income	35,573	33,111	7.4%	38,910	-8.6%	113,616	93,857	21.1%
Operating Expense	15,669	13,093	19.7%	15,246	2.8%	45,501	37,730	20.6%
Human Resource Cost	6,254	5,334	17.2%	5,940	5.3%	18,099	16,422	10.2%
Other Operating Expenses	9,416	7,759	21.4%	9,306	1.2%	27,401	21,308	28.6%
Operating Profit	19,904	20,018	-0.6%	23,664	-15.9%	68,115	56,127	21.4%
Provision	5,502	4,213	30.6%	9,400	-41.5%	21,158	11,542	83.3%
Profit after Tax	10,018	10,769	-7.0%	9,647	3.9%	32,269	30,451	6.0%
Basic EPS (₹)	4.3	4.7	-7.8%	4.2	3.6%	14.0	13.0	7.4%
			L Ratios					
Return on Assets #	1.1%	1.7%		1.1%		1.3%	1.7%	
Return on Equity #	14.4%	18.0%		14.4%		15.9%	17.4%	
Yield on Advances	10.2%	9.8%		10.1%		10.1%	10.1%	
Cost of Funds	6.5%	6.0%		6.4%		6.4%	6.1%	
NIM	3.3%	3.5%		3.3%		3.3%	3.6%	
Cost to Income Ratio	44.0%	39.5%		39.2%		40.0%	40.2%	
Non Interest to Total Income	25.0%	43.0%		37.9%		35.7%	40.5%	

#### **Summary Balance Sheet & Prior Period Comparison**

(₹ in Millions)	31-Dec-18	31-Dec-17	Growth (y-o-y)	30-Sep-18	Growth (q-o-q)
Advances	2,438,852	1,715,149	42.2%	2,396,275	1.8%
Deposits	2,227,584	1,717,314	29.7%	2,228,379	0.0%
CASA	741,167	652,890	13.5%	752,791	<i>-</i> 1.5%
Shareholders' Funds	284,027	245,543	15.7%	273,310	3.9%
Total Capital Funds <sup>^</sup>	532,730	435,963	22.2%	512,923	3.9%
Total Risk Weighted Assets	3,062,023	2,236,809	36.9%	3,021,726	1.3%
Total Balance Sheet	3,739,812	2,654,320	40.9%	3,716,472	0.6%
	Key Balance	Sheet Ratios			
Total CRAR <sup>^</sup>	17.4%	19.5%		17.0%	
CET I Ratio <sup>^</sup>	9.1%	10.7%		9.0%	
Tier I Ratio <sup>^</sup>	12.0%	14.7%		11.9%	
Book Value (₹)	122.8	106.8		118.4	
Gross NPA	2.10%	1.72%		1.60%	
Net NPA	1.18%	0.93%		0.84%	
Provision Coverage Ratio	44.2%	46.4%		47.8%	
Credit Costs (in bps)	29	18		18	
Std. Restructured Exposure % +	0.09% (₹ 2,101 Mn)	0.42%		0.09%	
Security Receipts (Net) %	0.71% (₹ 17,521 Mn)	1.06%		0.85%	
Credit / Deposit Ratio	109.5%	99.9%		107.5%	
CASA Ratio	33.3%	38.0%		33.8%	
RWA / Total Assets	81.9%	84.3%		81.3%	
Daily Average LCR	102.3%	96.3%		99.4%	

\*Note 1: Of which a loss of ₹2.8 Billion has been recognized with an equivalent offset/ reversal in Investment Provisioning: ₹991 Million (Q2: Nil) on account of realization of loss in Investments, ₹1.53 Billion (Q2: Gain of ₹569 Million) loss on accrual of MTM of Interest Rate Swaps and ₹280 Million (Q2: gain of ₹530 Million) on account of IBU revaluation

<sup>^</sup>including profit;

<sup>#</sup> annualized;