

## KAMDHENU LIMITED

#### (Formerly known as Kamdhenu Ispat Limited)

2nd Floor, Tower - A, Building No. 9, DLF Cyber City, Phase - III, Gurgaon Pin: 122002, (Haryana) Phone: - 0124 - 4604500, Fax: 0124 - 4218524 E-mail: kamdhenu@kamdhenulimited.com, website: www.kamdhenulimited.com

14<sup>th</sup> August, 2019

2.0 =

To, The Manager- Listing National Stock Exchange of India Limited, Exchange Plaza, Bandra Kurla Complex, Bandra(E), Mumbai-400 051

REF: Security Code: KAMDHENU

To,
The Manager- Listing
BSE Limited,
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai- 400 001

Ref: Security Code: 532741

Subject: Intimation of Kamdhenu Limited Investor Presentation August, 2019

Sir/Madam,

In compliance with Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith **Kamdhenu Limited**Investor Presentation August, 2019 of the Company regarding performance of the Company for the Quarter and Year ended on 30<sup>th</sup> June, 2019.

Please take the same on record.

GURGAO

Thanking you, Yours faithfully,

For Kamdhenu Limited,

(Jogeswar Mohanty) Company Secretary

M. No. ACS23247







#### **INVESTOR PRESENTATION**

August 2019

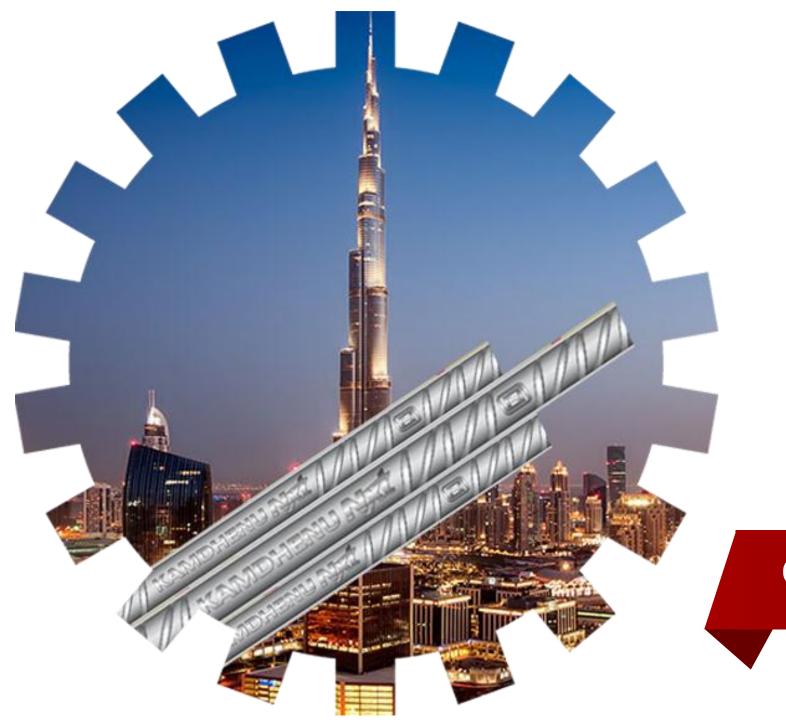
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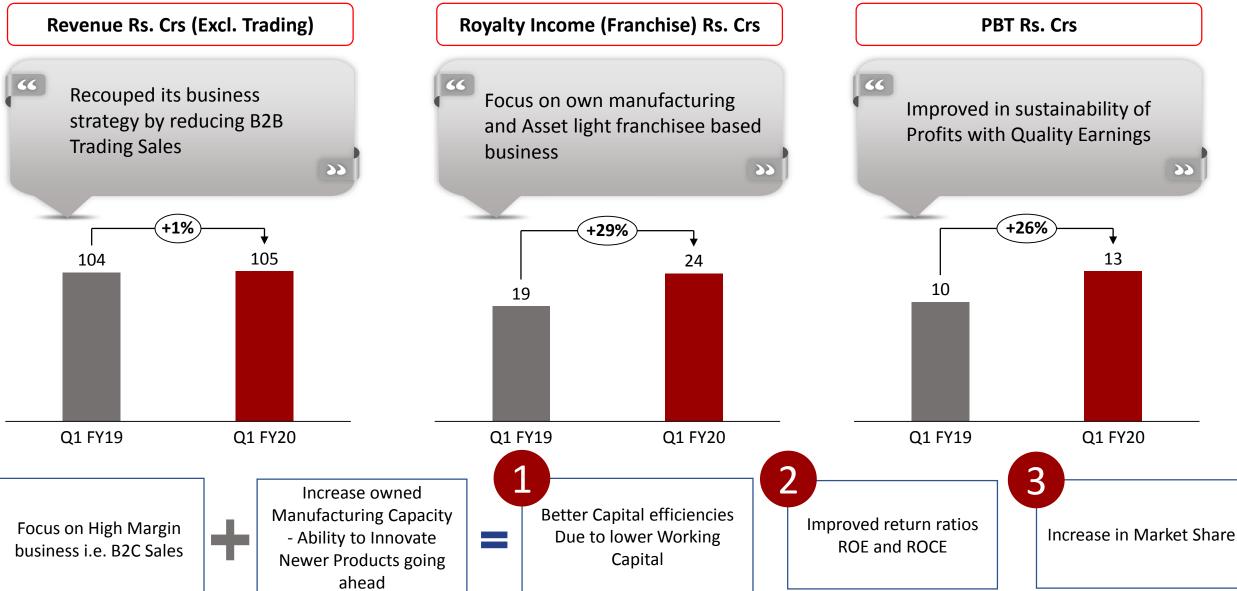
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Q1 FY20 Financial Highlights

# Core Steel TMT Business: Delivering Quality Earnings





# Core Steel TMT Business : Revenue Break-Up



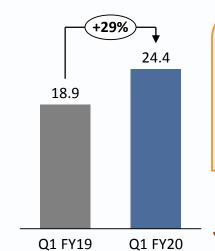


80.6\*

Q1 FY20\*

85.3

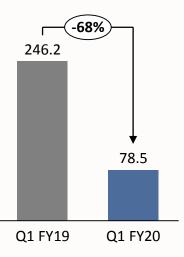
# Royalty Income through Franchisee Sales



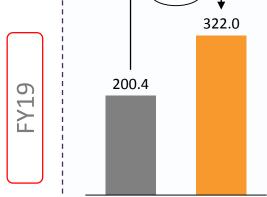
# Increased Focus on Own Manufacturing & Franchisee Based Business

- Improved Margins
- Better efficiencies with Higher RoE and RoCE
  - Increased B2C Sales

#### **Trading Sales**

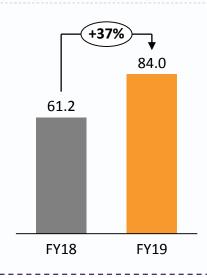


#### Rs. Crores



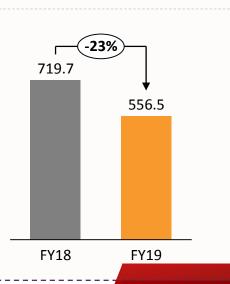
FY18

Q1 FY19



#### **Reduced Trading Sales**

- Recouping business strategy by reducing B2B
   Trading Sales and Focus on improving
   efficiencies in Own Manufacturing and on
   franchisee based business model
  - It has helped reduce Working Capital requirements

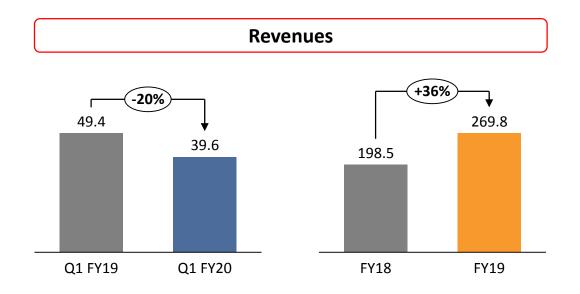


FY19

# Paints Business : Key Updates



- ☐ Hive-off of the Paint Division through a de-merger into a separate mirror image shareholding company
  - Better scope for independent growth of Steel & Paint Divisions
  - Due to the fire at our Paint factory in April, the process of the hive off has been slightly delayed and we expect the hive-off to be completed by the end of this financial year which would result in independent and better management focus on both the businesses, better operational efficiencies and unlocking value by listing both as different companies.
  - Unlocking of value by listing both the divisions in two separate companies



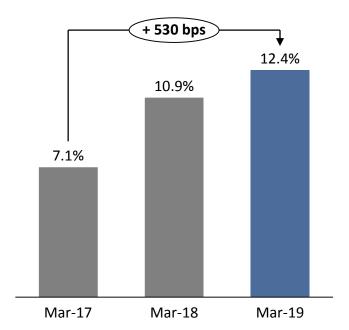
#### Update on the Paint Plant

- During the quarter, a major fire broke out in the Paints factory of the Company due to which the inventory at the factory, property, plant & equipment got damaged substantially. There had been no human casualty in the said fire incident. The carrying amount as on date of fire of inventories, property, plant & equipment damaged in the fire was to the tune of Rs. 45.68 Crores
- The inventory, property, plant & equipment so damaged in the fire were validly insured and insurance policies were effective as on the date of such fire. The company has filled insurance claim of Rs. 45 Crores with an Insurance company and the process of assessing the claim settlement has been initiated and is underway
- The management of the company is confident that the amount claimed from the Insurance company is certain to be realized valid and subsisting insurance policies, accordingly the company has recognized insurance claim receivable as on 30th June 2019 amounting to Rs. 45 Crores (to the extent of amount claimed) in books of account. Any deficit/surplus in the amount of Insurance claim shall be recognized as expense/income upon final settlement of the claim
- Post the fire at our Paint Plant, we have started outsourcing of paints and the business have resumed normalcy

# Improved Efficiencies

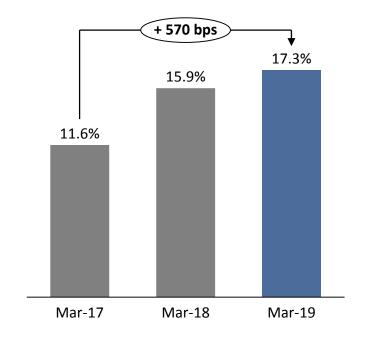


#### **Return on Equity (ROE)**



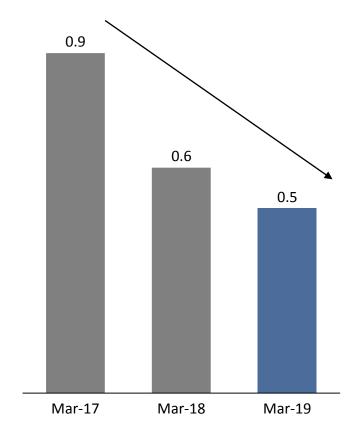


#### **Return on Capital Employed (ROCE)**





#### **Debt to Equity Ratio**





**India's Leading Company** 

dealing with Manufacturing,
Distribution, Marketing &
Branding

**Brand Turnover** 

**Rs. 8,000+ Crores in FY18** 

Rs. 12,000+ Crores in FY19

75+ Franchise Units to manufacture steel rebars, structural steel products & Colour coated Profile Sheets

KAMDHENU is Largest TMT

selling brand in India, in the Retail
Segment

7,500 Dealers of Steel across

Kamdhenu Paints - *COLOUR* 

**DREAMZ** decorative paint amongst top brands

**4,000** Dealers of Paint spread across India

## Our Journey



- 1995- Production of Steel Bars
- 2000- Certified for international quality standards ISO 9001 & BIS 1786:1985

- 2006- IPO Listed at NSE/BSE
- 2008- Forayed into Decorative Paints Business – COLOUR DREAMZ

- 2016- Name Changed from Kamdhenu Ispat Ltd. to Kamdhenu Ltd. – positioned as branding and marketing company
- 2017- Launched Kamdhenu Nxt TMT interlock steel for next generation

1994 1995-2000

2001-2005

2006-2010

2011-2015

2016-2017

2018-2019

 Incorporation of Kamdhenu Ispat Limited

- 2004- Innovated franchisee business association model
- 2005- Adopted Modern Technology of CRM Belgium To Manufacture TMT Steel Bars

- **2013** Launched Kamdhenu SS10000 premium TMT bars
- 2014- Launched Kamdhenu Structural Steel
- 2015- Became largest TMT selling brand in India

- 2018 Board recommended to Hive-off of the Paint Division
- 2019 Own Manufacturing Expansion



Unique Business Model

# Asset Light Business Model...



#### Kamdhenu Group

Innovator – We do Research and introduce new products based on Customer Requirement in the Market

BRAND LEADERSHIP

in

STEEL RETAIL

#### **Franchise**

Manufactures products based on technology, design and quality specifications provided by Kamdhenu Franchise Dealer Distributor

MDHENU

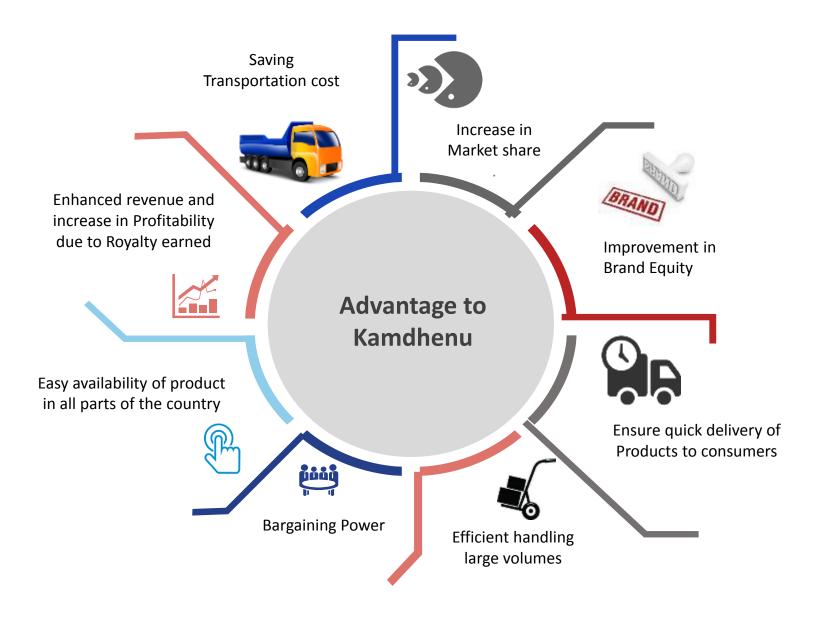
#### **Dealers / Distributors**

Committed chain of Dealers and Distributors connected with Franchisee / Sales Depot created by Kamdhenu

Franchise Business Model helped in creating

# ...creates Long-term Sustainability





## ...with win-win for Franchises





#### **Expertise & Experience**

We provide franchise units with our Expertise and Experience for an efficient business



#### **Quality Assurance**

Assurance of Quality from Kamdhenu gives comfort to End Customers



#### **Ready Marketplace**

Ready Platform in niche market giving facelift to unorganized sector / new enterprise



#### **Centralized Publicity**

Assistance to Centralized Publicity support of Kamdhenu



#### **Brand "KAMDHENU"**

Franchisee can leverage our brand "KAMDHENU"



#### **Bank Funding**

Our presence and brand grants them and easy & zero hassle availability of bank funding



#### **Marketing Network**

Access to our Marketing Network across India

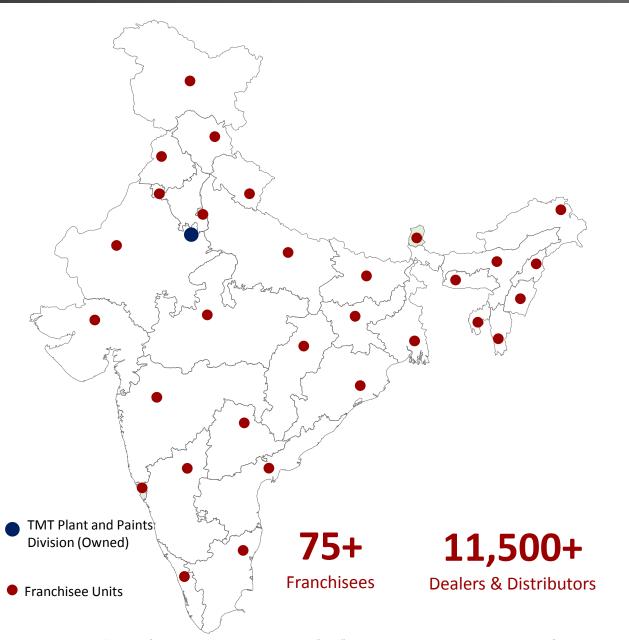


#### **Capacity Utilization**

This model gives franchisee manufacturers exceptional distinctiveness and enables them to earn premium on their products thereby leading to higher capacity utilization

# Pan India Decentralized Manufacturing





#### **Decentralized Outsourced Manufacturing Model**

- **Communication**: Working with a local manufacturer makes the communication process easy. Real time conversations result in a better understanding of the specifics and preferences of the products by the Customer
- **Low Minimums:** Even the smaller quantity of the orders are delivered efficiently. This will help us penetrate even in the smaller Tier II & III cities of the Country
- **Quick Turn-Around Times**: Turnover time for manufacturing is faster with diversified manufacturers. The demand forecast is accurately known and the deliveries are planned accordingly
- Transportation Costs: Saving in Freight & Transportation Cost is reduced to a large extent with manufacturing near to the End Customer

## Huge Capacities at ZERO Capex

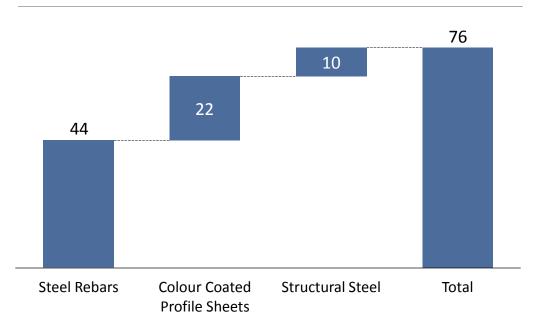


#### **Manufacturing Capacities - Franchises**

#### **Production Capacity:**

- Steel Rebars 33 Lacs MT per annum
- Structural Steel 5 Lacs MT per annum
- Coloured Coated Profile Sheets 2.5 Lacs MT per annum

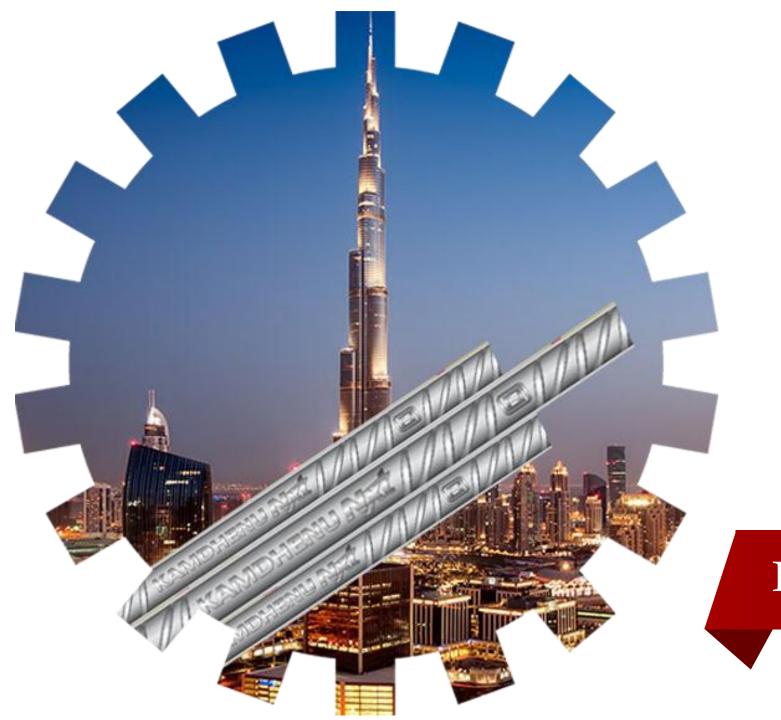
#### **Product wise Franchises**



#### Company Owned - Manufacturing, R&D and T&D

**Steel Division: Bhiwadi** 

- Recently increased Capacity from 72,000 MT to 156,000 MT per annum to support innovation and product development
- Innovation Centre Research & Development is done and new products / designs based on Customer Requirement in the Market are introduced
- Plant is being used as training centre for all technical staff deputed at the franchisee's unit
- The staff is trained on various technical, qualitative and commercial aspects



Branded Product Portfolio

# Strong Product Portfolio for all User Segments





#### **Kamdhenu TMT Bars**

TMT Bars are thermo-mechanicallytreated through leading world tempcore based technology for high yield strength



#### Kamdhenu Structural Steel

Produced under franchisee agreement multitude of special contours such as angles, channels, beams, flats, round & square



#### Kamdhenu SS 10000 TMT Bars

TMT Bars are thermo-mechanicallytreated through leading world tempcore based technology for high yield strength



#### **Kamdhenu Colour Max**

Colour Coated profile sheets – versatile color metal products make dream building look stylish and elegant



#### Kamdhenu – Nxt TMT

Next Generation Interlock Steel and has got the angular double rib design having obtained all the rights to manufacture, market and sell double rib TMT bar



#### Kamdhenu Paint - COLOUR DREAMZ

Offers a basket of 40+ SKUs of the high end Exterior and Interior Emulsions, Designer Finishes, Stainers, distempers etc.

# India's largest Branded TMT Bars

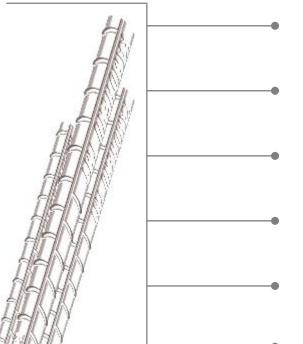














India's Largest brand in TMT (Thermo Mechanically Treated) steel bars with in-house capacity of **156,000 MT p.a.** 



State-of-the-art **Tempcore Technology** from CRM, Belgium



**44** Franchisee Units under "**KAMDHENU Brand**" steel rebars with the production capacity of **33 Lacs MT p.a.** 



4% less weight per meter than normal and 20% more strength



Huge dedicated marketing network of 6,500 dealers



Has **9 grades** and used in all types of construction works ranging from **Buildings to Dams** 





KAMDHENU Nxt and KAMDHENU SS 10000 are Premium Product Brands

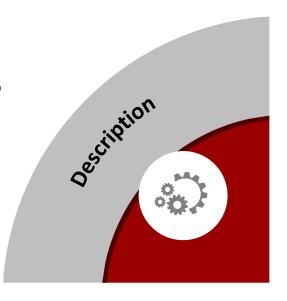
## Structural Steel - Fastest growing segment

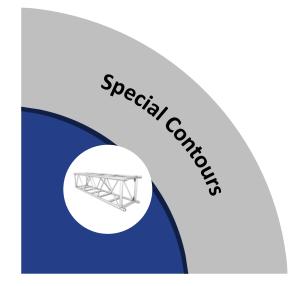


#### Kamdhenu Limited manufactures Structural Steel under franchisee arrangement

#### **Description**

- One such product which continues to pioneer new innovations
- It is counted as one of the most recycled material on Earth, made of 88% cast-off product, fully recyclable in the future



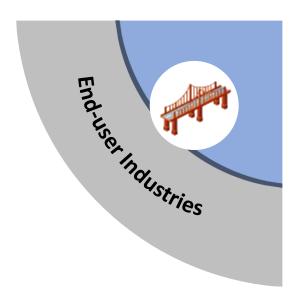


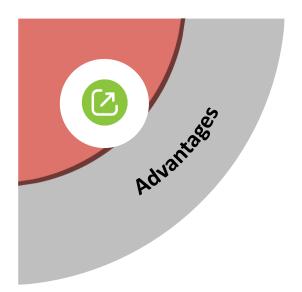
#### **Special Contours**

- Production of a multitude of special contours such as:
  - Angles,
  - Channels,
  - Beams,
  - Flats,
  - Round &
  - Square
  - Pipes

#### **End-user Industries**

 Industrial structures, flyovers, bridges, dams, transmission line towers, underground platforms in metro railways and other reinforcement structures across the country





#### **Advantages**

- High Strength and High Ductility
- Superior Bend ability, Weld ability and Straightness
- Available in every state of India
- Economic in Application
  - Lower sectional weight and higher strength technique
  - Highly cost-effective and save steel

# Decorative Paints Among Top Brands in India





#### Commenced

Kamdhenu Paints - COLOUR DREAMZ

**2008** set up its own unit for manufacturing of decorative Paints under its flagship brand



#### Market Position

Amongst the **Top Paints Company** in India



#### Capacity

Installed capacity of

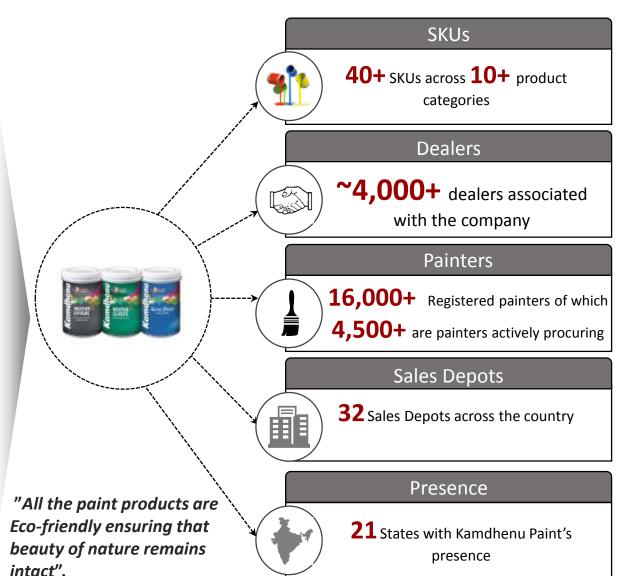
~46,000 tonnes p.a.



#### Offerings

Complete range of paint products

- Exterior & Interior Emulsions,
- Water based primers,
- · Wood Finishes,
- · Aluminium Paints and
- Textured & Designer Paints







# **Extensive Product Range**

Weather

Supreme

Kamo Shine

#### **Emulsions**

Type

Exterior

Interior

Premium



Classic



Kamo Shield



Kamo Blaster

Regular

Sheen & Shine Velvety



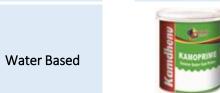
Richlook



Kamo Silky

#### **Primers**

Type





Premium



Regular

Universal Primer



Exterior Sealer

**Wood Primer** 



Red Oxide



(ST)

Distempers

Solvent Based

Distempers



Kamosilky



Bunty



Kyson

**New Products** 













Kamolite (High Gloss Enamel)

# **Extensive Product Range**

# KAMDHENU GROUP

#### Stainers, Specialty and Other Coatings

Designer & Textured Paints



Kamo Replica The Special Effect Paint



Kamometallica Metallic Lustre Paint

Kamwood Wood Coatings



NC Lacquer



Melamine



NC Sanding Sealer



Kamdhenu PU

Machine
Colorants
&
Stainers



Kamotint – Universal Stainers



Colorants

#### **Construction Chemicals**



Kamocrete CRP Concrete Repair Product



Kamoshoraseal Anti Efflouroscent Primer



Kamoproof ALW
WATER PROOFING
COMPOUND FOR
CEMENT MORTAR AND
CONCRETE



Kamoroofcoat High Quality Liquid Elastomeric Waterproof Coating

#### Wall Putty



Kamoplast Wall Putty



Kamocare
Wall Putty

#### **Other Products**

Kamoshine Luster Aluminum Paints, Kamoshine GP Aluminium Paint, Road Marking Paints, Kamolite Roof Paint, Kamolite Heat Resistant Paint, Kamolite Stoving Paint & Kniefing Paste Filler

## Niche Products with high Potential



#### **Premium Wood Finish**

#### **Water Proofing Solutions**

#### **Floor Coat**











Kamwood Premium Wood finishes works to protect and decorate wooden surfaces. It is clear in colour and highlights the natural grain of wood, enhancing the look and feel of the surface. The coat is moisture, fungus, heat resistant adding to the life of the wood surface. It can be applied to interiors and exterior

Our specialized proofing water solutions are an aid household and industrial demands. We have set up its ultra-modern mechanized division for the development of variety of construction chemicals. Strict surveillance on behalf of proficient engineers with technical expertise is done so as to ensure the fineness of the product quality

Kamo Floor Coat (KFC) is a specialized paint (based on Fast Track Emulsion) specially formulated for Exterior / terrace floor tiles, cement tiles and any walkways or plain cemented surfaces. Aimed at the segment having independent houses, bunglows, hotels, cooperative housing societies and resorts for giving a better looks to the cement floors.

It's a unique primer which can be applied on the walls at exteriors and interiors both . It will be a unique product and gives dual benefits to dealers as they have to keep lesser inventory at shops followed with to the end consumer who doesn't have to buy two different primers for the same house, it will be economical to his pocket as well

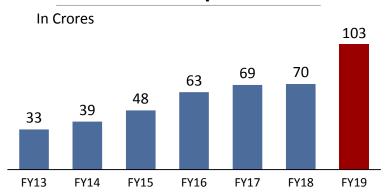


Brand "KAMDHENU"

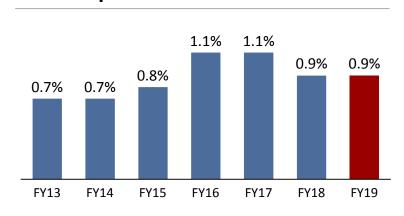
## "KAMDHENU" – Brand Sales over Rs. 12,000 crores







#### **Brand Expenses to Overall Brand Sales**



# Brand Creation over years KAMDHENU Next Generation Interlock Steel KAMDHENU Next Generation Interlock Steel

# S 10000 Colour Dreamz DESH KA NAYA RANG

#### **Premiumization of Products**

 International Quality with competitive prices

#### **Positive Relationship**

- With Dealers and Distributors
- Provides Franchisee Partners with Marketing Strategies

#### **Results**

- Enhances Brand Association
- Gives Exceptional Distinctiveness to products
- Improves popularity among target customers

Brand "KAMDHENU" of Kamdhenu Limited is the best quality brand committed with Honesty, Transparency and Customer Satisfaction

# Participation of Noted Celebrities

# KAMDHENU GROUP

# **Celebrity Participation in Business events**

## Kamdhenu has strategically used it's celebrity repertoire to create visibility at all levels



Madhuri Dixit



**Anil Kapoor** 



Sonam Kapoor



Karisma Kapoor



Kareena Kapoor



Emraan Hashmi



**Preity Zinta** 



Malaika Arora



Sonu Nigam



Govinda



Shilpa Shetty



Kanika Kapoor



Kangana Ranaut



Dia Mirza



Karishma Tanna

# Brand Promotions - Print & Outdoor Media



Medium	Partner Newspapers				
National Newspapers	The Indian <b>EXPRESS</b>	Oainik Bhaskar	THE FINANCIAL EXPRESS THE ECONOMIC TIMES		
Regional Newspapers	rajasthan patrika Rajasthan Patrika	(Jansatta)	पंजाब केसरी (Punjab Kesari)		







The Kamdhenu brand is prominent across the country, with wide presence in electronic, print as well as outdoor media – which is complemented by brand awareness enhancing events

# TARGET KA BADSHAH - Dealer/Distributor Awards

















Notable celebrity affiliations through brand promotions, event participations have helped strengthen the emotional connect with dealers where relationships were formative

# Sustainable growth through Brand Creation







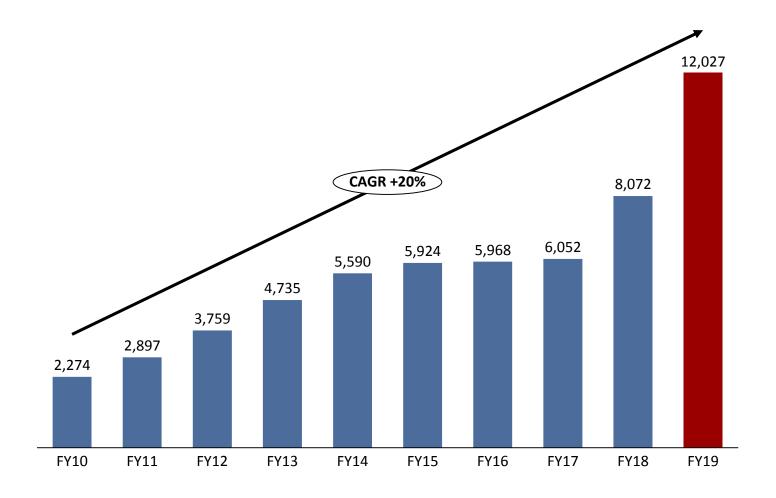


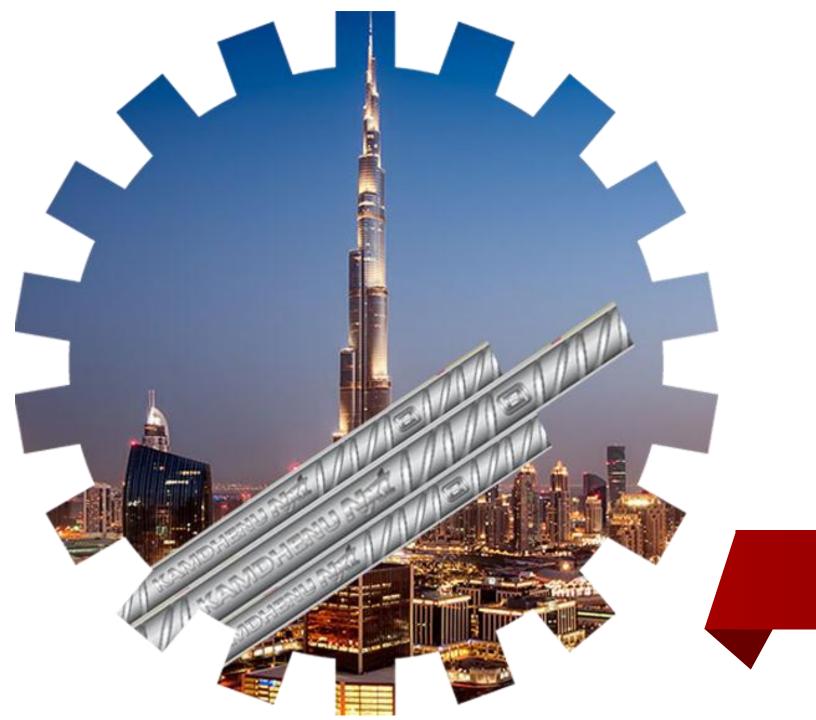






#### **Kamdhenu Brand Sales Turnover (In Rs. Crs)**





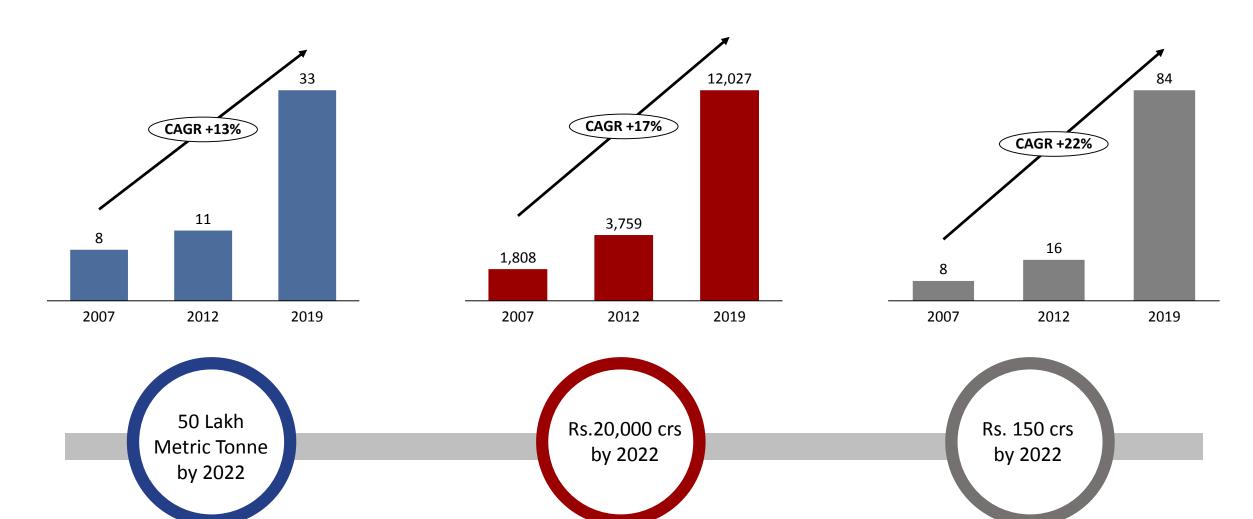
Vision 2022





### Increase in Brand Revenue (Rs. Crs)

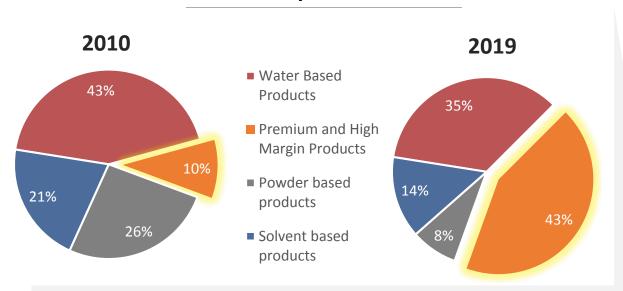
**Increase in Royalty Income (Rs. Crs)** 



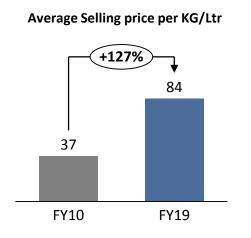
## **Paint Premiumization**

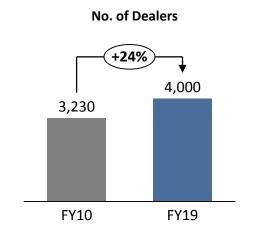


#### **Breakup of Revenue**



#### Reducing the low priced products to focus on Premium Products





# A targeted dealer network with a core focus on premium products

- Penetration can be easily tripled in 5 years through new dealers. Currently there are 50,000 + Dealers in India whereas we currently have ~ 4,000
- Potential for segmental expansion Venture to non-decorative paints
- Reducing Re-painting Cycle
- Tapping the Under-penetrated Markets
- Targeting Urban markets through Institutional
   Business
- Capturing Market Share from Unorganized Players

## **Growth Drivers**





The market potential of affordable housing projects in the country is expected to touch Rs 6.25 trillion by 2022

#### **Housing For All**

India will need to construct 43,000 houses every day until 2022 to achieve the vision of Housing for All by 2022

Construction Sector

Paint Sector

#### **Premiumization**

Contribution of Premium Products relatively low in the Emerging Economy, with urbanization the demand for premium products will increase

Kamdhenu Brand

#### **Leveraging Brand**

Kamdhenu as a brand will be able to leverage its position through its strong dealer network



Management Team

# **Board of Directors**





Mr. Satish Kumar Agarwal
Chairman & Managing Director



Mr. Sunil Kumar Agarwal Whole Time Director



Mr. Saurabh Agarwal Whole Time Director



Mr. Sachin Agarwal
Whole Time Director



Mr. Mahendra Kumar Doogar **Director** 



Mr. Ramesh Chand Surana **Director** 



Mr. Ramesh Chandra Jain **Director** 



Mrs. Nishal Jain **Director** 



Mr. Harish Kumar Agarwal **CFO** 

# Awards & Acknowledgements











World's Greatest
Brands 2015 amongst
Asia & GCC

Asia's Most Promising Brand 2015-16 by World Consulting & Research Corporation

Indian Power Brand 2016 Award

World's Greatest Brands 2017-18 amongst Asia & GCC for Steel as well as Paints Division



Financials

# Q1 FY20 - Statement of Profit & Loss



Particulars (Rs. Crs.)	Q1 FY20	Q1 FY19	Y-o-Y	Q4 FY19	Q-o-Q	FY19	FY18	Y-o-Y
Net Revenue from Operations	223.0*	399.8	-44%	258.2	-14%	1,232.4	1,179.8	4%
Cost of Material Consumed	77.2	92.2		88.0		389.7	259.0	
Purchase of Stock-in-Trade	91.6	243.3		96.0		567.2	717.5	
Change in Inventories	-7.1	-1.3		13.4		16.0	-7.7	
Total Raw Material	161.8	334.2		197.4		972.9	968.8	
Employee Expenses	11.8	12.0		12.0		47.2	40.5	
Other Expenses	34.7	39.9		35.0		158.8	126.8	
Other Income	0.0	0.0		0.1		0.4	0.7	
Depreciation	2.1	1.9		1.8		7.4	7.7	
EBIT	12.6	11.8	7%	12.2	4%	46.5	36.7	27%
Finance Cost	2.6	2.5		3.0		11.5	12.3	
Exceptional Items	0.7	0.0		0.0		0.0	0.0	
Profit before Tax	9.3	9.3	0%	9.1	2%	34.9	24.4	43%
Tax	3.2	3.3		3.2		12.5	8.7	
Profit After Tax	6.1	5.9	3%	5.9	3%	22.5	15.7	43%
EPS	2.29	2.44		2.35		8.98	6.70	

<sup>\*</sup>Revenues are lower on account of reduced trading sales

# Balance Sheet as on 31st March, 2019

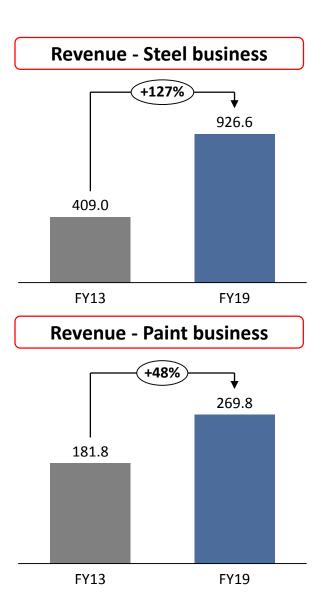


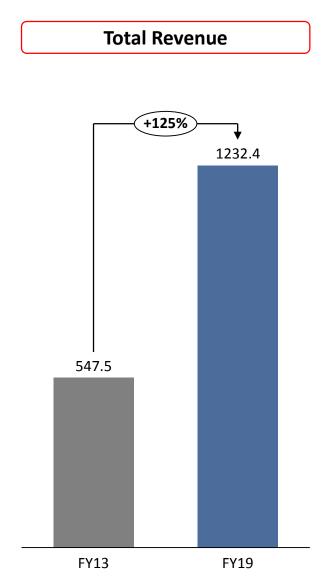
Particulars (Rs. Crs.)	31 <sup>st</sup> Mar 2019	31 <sup>st</sup> Mar 2018	
Equity Share Capital	26.4	23.4	
Other Equity	154.7	120.2	
Total Equity	181.1	143.6	
Financial Liabilities			
Borrowings	0.5	0.6	
Other Liabilities	8.4	8.2	
Provisions	3.6	3.2	
Deferred Tax Liabilities (Net)	9.9	9.6	
Total Non Current Liabilities	22.4	21.6	
Financial Liabilities			
Borrowings	87.4	86.5	
Trade Payables	110.2	106.2	
Other Financial Liabilities	6.6	3.6	
Other Current Liabilities	6.9	12.3	
Provisions	0.4	0.3	
Current Tax Liabilities (Net)	0.1	0.8	
Total Current Liabilities	211.6	209.7	
Total Equity and Liabilities	415.1	374.9	

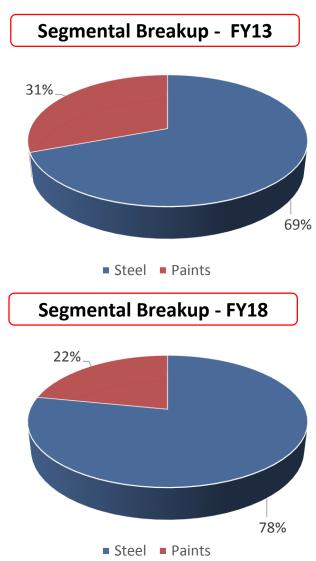
Particulars (Rs. Crs.)	31 <sup>st</sup> Mar 2019	31 <sup>st</sup> Mar 2018
Non Current assets		
Property, Plant and Equipment's	89.7	74.4
Capital Work in Process	0.8	0.0
Financial Assets		
Investments	2.7	2.7
Loans	0.1	0.1
Other Financial Assets	2.1	1.5
Other Non-Current Assets	3.5	3.3
Total Non Current Assets	98.8	82.0
Current Assets		
Inventories	57.7	66.9
Financial Assets		
Trade Receivables	222.8	186.4
Cash and Cash Equivalents	9.3	7.9
Bank Balances	2.1	1.9
Loans	0.4	0.3
Other Financial Assets	0.6	0.6
Other Current Assets	23.4	28.9
Total Current Assets	316.4	293.0
Total Assets	415.1	374.9

# Consistent Financial Performance



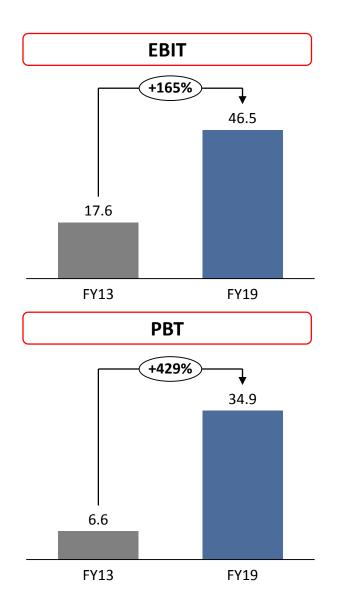


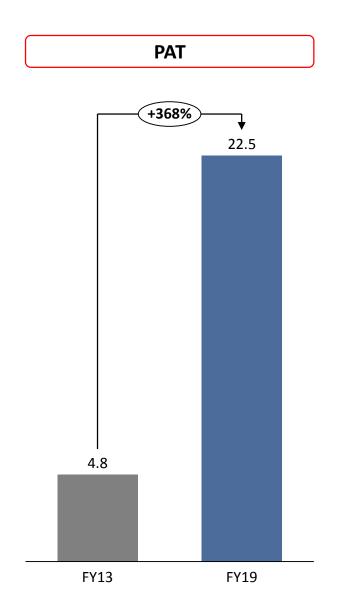


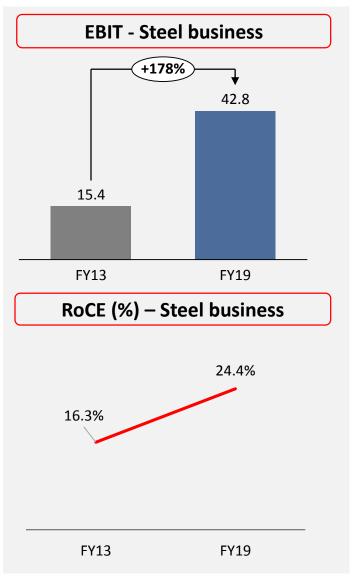


# Consistent Financial Performance









# Historical Profit & Loss Trend



Particulars (Rs. Crs)	FY19*	FY18*	FY17*	FY16	FY15	FY14	FY13
Revenue	1,232.4	1,179.8	824.9	841.2	968.0	921.7	547.5
Total Raw Material Cost	972.9	968.8	634.8	667.8	821.9	793.8	427.8
Employee Expenses	47.2	40.5	34.0	30.9	24.1	21.9	21.2
Other Expenses	158.8	126.8	123.5	110.9	92.1	81.0	77.5
Other Income	0.4	0.7	0.5	0.5	0.4	0.4	0.9
Depreciation	7.4	7.7	7.7	5.2	5.4	4.7	4.3
EBIT	46.5	36.7	25.5	26.9	24.9	20.6	17.6
Finance costs	11.5	12.3	13.7	14.5	13.0	11.4	11.0
РВТ	34.9	24.4	11.7	12.4	11.9	9.2	6.6
Тах	12.5	8.7	3.6	4.3	3.9	3.3	1.8
PAT	22.5	15.7	8.1	8.1	8.0	6.0	4.8
EPS	8.98	6.70	3.46	3.48	3.43	2.54	2.08



### For further Information, please contact:



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