

CREDO BRANDS MARKETING LIMITED (fka Credo Brands Marketing Private Limited) Plot No. B, 8, MIDC Central Road, Marol MIDC,

Andheri (E), Mumbai - 400093. INDIA Tel. No.: +91 22 6141 7200 Email: helpdesk@mufti.in

CIN: U18101MH1999PLC119669

Website: Corporate: www.credobrands.in Ecommerce: www.muftijeans.in

February 14, 2024

To **BSE Limited** Phiroze Jeejeebhoy Towers Dalal Street, Mumbai - 400 001

National Stock Exchange of India Limited Exchange Plaza, C-1, Block G Bandra Kurla Complex Bandra (E), Mumbai - 400 051

Scrip Code: 544058 Scrip Symbol: MUFTI

Dear Sir/Madam,

Presentation on Unaudited Financial Results (Consolidated and Standalone) for the quarter and nine months ended December 31, 2023

Pursuant to Regulation 30(6) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Please find attached the presentation on Unaudited Financial Results (Consolidated and Standalone) for the quarter and nine months ended December 31, 2023.

Thanking you,

Your faithfully, For Credo Brands Marketing Limited

Sanjay Kumar Mutha **Company Secretary and Compliance Officer**

Encl. As above









Safe Harbor



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Q3 & 9M FY24 Financial Highlights

MD's Comments



Commenting on the Result, Mr. Kamal Khushlani, Chairman & MD, Credo Brands Marketing Limited said

"The company has remained steadfast in its growth trajectory, despite persistent challenges at the industry level, placing significant emphasis on operational efficiency. Throughout the third quarter of FY24, the retail sector in India experienced subdued demand, which extended into the festive period.

Revenue for Q3 FY24 grew by 15% YoY to Rs. 150.1 crores, with Gross Margins at 59.8%. EBITDA for the quarter stood at Rs. 42.5 crores as compared to Rs. 42.9 crores in Q3 FY23, a de-growth of 1% Y-o-Y. Our EBITDA margin stood at 28.3%. This is mainly due to increased advertising expenses to the tune of Rs. 8.3 crores. This was done with the objective of communicating the brand in its new avtar to the consumers. The marketing spend has helped the company grow the revenues by 19% in 9M FY24, despite muted demand in industry. Excluding this expense, our EBITDA in Q3 FY24 would have grown by 18% YoY.

To enhance brand awareness and strengthen brand recall for our brand, we utilize targeted marketing campaigns, through digital and social media, billboards, multiplex cinemas, and live events. In keeping with the above, we have released our ad-films across cinemas in the country, driving a strong brand recall with our consumers. We have developed a strong brand identity through effective brand advertising and multiple marketing campaigns for our brand.

In order to adapt to an ever-changing retail landscape, we conducted an internal assessment in 2019 and put the learnings to reinvent the brand philosophy. As part of this brand reinvention, we developed, 1) a new Brand Identity; 2) a new merchandise architecture for increasing our share of customer's wallet by providing designs suited for specific occasions in our customer's life ranging from relaxed holiday casuals, authentic daily casuals to urban casuals, party wear and also athleisure; 3) a new Retail Identity. Since we made the above changes, the brand has gained in salience and the same is reflected in the performance of the Company.

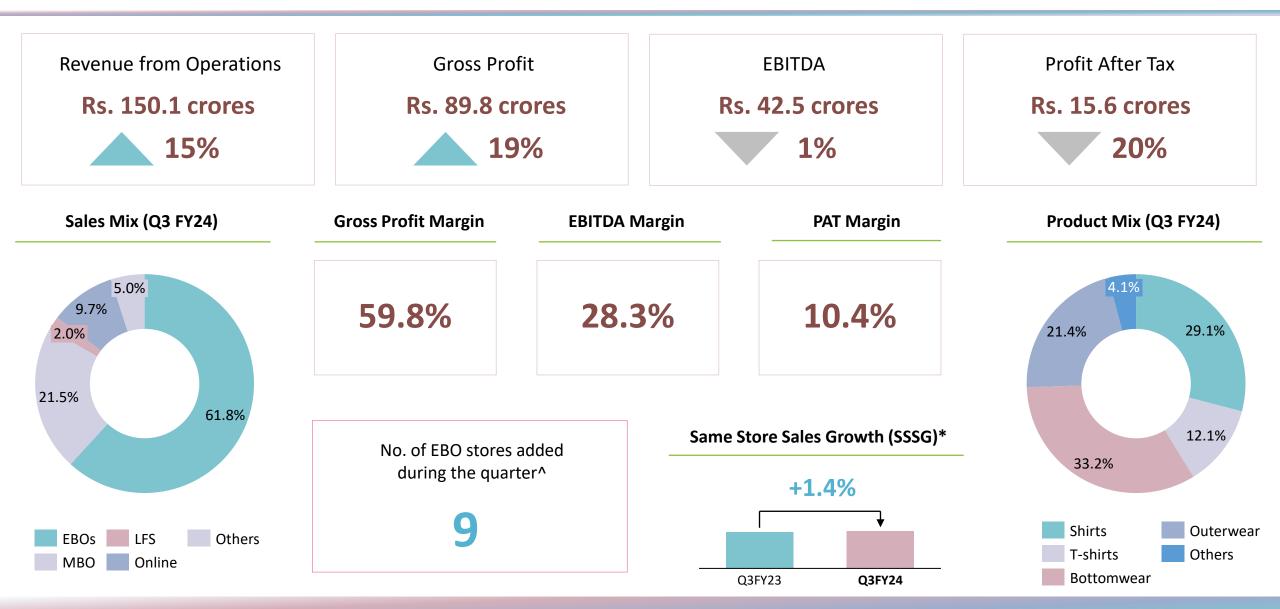
We plan to expand our store network in existing and new cities. We have identified several markets as having potential for opening further EBOs. This offers the potential for market share gains, increased brand recognition and economies of scale. We are also looking to capitalize on the increasing e-commerce demand in Indian retail and grow our share of sales from own website and e-commerce partners.

We want to leverage technology to improve supply chain management and enhance customer experience. We intend to further invest in IT infrastructure to improve productivity and increase operating efficiency and customize buying experience of customers, both in-store as well as online.

Our sector's resilience, coupled with our adeptness in responding to evolving market dynamics and our commitments to technological advancements and product innovations, positions us favorably for attaining enduring growth. With focused expansion of our product portfolio. we intend to evolve brand Mufti as a 360°men's lifestyle brand."

Q3 FY24 Operational & Financial Performance





^ Net Addition of EBO Stores

9M FY24 Operational & Financial Performance

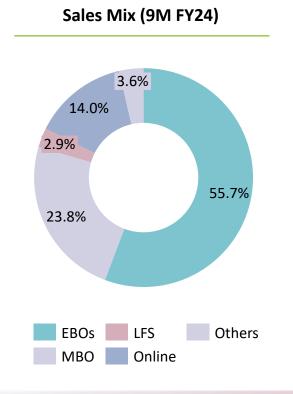




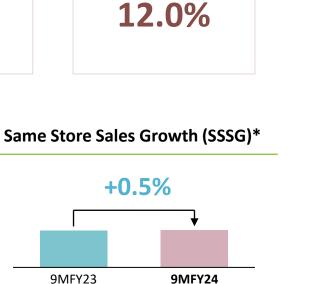




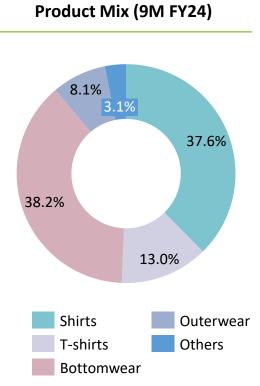






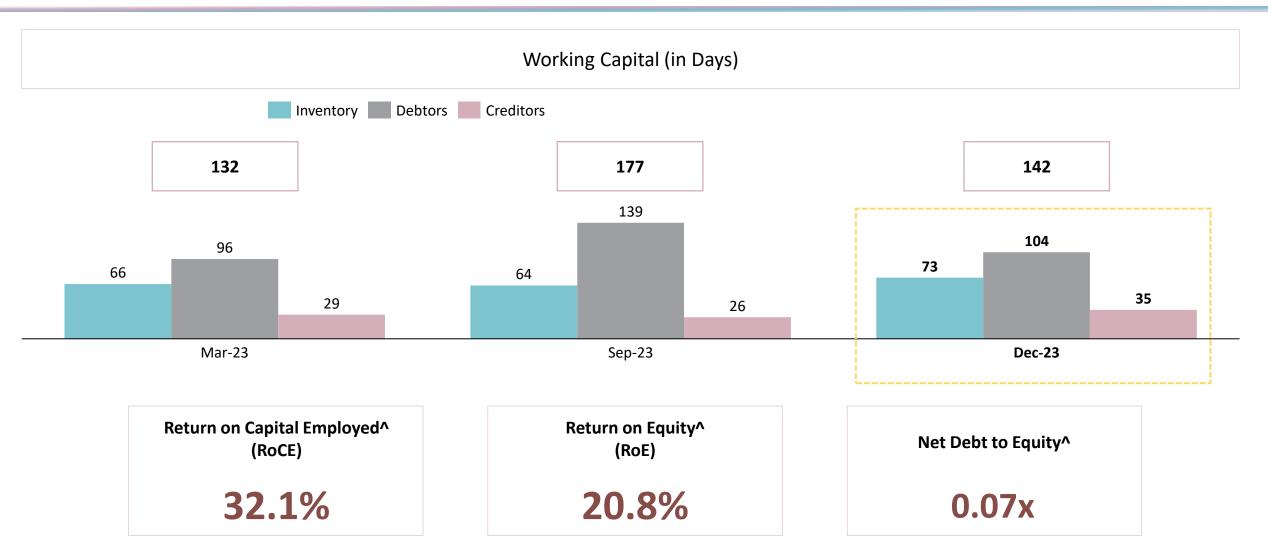


PAT Margin



Cash Flow & Balance Sheet





RoCE = EBIT / Average Capital Employed. (Capital Employed = Total Equity + Long Term Debt + Short Term Debt)
RoE = PAT / Average Equity

Consolidated Profit & Loss Statement



Profit & Loss (in Rs. Crore)	Q3 FY24	Q3 FY23	YoY	9M FY24	9M FY23	YoY
Total Revenue	150.1	130.5	15%	434.3	365.4	19%
Cost of Materials Consumed	60.3	55.1		182.6	153.5	
Gross Profit	89.8	75.4	19%	251.7	211.9	19%
Gross Margin	59.8%	57.8%		58.0%	58.0%	
Employee Cost	6.9	6.7		23.9	19.7	
Other Expenses	40.4	25.9		98.2	69.0	
EBITDA	42.5	42.8	-1%	129.6	123.2	5%
EBITDA Margin	28.3%	32.9%		29.8%	33.7%	
Other Income	1.1	1.0		3.2	3.6	
Depreciation	16.2	12.8		46.1	39.0	
EBIT	27.4	31.0	-12%	86.7	87.8	-1%
Finance Cost	6.7	5.1		17.7	13.0	
Profit before Tax	20.7	25.9	-20%	69.0	74.8	-8%
Tax	5.1	6.7		16.9	18.9	
PAT	15.6	19.2	-20%	52.1	55.9	-7%
PAT Margin	10.4%	14.7%		12.0%	15.3%	
EPS (in Rs.)	2.42	3.01		8.11	8.69	

Since the Company turned 25 this year, there has been a one-time ex-gratia payment to employees to the tune of Rs. 1.7 crores

In Q3 FY24, Branding & Advertising spends amounted to Rs. 12.8 crores as compared to Rs. 4.5 crores in Q3 FY23, an increase of Rs. 8.3 crores

In 9M FY24, Branding & Advertising spends have increased to Rs. 23.7 crores as compared to Rs. 12.2 crores in 9M FY23

Outsourced Manpower costs have increased by Rs. 2.6 crores in Q3 FY24 & by Rs. 7.3 crores in 9M FY24 on account of additional staff for the larger warehouse at Bangalore

Consolidated Balance Sheet



EQUITY AND LIABILITIES (in Rs. Crore)	30-Sept-23	31-Mar-23
Equity		
Share Capital	12.9	3.2
Other Equity	305.1	278.1
Total Equity	318.0	281.4
Non Current Liabilities		
Borrowings	5.1	6.8
Lease liabilities	170.6	151.2
Financial Liabilities	37.8	35.5
Provision	3.9	3.8
Total Non Current Liabilities	217.4	197.3
Liabilities		
Borrowings	43.0	3.3
Lease liabilities	33.4	30.6
Trade payables	37.2	42.5
Other financial liabilities	1.1	2.3
Current tax liabilities (net)	5.7	-
Other current liabilities	41.5	14.5
Provisions	3.7	2.6
Total Current Liabilities	165.6	95.8
TOTAL EQUITY & LIABILITIES	701.0	574.5

ASSETS (in Rs. Crore)	30-Sept-23	31-Mar-23
Non Current Assets		
Property, plant and equipment	66.1	61.5
Capital work-in-progress	1.4	0.2
Intangible assets	0.3	0.4
Right-of-use assets	192.0	173.1
Investment Property	1.6	1.7
Financial asset	16.5	12.7
Deferred tax assets (net)	26.0	20.3
Non Current Tax Assets	1.5	1.5
Other non-current assets	15.5	15.5
Total Non-Current Assets	320.9	286.8
Current Assets		
Inventories	121.5	113.4
Financial Assets		
Trade receivables	224.6	137.3
Cash and cash equivalents	0.7	8.1
Bank balances	0.8	0.8
Other financial assets	5.0	8.0
Other current assets	27.5	20.0
Total Current Assets	380.1	287.6
TOTAL ASSETS	701.0	574.5

Consolidated Cash Flow Statement



Cash Flow Statement (in Rs. Crore)	H1 FY24	H1 FY23
Net Profit Before Tax	48.3	48.8
Adjustments for: Non - Cash Items / Other Investment or Financial Items	39.1	81.8
Operating profit before working capital changes	87.4	130.6
Changes in working capital	-81.1	-144.7
Cash generated from Operations	6.3	-14.2
Direct taxes paid (net of refund)	-11.7	-10.5
Net Cash from Operating Activities	-5.4	-24.7
Net Cash from Investing Activities	-13.2	7.0
Net Cash from Financing Activities	11.6	-14.9
Net Decrease in Cash and Cash equivalents	-7.0	-32.6
Add: Cash & Cash equivalents at the beginning of the period	7.7	36.2
Cash & Cash equivalents at the end of the period	0.7	3.6



Credo Brands Marketing Limited (MUFTI) was listed on the Stock Exchanges (NSE & BSE) on 27th December 2023

'Mufti' - Redefining Menswear



Creative, Bold and Expressive Clothing for the Contemporary Indian Man



Focus on expressiveness and boldness in our designs differentiates us from competition



1,818 touchpoints with 413 EBOs in 230 towns & cities in India

Presence in 592 cities in India^



Diverse products range under the midpremium to premium price range of clothing in India



Comprehensively focus on the design and outsource manufacturing



Strong brand recall amongst customers with a database of over **2 million customers** on "Muftisphere"



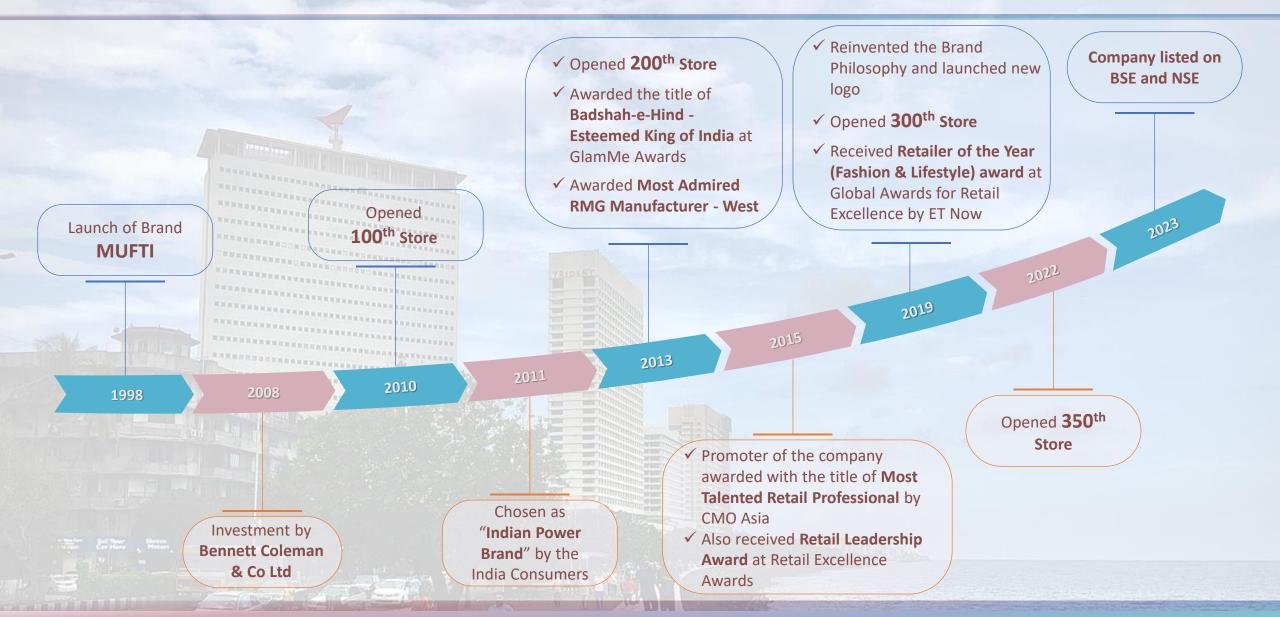
Network of **48 fabric and accessories suppliers** and **48+ manufacturing partners**

Providing a meaningful wardrobe solution for multiple occasions in a customer's life

^As of December 31,2023

Our Journey





Reinvented Brand Identity



THE STORY OF OUR LOGO











Signifying and reiterating our status as a home-grown brand of Indian origin







Coherent merchandise display at stores to communicate our lifestyle thought to the end consumer

Reinvented Merchandise Architecture



AUTHENTIC



Daily Casuals

RELAXED



Holiday Casuals

URBAN



Party-Wear

ATHLEISURE



Lounge-Wear

Increasing our share of customer's wallet by providing designs suited for specific occasions in our customer's life

Reinvented Retail Identity











COMPANY DIFFERENTIATORS

Company Differentiators



1

Wide Range of Products for Multiple
Occasions

2

Strong Brand Equity with Presence
Across Categories

3

Multi-channel, Pan-India Distribution
Extending from Major Metros to Tier3 Cities

4

EBOs Prime Distribution
Channel Offering Holistic In-Store
Brand Experience and Enhancing
Brand Visibility

5

Scalable and Asset Light
Business Model

6

Driven Through Longstanding
Relationships with Partners from the
Back-End to Front-End

7

Systems Driven Processes and Analytical Capabilities Enable Data Based Decision Making

8

Financially Stable Business Model
With Demonstrated History of
Profitable Growth

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Experienced Board of Directors with a Proficient Team Committed to the Brand's Philosophy

1. Wide Range of Products for Multiple Occasions



Focus on creativity, expressiveness and boldness in designs to provide a youthful appearance









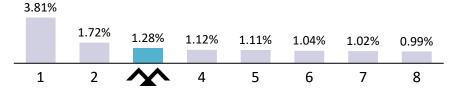
Among brands offering the most balanced mix of products across Topwear, Bottomwear and Outerwear*

2. Strong Brand Equity with Presence Across Categories

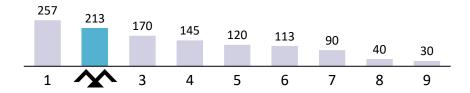


Recognized brand with 25 years of presence in India

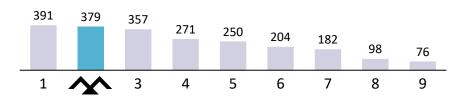
Share of Men's Casual Led Western Wear Players in the Mid Price+ Branded Market – FY2022



Cities Presence - Key Players in Men's Western Wear Market

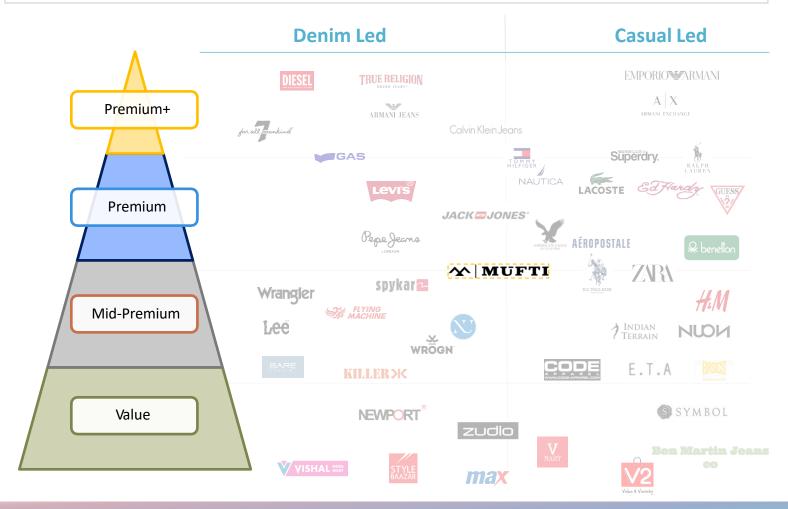


Number of stores – Key Players in Men's Western Wear Market



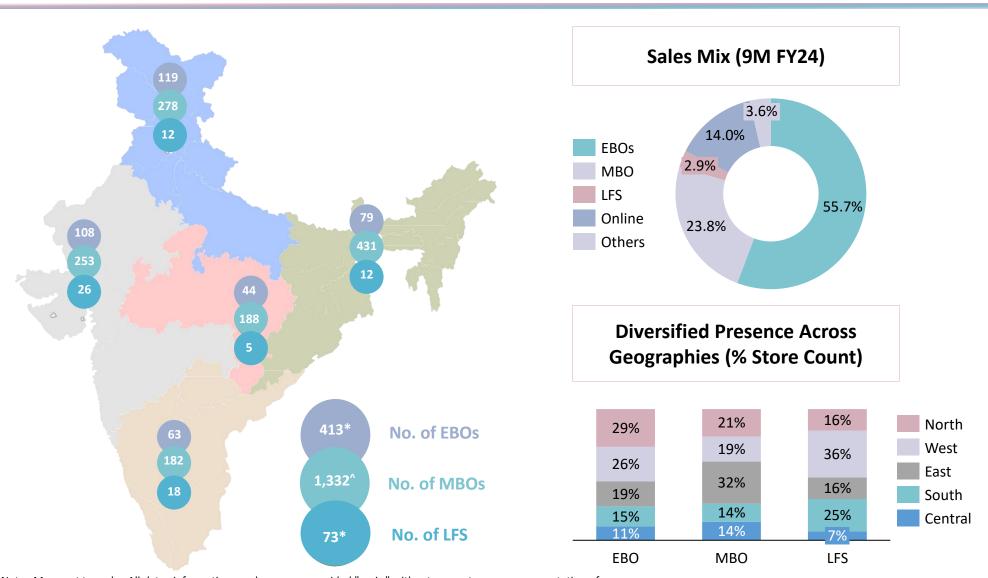
Number Series represents competitor in the series

Prominent focus on casual wear in the mid-premium to premium price range



3. Multi-channel having Pan-India Distribution





Retail Touchpoints

1,818

Cities Present

592

EBO – Cities Present

230

High Streets, Malls & Airports

Top 8 cities & Tier I

~40% of stores

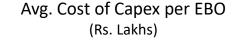
Tier II & III

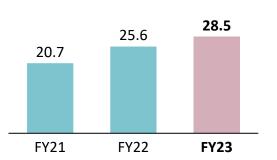
~60% of stores

Note: Maps not to scale. All data, information, and maps are provided as is without warranty or any representation of accuracy

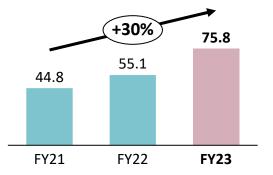
4. EBOs Offering Holistic In-Store Brand Experience and Enhancing Brand Visibility...





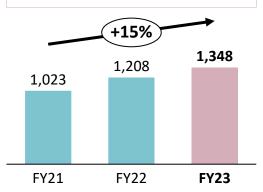


Avg. Revenue per EBO (Rs. Lakhs)

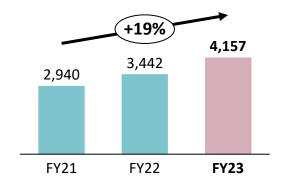




Avg. Revenue per product sold (Rs.)



Avg. ticket value per bill for EBOs (Rs.)



EBOs central to our growth strategy

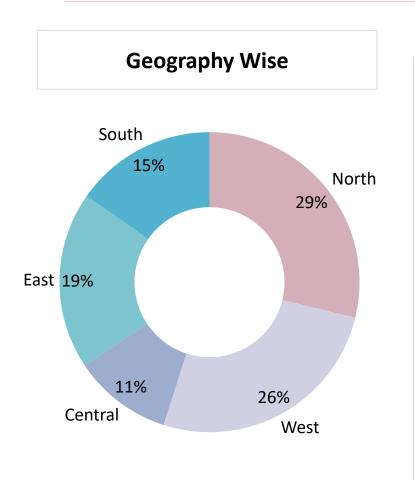
- ✓ Store locations identified to reach out to maximum number of target consumers
- ✓ In-store communications and visuals, store facades and store shutters utilized for advertising
- ✓ Identifiable and standardized colors and typography across packaging materials

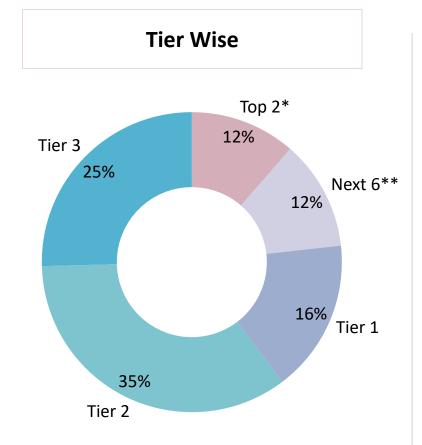
- ✓ Deliver high quality standardized
- ✓ Enhance brand visibility
- Increase awareness within each
- ✓ Create high brand recall amongst

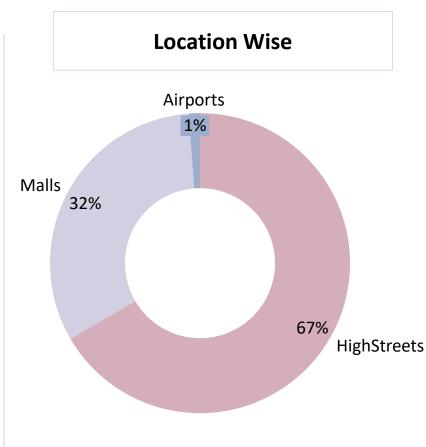
... with an evenly spread PAN-India network



413 EBO's in 230 cities; evenly spread pan-India EBO network







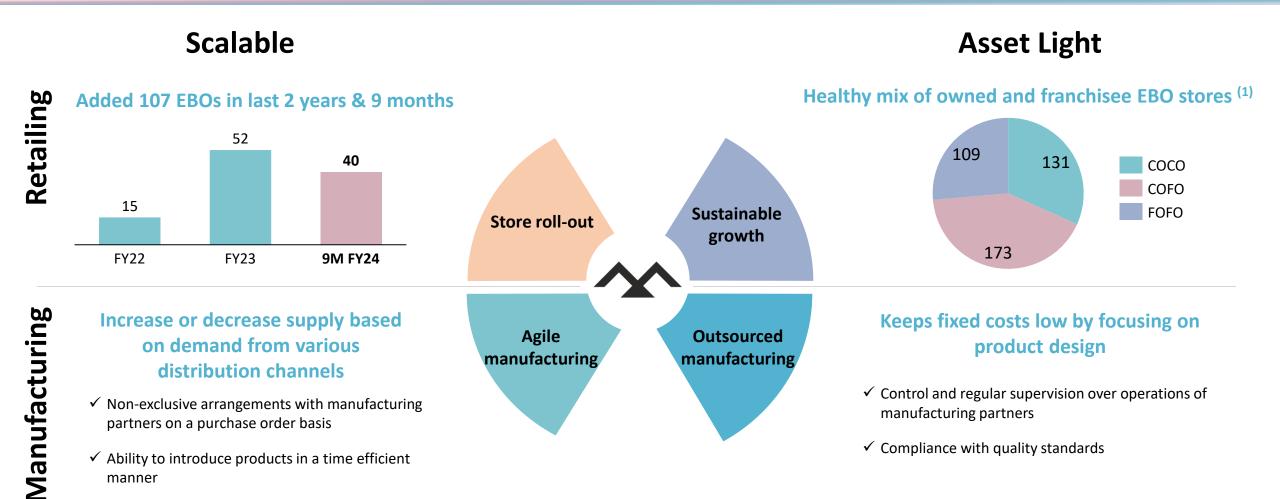
As of December 31, 2023

23

^{*}Includes Greater Mumbai, Maharashtra (consisting of Bhiwandi, Mumbai, Navi Mumbai, Thane and Vasai) and Delhi NCR (consisting of Faridabad, Ghaziabad, Gurgaon, New Delhi and Noida)

5. Scalable and Asset Light Business Model





Enables optimization, from procurement to distribution and employee costs, leading to sustained profitability

6. Driven Through Longstanding Relationships with Partners





Sourcing Partners

48

Fabric and accessories suppliers

8 years

Average association of Top-5 suppliers

Arvind Limited, NSL Textiles Limited, RSWM Limited and Birla Century

Centralized ordering to meet timelines for each stage of production



Manufacturing Partners

Over **48**

Manufacturing Partners

8 years

Average association of Top-5 suppliers

Distributed manufacturing to optimize procurement costs



Franchisee Partners

52%

of franchisees associated with Mufti for over 5 years

Over **10** years
Association of some franchisee partners

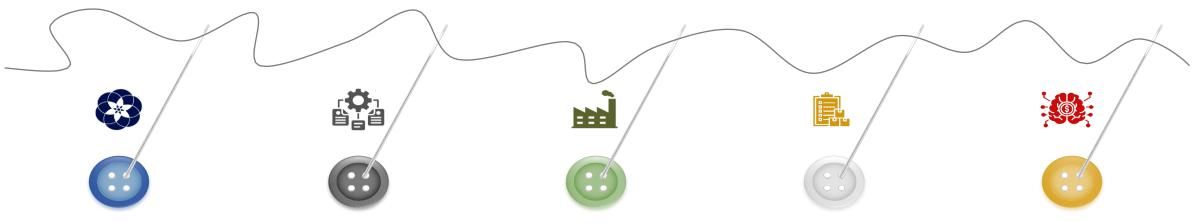
Delivering a coordinated look and feel in stores



7. Systems Driven Processes and Analytical Capabilities Enable Data Based Decision-making



Strong In-house Design Competencies To Deliver Innovative And High-quality Products



Product Design

- Experienced in-house 17
 member design team with
 202 years cumulative
 experience.
- ✓ Track global trends to create a design album 682 designs created and produced during the six months period ended September 30, 2023.

Procurement

- ✓ Centralized sourcing of fabrics & accessories ensuring supply to manufacturing partners are cost- efficient, timely and of consistent quality
- ✓ Multiple levels of quality checks to ensure the right fabric quality

Manufacturing

- Ensures timely deliveries to deliver a coordinated look in stores.
- ✓ Various inline quality assurance systems in place to ensure garment conversion of desired quality

Tech-enabled Inventory Management System

- ✓ Ensures optimum inventory at stores as well as at the 142,700 sq. feet mother warehouse in Bengaluru, Karnataka
- Moving inventory across geographies based on real time analysis of sales

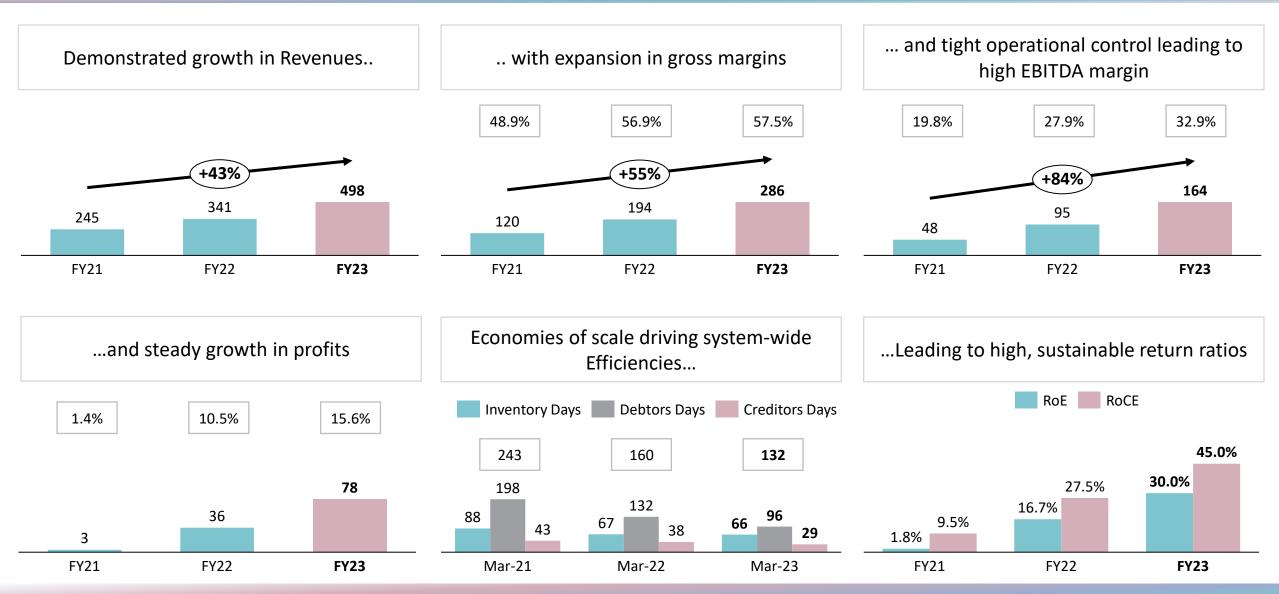
Business Intelligence Tool

- ✓ QlikView for data analytics and management reporting
- ✓ In process of evaluating and implementing artificial intelligence and machine learning based software across EBO stores

Entirety of supply chain managed end-to-end on ERP Ginesys

8. Financially Stable Business Model With Demonstrated History of Profitable Growth





9. Experienced Board of Directors...





Mr. Kamal Khushlani PROMOTER, CHAIRMAN AND MANAGING DIRECTOR

- 1st generation entrepreneur
- >30 years experience in apparel retail
- B.Com degree (University of Mumbai)



Mrs. Poonam Khushlani
PROMOTER AND WHOLE TIME
DIRECTOR

- Co-founder
- >25 years experience in apparel retail



Dr. Manoj NakraNON EXECUTIVE DIRECTOR

- Undergraduate degree in mechanical engineering (IIT Delhi), PGDM (IIM Bangalore), Executive Doctor of Management (Case Western Reserve University)
- Co-founder of SCIP Services and Solutions Private Limited, a SaaS platform company
- Independent director in Arvind Fashions Limited, previously associated with Apparel Group, UAE as Director, Strategy



Mr. Amer Jaleel INDEPENDENT DIRECTOR

- B.Com degree (Smt. Mithibai Motiram Kundnani College of Commerce and Economics, University of Bombay)
- Was named as Group Chairman and Chief Creative Officer of MullenLowe Lintas Group



Mr. Paresh
Bambolkar
INDEPENDENT DIRECTOR

- Fellow member at the ICAI
- Ex-proprietor of M/s. P V Bambolkar & Co. Chartered Accountants
- Currently director at Desire 4 India Private Limited



Mrs. Ramona
Jogeshwar
INDEPENDENT DIRECTOR

- Masters degree in management studies (Somaiya Institute of Management Studies and Research, University of Mumbai)
- Partner at M/s. Konark Engineers
- Previously associated with Kangaroo Kids Education Limited

...with a Proficient Team Committed to the Brand's Philosophy



Mr. Kamal Khushlani

Promoter, Chairman & Managing Director

Right from Company Inception Experience > 30 years

Mrs. Poonam Khushlani

Promoter & Whole Time Director

Right from Company Inception Experience > 25 years

Mr. Rasik Mittal

Chief Financial Officer (CFO)

With the Company since 2019 (4+ years) Experience > 34 years

Mr. Sanjay Kumar Mutha

Company Secretary & Compliance Officer

With the Company since 2023 (1+ years) Experience > 21 years

Mr. R.V. Subramaniam

Vice President
Creatives & Design Team

With the Company since 2019 (4+ years) Experience > 22 years

Mr. Biswajeet Ghosal

Vice PresidentRetail & Business Development

With the Company since 2019 (4+ years)
Experience > 30 years

Mr. Mohit Bhagnari

Vice PresidentPartner, Retail

With the Company since 2012 (11+ years) Experience > 28 years

Mr. Haresh M.

Vice PresidentSourcing & Vendor Development

With the Company since 2011 (12+ years)
Experience > 37 years

Mr. Samar Patel

Vice President
Planning, Monitoring & Merchandising

With the Company since 2008 (15+ years) Experience > 16 years

Mr. Alpesh Mehta

HeadDistributor Partner Relationship

With the Company since 2020 (3+ years)
Experience > 29 years

Mr. Pravin Gandhi

Vice President
Operations & Procurement

With the Company since 2010 (13+ years)
Experience > 23 years

Prestigious Awards Received by the Company







GROWTH DRIVERS

Growth Drivers





Expand domestic store network in existing and new cities

- ✓ Identified several markets as having potential for opening further EBOs
- ✓ Leverage existing store network and knowledge to tap this growth opportunity
- ✓ Offers the potential for market share gains, increased brand recognition and economies of scale

2

Enhancement of brand appeal through focused marketing initiatives

- ✓ Project a brand image based on our style / vision / philosophy
- ✓ Targeted marketing initiatives



Deeper penetration to grow sales through online channels

- ✓ Capitalizing on the increasing e-commerce demand in Indian retail
- ✓ Grow share of sales from own website and ecommerce partners
- ✓ Invest in growing social media presence
- ✓ Acquire new customers assisted by a team dedicated on driving ecommerce



Focused expansion of product portfolio to become a men's lifestyle brand

- ✓ Evolve brand Mufti as a 360°men's lifestyle brand
- Design team currently considering designing a line of shoes, caps and socks



Leverage technology to improve supplychain management and enhance customer experience

- ✓ Invest further in IT infrastructure to improve productivity and increase operating efficiency
- ✓ Customize buying experience of customers, both in-store as well as online
- ✓ Tailor outreach programmes and marketing to suit specific customer behaviour patterns



INDUSTRY OVERVIEW

Organized Market Share to Reach ~60% by FY'27 for Men's Apparel

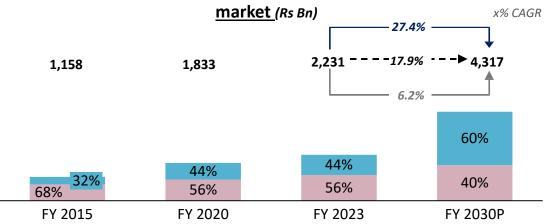
Growth

Drivers



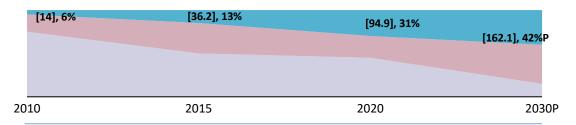




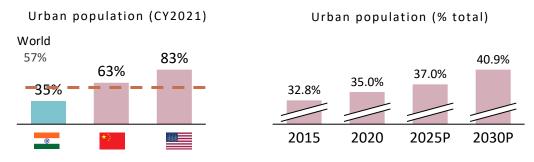


Growing middle class

Households by Annual Earnings [# mn], % of total households <US\$ 5K US\$ 5-10K US\$ 10-50K >US\$ 50K



Increasing urbanization in India





x% CAGR



Source: Technopak Report.

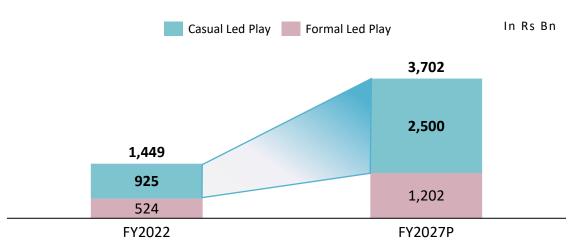
India's Predisposition Towards Casual Wear has Grown Exponentially

Growth

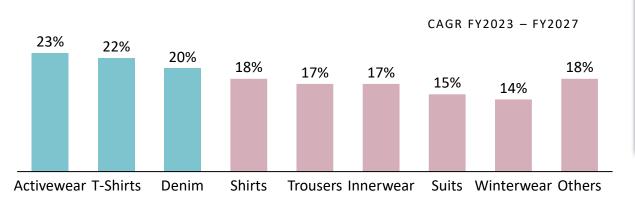
Drivers



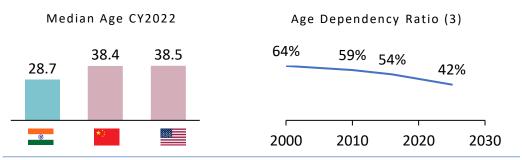
Causal (1) and formal led play in total men's western wear market



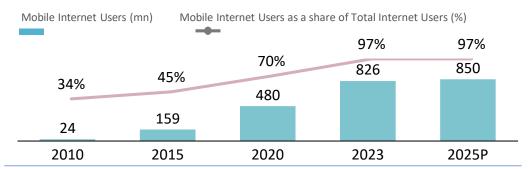
Men's western wear market by product (2)



One of the youngest populations globally



Growth of digital penetration in India



Evolving corporate dress code



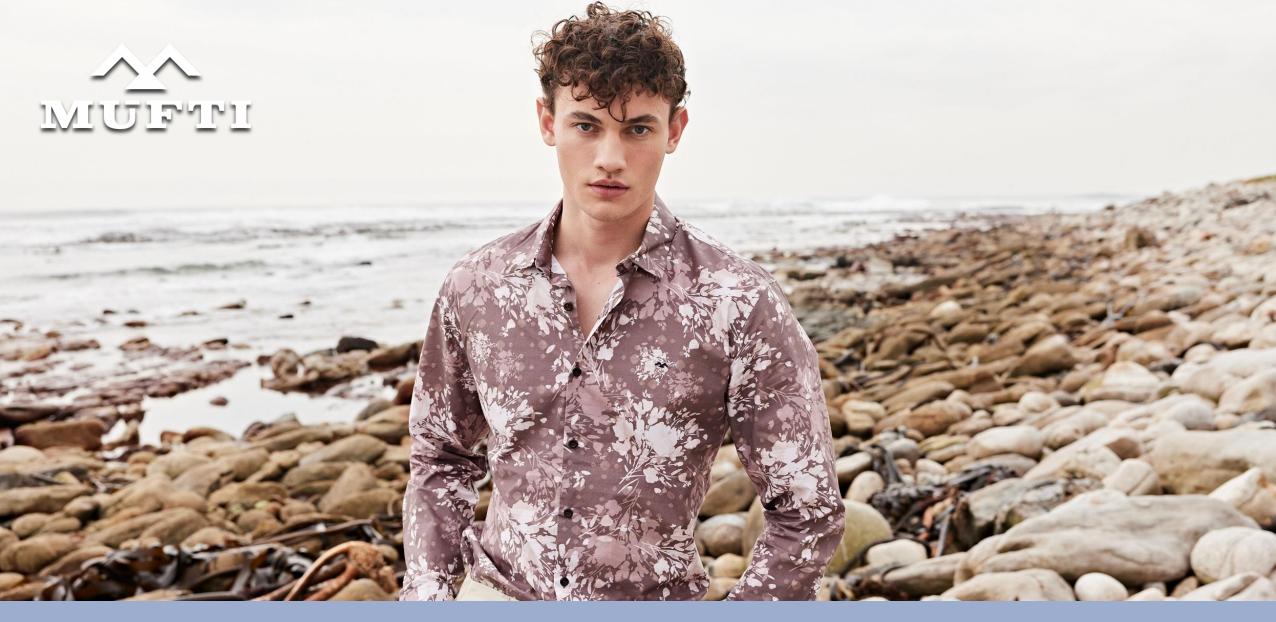
Ready-to-stitch



Formal wear



Friday dressing



HISTORICAL FINANCIALS

Consolidated Profit & Loss Statement



Profit & Loss (Rs. In crore)	FY23	FY22	FY21
Revenue from Operations	498.2	341.2	244.8
Raw Material Cost	211.9	147.1	125.0
Gross Profit	286.2	194.1	119.8
Gross Profit Margin	57.5%	56.9%	48.9%
Employee Cost	26.8	29.2	21.8
Other Expenses	95.6	69.8	49.5
EBITDA	163.9	95.1	48.5
EBITDA Margin	32.9%	27.9%	19.8%
Depreciation	53.4	45.9	44.1
Other Income	11.1	13.7	16.3
EBIT	121.6	62.9	20.7
Finance Cost	17.8	15.0	16.7
Profit Before Tax	103.8	47.8	4.0
Tax	26.3	12.1	0.6
Profit After Tax	77.5	35.7	3.4
Profit After Tax Margin	15.6%	10.5%	1.4%
EPS	12.06	5.60	0.54

Consolidated Balance Sheet



Assets (Rs. In crore)	FY23	FY22	FY21
Property Plant & Equipment	61.5	40.3	38.7
Capital Work in Progress	0.2	0.6	0.4
Right of Use Asset	173.1	137.1	126.5
Investment Property	1.7	1.7	1.7
Intangible assets	0.4	0.1	0.2
Financial Assets	12.7	15.1	15.9
Deferred Tax Asset (Net)	20.3	15.8	12.0
Non - Current Tax Assets	1.5	1.9	0.1
Other Non - Current Assets	15.5	11.7	8.5
Non - Current Assets	286.8	224.3	204.1
Inventories	113.4	65.7	58.6
Financial Assets			
(i) Trade receivables	137.3	123.6	122.4
(ii) Cash and cash equivalents	8.1	50.7	25.3
(iii) Bank Balance & Other than above	0.8	0.8	0.7
(iv) Other Financial Assets	8.0	3.5	1.1
Other Current Assets	20.0	7.6	4.8
Current Assets	287.7	251.8	212.9
Total Assets	574.5	476.1	417.0

Equity & Liabilities (Rs. in crore)	FY23	FY22	FY21
Share Capital	3.2	3.2	3.2
Other Equity	278.1	232.5	189.1
Total Equity	281.4	235.7	192.3
Financial Liabilities			
(i) Borrowings	6.8	10.1	13.4
(ii) Lease Liabilities	151.2	111.1	104.6
(iii) Other Financial Liabilities	35.5	31.7	28.2
Provisions	3.8	3.5	4.2
Non-Current Liabilities	197.4	156.4	150.4
Financial Liabilities			
(i) Borrowings	3.3	3.4	1.8
(ii) Lease Liabilities	30.6	29.7	24.3
(iii) Trade Payables	42.5	36.7	34.7
(iv) Other Financial Liabilities	2.3	1.1	1.0
Provisions	2.6	1.8	2.4
Current tax liabilities (net)	-	-	2.8
Other current liabilities	14.5	11.4	7.2
Current Liabilities	95.8	84.0	74.3
Total Equity & Liabilities	574.5	476.1	417.0

Consolidated Cash Flow Statement



Particulars (Rs. in crore)	FY23	FY22	FY21
Net Profit Before Tax	103.8	47.8	4.0
Adjustments for: Non-Cash Items / Other Investment or Financial Items	64.0	60.8	46.4
Operating profit before working capital changes	167.8	108.7	50.4
Changes in working capital	-64.6	-10.6	45.4
Cash generated from Operations	103.2	98.1	95.8
Direct taxes paid (net of refund)	-30.8	-19.7	-0.2
Net Cash from Operating Activities	72.4	78.4	95.6
Net Cash from Investing Activities	-19.1	-28.0	-5.9
Net Cash from Financing Activities	-81.9	-39.0	-66.1
Net Change in Cash and Cash equivalents	-28.6	11.4	23.6
Add: Cash & Cash equivalents at the beginning of the period	36.3	24.9	1.2
Cash & Cash equivalents at the end of the period	7.7	36.3	24.9



THANK YOU!

Company: Credo Brands Marketing Limited

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