

ICRA Limited

October 24, 2019

BSE Limited Phiroze Jeejeebhoy Towers Dalal Street Mumbai 400 001, India Scrip Code: 532835 National Stock Exchange of India Limited Exchange Plaza, Plot no. C/1, G Block Bandra-Kurla Complex Bandra (East) Mumbai - 400 051, India Symbol: ICRA

Dear Sir/Madam,

Sub: - Investor Presentation, Q2 FY20

Pursuant to the applicable regulations of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed Investor Presentation, Q2 FY20.

Kindly take the above on record.

Regards,

Sincerely,

(S. Stakeb Rahman) Company Secretary & Compliance Officer

Encl.: As above

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ICRA Group Structure





Performance Review: ICRA Limited



Operating Environment

- Bank credit grew by 8.7% y-o-y during Q2FY20. NBFC and retail segments continue to remain key drivers of credit growth.
- Bond issuances witnessed a growth of 7.4% y-o-y during Q2FY20, driven by public sector undertakings (PSUs) whereas private sector issuance continue to decline. Commercial paper outstanding de-grew ~9% (q-o-q) in Q2FY20.
- Structured Finance volumes (PTCs) continued to grow strongly at ~35% (y-o-y) in Q2FY20 backed by large transactions in Asset-backed securities (ABS) and Mortgage-backed securities (MBS).



ICRA Standalone: Financial Highlights

- For the quarter ended September 30, 2019 the Company's operating income was ₹50.9 crore, as against ₹56.5 crore in the corresponding quarter of the previous financial year. The decline in operating revenue mainly reflects the subdued demand for funding from the industrial sector and continued risk aversion to funding certain large NBFCs/HFCs.
- The other income in the quarter dipped by 32.5% from the year-ago quarter, mainly due to dividend received from one of the subsidiaries during the corresponding quarter of the previous year, however, no such dividend was received during the current quarter.
- PBT for the quarter was lower by 50.3% at ₹ 18.3 crore, as against ₹ 36.7 crore in the corresponding quarter of the previous financial year. PBT mainly declined due to higher legal and professional charges and provisions for bad debts.
- PAT for the quarter was lower by 53.9% at ₹ 13.1 crore, as against ₹28.4 crore in the corresponding quarter of the previous financial year.

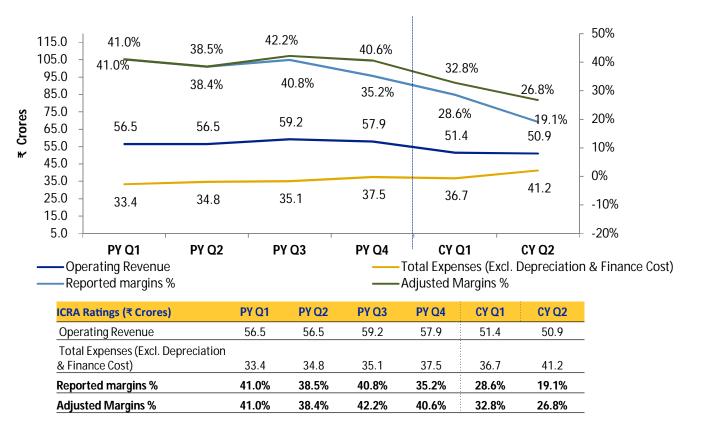


ICRA Standalone: Financials

	Standlone								
Particulars (Rs. Crore)	FY 19 Q2	FY 20 Q2	Variance Rs	Variance %	FY 19 H1	FY 20 H1	Variance Rs	Variance %	
Income									
Revenue from operations	56.5	50.9	(5.5)	-9.8%	113.0	102.3	(10.7)	-9.5%	
Other income	15.6	10.5	(5.1)	-32.5%	24.4	20.6	(3.8)	-15.4%	
Total income	72.0	61.4	(10.6)	-14.7%	137.4	122.9	(14.4)	-10.5%	
Expenses									
Employee benefits expenses	27.2	28.8	1.7	6.1%	54.8	56.6	1.8	3.2%	
Finance costs	0.0	0.5	0.5		0.0	0.8		0.0%	
Depreciation and amortisation expenses	0.6	1.5	0.9	156.9%	1.1	2.7	1.6	148.3%	
Other expenses	7.6	12.4	4.8	63.4%	13.3	21.3	8.0	60.6%	
Total expenses	35.3	43.2	7.8	22.2%	69.2	81.3	11.4	16.5%	
Profit before tax	36.7	18.3	(18.4)	-50.3%	68.2	41.6	(25.9)	-37.9%	
Total tax expense	8.3	5.2	(3.2)	-37.9%	17.1	13.6	(3.5)	-20.2%	
Profit after tax	28.4	13.1	(15.3)	-53.9%	51.1	28.0	(22.4)	-43.8%	
Other comprehensive income, net of income tax	0.1	(0.1)	(0.2)		0.0	(0.2)	(0.3)		
Total comprehensive income	28.4	13.0	(15.5)	-54.4%	51.2	27.8	(23.4)	-45.7%	
Operating margins%	38.5%	19.1%			39.7%	23.1%			
Adjusted margins%*	38.4%	26.8%			39.7%	29.4%			

* Adjustments mainly pertain to (i) impact of Ind AS116 and (ii) certain one-time expenses.

ICRA Standalone: Profit & Loss (Quarterly Performance)

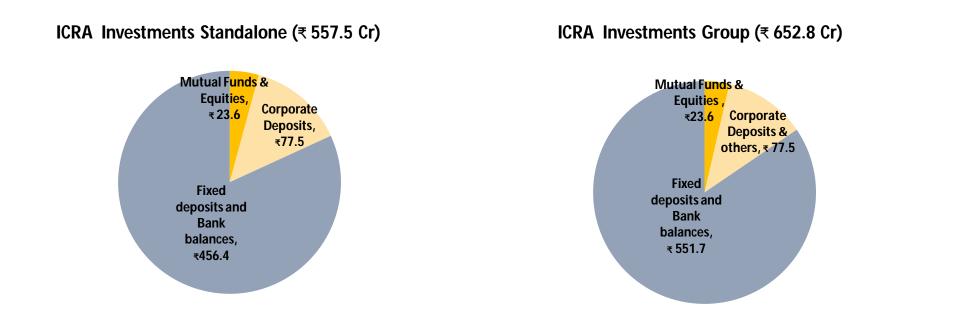


ICRA

A MOODY'S INVESTORS SERVICE COMPANY



ICRA: Investments as on Sep 30, 2019



• YTD Yield: 7.27% (CAGR) on MF, 7.23 % on Bank deposits, 8.21% on Corporate Deposits



ICRA: Challenges and Risk Factors

- Despite several policy measures, investment activity yet to show a meaningful revival
- Adverse yield movement
- Ease of access and relative cost economics of overseas funding alternatives
- Adverse changes in regulations
- Reputation related risks
- Competitive pressures from other Rating Agencies
- Ability to retain/attract quality manpower; rising compensation and related costs
- Pricing and cost pressures



Performance Review: ICRA Group



ICRA Group: Financial Highlights

- For the quarter ended September 30, 2019, revenue from operations was ₹ 77.6 crore, as against ₹ 81.1 crore in the corresponding quarter of the previous financial year, reflecting a de-growth of 4.2%.
- The other income in the quarter increased by 1.9% as compared to corresponding quarter of the previous financial year.
- PBT for the quarter was lower by 27.8% at ₹ 27.2 crore, as against ₹ 37.7 crore in the corresponding quarter of the previous financial year.
- PAT for the quarter was lower by 28.0% at ₹ 19.3 crore, as against ₹26.8 crore in the corresponding quarter of the previous financial year.



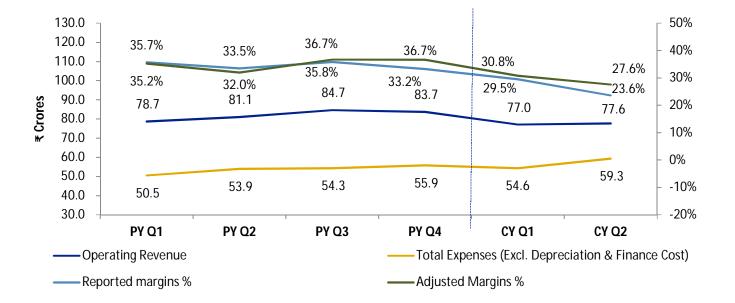
ICRA Group: Consolidated Financials

Particulars (Rs. crores)	ICRA Consolidated								
	FY 19 Q2	FY 20 Q2	Variance Rs	Variance %	FY 19 H1	FY 20 H1	Variance Rs	Variance %	
Income							-		
Revenue from operations	81.1	77.6	(3.4)	-4.2%	159.7	154.7	(5.1)	-3.2%	
Other income	11.9	12.1	0.2	1.9%	22.2	23.8	1.6	7.3%	
Total income	93.0	89.8	(3.2)	-3.5%	181.9	178.5	(3.4)	-1.9%	
Expenses									
Employee benefits expenses	40.4	42.8	2.4	6.0%	81.2	84.6	3.4	4.2%	
Finance costs	0.0	0.6	0.6		0.0	0.9	0.9	0.0%	
Depreciation and amortisation expenses	1.4	2.7	1.3	99.7%	2.6	5.0	2.4	91.8%	
Other expenses	13.5	16.5	2.9	21.5%	23.3	29.3	6.0	25.8%	
Total expenses	55.3	62.6	7.3	13.1%	107.1	119.8	12.7	11.9%	
Profit before tax	37.7	27.2	(10.5)	-27.8%	74.8	58.7	(16.1)	-21.6%	
Total tax expenses	10.9	7.9	(3.0)	-27.3%	22.0	18.8	(3.2)	-14.4%	
Profit after tax	26.8	19.3	(7.5)	-28.0%	52.8	39.9	(13.0)	-24.6%	
Other comprehensive income, net of income tax	0.1	(0.1)	(0.2)		0.1	(0.3)	(0.3)		
Total comprehensive income	26.9	19.2	(7.7)	-28.7%	52.9	39.6	(13.3)	-25.1%	
Minority interest	0.2	0.2	(0.0)	-8.3%	0.2	0.5	0.2	117.7%	
Net profit after taxes and minority interest	26.7	19.0	(7.7)	-28.9%	52.7	39.1	(13.5)	-25.7%	
Operating margins%	33.5%	23.6%			34.6%	26.4%			
Adjusted margins%*	32.0%	27.6%			32.9%	28.4%			

* Adjustments mainly pertain to (i) impact of Ind AS116 (ii) Export incentives and (iii) certain one-time expense.



ICRA Group: Profit & Loss (Quarterly Performance)



ICRA Group (₹ Crores)	PY Q1	PY Q2	PY Q3	PY Q4	CY Q1	CY Q2
Operating Revenue	78.7	81.1	84.7	83.7	77.0	77.6
Total Expenses (Excl. Depreciation & Finance Cost)	50.5	53.9	54.3	55.9	54.6	59.3
Reported margins %	35.8%	33.5%	35.8%	33.2%	29 .5%	23.6%
Adjusted Margins %	35.2%	32.0%	36.7%	36.7%	30.8%	27.6%



ICRA Group: Segment-wise Composition

Revenue Composition *	Q2 FY 19 Rs. Cr	FY 19 %	Q2 FY 20 Rs. Cr	FY 20 %
Ratings	57.1	70.0%	52.5	66.7%
Consultancy	5.1	6.2%	5.1	6.5%
Outsourced and Information Services	19.5	23.8%	21.2	26.8%
Total Operating Income	81.6	100.0%	78.8	100.0%

Operating Profit*	Q2 FY 19 Rs. Cr	FY 19 %	Q2 FY 20 Rs. Cr	FY 20 %
Ratings	21.7	82.3%	8.6	53.7%
Consultancy	(2.3)	-8.9%	(0.6)	-3.9%
Outsourced and Information Services	7.0	26.6%	8.1	50.2%
Total Segmental Profits (OPBDIT)	26.4	100.0%	16.1	100%

*Without adjustment of Inter company revenue



ICRA Group

Consulting Services

• Operating revenue of consulting business was up by 1.4% y-o-y in Q2FY20 as the inflow of mandate was better against the corresponding quarter. Lower provisioning on account of legacy projects has led to a reduction in losses.

Outsourcing and Information Services

• Operating revenue recorded a growth of 13% y-o-y in Q2FY20 (excluding export incentive), driven by growth in volumes of domestic and global businesses, including marginal benefit of rupee depreciation.

Merger of two wholly-owned subsidiaries

- The Board had approved the merger of two of its wholly-owned subsidiaries ICRA Management Consulting Services Limited ("Transferor Company"), involved in consulting services, with ICRA Online Limited ("Transferee Company"), involved in outsourcing and information services, subject to requisite approvals. The National Company Law Tribunal ("NCLT"), New Delhi and Kolkata have sanctioned the scheme of amalgamation filed by the Transferor Company and Transferee Company, respectively.
- The merger will be effective from the date on which the NCLT's order will be filed with the Registrar of Companies. The Company has given the accounting effect of the scheme in its quarterly financial results.



Disclaimer

This Investor Presentation contains certain forward-looking statements (including expectations and plans) that may be identified by words, phrases, or expressions such as "expected", "likely", "will", "would", "continue", "intend to", "in future", "opportunities" or their variations. These forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those reflected in the forward-looking statements. Factors that might cause such differences include, but are not limited to, those discussed under the sections titled "Business Outlook" and/or "Challenges/Risk Factors", which are a part of this review presentation. Readers are cautioned not to place undue reliance on these forwardlooking statements, which reflect management's analysis only as of the date hereof. The Company assumes no obligation to publicly update or otherwise revise any statements reflecting circumstances arising after the date hereof or to reflect the occurrence of underlying events, even if the underlying assumptions do not come to fruition.

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