

Ref: SSFL/Stock Exchange/2019-20/17 Date: October 31, 2019

To BSE Limited, Department of Corporate Services P. J. Towers, 25th Floor, Dalal Street, Mumbai - 400001 To – National Stock Exchange of India Limited, Listing Department Exchange Plaza, C-1, Block G Bandra Kurla Complex, Bandra (E) Mumbai – 400051

Scrip Code: 542759

Symbol: SPANDANA

Dear Sir/Madam,

Sub: Investor Presentation of the Company on the Unaudited Financial Results for the Quarter ended 30th September, 2019.

In continuation to our letter no. SSFL/Stock Exchange/2019-20/16 dated October 31, 2019, we hereby inform you that there were few typo errors in the Investor presentation submitted along with the aforesaid letter. The same has now been rectified and an updated copy of the presentation is enclosed herewith for your kind perusal and taking on record.

The aforesaid presentation may also be accessed on the website of the Company at www.spandanaindia.com.

Thanking you

For Spandana Sphoorty Financial Limited

Rakesh Jhinjharia Company Secretary Membership No.: F8325



Spandana Sphoorty Financial Limited

CIN - L65929TG2003PLC040648 Plot No.31 & 32, Ramky Selenium Towers, Tower A, Ground Floor, Financial Dist, Nanakramguda, Hyderabad - 500 032. Ph : +91 40 48126666, Fax : 040-44386640 contact@spandanaindia.com, www.spandanaindia.com





Spandana Sphoorty Financial Limited

....Committed to low-income households



Investor Presentation

October 2019



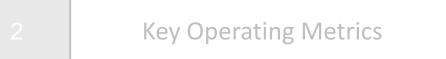
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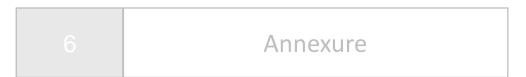
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3 Key Financial Metr	ics
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5 Learnings from Industry Cycles	1
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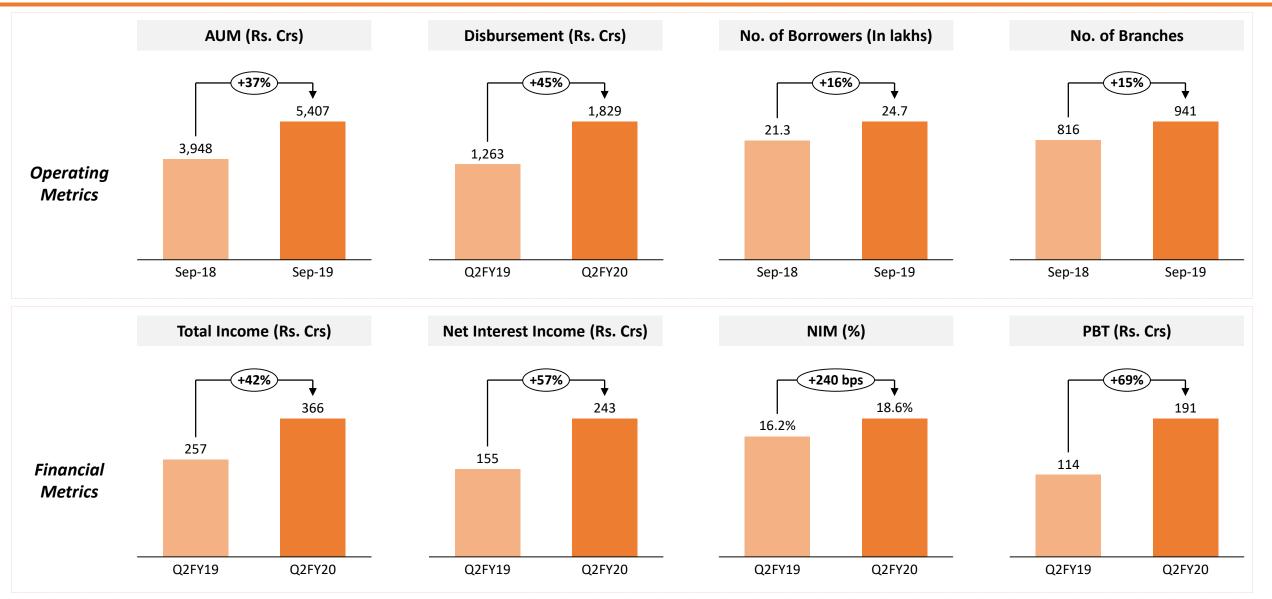
Performance Snapshot



Largest Microfinance Company in		Net Worth (Rs. Crs.) 2,377	Capital Adequacy 51.0%
2 nd Largest Microfinance Company 3 rd Largest Microfinance Company in I	Leverage 1.3x	GNPA / NNPA 0.77% / 0.09%	
25 lakh members a	nd 941 branches		
Gross Loan Portfolio (Rs. Crs)	Cost to Income Ratio	Pre-tax Ro	oA (%)
4,372 3,948	30.4% 24.9% 24.9% 20.3% FY18 FY19 Q2 FY19 Q2 FY20	12.7% 12.6% FY18 FY19	4.6% 11.9% Q2FY19 Q2FY20
3,166	Opex to AUM Ratio	Pre-tax R	oE (%)
	4.8% 4.6% 4.4% 4.1%	24.4%	+790 bps 35.4% 27.5%
Mar-18 Mar-19 Sep-18 Sep-19			
Data as on 30 th September 2019	FY18 FY19 Q2 FY19 Q2 FY20	FY18 FY19	Q2FY19 Q2FY20 4

Q2FY20 – Key Performance Highlights

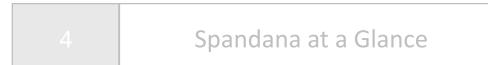




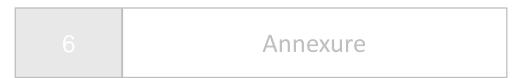


1	Performance Snapshot	2	Key Operating Metrics

3 Key Financial Metrics	
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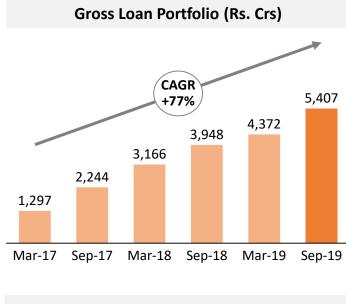


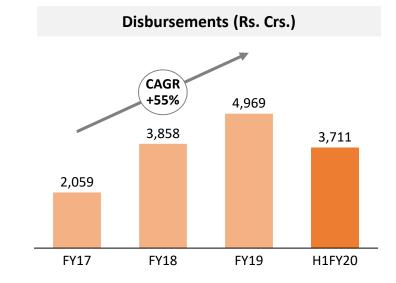
	Learnings from Industry Cycles	

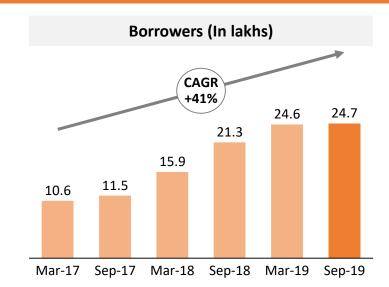


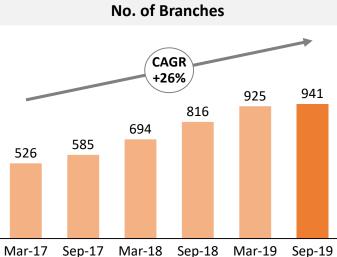
Operational Summary

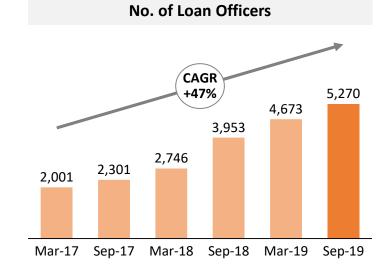


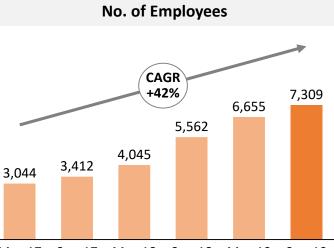












Mar-17 Sep-17 Mar-18 Sep-18 Mar-19 Sep-19

Rising Branch and Employee Productivity





Over the last 6 months Company has invested significantly in manpower to build capacity for future growth

Diversified Geographical Presence

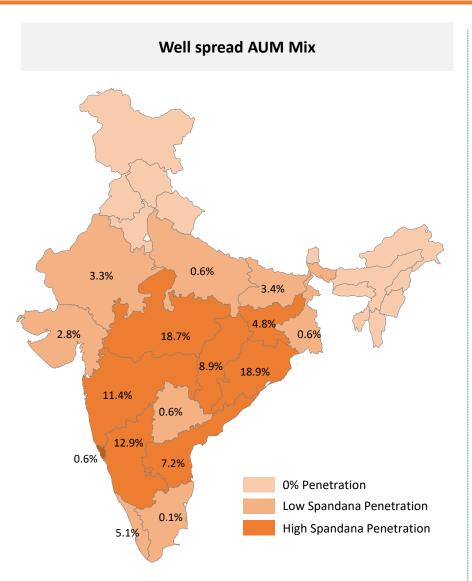


Top States By Branch Network

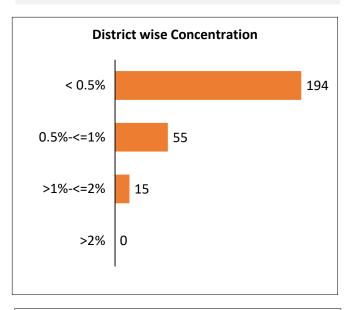
Top States	Number of Branches		
Orissa	149		
Madhya Pradesh	149		
Karnataka	131		
Maharashtra	115		
Andhra Pradesh	86		
Chhattisgarh	83		

State-wise Concentration

Top States	AUM Concentration		
Orissa	18.9%		
Madhya Pradesh	18.7%		
Karnataka	12.9%		
Maharashtra	11.4%		
Chhattisgarh	8.9%		
Andhra Pradesh	7.2%		



Well dispersed district level exposure ensures low impact from region-specific issues



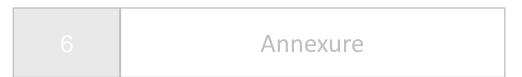
- Top 3 States constitute less than 51% of AUM
- No State has more than 19% of AUM
- No District has more than 1.9% of AUM
- No Branch has more than 0.4% of AUM



1	Performance Snapshot	2	Key Operating Metrics



5	Learnings from Industry Cycles
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Financial Performance for Q2 FY20



+90 bps

11.8% 12.7%

FY19 Q2 FY19 Q2 FY20

Cost of Borrowings (%)

13.4%

Pre-tax ROA (%)

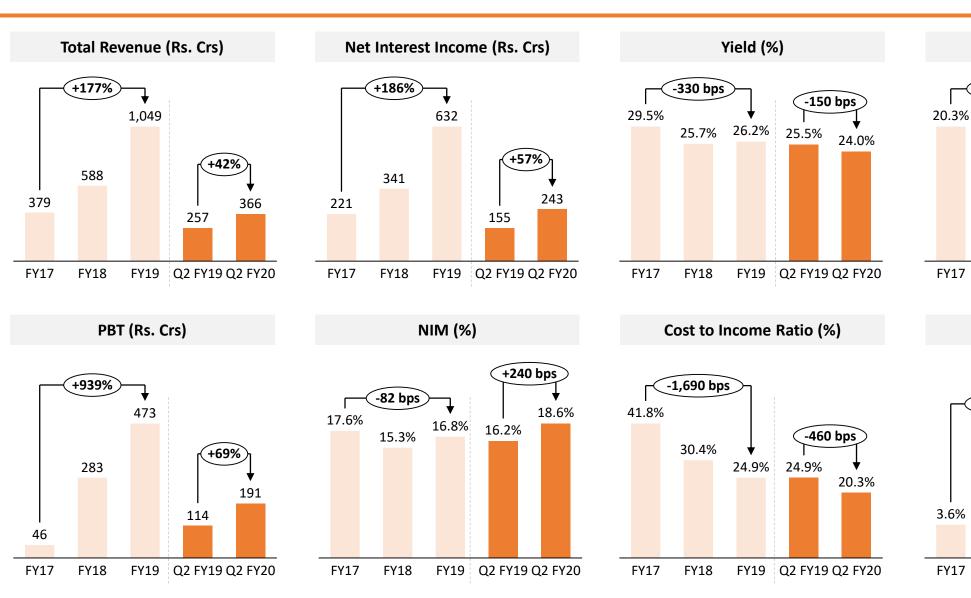
-690 bps

14.2%

FY18

+900 bps

FY18



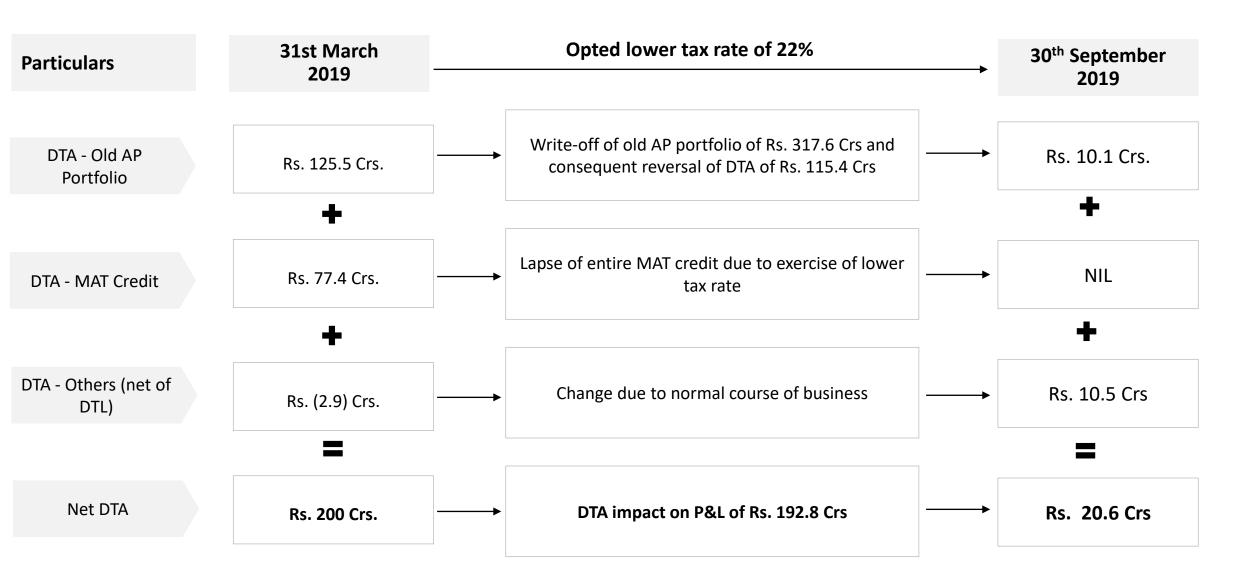
FY19 Q2 FY19 Q2 FY20

+270 bps

14.6%



Deferred tax impact to P&L during H1 was notionally high since the actual tax outflow for H1 was only Rs. 2.1 Crs



Profit & Loss Statement



Particulars	Q2 FY20	Q2FY19	Ү-о-Ү	Q1FY20	Q-o-Q	H1FY20	H1FY19	Ү-о-Ү
Revenue from Operations								
Interest and Fee Income	302.4	249.7		277.3		579.7	472.9	
Net gain on fair value changes	48.3	2.7		14.8		63.1	4.8	
Fees & commission	5.9	4.2		4.9		10.8	7.6	
Other Operating Income	1.9	0.7		1.2		3.1	1.4	
Total income from operations	358.5	257.3		298.2		656.6	486.7	
Other Income	7.9	0.0		6.7		14.6	0.1	
Total income	366.4	257.3	42.4%	304.9	20.2%	671.3	486.8	37.9%
Expenses								
Finance Cost	99.6	89.0		89.2		188.9	170.0	
Impairment/Credit Cost	21.0	12.9		22.9		43.9	14.9	
Employee Expenses	40.3	32.1		39.8		80.2	60.4	
Depreciation	2.4	1.9		1.9		4.3	3.1	
Other Expenses	11.5	8.0		8.2		19.8	14.3	
Total Expenses	174.9	143.8	21.7%	162.2	7.9%	337.1	262.7	28.3%
Profit before Tax	191.5	113.5	68.6%	142.7	34.2%	334.2	224.1	49.1%
Current tax payable	0.9	0.0		1.2		2.1	0.0	
Tax at applicable rate	33.9	39.9		48.1		82.0	78.7	
Normalized Profits	156.6	73.6	112.8%	93.4	53.3%	250.1	145.4	72.0%
Exceptional Deferred Tax adjustment	110.9	0.0		0.0		110.9	0.0	
Net Profit (as reported)	45.7	73.6	-37.9%	93.4	-51.1%	139.2	145.4	-4.3%

Balance Sheet

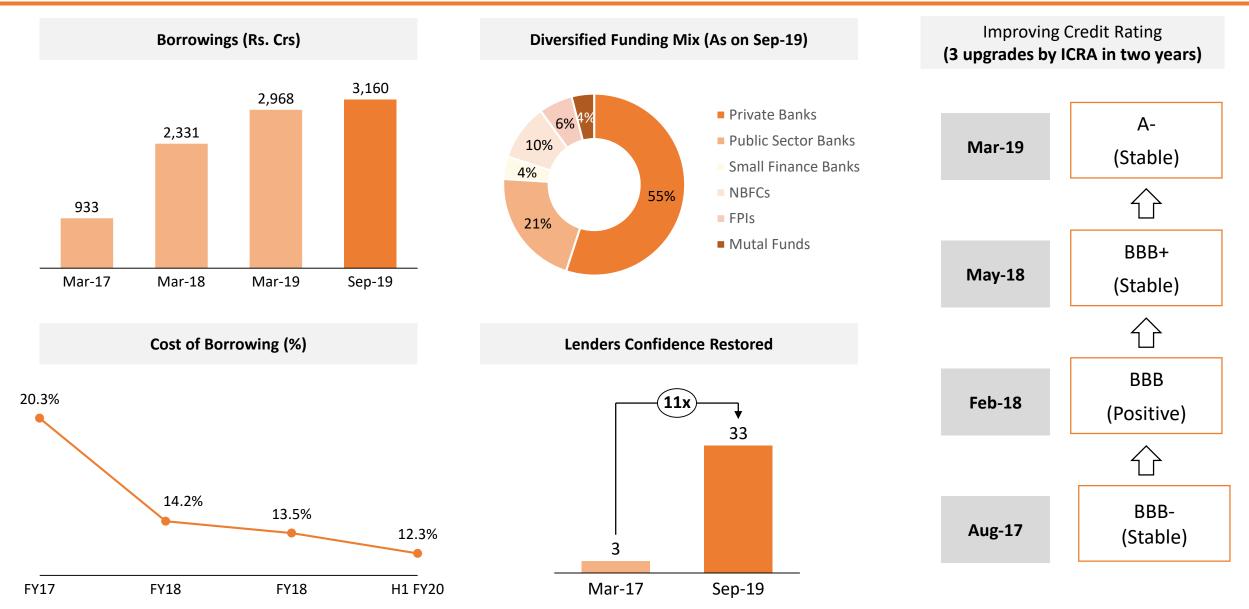


ASSETS (Rs. Crs.)	Sep 30, 2019	Mar 31, 2019
Financial Assets		
Cash and cash equivalents	781.0	148.6
Bank Balances other than cash and cash equivalents	188.7	203.2
Trade Receivables	15.7	3.5
Loan Portfolio	4,507.6	4,267.8
Investments	2.2	0.1
Other financial assets	132.0	60.4
Total Financial Assets	5,627.2	4,683.7
Non-Financial Assets		
Current tax assets (net)	9.9	8.3
Deferred tax assets (net)	21.5	200.0
Property, Plant and Equipment	17.2	7.2
Intangible assets	1.8	2.2
Goodwill	17.4	17.4
Other non-financial assets	8.7	13.0
Total Non-Financial Assets	76.4	248.1
Total Assets	5,703.6	4,931.7

LIABILITIES & EQUITY (Rs. Crs.)	Sep 30, 2019	Mar 31, 2019
Financial Liabilities		
Debt Securities	1,177.1	1,372.0
Borrowings (Other than Debt Securities)	1,962.4	1,575.5
Subordinated Liabilities	20.3	20.3
Other Financial liabilities	129.6	44.5
Total Financial Liabilities	3,289.3	3,012.2
Non-Financial Liabilities		
Current Tax Liabilities (net)	2.4	6.3
Provisions	1.7	0.4
Other Non-Financial liabilities	32.6	22.5
Total Non-Financial Liabilities	36.6	29.1
Equity		
Equity Share Capital	64.2	59.6
Other Equity	2,312.5	1,829.8
Equity attributable to shareholders of the company	2,376.6	1,889.4
Non-Controlling Interest	1.1	0.9
Total Equity	2,377.7	1,890.4
Total Liabilities and Equity	5,703.6	4,931.7

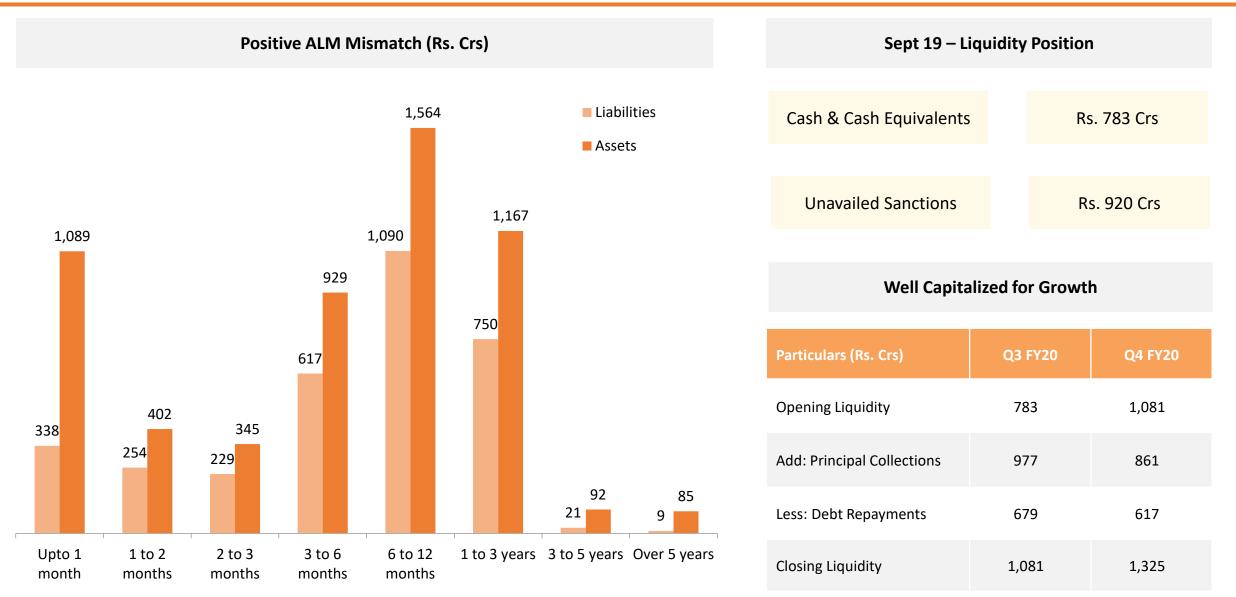
Diversified Borrowing Profile





Positive Asset-Liability Gap & Comfortable Liquidity Position



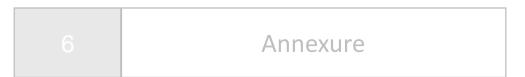




1	Performance Snapshot	2	Key Operating Metrics

3	Key Financial Metrics
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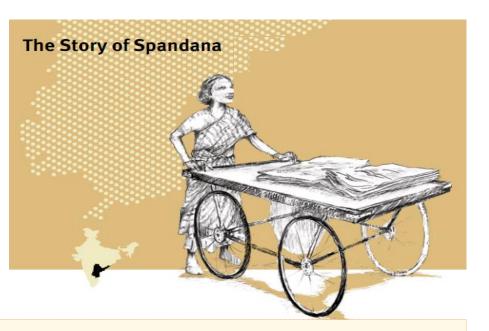




Company Overview



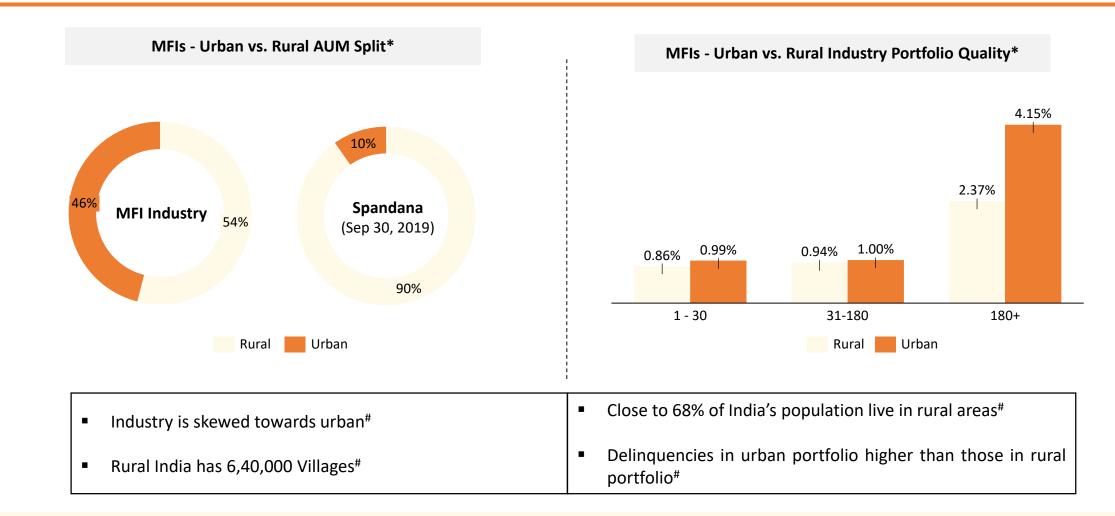
- Founded by Padmaja Reddy who has over 24 years of experience in development and microfinance sector
- Operating as an NBFC since 2004 and NBFC-MFI since 2015
- By March 2010, we were the 2nd largest MFI in India in terms of AUM and borrowers and were one of the most profitable players*
- Regulatory action in the formerly unified state of Andhra Pradesh severely impacted our company and the company was placed into the CDR mechanism



- Spandana was one of only two NBFC MFIs to exit CDR successfully, post the AP crisis, in March 2017*
- Awarded the "Best Entrepreneur -2019" by Confederation of Indian Industry (CII)
- Spandana is the largest in terms of PBT, 2nd largest in terms of Market cap and 3rd largest NBFC-MFI in terms of AUM as on 30th September, 2019
- Listed on 19th August 2019 on NSE & BSE

Focused on Rural Markets





Industry growth is skewed towards urban markets leaving space for growth in rural markets, which also demonstrate better asset quality

Our Products



Product Name	Purpose	Interest Rate (%)	Tenor	Ticket Size (Rs.)			
Core Product: 98% o	Core Product: 98% of AUM						
Abhilasha	 Abhilasha stands for "Aspiration" This unique loan is designed especially for low-income households who aspire to improve their financial well-being The primary objective of this loan is to empower women in setting up and expanding income generating activities, smoothen household cash flows and acquire productive assets 	24	1 to 2 Years	25,000 to 80,000			
Other Products: 2%	of AUM						
Education Loans	 Loans given only to existing borrowers to meet their children's education and school fees requirements 	24	1 to 4 years	10,000 to 20,000			
Loan Against Property (LAP)	 Offered to clients who own business, are self- employed or salaried. These are given against the mortgage of residential/houses/ Commercial shops (excluding any open plots on agriculture land) 	22 to 26	1 to 10 Years	1,00,000 to 30,00,000			
Gold - Keertana Loans	 Offered in the states of Andhra Pradesh and Telangana for Agriculture, Business and short-term liquidity needs 	16 to 27	1 to 12 Months	1,000 to 10,00,000			

Efficient Business Process



• Scanned Documents uploaded to the app directly Data is entered directly into ٠ the app by the loan officer and key data entry is 3 • Group Formation with 8 to 10 automated members Group training, house visits, ٠ KYC Document collection credit appraisal, group through FinS app recognition test • Basic information about product and process 6 • Loan Sanction and disbursement process at the Subsequent loan processing ٠ branch office starts before last two • Loan amount is disbursed installments of previous loan directly into the borrower's bank account Center Meeting based ٠ loan collections

Niche Business Model





Business Model

- Group size of 8 to 10 women
- Loans given under Joint Liability Group (JLG) model
- Fortnightly centre meetings
- Leverage the existing customer network (borrowers and branches) to cross sell non-financial products
- No Regional, Divisional and Zonal offices (only branches & corporate office)



Processes

- Standardized systems and a front-end interface that gives real time information on demand and collections
- Checks and controls built on the system have been automated with minimal human intervention
- Timely disbursement of loan to all in the group at one-go
- Disbursement norms are also calibrated based on branch categories
- Mandatory credit bureau check prior to loan disbursement



HR policies

- Strict employee transfer policy with adherence to operational risk control
- Performance driven culture through incentive structure for field staff
- Seasoned Credit Assistants ("CAs") can be trained to assume the role of Branch Managers ("BMs") while seasoned BMs can be trained to assume the role of Cluster Managers
- Grooming internal employees and building talent pool for future growth

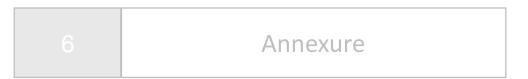


1	Performance Snapshot		Key Operating Metrics

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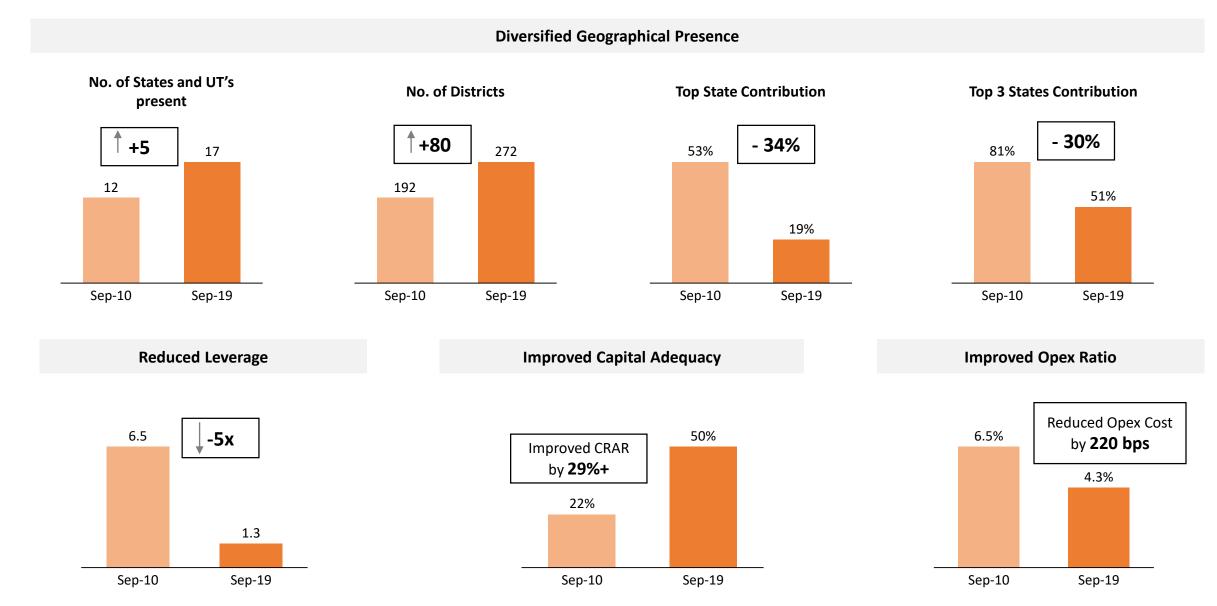


5 Learnings from Industry Cycles



Implemented Learning from AP Crisis





Regulatory action in the formerly unified state of Andhra Pradesh in October 2010 severely impacted our Company and the Company was placed into the CDR mechanism

Strong Performance since CDR Exit





*Source ICRA Research - Report titled "Indian Microfinance Sector" dated July 9, 2019 # March 2017 figures are restated as per Ind-AS financials ** Data is for FY19 ^ Standalone Credit Rating

@ PAR was high due to demonetization impact

Seasoned and Resilient Business Model



Challenges faced	Spandana Approach	Outcome
Andhra Pradesh (AP) Crisis	 Kept on-ground presence in AP by keeping branches open and engaging with customers Continuing operations in other states Rebuilt operations through diversification, cost rationalization & recovery in AP 	 Managed recovery in old AP portfolio Executed profitable operations in other states
Corporate Debt Restructuring (CDR)	 Maintained profitability for four consecutive years while operating under CDR Enabled Spandana to attract capital and exit CDR 	 Over 4.2x growth in assets under management since CDR exit* High profitability across all year's post CDR exit
Demonetization	 Pro-active steps by allowing borrowers to repay a portion of their installments 	 Superior asset quality with gross PAR 90+ reduced from 5.98% in Mar 17 to 0.77% in Sep 2019
Liability franchise, processes streamlined post CDR/DeMo	 Leveraged strong relationships with financial institutions Invested in further upgrading systems and processes 	 Significant deepening of funding base, increased ratings, and continuously falling cost of borrowings



	2 nd largest NBFC-	C-MFI (PBT)* MFI (Market cap)* FC-MFI (AUM)*	
Rural Focus	High Geographic Diversity	Well Capitalized	Low Operating Expenses
90% portfolio in underserved rural areas	16 states 1 Union Territory 272 districts 941 branches No State > 19.0% No District > 1.9% No Branch > 0.4%	51.0% Capital Adequacy Ratio 1.3x Debt to Equity Ratio	4.1% Opex ratio 20.3% Cost to income ratio

Robust risk management, stream-lined systems, processes, and controls

Strong management team

Led by Individual Promoter with more than 24 years of microfinance experience in India

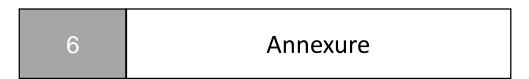


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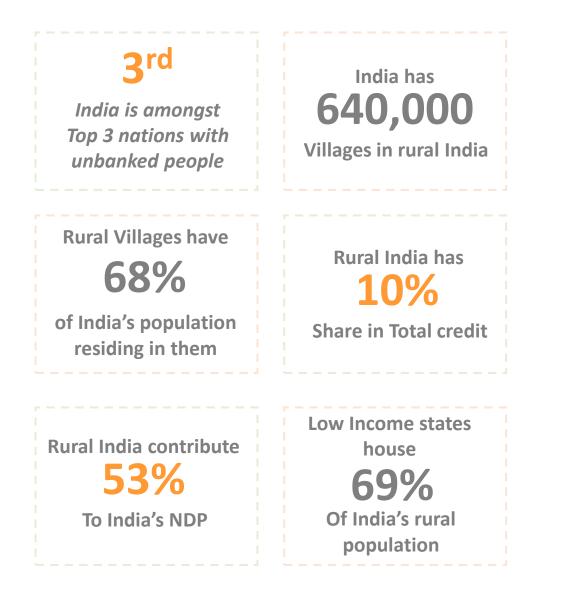
3	Key Financial Metrics
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5 Learnings from Industry Cycle	S
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	Urban	Rural	
Particulars (# in Mn)			
No. of HHs (Census 2011)	78	168	
No. of HHs (2018e)	90	180	
Target HHs	52	108	
Total Credit Need	Rs. 3.2 Tn	Rs. 4.5 Tn	
Credit Gap	Rs. 5-6 Tn		



Face Value		Rs.10 Per Share		
Issue Price		Rs. 856 Per Share		
Particulars	Shares	ares Rs. Crore		
Fresh Issue	4,543,385	389*		
Offer For Sale	9,356,725	56,725 801		
Total	13,900,110	00,110 1,190		

Shareholding Structure (%)

Particulars	Pre IPO	Post IPO
Promoter Holding	78.71%	62.71%
Public Holding	21.29%	37.29%
Total	100.0%	100.0%

Objects of the Issue

To utilise the Net Proceeds from the Fresh Issue towards augmenting its capital base to meet future capital requirements

Listed on NSE and BSE on 19th August 2019





Experienced Board of Directors





Ms. G Padmaja Reddy| Managing Director

She is post-graduation in management, worked in an NGO and later in 1998, started 'Spandana'. She pursued various trainings on Microfinance – all CGAP modules on Microfinance, a course on Microfinance at Naropa University, Credit and Micro Enterprise Development Training from Durham University, U.K Market Research for Micro Finance at Uganda etc.



Deepak Calian Vaidya | Independent Director

A fellow of ICA in England and Wales since 1979. Served as a BoD of Capricon Securities, Arc Advisory Services, Apollo Gleneagles Hospital, Bombay Oxygen Investments, UTI Capital, etc



Jagadish Capoor | Independent Director

He has previously worked as the deputy governor of the RBI for more than four years. He also serves as a BoD of HDFC Securities, LIC Housing Finance, LIC Pension Fund, LIC HFL Trustee Company Private etc



Bharat Dhirajlal Shah | Independent Director

He is the Chairman of HDFC Securities. He is the co-founder of HDFC Bank, and he joined the bank in 1994 as an Executive Director on its board. He has held several lead roles at the for 12 years. He serves on the board of various companies including 3M India, Exide Industries etc.



Abanti Mitra | Independent Director

She has previously worked as an executive with Astra Marine Pvt. Ltd. for one year, a management executive at Micro-Credit Ratings International Ltd. for two years, and a manager with ICICI Bank for three years. She also serves as a BoD of Development Equities Pvt. Ltd. and Positron Consulting Services Pvt. Ltd.



Sunish Sharma | Nominee Director, Kedaara Capital

He is the Managing Partner and co-founder of Kedaara Capital. Previously, he was a MD at General Atlantic, where he worked for 8 years. He worked at McKinsey & Co. for over six years. He has extensive private equity investment experience. He has an MBA from IIM-Calcutta and is a qualified cost accountant from ICWAI.



Kartikeya Dhruv Kaji | Nominee Director, Kedaara Capital

He serves as a principal at Kedaara Capital. He has previously worked with Perella Weinberg Partners and Merrill Lynch in New York, and with Temasek Holdings Advisors India.

Amit Sobti | Nominee Director, Kedaara Capital

He is currently a senior principal at Ontario Teachers' Pension Plan (Asia) in India. He has been in this role since 2016. He has over 15 years of experience in private equity, including over two years with Unitas Capital, nine years with Warburg Pincus LLC, and two years with Rhone Group LLC.



Ramachandra Kasargod Kamath | Nominee Director

He is a former Chairman & MD of PNB for 5 years. He was an ED at Bank of India for 5 years and the chairman and MD at Allahabad Bank for over 1 year. He held the post of chairman of the Indian Banks Association for 2 years, too. He also serves as a BoD of Aavas Financiers, Centrum Capital.



He is the MD and CEO – PE and Equity AIFs at JM Financial Ltd. Prior to this, he was a partner at New Silk Route Advisors and served as an ED at IDFC Asset Management Company Ltd.. He also serves on the BoD of , JM Financial Asset Management and Mahindra Logistics etc. 31



Historical Profit & Loss Statement



Particulars (Rs. Crs.)	31-Mar-19	31-Mar-18	31-Mar-17
Interest Income	998	573	371
Commission Income	15	4	4
Net gain on fair value changes	27	4	2
Others	4	6	1
Total Revenue from operations	1,043	587	377
Other income	5	0	2
Total Income	1,049	588	379
Finance cost	358	232	149
Impairment on financial instruments	45	-35	98
Employee benefit expenses	131	76	58
Depreciation and amortization expense	7	6	8
Other expenses	34	27	29
Total Expenses	575	305	344
Profit before exceptional items and tax	473	283	35
Exceptional items	0	0	11
Profit before tax	473	283	46
Income tax expense	162	95	-398
Profit for the period	312	188	443

Historical Balance Sheet



ASSETS (Rs. Crs.)	31-Mar-19	31-Mar-18	31-Mar-17	LIABILITIES & EQUITY (Rs. Crs.)	31-Mar-19	31-Mar-18	31-Mar-17
Financial Assets				Financial Liabilities			
Cash and cash equivalents	149	105	290	Debt Securities	1,372	1,015	-
Bank Balances other than cash and cash	203	103	2	Borrowings (Other than Debt Securities)	1,576	1,297	933
equivalents				Subordinated Liabilities	20	20	1
Trade Receivables	4	3	2	Other Financial liabilities	45	15	26
Loan Portfolio	4,268	3,090	1,195	Total Financial Liabilities	3,012	2,346	959
Investments	0	0	0				
Other financial assets	60	66	2	Non-Financial Liabilities			
Total Financial Assets	4,684	3,366	1,490	Current Tax Liabilities (net)	6	9	24
				Provisions	0	0	1
Non-Financial Assets				Other Non-Financial liabilities	23	18	18
Current tax assets (net)	8	4	5	Total Non-Financial Liabilities	29	28	42
Deferred tax assets (net)	200	384	422	Equity			
Property, Plant and Equipment	7	6	7	Equity Share Capital	60	30	28
Intangible assets	2	3	2	Other Equity	1,830	1,361	899
Goodwill	17	-	-	Equity attributable to shareholders of the	1,889	1,391	-
Other non-financial assets	13	2	3	company Non-Controlling Interest	1	-	-
Total Non-Financial Assets	248	398	438	Total Equity	1,890	1,391	928
Total Assets	4,932	3,764	1,929	Total Liabilities and Equity	4,932	3,764	1,929

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THANK YOU



