

#### **FSN E-Commerce Ventures Limited**

(formerly 'FSN E-Commerce Ventures Private Limited')

November 01, 2022

National Stock Exchange of India Limited Exchange Plaza, 5<sup>th</sup> Floor, Plot No. C/1, G Block, Bandra – Kurla Complex, Bandra (E), Mumbai – 400 051 BSE Limited Corporate Relationship Department, 2<sup>nd</sup> Floor, New Trading Wing, Rotunda Building, P.J. Towers, Dalal Street, Mumbai – 400 001

**Scrip Code: 543384** 

Symbol: NYKAA

Dear Sirs,

#### **Sub: Investor Presentation**

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing the Investor Presentation for the quarter and half year ended September 30, 2022, to be used by the Company for the analyst/institutional investors meeting(s) scheduled today i.e., November 01, 2022.

Kindly take the same on record.

Thanking You.

Yours faithfully, For FSN E-Commerce Ventures Limited (formerly 'FSN E-Commerce Ventures Private Limited')

Rajendra Punde Head – Legal, Company Secretary & Compliance Officer Mem. No.: A9785

CIN: L52600MH2012PLC230136



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- 1. Quarterly Highlights
- 2. Business Highlights
- 3. Financial Performance



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# **Q2 FY23 Highlights**

### **Q2 FY23: Strong Performance across financial metrics**





- 1. Margin% is on Revenue
- 2. PAT is after considering share of loss of associate

# **Q2 FY23: Maintaining GMV growth momentum**



# **Strengthening the Senior Leadership Team**



Rajesh Uppalapati

Chief Technology Officer

Rajesh brings over 2 decades of technology experience, supporting multi-stage businesses ranging from growing to large established as well as new businesses. He has worked for Amazon for about 20 years across different geographies and most recently was at Intuit India



**Vishal Gupta** 

Executive Vice President, Nykaa Beauty Owned Brands

Vishal comes with a rich career with Unilever spanning over 27 years, where he successfully handled many businesses and brands in India, Indonesia, Southeast Asia, and Russia.



**Vikas Gupta** 

Chief Executive Officer, Nykaa Distribution & Nykaa International

Vikas joins us with over two decades of experience with FMCG and consumer tech businesses in large and multinational organizations such as Flipkart and Unilever



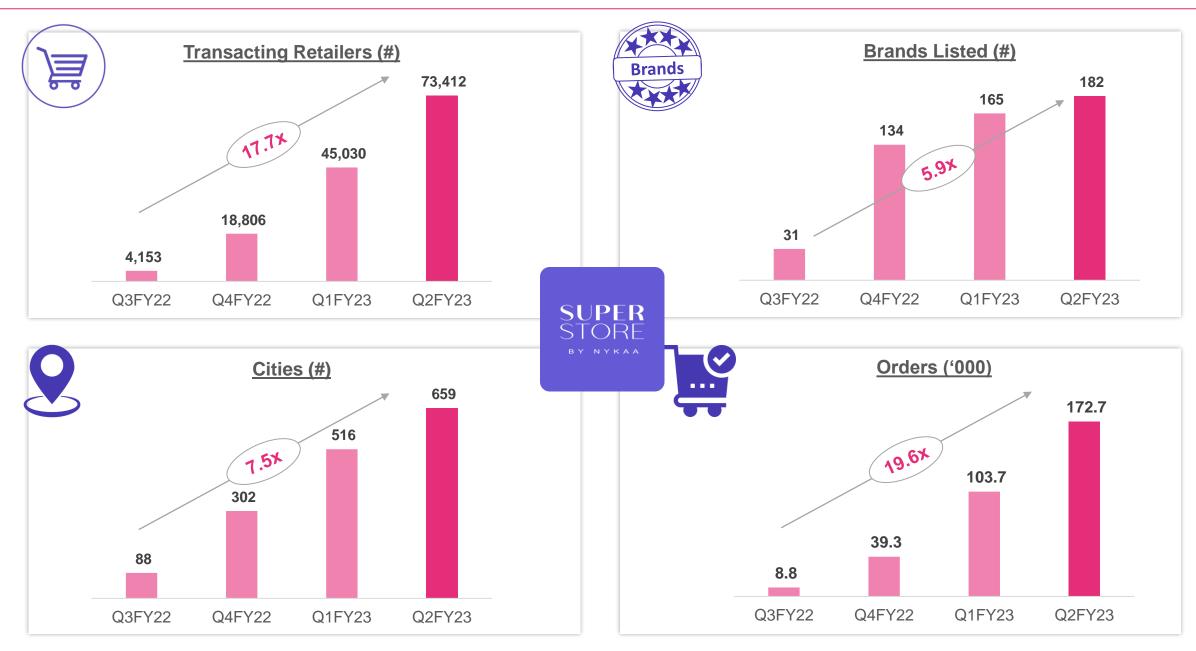
**Business Highlights** 





# eB2B and International

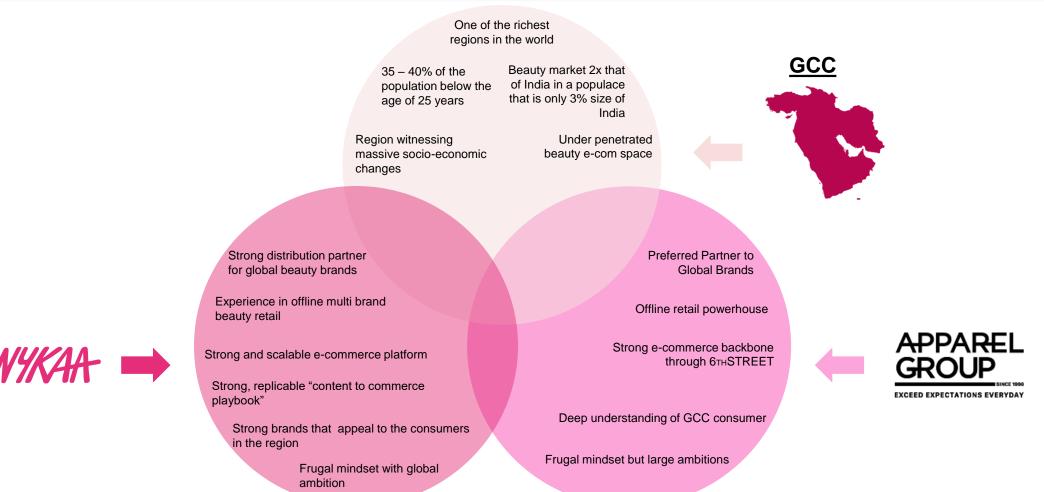
# Q2 FY23: Scaling the new initiative strategically and sustainably



### Q2 FY23: Nykaa Partnered with the Apparel Group



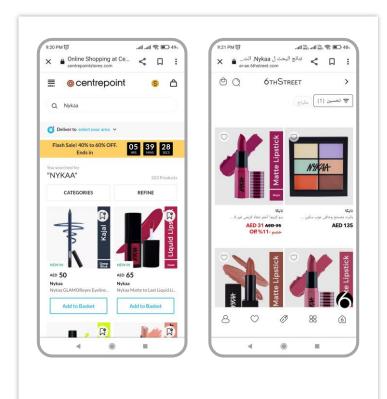
Strategic Alliance between FSN International (55% stake) and Alliance group (45% stake) to undertake an omnichannel, multi branded beauty retail operation business in the countries which are part of Gulf Cooperation Council (GCC) through an entity to be incorporated in the Abu Dhabi Global Market



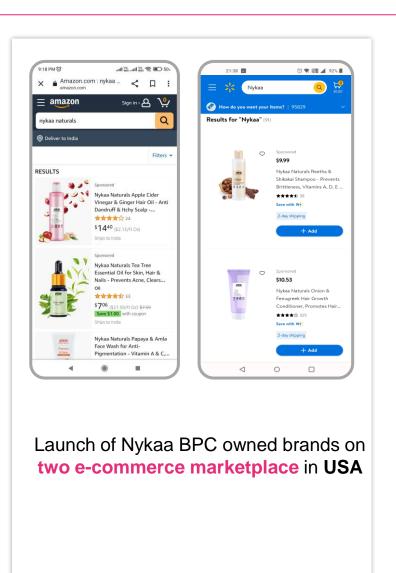
## **Q2 FY23: Going International with Owned Brands**



**First Nykaa exclusive brand outlet (EBO)** opened in Mauritius. The store retails Nykaa BPC owned brands



Launch of Nykaa BPC owned brands on **four e-commerce marketplace** in the **UAE** 







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# **Beauty & Personal Care**

### **BPC: Omnichannel Business Highlights**

#### **Brand Partnerships**



Nykaa, in partnership with Estee Lauder Group of Companies launched Beauty & You India, a first of its kind partnership to identify and support the next generation of beauty entrepreneurs in India with a non-equity grant and mentorship



Nykaa Imports business partnered with **Priyanka Chopra Jonas** to bring **Anomaly**, her own hair care brand to India across Nykaa.com and Nykaa stores.



Nykaa partnered with **HUL** to launch HUL's new science-based skin care brand 'Acne Squad' only at Nykaa.



**Nykaa also launched Inde Wild**, a global influencer led skin care and **Fable & Mane**, an Ayurveda based hair care

#### **Events**



Hot Pink Sale
Highest ever monthly unique
visitors count of 25 Mn on the
platform led by the Hot Pink sale in
Jul'22

Hot Pink Sale delivered strong omnichannel performance with 47% YoY GMV growth, the largest Hot Pink event for Nykaa so far.

#### **Distribution Expansion**

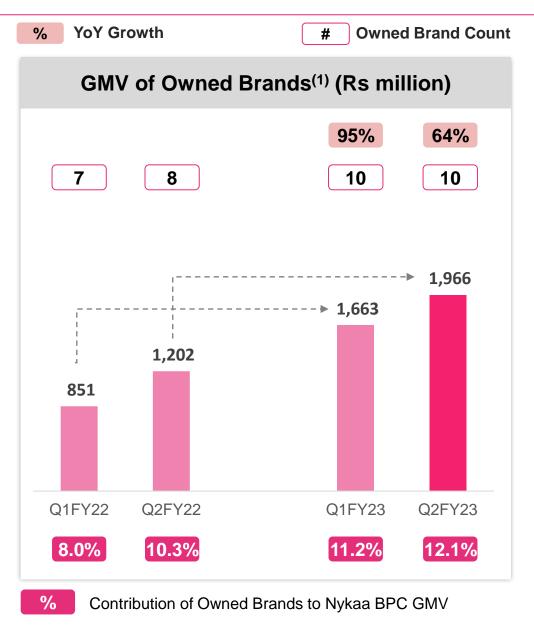


Our total physical BPC stores count were **121 stores** across **53 cities** as of September 30, 2022



We expanded our BPC fulfilment centers to 31 warehouses with a total area of 10.3 Lacs sq. ft. in 11 cities, as of September 30, 2022

### BPC Owned Brands: Three Brands having Annualized Run Rate of Rs 1,000 Mn+



#### **Annual GMV Run Rate**



DOTE KEY Rs 1,000 Mn+
Milestone achieved in Q2FY23



Rs 2,500 Mn+

#### **Highlights**

#### **SKU Depth**

As of September 30, 2022, active SKU count for BPC Owned Brands was 2,000+ SKU

#### **Offline Expansion**

- Distributed across 2,130 General Trade & 132 Modern Trade outlets in India
- Serving 2,314 retailers in India through eB2B "SuperStore"

#### **Kay Beauty**



Kay Beauty 3rd **Anniversary Event:** Launch of Kay **Masterclass with Daniel** Bauer, India's leading celebrity makeup artist



**Best Beauty Brand Of** The Year Award at the Vogue Beauty Festival 2022

## **BPC Owned Brands: New launches across categories and price point (1/2)**













#### BPC Owned Brands: New launches across categories and price point (2/2)



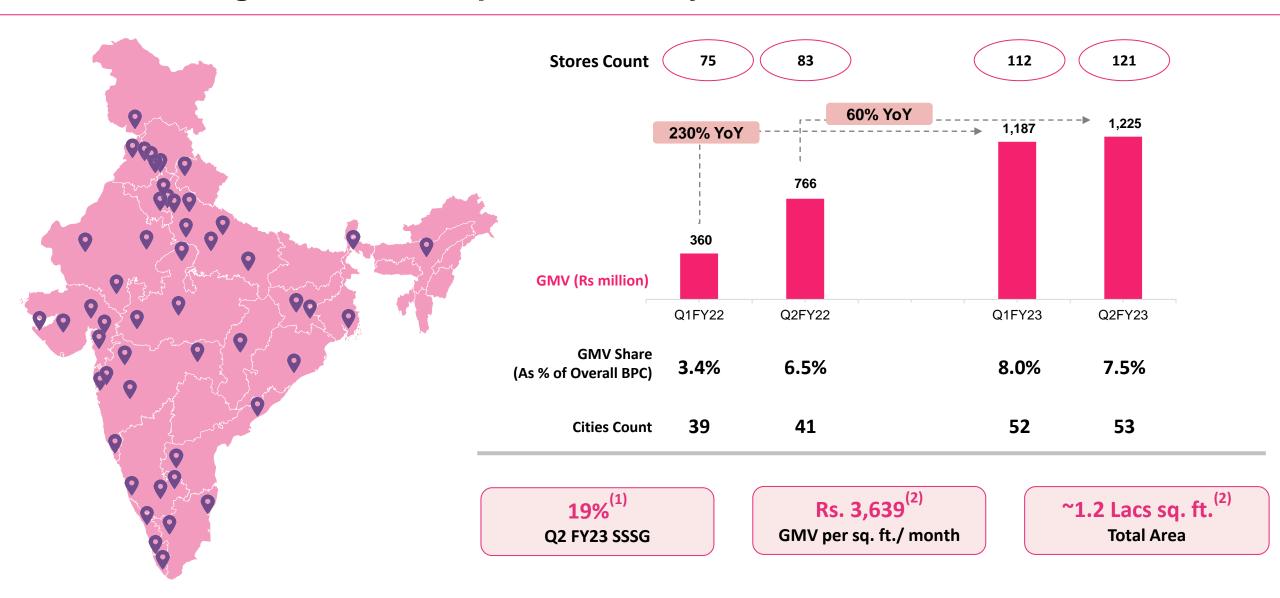








## **BPC:** Growing our Retail footprint efficiently

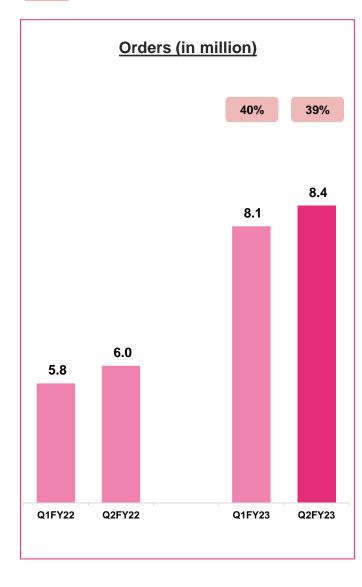


SSSG based on physical stores opened till Mar'21

2. As of Q2 FY23

### BPC: Sustainable growth through customer acquisitions and repeat orders

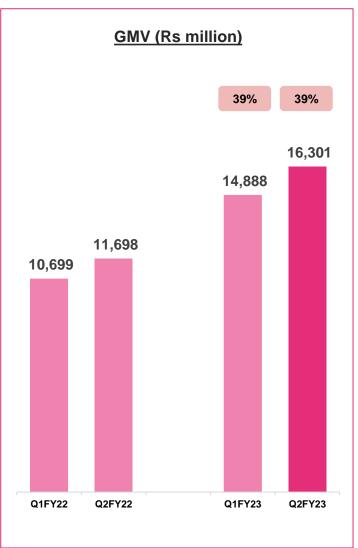








- **GMV** growth in H1 FY23 accelerated due to strong omnichannel play
- Average monthly unique visitors of 22 million during Q2 FY23, visited 3.5 times in a month
- Order to visits improved to 3.6% in Q2 FY23, +73 bps YoY







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# **Fashion**

#### **Fashion: Business Highlights**

#### Fashion.com – Key Launches



#### **REVOLVE**

Bringing Revolve's hottest selling international brands to the Indian consumers

Nykaa Fashion partnered with world-renowned fashion e-tailer "Revolve" to provide access to 400+ international brands

Nykaa Fashion x Revolve campaign had a reach of ~31 Mn across 34 influencers; The campaign had 13+ media mentions (Vogue, Elle, grazia, CNBC) with 7 Mn+ readership across key metros



Never Fully Dressed



Vogue Williams Edit



Tally WEiJL

# New Launches in Global Store

Strengthened the global store assortment by adding brands like Never Fully Dressed (UK), Vogue Williams Edit (UK), Tally WEiJL (Switzerland)









#### **Events**



Nykaa Fashion
Grand Festive Carnival
Highest ever monthly unique
visitors count of 18 Mn on the
platform led by the Grand
Carnival Festive event in Sep'22

Nykaa Fashion Grand Festive Carnival, delivered new and festive collections from across 2,500+ brands

#### **Physical Retail**





#### Launch of two new owned physical stores:

- 1. Nykaa Fashion: Pacific Mall, New Delhi
- 2. Nykd by Nykaa: Rajouri Garden, New Delhi

### Fashion: Continuing to craft a differentiated positioning

#### **Global Store**



**400+** Brands<sup>(1)</sup>

- Bringing the Hottest Global Styles to the Indian Consumers from brands across the globe including countries like Turkey, Sweden, UK, US etc.,
- Hassle free delivery and returns, no hidden costs

~13%<sup>(2)</sup> GMV contribution to western wear offering

#### **Hidden Gems**



220+ Brands(1)

- Offering a curated collection from Niche, Homegrown Labels from across India that are truly rare finds
- Handpicked by the Nykaa Fashion team to help our customers discover unique styles that help them stand out from the crowd



~7%<sup>(2)</sup> GMV contribution to Nykaa Fashion within 18 months of launch

#### **New Season Collection**



~1000 Brands(2)

- Focus on offering the latest season styles and collections from our brand partners
- Leveraged our on-site and social property "First in Fashion" to promote the collection and see enthusiastic partnership from brands as a preferred partner for new launches



~24%<sup>(2,3)</sup> GMV contribution to Nykaa Fashion from new season sales



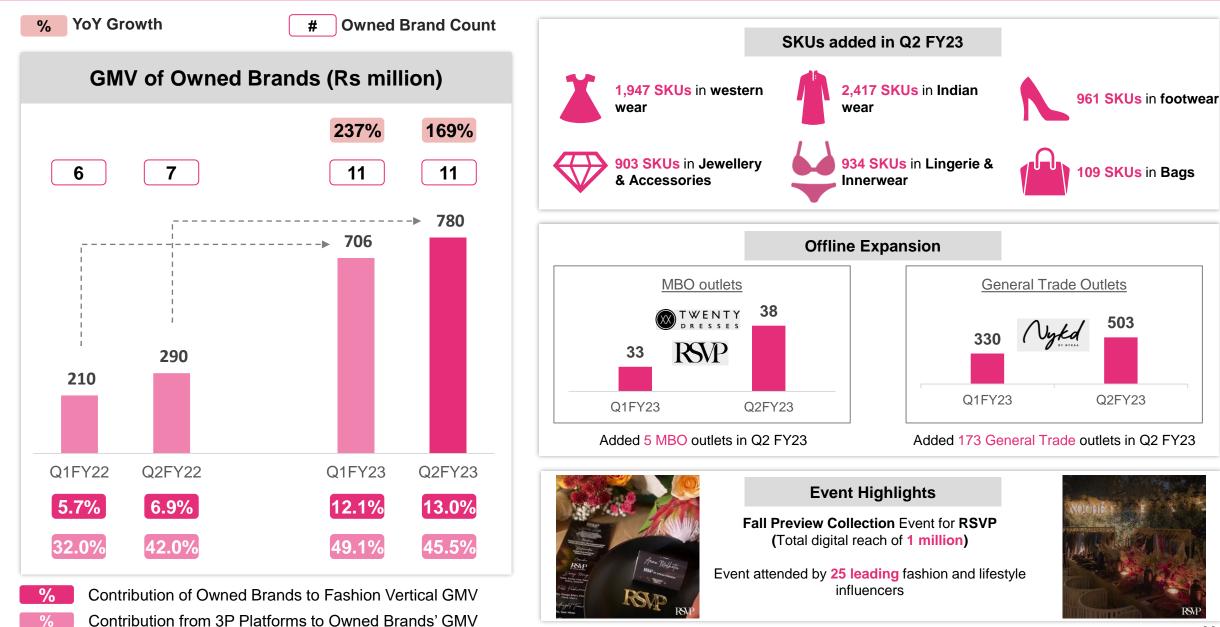
**+10% YoY** in AOV@MRP from 4,022 to 4,425<sup>(4)</sup>



**+32% YoY** in Conversion (0.94%)<sup>(4)</sup>

- . Brands Listed on NykaaFashion.com as of September 30,2022
- 2. For Q2 FY23
- Spring Summer (Jul'22, and Aug'22) & Autumn Winter (Sep'22) Collection sales on Nykaa Fashion.com
- 4. For NykaaFashion.com in Q2 FY23; Conversion is defined as orders to visits

#### Fashion Owned Brands: Expanding depth and width of House of Brands



# **Fashion Owned Brands: New launches across categories (1/2)**













# Fashion Owned Brands: New launches across categories (2/2)



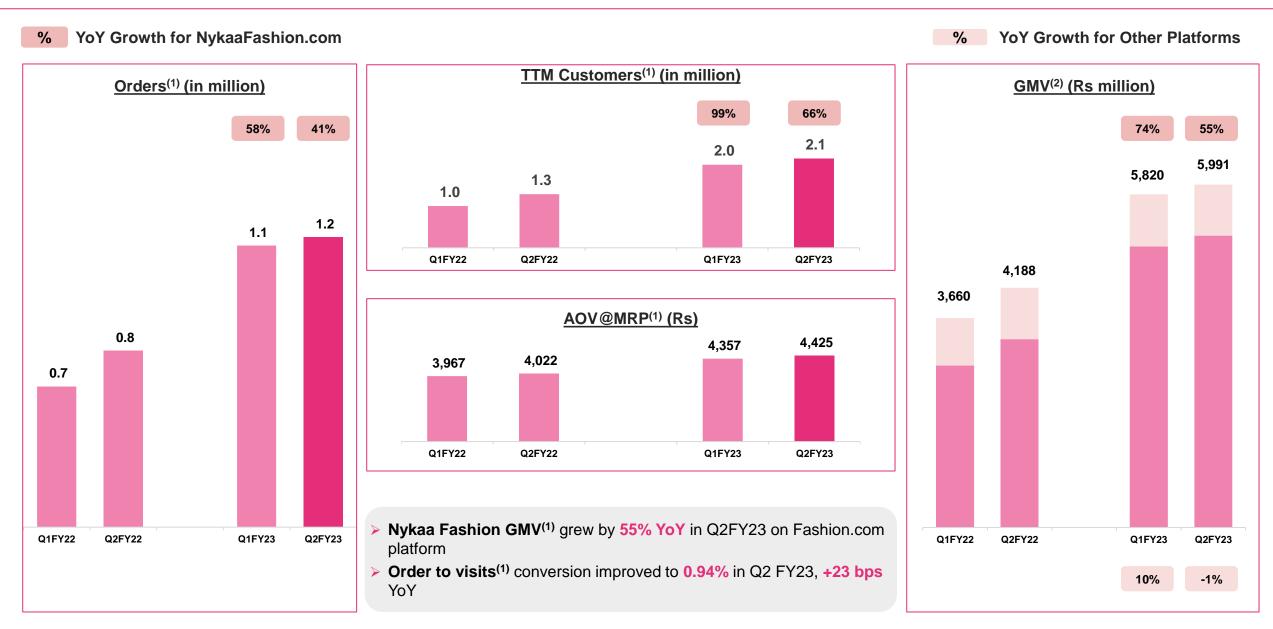








### Fashion: Driving growth with improvement in Conversion and AOV



<sup>1.</sup> For NykaaFashion.com and doesn't include other platforms

<sup>2.</sup> Consolidated Fashion GMV (NykaaFashion.com and Other Platforms)





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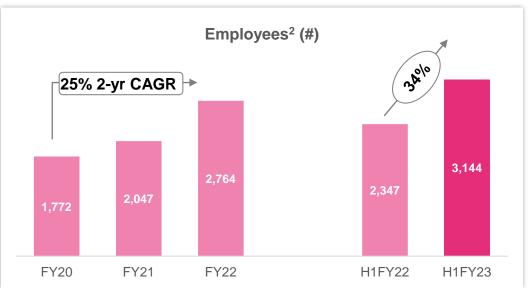
# **Financial Performance**

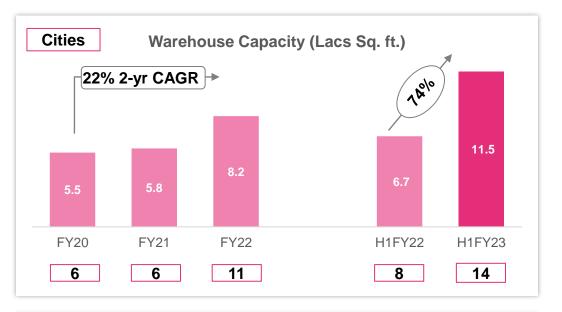
## Q2 FY23: Consistent Revenue growth with improvement in EBITDA Margin

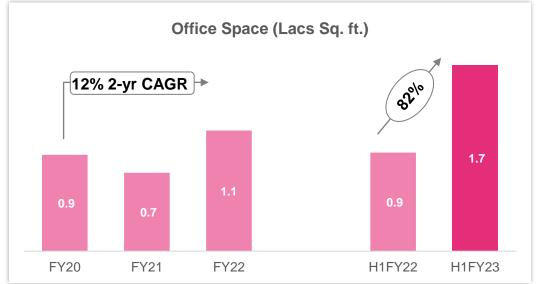


### Accelerated investment in building capabilities



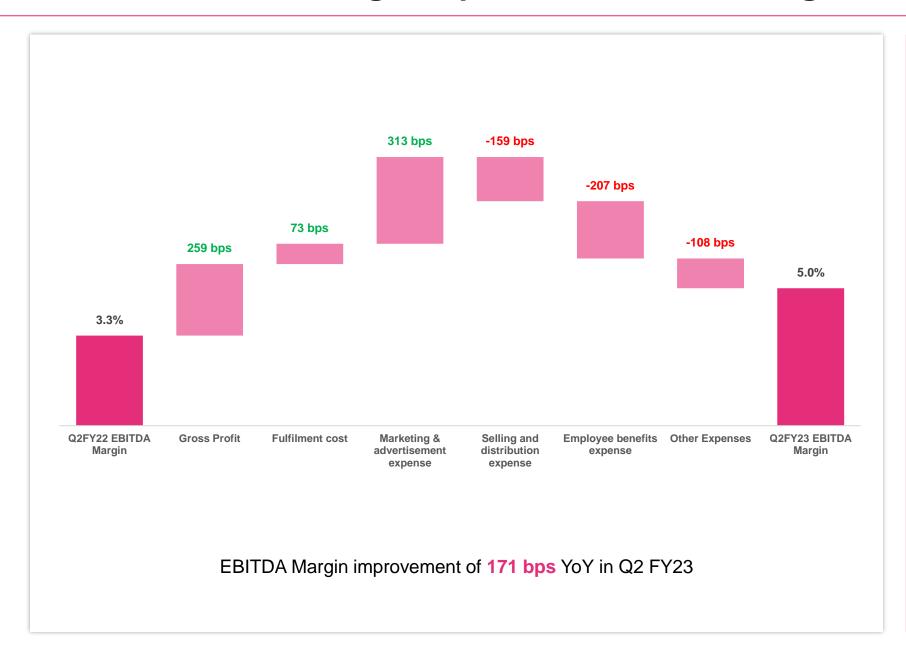






- 1. Stores count for BPC and Fashion Stores
- 2. Employee Count includes on-roll beauty advisors, retail store employees, & excludes employees of Dot & Key, Nudge, and LBB

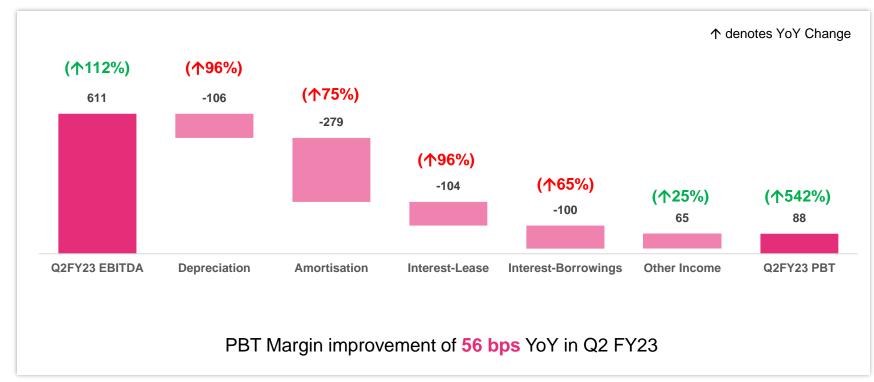
### Q2 FY23: EBITDA Margin expansion while investing in future growth



- Gross Profit margin improvement driven by owned brands mix, higher Ad Income, and favorable mix
- Fulfilment cost improvement driven by regionalization strategy partly offset by inflation
- Marketing efficiency driven by better order to visit conversion ratio
- Selling & distribution cost increased due to expansion of eB2B and offline distribution of owned brands
- Employee cost increased due to investment into new initiatives including eB2B, store expansion and technology function
- Other Expenses increased due to investment into infrastructure

### Q2 FY23: PBT at Rs 88 million with 56 bps improvement YoY

#### All Values in Rs million



	EBITDA	Depreciation	Amortisation	Interest-Lease	Interest-Borrowing	Other Income	PBT
Q2FY22	288	-54	-159	-53	-61	52	14
Q2FY23	611	-106	-279	-104	-100	65	88
Delta	323	-52	-120	-51	-39	13	74

Sr. No.	Particulars	Q2FY22	Q2FY23
1	Cash lease cost	147	281
2	Lease cost as per IND AS	173	346
3	Incremental Impact of Lease Cost due to Ind AS Accounting	26	65

- Depreciation increased YoY on account of incremental capex in retail stores, warehouses, and offices
- Amortisation and Interest on leases increased YoY due to leases impact of additional retail stores, warehouses and offices
- Interest on borrowings increased YoY on account of incremental borrowing to fulfill working capital requirements
- Lease cost as per Ind AS higher vs cash lease cost, incremental impact on PBT Rs 65 million in Q2 FY23

#### Vertical Performance: Improving Contribution Margin, investment in new initiatives

(All amounts in ₹ million, unless otherwise stated)

Cr No	Sr No Particulars		Q2 FY23				Q2 FY22			
SI NO	Particulars	BPC	Fashion	Others	Total	BPC	Fashion	Others	Total	
1	GMV	16,301	5,991	1,165	23,457	11,698	4,188	343	16,229	
2	Growth	39%	43%	240%	45%	37%	205%	319%	63%	
3	NSV	9,815	1,753	482	12,049	7,115	1,464	108	8,688	
4	Growth	38%	20%	345%	39%	35%	201%	248%	50%	
5	Revenue from Operation	10,825	1,016	467	12,308	7,993	770	89	8,853	
6	Growth	35%	32%	424%	39%	40%	150%	179%	47%	
7	Gross Profit	4,676	781	120	5,577	3,167	573	43	3,782	
8	Gross Profit Margin % to Revenue	43.2%	76.9%	25.7%	45.3%	39.6%	74.4%	47.8%	42.7%	
9	Fulfilment expense	919	183	73	1,175	747	150	13	910	
10	Marketing & advertisement expense	764	450	72	1,286	717	376	53	1,146	
11	Selling and Distribution expense	384	108	136	628	280	26	4	311	
12	Contribution Profit	2,609	40	-161	2,488	1, <b>4</b> 23	20	-27	1,415	
13	Contribution profit Margin % to Revenue	24.1%	3.9%	-34.4%	20.2%	17.8%	2.5%	-30.6%	16.0%	
	Key Ratios as a % to NSV									
14	Gross Profit Margin %	47.6%	44.6%	25.0%	46.3%	44.5%	39.1%	39.5%	43.5%	
15	Fulfilment expense %	9.4%	10.4%	15.2%	9.8%	10.5%	10.3%	12.1%	10.5%	
16	Marketing and Advertisement expense %	7.8%	25.7%	14.9%	10.7%	10.1%	25.7%	48.6%	13.2%	
17	Selling and Distribution expense %	3.9%	6.2%	28.2%	5.2%	3.9%	1.8%	4.0%	3.6%	
18	Contribution Margin %	26.6%	2.3%	-33.4%	20.6%	20.0%	1.3%	-25.2%	16.3%	

#### Notes

- 1. Others includes our new business NykaaMan, eB2B platform "SuperStore by Nykaa", International, LBB, and Nudge
- 2. Selling & distribution expenses in Other verticals has increased due to the expansion of BDE count in eB2B business: SuperStore by Nykaa
- 3. Selling & distribution expenses in Fashion verticals has increased due to the expansion of offline channels for owned brands and sales promotion expense on own platform
- 4. Branding Media & Production Cost is not considered for Contribution Profit as it is not allocatable, and its benefit accrue over long term
- 5. NSV refers to Net Sales Value calculated basis GMV minus discounts, cancellations, returns and taxes
- 6. GMV and NSV YoY growth may have reverse trend due to change in mix effect (NSV of other channel is getting favorable impact due to the mix of eB2B Business)

### Q2 FY23: Continued Revenue growth with improved EBITDA margin

#### (All amounts in ₹ million, unless otherwise stated)

Sr No	Particulars
1	Revenue from Operations
2	Cost of goods Sold
3	Gross Profit
4	Gross Profit Margin %
5	Fulfilment expenses
6	Marketing & advertisement expense
7	Selling & distribution expenses
8	Employee benefits expense
9	Other expenses
10	Operating Expenses
11	EBITDA
12	EBITDA Margin %
13	Depreciation
14	Amortisation
15	Finance Cost (Net of other income)
16	Profit before Tax
17	Total tax expense /(income)
18	Profit before share of (loss) of associate
19	Share in loss of associate
20	Net Profit for the period

Quarter Ended				
Sep-22	Sep-21	YoY Growth	Jun-22	QoQ Growth
12,308	8,853	39%	11,484	7%
6,731	5,070	33%	6,385	5%
5,577	3,782	47%	5,099	9%
45.3%	42.7%	259 bps	44.4%	92 bps
1,175	910	29%	1,050	12%
1,296	1,210	7%	1,376	-6%
628	311	102%	481	31%
1,218	692	76%	1,147	6%
649	371	75%	585	11%
4,966	3,494	42%	4,638	7%
611	288	112%	461	33%
5.0%	3.3%	171 bps	4.0%	96 bps
106	54	96%	84	26%
279	159	75%	226	23%
139	62	126%	67	107%
88	14	542%	83	5%
31	2		27	
57	12	383%	57	-1%
-5			-7	
52	12	344%	50	4%

Half Year Ended				
Sep-22	Sep-21	YoY Growth		
23,793	17,023	40%		
13,116	9,924	32%		
10,676	7,099	50%		
44.9%	41.7%	317 bps		
2,225	1,845	21%		
2,672	2,116	26%		
1,108	504	120%		
2,365	1,418	67%		
1,234	659	87%		
9,604	6,541	47%		
1,072	558	92%		
4.5%	3.3%	123 bps		
190	107	77%		
505	301	68%		
206	104	97%		
171	45	279%		
58	-2			
113	47	142%		
-11	0			
102	47	117%		
9.4%	10.8%	149 hns		

	Year Ended
า	Mar-22
	37,739
	21,300
	16,439
	43.6%
	3,956
	4,781
	1,246
	3,259
	1,564
	14,807
	1,633
	4.3%
	262
	702
	195
	473
	60
	413
	413
_	
	10.5%

21	Fulfilment expenses % to Revenue		
22	Marketing & advertisement expense % to Revenue		
23	Selling & distribution expenses % to Revenue		
24	Employee benefits expense % to Revenue		

9.5%	10.3%	73 bps	9.1%	-41 bps
10.5%	13.7%	313 bps	12.0%	145 bps
5.1%	3.5%	-159 bps	4.2%	-92 bps
9.9%	7.8%	-207 bps	10.0%	10 bps

9.4%	10.8%	149 bps
11.2%	12.4%	120 bps
4.7%	3.0%	-170 bps
9.9%	8.3%	-161 bps

10.5%
12.7%
3.3%
8.6%

#### Notes

- 1. Other Expenses are excluding Fulfilment expenses, Marketing & Advertisement Expense and Selling & distribution Expenses
- 2. Selling & distribution expenses were higher in Q2 FY23 on account of Business Development Executives deployed into eB2B business and owned brands offline channels, and commission to third party platforms
- 3. Finance cost includes the interest cost on lease liabilities of Rs 104 Mn in Q2 FY23 vs Rs 53 Mn in Q2 FY22 (96% YoY)
- 4. Amortization includes the Lease rentals of Rs 242 Mn in Q2 FY23 vs Rs 141 Mn in Q2 FY22 (72% YoY)

# **Glossary**

Term	Description
Annual Unique Transacting Customers (AUTC)	Unique customers identified by their email-id or mobile number who have placed at least one Order on our websites, mobile applications or physical stores during the last 12 months ended as on measurement date. Annual Transacting Customers, with respect to beauty and personal care, denotes Annual Transacting customers on the Nykaa websites and mobile applications and physical stores. Annual Transacting customers, with respect to Fashion, denotes Annual Transacting customers on the Nykaa Fashion website and the mobile application, with respect to Others, denotes Annual Transacting customers on the Nykaa Man website and the mobile application, "SuperStore by Nykaa" website and mobile application
Average Order Value / AOV	GMV generated across our websites, mobile applications and physical stores divided by Orders considered for such GMV.
Contribution Profit	Contribution Profit is a non-GAAP financial measure. Contribution Profit refers to Gross profit for the period, after the adjustment of Fulfillment Expenses, Marketing Expenses (Other than branding), Selling & Distribution Expenses.
Cost of Goods Sold	Cost of Goods Sold is a non-GAAP financial measure. cost of goods sold refers to cost of material consumed, purchase of traded goods, changes in finished goods and stock-in-trade.
EBITDA	EBITDA is a non-GAAP financial measure. EBITDA refers to our profit/(loss) before Tax for the period, as adjusted to exclude (i) Other Income, (ii) Depreciation and Amortization Expenses, (iii) Finance Costs. EBITDA Margin refers to the percentage margin derived by dividing EBITDA by Revenue from Operations
Gross Profit	Gross Profit is a non-GAAP financial measure. Gross Profit refers to Revenue from Operations less Cost of Material Consumed, Purchase of Traded Goods, Changes in Finished Goods and Stock-in-trade. Gross Profit Margin refers to the percentage margin derived by dividing Gross Profit by Revenue from Operations.
Gross Merchandise Value/ "GMV"	Monetary value of Orders inclusive of taxes and gross of discounts, if any, across our websites, mobile applications and physical stores prior to product returns or order cancellations and including sales to and through third party channels. GMV, with respect to BPC, denotes GMV of BPC vertical. GMV, with respect to Fashion, denotes GMV of Fashion vertical. GMV, with respect to Others, denotes GMV of Other Verticals
Monthly Average Unique Visitors	Number of unique devices (laptops, mobile phones, etc.) which recorded at least one Visit to our websites or mobile applications during the month. Monthly Average Unique Visitors, with respect to BPC, denotes Monthly Average Unique Visitors on the Nykaa websites and mobile applications. Monthly Average Unique Visitors, with respect to Fashion, denotes Monthly Average Unique Visitors on the Nykaa Fashion website and the mobile application. Monthly Average Unique Visitors, with respect to Others, denotes Monthly Average Unique Visitors on the Nykaa Man website and the mobile application, "SuperStore by Nykaa" website and mobile application
Net Sales Value "NSV"	NSV refer to Net Sales Value and calculated basis GMV minus Discounts, Cancellation & Returns, and Taxes.
Orders	All orders placed on our websites, mobile applications and physical stores prior to any cancellations and returns. Orders, with respect to BPC Vertical, includes all Orders that placed on Nykaa website & mobile application, and Fashion.com website & mobile application having at least one fashion product. Orders, with respect to Others includes all Orders that placed on Nykaa Man website & application, and "SuperStore by Nykaa" website & mobile application.
Visits	Number of visits to our websites and mobile applications. A visit is considered ended when no new request has been recorded in more than 30 minutes from the same device to the website or the mobile application. Visits, with respect to beauty and personal care, denotes Visits to the Nykaa websites and mobile applications. Visits, with respect to Fashion, denotes Visits to the Nykaa Fashion website and the mobile application. Visits with respect to Others, denotes Visits to Nykaa Man website and mobile application, "SuperStore by Nykaa" website and mobile application
Verticals	BPC refers to Beauty and Personal Care and includes Beauty business from Nykaa.com, Physical store and sale of Beauty Owned Brands through 3P online and offline channels.  Fashion includes Fashion business from NykaaFashion.com, Nykaa.com, Physical Stores and sale of Fashion Owned Brands through 3P online and offline channels  Others includes new business NykaaMan, eB2B platform "SuperStore by Nykaa", International, LBB, and Nudge

# Thank you

## **Key Operational Metrics**

Metric	Unit				
Number of Visits					
Beauty and Personal Care	Million				
Fashion	Million				
Others	Million				
Monthly Average Unique Visitors					
Beauty and Personal Care	Million				
Fashion	Million				
Others	Million				
Orders					
Beauty and Personal Care	Million				
Fashion	Million				
Others	Million				
Average Order Value (AOV)					
Beauty and Personal Care	₹				
Fashion	₹				
Others	₹				
Annual Unique Transacting Customers (TTM)					
Beauty and Personal Care	Million				
Fashion	Million				
Others	Million				
Gross Merchandise Value (GMV)					
Beauty and Personal Care	₹ in Million				
Fashion	₹ in Million				
Others	₹ in Million				
Total	₹ in Million				

Quarter Ended						
Sep-21	Dec-21	Mar-22	Jun-22	Sep-22	Sep-22 YoY growth	Sep-22 Seq. growth
211	221	204	222	234	11%	6%
115	115	113	118	122	6%	3%
9	11	11	14	16	70%	15%
19	20	19	22	22	14%	1%
16	16	16	16	16	1%	1%
2	2	2	3	3	85%	14%
6.0	7.5	7.2	8.1	8.4	39%	4%
1.3	1.3	1.3	1.5	1.4	14%	-2%
0.1	0.2	0.2	0.3	0.3	146%	32%
1,910	1,967	1,716	1,780	1,872	-2%	5%
3,242	3,558	3,616	3,732	3,940	22%	6%
2,502	2,927	3,084	3,199	3,305	32%	3%
7.0	7.5	8.0	8.6	9.1	31%	6%
1.3	1.6	1.8	2.0	2.1	66%	7%
0.3	0.3	0.4	0.4	0.5	69%	10%
11,698	15,105	12,587	14,888	16,301	39%	9%
4,188	4,841	4,827	5,820	5,991	43%	3%
343	483	565	850	1,165	240%	37%
16,229	20,428	17,979	21,558	23,457	45%	9%

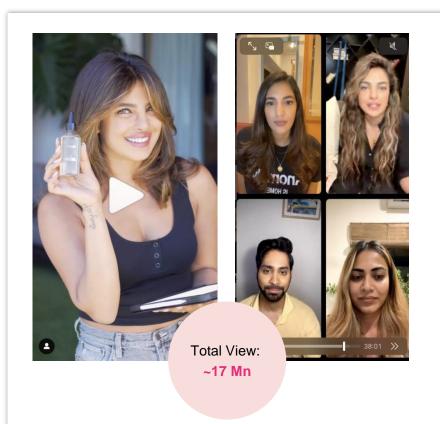
Half Year Ended							
Sep-21	Sep-22	Sep-22 YoY growth					
416	456	10%					
213	240	13%					
19	30	60%					
18	22	20%					
15	16	10%					
2	3	72%					
11.8	16.5	40%					
2.4	2.9	21%					
0.3	0.6	106%					
1,872	1,827	-2%					
3,199	3,835	20%					
2,383	3,259	37%					
7.0	9.1	31%					
1.3	2.1	66%					
0.3	0.5	69%					
22,397	31,189	39%					
7,849	11,811	50%					
679	2,015	197%					
30,925	45,014	46%					

<sup>1.</sup> Visits, Unique visitors and TTM Customers are defined at platform level (BPC= Nykaa.com, Fashion= NykaaFashion.com, Others= SuperStore by Nykaa and NykaaMan.com)

<sup>2.</sup> Orders and AOV are defined at sales from own platform, cross own platform, and own retail stores

<sup>3.</sup> GMV is defined at sales from own platforms, cross own platform, own retail stores, and other 3P online & offline channels

## **BPC: Leveraging Content to Drive Commerce**



Launch of Anomaly by Priyanka Chopra Jonas

Nykaa partnered with Priyank Chopra Jonas to create content for the launch of Anomaly, PCJ's own Hair Care Brand exclusively available on Nykaa.



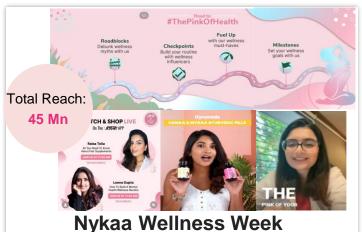
Launched Nykaa Beauty Basics
Nykaa launched Short Format beginner-led
educational videos on YT, Insta and App
specifically catering to Indian skin types and tones



Brand Launch Takeover on our Explore Feed



h Brand Covered:
Our 1. Fable & Mane
2. Anomaly

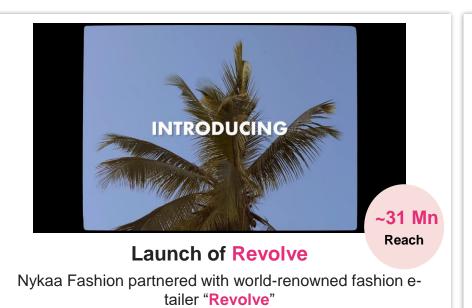


Campaign to provide audience with roadmap to help achieve their Health & Wellness goals



I Beauty
Nykaa partnered with India's top
dermatologists to create curated 4-step
beauty routine tailormade for Indian skin
supported to help beauty consumers find the
best solution for their skin.

### **Fashion: Leveraging Content to drive Commerce**





Nykaa Fashion's Grand Festive Sale

Grand Festive Digital Campaign featuring Nykaa Fashion's Brand Ambassador "Alaya F"



Huda Beauty x Nykaa Fashion Makeup and Fashion guide for the Festive season



NA-KD x Arushi Mehra Launch of NA-KD's new trendy collection



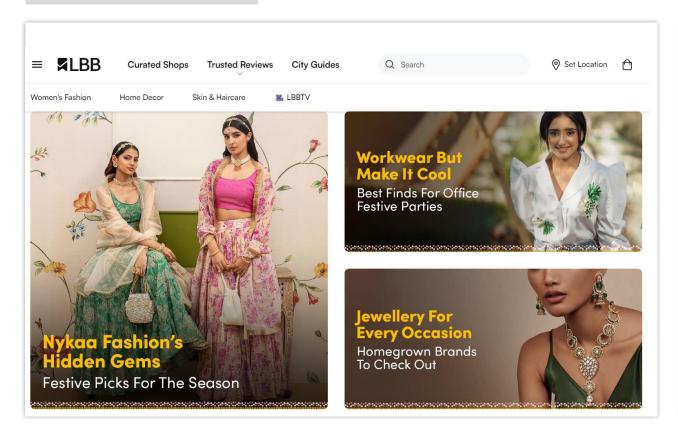
Puma x CocaCola Launch of New Puma-CocaCola collection on NykaaFashion.com

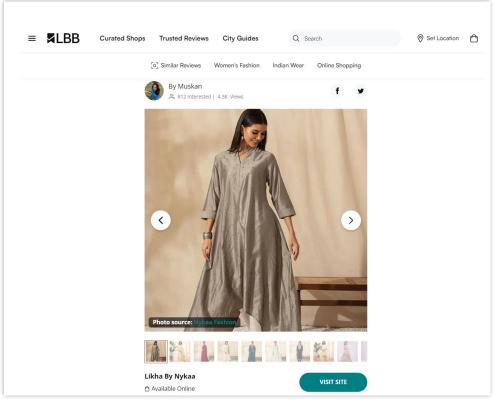
### Little Black Book (LBB) strengthening Nykaa Fashion



Nykaa completed the acquisition 100% stake in Iluminar Media Private Limited, a digital content platform known as "Little Black Book (LBB)" with the focus to strengthen our content delivery, drive discovery for brands and make shopping experience more engaging for the customers

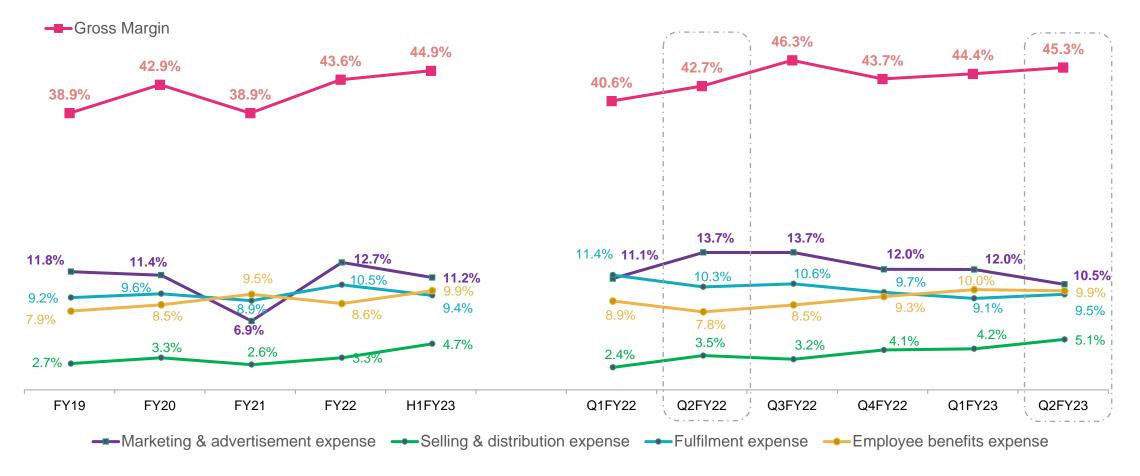
#### LBB x Nykaa Fashion





## **Gross Profit Margin & Key Operating Expenses**

#### % of Revenue from operations



Gross Profit margin improvement of **259 bps** YoY in Q2 FY23

#### Notes:

- 1. Fulfilment expense includes Freight Expense, Packaging Expense & Payment Gateway Charges
- 2. Selling & distribution expenses includes Warehouse Outsource Manpower Cost, Selling Expenses, Beauty Advisor Fees, Warehouse Operation Management Expenses