

SML/SEC/EXCH 10th August, 2018

Dy. General Manager-	The Secretary
Corporate Relationship Department	National Stock Exchange of India Ltd.
BSE Limited	Exchange Plaza, 5th Floor
P J Towers, Dalal Street, Fort	Plot No. C/1, G Block
Mumbai 400 001	Bandra – Kurla Complex
	Bandra (East), Mumbai 400 051
Scrip Code: 505192	Scrip Code: SMLISUZU

Dear Sir,

Presentation made to Analysts / Institutional Investors

This is further to our letter dated 9th August, 2018 wherein we had given you an advance intimation of the upcoming Analyst/ Institutional Investor meet on 10th August, 2018 in terms of the applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Please note that today i.e. 10th August, 2018 (Friday), the Company participated in the Emkay Confluence, Mumbai with several funds/investors and the presentation which was made at the said conference is attached herewith and is also placed on the Company's website <u>www.smlisuzu.com</u>.

Kindly take the same on record and acknowledge the receipt.

Yours faithfully For SML ISUZU LIMITED

MaDn

(PARVESH MADAN) Company Secretary & Compliance Officer pmadan@smlisuzu.com ACS-31266

SML ISUZU Limited

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Trucks & Buses



SML ISUZU LIMITED

Company Presentation Emkay Confluence – Investor Meet 10th August, 2018 (Friday)



Safe Harbor



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S.K.Tuteja, IAS (Retd.) <i>Chairman</i> & Independent Director	• After serving on the key assignments in various Government Departments at Punjab and Center, Mr. Tuteja retired as Secretary, Food & Public Distribution, Government of India in 2005. Mr. Tuteja has over 47 years of rich experience in diverse fields which include district administration, education, industry, trade, commerce, finance and company matters.
A.K.Thakur Independent Director	 A qualified Chartered Accountant. Mr. Thakur retired as an Executive Director from UTI. He has around 51 years of experience in various areas such as accounts, finance, investment and corporate affairs.
P.K.Nanda Independent Director	 A qualified Chartered Accountant, Mr. Nanda held several key managerial positions in multi national companies both abroad and in India having over 55 years of rich experience in various areas such as finance, corporate affairs, international trade and commerce, business strategy, etc. He was appointed as the Chairman and Managing Director of Metal Box India in 1970. He was also the founder president of the Confederation of Indian Industry (CII) and served as a member of several Government appointed committees, RBI working groups and of Confederation of British Industry, etc.



Sudhir Nayar Independent Director	 Mr. Nayar is a B.Tech from IIT Delhi and MBA from FMS, Delhi University and has over 31 years of rich experience in Sales & Marketing functions. He has worked with many reputed organizations such as Hindustan Lever Limited (HUL) and Tata Oil Mills Company (TOMCO).
Dr. (Mrs) Vasantha S. Bharucha Independent Director	 An economist of repute, Dr. Bharucha holds Doctorate in Economics from University of Mumbai. She served as Economic Adviser in the Ministry of Commerce & Industry, Government of India. Dr. Bharucha has rich experience in industry, trade and finance in the engineering and consumer goods sectors and has published a number of reports and strategy papers on Economic subjects. Dr. Bharucha was an Independent Director on the Central Board of State Bank of India (SBI) for three years during 2008-2011 and was also a Director on the Board of Delhi Circle of SBI.
G. Iwanami	 A graduate from Keio University, Japan. Mr. Iwanami joined Sumitomo Corporation in 1988 and currently holds the post of General Manager, Automotive Sales & Marketing Division of Sumitomo Corporation. Mr. Iwanami has 30 years of rich global experience in the Automotive Business.



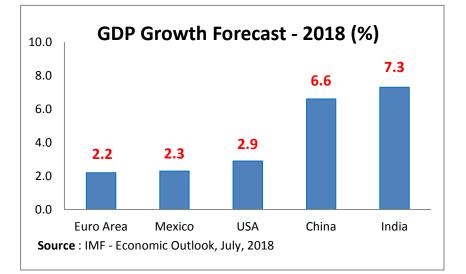
T. Kikkawa	 A graduate from Keio University, Japan. Mr. Kikkawa joined Sumitomo Corporation in April, 1983 and his current position in Sumitomo Corporation is General Manager, Automotive Manufacturing Business Department 1. He has around 34 years of experience in automotive business.
M. Morohoshi	 A graduate from Waseda University, Japan. Mr. Morohoshi joined Sumitomo Corporation, Japan in April 1987 and has over 30 years of rich global experience in the Automotive Business. He is currently Chairman & Managing Director of Sumitomo Corporation India Pvt. Limited. Before moving to India, he was General Manager, Automotive Steel Sheet Products Business Department 1.
Pankaj Bajaj	 A qualified Chartered Accountant and Company Secretary. Mr. Bajaj started his career in 1995 with Deloitte Haskins & Sells and joined Sumitomo Corporation India Private Limited in 1997 as company secretary. He is currently Director and Company Secretary of Sumitomo Corporation India Pvt. Limited.
Eiichi Seto	 A graduate in Law from Waseda University, Tokyo (Japan). Mr. Seto joined Sumitomo Corporation in 1982 and has several years of experience in the motor vehicles department. In 1993, he was appointed as General Manager, Automotive Department in Sumitomo Corp de Mexico and in 2004, he was appointed as Vice President and General Manager, Detroit Office, Sumitomo Corp of America. In 2007, he was appointed as Director and General Manager, Melbourne Office, Sumitomo Australia Pvt Ltd. Further in 2009, he was also appointed as General Manager, Automotive Manufacturing Business Department, Sumitomo Corporation.

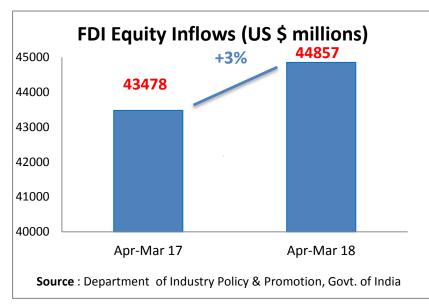


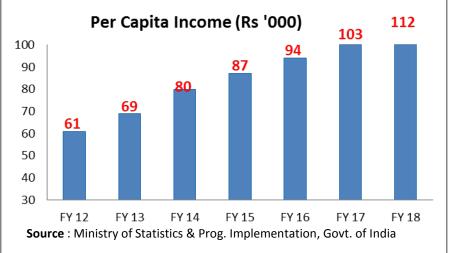
K. Goda	 A graduate from Kyoto Sangyo University, Japan. Mr. Goda joined Isuzu Motors in 1990 and has over 25 years of experience in International Business Developmen and International Sales. He is currently associated with Isuzu Motors as a Genera Manager, International Sales.
T. Imai	 A graduate in Engineering from Kyushu University (Japan). He joined Isuzu Motors Limited in 1997 and his last position in the Isuzu Motors was Manager-CV Chassis Engineering. He has experience of around 19 years with Isuzu in the area o Automobile Engineering.
Yugo Hashimoto <i>(Managing Director & CEO)</i>	 A graduate from Waseda University, Japan. Mr. Hashimoto joined Sumitomo Corporation in April, 1984 and since then has held several positions (in differen countries) in various departments including Automotive Business & Motor Vehicles Dept. Before moving to India, he was President of Sumitomo Corporation de Mexico S.A. de C.V. and President of Japanese Chamber of Commerce in Mexico. Mr. Hashimoto has 34 years of rich global experience in the automotive business.
Gopal Bansal (Whole-time Director & CFO)	 A qualified Chartered Accountant & Company Secretary. He started his career in 1980 with Punjab Tractors Limited - PTL (Swaraj Group) and got associated with SML Isuzu on secondment from PTL, the promoter of the Company. Mr. Bansal has over 34 years of rich experience in various areas such as corporate affairs, finance & accounts, risk management, secretarial & taxation, investo relations, etc.

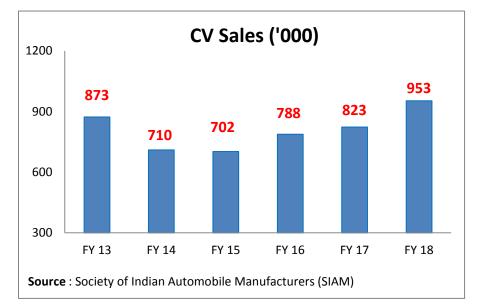


India - An Overview









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Changing Trends



Old



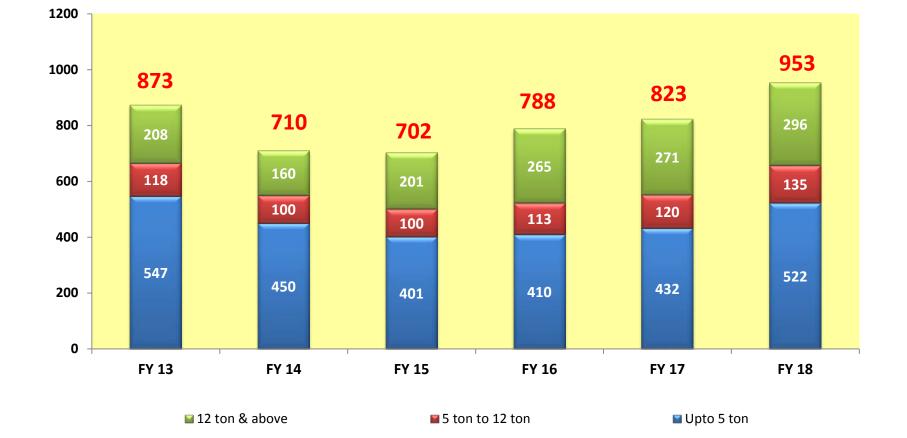








Total Commercial Vehicle Industry (Nos. in '000)



Commercial Vehicle Industry



CV Industry (Domestic+Export)

	Apr-Jun'17	Apr-Jun'18	% change
M&HCVs (above 7.5 ton)			
Passenger Carriers	11,767	12,251	4.1%
Goods Carriers	45,568	87,975	93.1%
Total M&HCVs - A	57,335	1,00,226	74.8%
LCVs (upto 7.5 ton)			
Passenger Carriers	13,603	17,220	26.6%
Goods Carriers	98,189	1,37,042	39.6%
Total LCVs - B	1,11,792	1,54,262	38.0%
Total (A+B)	1,69,127	2,54,488	50.5%

SMLI Segment (5 - 12 ton)

Passenger Carriers (5 to 12 ton)	15,205	17,733	16.6%
Goods Carriers (3.5 to 10 ton)	12,542	18,007	43.6%
Total	14,700	21,087	43.4%

SMLI Sales

Passenger Carriers	2,158	3,080	42.7%
Goods Carriers	982	1,074	9.4%
Total	3,140	4,154	32.3%



Major Milestones



majer			
1983	Swaraj Vehicles Ltd. (SVL) incorporated		
1984	Joint Venture and Technical Assistance Agreement between Punjab Tractors Ltd., Mazda Motor Corporation & Sumitomo Corporation concluded.		
	SVL renamed Swaraj Mazda Limited (SML)		
1985	Project setup with a capacity of 5,000 LCVs at capital outlay of Rs. 200 Million. Equity of Rs. 105 Million was subscribed by		
	Punjab Tractors Ltd 29.0%		
	Mazda Motor Corpn. Japan 15.6%		
	Sumitomo Corpn. Japan 10.4%		
	Public 45.0%		
	Trial production and test marketing of Swaraj Mazda Truck		
	WT-48, WT-49 and WT-50 LCVs commenced		
1986	Beginning of Commercial operations		
1987	Launch of Indigenously developed 26 seater bus		
1994	Became financially sick – due sharp Rupee devaluation		
1997	Financial health restored –3 years earlier than Rehabilitation Scheme.		

Major Milestones



- 2000 Maiden Dividend @ 10%
- 2005 Sumitomo Corporation, Japan raised its equity holding in the Company to 41%.
- 2006 Technical Assistance Agreement with Isuzu Motors signed.
- 2008 Ultra Luxury Buses both on SML & Isuzu Platforms launched.
- 2009 Sumitomo raised its stake in the Company to 53.52% by buying entire equity holding of Punjab Tractors Ltd. in the Company.
- 2010 Rights Issue of 3,984,946 equity share of Rs. 10 each at a premium of Rs. 190 per share in the ratio of 11:50 raised Rs. 79.7 crores.
- 2011 Swaraj Mazda renamed as SML ISUZU LIMITED.
- 2012 Isuzu Motors raises its stake to 15%; Dividend raised to 80% on post-rights equity.S7 Bus 5100 WB (50+1 seater) on SML platform launched.

FR1318 bus (40+1 Seater) on Isuzu platform introduced.

Highest-ever Production and Highest-ever Profit achieved.

Major Milestones



- S7 Bus 3940 WB (37+1 seater) & S7 Bus AC version launched
 Fuel Efficient & High Torque series launched (for all vehicles)
 Sartaj 5252 XM (5200 GVW) Truck Launched
- 2015 Sartaj 59XM (5900 GVW) Truck Launched Sales volume crossed 2 Lacs mark
- 2016 Executive Lx Coach (GVW-7 ton) & Ecomax Bus (GVW-5 ton) under Tourist Bus segment Launched
- 2017 Trucks with new facelift launched Ecomax LR bus (GVW-4.5 Ton) under School Bus Segment launched
- 2018 "Global Series" trucks introduced
 Advanced Vehicle Tracking and Telematics Solution: SMLSarthi launched
 CNG Variant for Executive Lx Tourist Segment launched

Equity & Dividend Record



Year	Nature of Issue	No. of Shares (Lacs)	Price Per Share	Current Price (9 th Aug' 18)
1985	Initial Public Offer (IPO)	105	Rs.10/-	Rs. 890/- approx.
2010	Rights Issue	40	Rs. 200/-	Rs. 890/- approx.

Dividend Track Record

2002	Dividend – 25%	2011	Dividend – 80%
2003	Dividend – 45%	2012	Dividend – 80%
2004	Dividend – 70%	2013	Dividend – 80%
2005	Dividend – 75%	2014	Dividend – 30%
2006	Dividend – 55%	2015	Dividend – 60%
2007	Dividend – 55%	2016	Dividend – 80%
2008	Dividend – 55%	2017	Dividend – 80%
2009	Dividend – 15%	2018	Dividend – 15%
2010	Dividend – 40%		

Equity Shareholding Pattern as on 31st July, 2018



Category	No. of Shares held	% age of Shareholding
Sumitomo Corporation (Promoter)	6362306	43.96
Isuzu Motors Limited	2170747	15.00
Jupiter India Fund (National Westminster Bank - trustee)	480639	3.32
Sachin Bansal	250000	1.73
Aditya Birla Sunlife Trustee Private Ltd.	144887	1.00
UTI Mid Cap Fund	140952	0.97
Emerging Markets Core Equity Portfolio	120950	0.84
Jupiter South Asia Investment Company Limited - South Asia Access Fund	118223	0.82
Others	4682942	32.36
GRAND TOTAL	14471646	100.00

Market Potential



Long term prospects of commercial vehicle industry are secular. Economic growth in the medium to long term would be driven by infrastructure investments in areas such as – roads, bridges, power generation, information technology, civil aviation, sea-ports, health, education etc. This trend would generate increased demand for commercial vehicles in coming years.

Demand Factor Conditions

- As per IMF Forecast July 2018, India's GDP growth in 2018 is estimated at 7.3% against world average estimate of 3.9%.
- International ratings agency Moody's Investor Service has upgraded India's sovereign bond rating to "**Baa2**" from "Baa3" with a stable outlook.
- As per GIA study on Commercial Vehicles (CV), Asia-Pacific is expected to emerge as the fastest growing hub for CV production led by shifting of automobile production bases to low cost Asian countries.
- As per CRISIL, long term prospects of the Commercial Vehicle industry are positive. Apart from macro-economic factors, implementation of emission & anti-overloading norms, scrapping regulations for older vehicles and changing landscape of the logistics industry towards an organized one would continue to support demand for CVs.



• As per ICRA, the Government's focus on infrastructure projects, higher demand from consumption driven sectors and from e-commerce logistic service providers, preference for hub-n-spoke model etc., are expected to drive volumes in truck segment. Based on these factors, **M&HCV truck segment is likely to register a growth of 7-9%** during 2018-19 whereas **LCV truck segment is expected to register a growth of 10-12%**.

• As per ICRA, **Bus segment will witness a growth of 12-14% during 2018-19** supported by replacement led demand and government thrust on improvement of transport systems in urban as well as rural sector with focus on the smart city initiatives.

Improving conditions of road infrastructure – development of state highways & expressways, focus on power generation, housing, health & education coupled with increasing disposable incomes and changing commuting habits, are expected to maintain the growth momentum in the Indian CV market.

An Overview



- Wide Range of Products
 - -- Both in Cargo (5 12 ton) and Passenger Categories (13 52 seats)
- Installed Capacity
 - -- 24000 Vehicles
- Manpower Strength
 - -- Regular 1000 approx.
 - -- Contract 1100 approx.



Introduction of "Global Series"

Existing

GS Series



Product Portfolio - Trucks



<u>Cargo</u>

GVW(Kgs)

4990/5200

5900

7200

6440

<u>LCVs</u>

- Sartaj GS 5252 XM -
- Sartaj GS 59
- Sartaj GS HG72
- Prestige GS -



<u>ICVs</u>

- Supreme GS
- Super GS
- Samrat GS
- Super 12.0 XM
- Super 12.9 XM

- 7490/ 8000
 - 8720
 - 10250
 - 11990
 - 12900



Product Portfolio - Buses



<u>Buses</u>

School Buses

- -- Prestige School buses 17 to 52 seater
- -- S7 School buses 32 to 62 seater
- -- Ecomax LR School buses 13/14/19

Staff & Tourist/Site-seeing Buses

- -- S7 Staff buses 20 to 39 seater
- -- Ecomax buses 13/14 seater
- -- Executive Coach 13/14
- -- Executive Lx Coach 20/29/31
- Air-conditioned Variant available for all buses
- CNG Variant also available
- Deluxe Pushback Reclining Seats Available for Staff, Tourist and Luxury Travel





Product Portfolio

Special Application Vehicles

- -- Ambulance
- -- Water Tanker
- -- Tipper
- -- Delivery Van
- -- Dual Cabin
- -- 4-Wheel Drive Truck
- -- 4-Wheel Drive Ambulance
- -- Troops Carrier



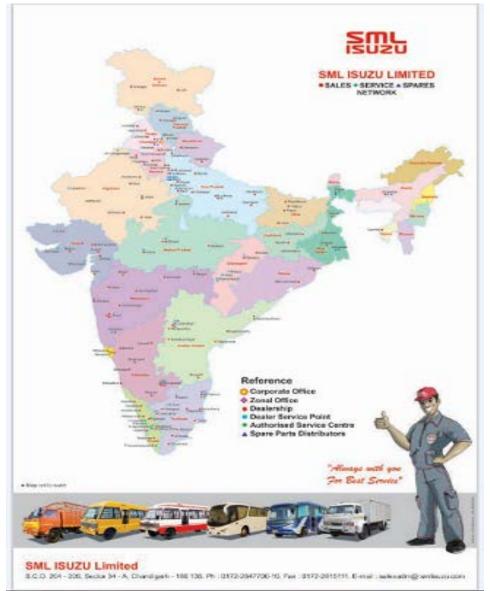






Marketing Network





ZONAL OFFICES = 12

- -- Ahmedabad
- -- Bangalore
- -- Bhopal
- -- Chennai
- -- Cochin
- -- Delhi
- -- Hubli
- -- Hyderabad
- -- Kolkata
- -- Lucknow
- -- Pune
- -- Mumbai

<u>SALES, DISTRIBUTION &</u> <u>SERVICE NETWORK</u>

- -- 121 Dealers (including Export)
- -- 19 Authorized Service Centres
- -- 25 Spare Parts Distributors
- -- 45 Dealer service branch
- -- 4 Sales Office

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Rs. Crores

Performance Indicators – Last Ten Years

								RS. Crores			
	2008	2009	2010	2011	2012	2013	2014	2015	2016	-	2018
	ļ				IGAAP	r				IND	AS
Vehicles Sale											
- Passenger Carriers	6388	4860	5440	6417	6612	6310	6285	7803	6813	8012	6097
- Cargo Trucks	4884	3160	4693	6453	7034	5735	3475	3956	5887	7172	5258
- Total	11272	8020	10133	12870	13646	12045	9760	11759	12700	15184	11355
Revenue (Net)	671.4	547.0	722.2	913.0	1042.2	1011.1	886.0	1,114.3	1,172.6	1,360.3	1,138.2
Operating Profit	53.7	28.0	57.9	70.7	86.0	79.3	36.4	74.3	93.0	114.2	48.5
Margin	8.0%	5.1%	8.0%	7.7%	8.3%	7.8%	4.1%	6.7%	7.9%	8.4%	4.3%
Interest	11.7	18.1	18.9	10.4	10.6	18.6	5.9	5.8	5.2	6.2	10.5
Cash Profit	42.0	9.9	39.0	60.3	75.4	60.7	30.5	68.5	87.8	108.0	38.0
Margin	6.3%	1.8%	5.4%	6.6%	7.2%	6.0%	3.4%	6.1%	7.5%	7.9%	3.3%
Depreciation	3.3	5.8	8.6	8.9	10.4	12.2	12.8	19.8	19.5	23.8	28.4
Profit Before Tax	38.7	4.1	30.4	51.4	65.0	48.5	17.7	48.7	68.3	84.1	9.5
Margin	5.8%	0.7%	4.2%	5.6%	6.2%	4.8%	2.0%	4.4%	5.8%	6.2%	0.8%
Exceptional Item	-	-	-	-	4.9	-	-	-	-	-	-
Profit After Tax	25.2	4.8	21.4	36.6	41.9	36.4	17.4	36.9	51.2	63.0	8.5
Dividend											
- Rate	55%	15%	40%	80%	80%	80%	30%	60%	80%	80%	15%
- Outflow	6.8	1.8	6.8	13.5	13.5	13.5	5.1	10.5	13.9	13.9	2.6
- Payout Ratio	27%	38%	32%	37%	32%	37%	29%	28%	27%	22%	31%
Retained Earnings	18.4	3.0	14.6	23.1	28.5	22.9	12.3	26.4	37.3	63.0	8.5*
Equity Share Capital	10.5	10.5	14.5	14.5	14.5	14.5	14.5	14.5	14.5	14.5	14.5
Net Worth	93.6	96.6	189.7	212.8	241.2	264.1	276.4	302.8	340.1	403.8	398.1
EPS (Rs.)	24.0	4.4	19.4	25.3	28.9	25.2	12.0	25.5	35.4	43.5	5.9
(before exceptional item)											
Book Value (Rs.)	89.1	92.1	131.1	147.0	166.7	182.4	191.0	209.2	235.0	279.0	275.1

*Dividend declared for FY 2017-18 will be accounted for when it is paid (i.e. in FY 2018-19)

FINANCIAL RESULTS – FIRST QUARTER ENDED JUN' 18 (Ind AS)



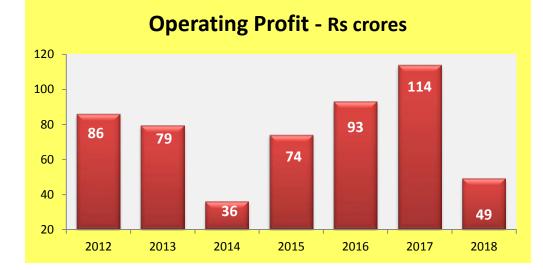
		(Rupees in Crores)						
		Quarter ended						
	30.06.2018 Unaudited	31.03.2018 Audited (Refer note 4)	30.06.2017 Unaudited	31.03.2018 Audited				
INCOME								
a) Revenue from operations	452.63	368.08	357.54	1,174.14				
b) Other income	0.80	1.78	0.44	3.11				
Total Income	453.43	369.86	357.98	1,177.25				
EXPENSES								
a) Cost of materials consumed	278.86	274.56	223.02	851.48				
b) Purchases of stock-in-trade	15.10	13.98	15.03	53.27				
 c) Changes in inventories of finished goods, work-in-progress and stock-in-trade 	49.36	-13.48	-4.66	-64.36				
d) Excise duty on sales	-	-	39.09	39.09				
e) Employee benefits expense	41.67	36.91	37.31	146.12				
f) Finance costs	4.10	1.30	2.20	10.52				
g) Depreciation and amortisation expense	9.36	6.85	6.98	28.40				
h) Other expenses	28.06	31.80	29.49	103.27				
Total Expenses	426.51	351.92	348.46	1,167.79				
Profit before exceptional items and tax	26.92	17.94	9.52	9.46				
Exceptional items	-	-	-	-				
Profit before tax	26.92	17.94	9.52	9.46				
Tax expense	6.81	3.07	2.77	0.96				
Profit for the period	20.11	14.87	6.75	8.50				
Total Comprehensive Income for the period (comprising Profit and Other Comprehensive Income for the period)	21.66	14.67	6.21	8.19				
Basic and diluted earnings per share (Rupees)	13.90	10.27	4.67	5.87				
Paid-up equity share capital (face value Rs. 10 per share)	14.48	14.48	14.48	14.48				
Other equity	-	-	-	383.58				



Financial Graphs



Revenue (net) - Rs crores

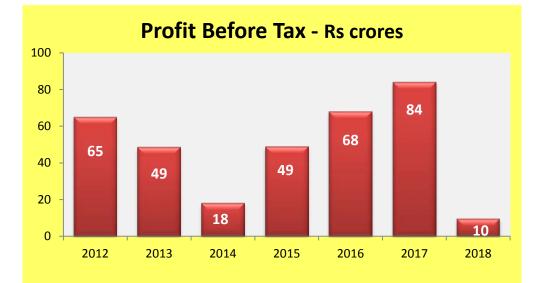


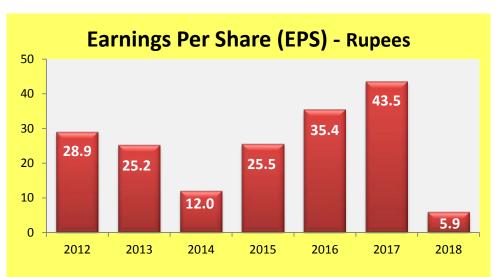
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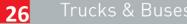
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25 Trucks & Buses

Financial Graphs









Balance Sheet Analysis – Last Ten years

		Rs. Crores
MAR' 15	MAR' 16	MAR' 17

		As at 31st								
	MAR' 08	MAR' 09	MAR' 10	MAR' 11	MAR' 12	MAR' 13	MAR' 14	MAR' 15	MAR' 16	MAR' 17
SOURCES OF FUNDS										
SHAREHOLDER'S FUNDS										
SHARE CAPITAL	10.5	10.5	14.5	14.5	14.5	14.5	14.5	14.5	14.5	14.5
RESERVES & SURPLUS	83.1	86.0	175.2	198.3	226.7	249.6	261.9	288.4	325.7	388.0
TOTAL	93.6	96.5	189.7	212.8	241.2	264.1	276.4	302.9	340.2	402.5
BANK BORROWINGS (net)	142.6	220.3	84.6	67.0	40.0	132.1	-	-	30.0	38.6
DEFERRED TAX LIABILITY (net)	(1.60)	(2.80)	6.2	8.0	10.1	10.5	9.6	2.6	5.6	5.6
TOTAL	141.0	217.5	90.8	75.0	50.1	142.6	9.6	2.6	35.6	44.2
TOTAL FUNDS	234.6	314.0	280.5	287.8	291.3	406.7	286.0	305.5	375.8	446.7
APPLICATION OF FUNDS										
FIXED ASSETS (net)	99.7	127.9	125.1	135.3	143.4	149.3	151.9	164.4	211.4	290.9
TOTAL	99.7	127.9	125.1	135.3	143.4	149.3	151.9	164.4	211.4	290.9
CURRENT ASSETS, LOANS & ADVANCES										
INVENTORIES	123.5	149.3	160.0	210.2	226.4	230.6	243.3	285.9	338.5	294.6
TRADE RECEIVABLES	185.6	146.3	136.6	116.5	121.0	150.7	81.8	104.4	102.8	114.8
CASH AND BANK BALANCES	9.2	7.0	32.0	23.0	28.0	45.1	41.7	65.4	11.1	7.6
LOANS AND ADVANCES	24.9	30.3	33.8	37.0	35.5	42.5	30.9	27.7	35.5	74.2
OTHER CURRENT ASSETS	4.6	1.9	1.6	3.2	4.4	10.6	0.9	4.9	2.3	0.6
TOTAL (A)	347.8	334.8	364.0	389.9	415.3	479.6	398.7	488.4	490.3	491.9
CURRENT LIABILITIES AND PROVISIONS										
TRADE PAYABLES	192.6	133.5	185.0	198.5	223.3	164.3	212.0	262.9	239.0	262.8
PROVISIONS	20.3	15.2	23.6	38.9	44.1	57.9	52.6	84.4	86.9	73.3
TOTAL(B)	212.9	148.7	208.6	237.4	267.4	222.2	264.6	347.3	325.9	336.1
NET CURRENT ASSETS (A-B)	134.9	186.1	155.4	152.5	147.9	257.4	134.1	141.1	164.4	155.8
TOTAL	234.6	314.0	280.5	287.8	291.3	406.7	286.0	305.5	375.8	446.7

Ac at 21 ct

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Ind-AS Balance Sheet



			Rs. Crores		
	AS AT				
	MAR' 18	MAR' 17	MAR' 16		
SOURCES OF FUNDS					
SHAREHOLDER'S FUNDS					
SHARE CAPITAL	14.5	14.5	14.5		
OTHER EQUITY	383.6	389.3	340.0		
TOTAL	398.1	403.8	354.5		
BORROWINGS					
- BANK BORROWINGS					
- ECB LOAN FOR CAPEX	140.2	33.5	-		
- SHORT TERM BORROWINGS	70.0	5.1	55.0		
- FINANCE LEASE OBLIGATIONS	0.8	1.5	0.5		
DEFERRED TAX LIABILITY (NET)	2.8 213.8	5.2 45.4	5.8 61.3		
TOTAL TOTAL	611.9	45.4	415.8		
	611.9	449.2	415.8		
APPLICATION OF FUNDS					
PROPERTY, PLANT & EQUIPMENT AND					
INTANGIBLE ASSETS	365.0	215.4	172.4		
CAPITAL WIP / INTANGIBLE ASSETS					
UNDER DEVELOPMENT	34.9	78.2	40.3		
TOTAL	399.9	293.5	212.7		
CURRENT ASSETS AND FINANCIAL					
ASSETS					
INVENTORIES	363.8	294.6	338.5		
TRADE RECEIVABLES	117.3	114.8	102.8		
CASH AND BANK BALANCES	22.0	7.6	36.1		
LOANS AND OTHER FINANCIAL ASSETS	6.9	4.6	4.9		
OTHER CURRENT ASSETS	76.9	70.2	32.9		
TOTAL (A)	586.9	491.9	515.3		
CURRENT AND FINANCIAL LIABILITIES					
TRADE PAYABLES	211.8	190.7	171.9		
OTHER FINANCIAL LIABILITIES	58.4	39.2	31.9		
PROVISIONS & OTHER CURRENT	104.7	106.3	108.4		
LIABILITIES					
TOTAL(B)	374.9	336.2	312.2		
NET CURRENT ASSETS (A-B)	212.0	155.7	203.1		
TOTAL	611.9	449.2	415.8		



Thanks

Trucks & Buses