Sunteck Realty Ltd.

SRL/SE/13/21-22

The Manager, Listing Department

National Stock Exchange of India Ltd Exchange Plaza, Plot no. C/1, G Block, Bandra-Kurla Complex Bandra (East), Mumbai- 400 051 Scrip Code: SUNTECK Sunteck

Date: 30th June, 2021

The Secretary, Listing Department,

Department of Corporate Services BSE Limited Phiroze Jeejeebhoy Tower, Dalal Street, Mumbai – 400 001 Scrip Code: 512179

Sub: Investor Presentation on Q4FY21 results

Dear Sir / Madam,

Pursuant to Regulation 30(6) of SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015, please find enclosed the Investor Presentation with regard to audited Financial Results for quarter and year ended 31st March, 2021.

The Investor Presentation shall also be placed on the Company's website.

Kindly take the same on record and disseminate to all the concerned.

Thanking You, For Sunteck Realty Limited Mumbr Rachana Hingarajia **Company Secretary** Encl: a/a

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Investor Presentation Q4 & Full-year FY2021

> NSE: SUNTECK | BSE: 512179 | Bloomberg: SRIN: IN | Reuters: SUNT.NS / SUNT.BO

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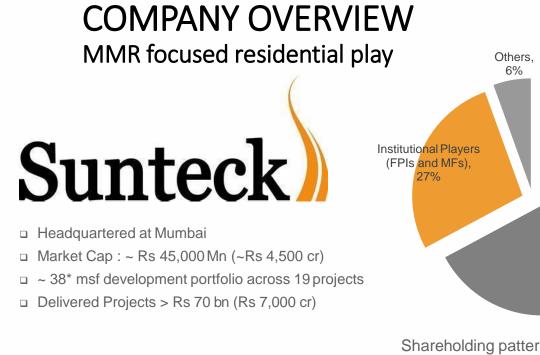
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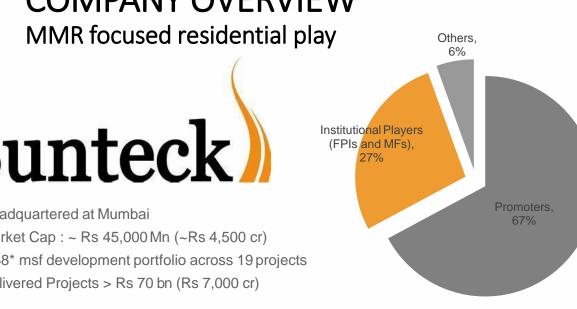
Note The project elevations are for representation purposes only and are the sole property of the Company and may not be reproduced, copied, projected, edited in any way without written permission from the Company. All data and project related numbers are basis revenue recognition and operational performance excl. overheads for completed, ongoing and future projects respectively

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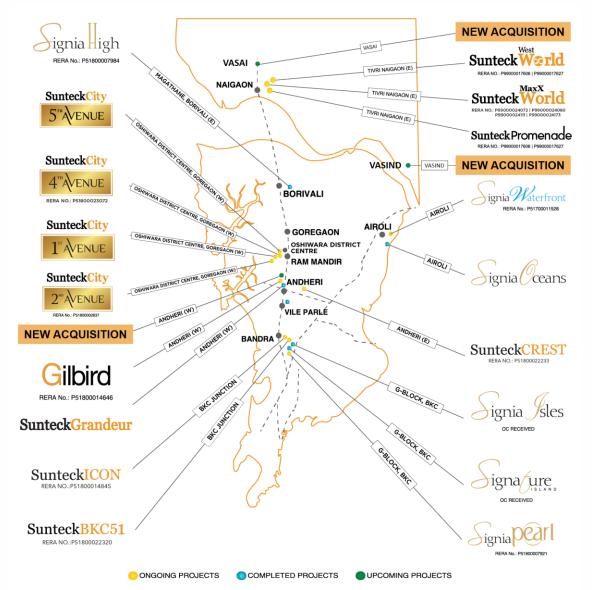






Shareholding pattern as on Mar'21

- Focused growth on base of targeted growth engines (BKC, ODC, Naigaon) instead of ad-hoc project selection done by other developers
- Asset light strategy (JV/JDA model) in capital intensive real estate market for MMR is a key differentiator against its peers



*Includes ongoing and future projects, excludes 9 completed projects



SUNTECK JOURNEY SO FAR...

Sunteck 1.0

 Our journey began in 2000 as a Business Center Operator at the then upcoming CBD of Bandra-Kurla Complex (BKC) in Mumbai

Sunteck 2.0

- In the next phase from 2006 onwards, with our differentiated and well-researched view that families would love to live and work in a central business districts such as BKC and premium residential complexes at CBD command 3x-4x premium over the commercial capital values we created enormous shareholder value through our projects Signature Island, Signia Isles, Signia Pearl
- We followed the success of BKC with the next BKC of Mumbai ODC, Goregaon (W) with our differentiated view and acquired ~23 acres of prime land parcel that our peers were ot interested in. The result was the creation of Sunteck City integrated mixed-use development, thereby, leading to enormous shareholder value creation
- Further details on our project can be found in our <u>Intrinsic Value Presentation</u>



SUNTECK 3.0

- These are early days at Sunteck. We have recently embarked on <u>Sunteck 3.0</u>
- The salient aspects of Sunteck 3.0 are:
 - **1.** Maintain an asset light balance sheet
 - Sell off most of our ~Rs 1,800 crores of finished inventory in the next 3-4 years
 - Focus on JDAs like Naigaon and Vasai with low capex requirements
 - Acquire land only if opportunity is extremely compelling
 - Maintain mostly non-recourse, muted debt levels
 - 2. Leverage our brand and leading market position to grow the business
 - 3. Invest in and incentivize our team



KEY STRENGTHS

<u>Company Profile</u>: Sunteck is a Mumbai focussed premium developer with experienced promoter, focussed project acquisition strategy, premium brand, strong execution and healthy balance sheet <u>Strong Project Portfolio</u>: Sunteck has about 38 mn sqft spread across 19* projects (additionally projects completed worth > USD 1bn) majorly in MMR region having leadership position in CBDs of Mumbai at BKC (5 projects) and ODC, Goregaon (W) (6 projects).

MMR / City- centric focus	Efficient RoE & Asset light development strategy	Balance sheet strength	Project acquisition strategy	Premium positioning & value creation
 Focus on high value Mumbai Metropolitan Region (MMR). City-Centric locations outside Mumbai. 	 High RoE sustained in capital intensive MMR. JV / JDA / DM model preferred. 	 Low leverage and cost of debt. Financial discipline. 	 Research based acquisitions. Proven ability to predict growth areas ahead of the curve. Acquisitions done during peak recession. 	 Four brands catering to products across segments Delivered projects that changed the profile of the entire locale.



WELL-TIMED CAPITAL ALLOCATION STAGE SET FOR THE NEXT ROUND!

Acquisition strength: Sunteck set to benefit from the opening up of attractive **Research** based acquisitions ulletacquisition opportunities post demonetization, GST, RERA, NBFC crisis (IL&FS crisis) & Covid-19 wave 1 & wave Ability to predict growth areas **ahead of the curve**. ۲ Acquisitions done during peak recessions 2 ۲ Strong land **Project Accretion** acquisition trackrecord in the post-Projects with major capital Lehmann crisis allocation in BKC & ODC years (peak recession) Signia Pearl Signia S. City Multiple High 1st Ave. opportunities Andheri S. City Signia S. City available for East 3rd Ave. Isles 2nd Ave. distressed and affordable Sunteck Signia S. City Signia projects 4th Ave Grandeur Waterfront Oceans South Signature S. City Sunteck Sunteck Mumbai Signia Borivali Island Kanaka 5th Ave. lcon Gardens Sunteck Sunteck Signia City Signia Intl. Vasai Sunteck Sunteck Signia Vasind S. Citv World Gateway 51 Skys (Jaipur) Project West Centre Crest Hills 6th Ave. 2020 2021 2006 2007 2008 2009 2010 2012 2014 2015 2018



SUNTECK BRAND PORTFOLIO



Uber Luxury Residences

Ultra Luxury Residences



SunteckCity

Premium Luxury Residences



Aspirational Luxury Residences



ECONOMY & INDUSTRY SECTION



ECONOMIC AND REAL ESTATE OUTLOOK – POST-COVID-19

- FY2021 GDP growth fell by -7.3% Y-o-Y as against an increase of 4% in FY2020 on the back of sharp contraction in 1HFY21 due to stringent nationwide lockdowns
 - 4QFY21 GDP growth rate of 1.6% Y-o-Y showed that the economy was on a gradual recovery. Since then, the momentum has stuttered due to states imposed restrictions in 1QFY22 to control the 2nd wave of Covid-19
- Despite the re-introduction of restrictions, April IIP growth was robust as lockdowns were localized in nature and maximum manufacturing units were functioning
 - April IIP registered a growth of 134% Y-o-Y
- The accommodative stance of RBI to support growth by way of interest rate management and liquidity, etc. will enable the economy to recover from the 2nd Covid-19 wave at a faster pace
- April'21 GST collections have moderated to Rs1,027 bn from Rs1,414 bn in March'21
 - Given that lockdowns this year have been localized and less stringent than in the past year, the dent in tax collections will be lesser



ECONOMIC AND REAL ESTATE OUTLOOK – POST-COVID-19

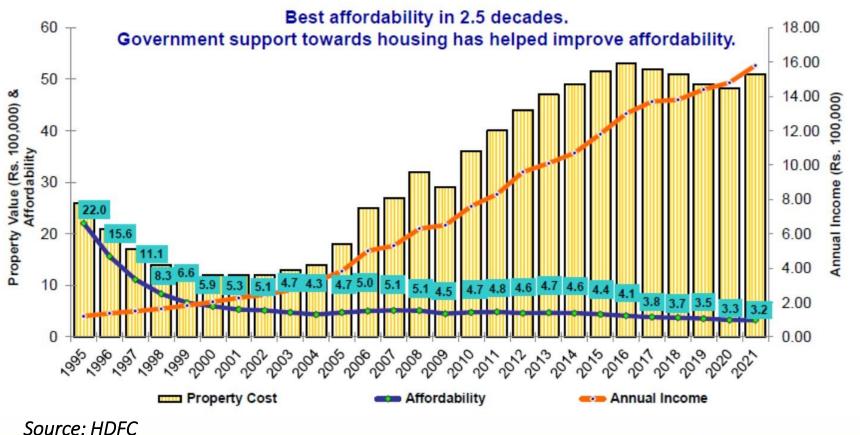
- Real estate sector is set to revive from the 2nd Covid-19 wave on the back of
 - Strong structural demand for housing From 32% now, share of Indian population residing in cities to increase to 50% by 2030
 - Work from Home concept gaining more acceptance rise in nuclear families
 - Better affordability due to rise in income levels over the last decade
 - Low mortgage interest rates supported by RBI
 - Government-incentives to buyers and developers
- Deployment of digital business strategies has led to transformation in the real estate
 - Share of digital sales in the overall sales is increasing since the 1HFY21
 - Virtual site visits are becoming more prominent
- Developers with strong brand recall & trust along with sound financial profile will command majority of the business opportunity within the sector



ECONOMIC AND REAL ESTATE OUTLOOK – POST-COVID-19

 Rise in income-levels and favourable demographics (66% of Indian population is less than 35 years of age) has led to best affordability in the last 25 years.

IMPROVED AFFORDABILITY





COMPANY SECTION



CASH FLOW HIGHLIGHTS – FY 2021

- Despite the challenges of 1H FY21 on account of Covid-19 pandemic Sunteck's continued focus on prudent cash flow management including cost-saving measures has enabled the company to maintain strong financial metrics in FY 2021
- The company generated strong positive operating cash flow of Rs 2,861 mn (Rs 286 cr)
 - The strong surplus cash flow was driven by healthy customer collections of Rs 7,796 mn (Rs 780 cr) during the year
- The cash flow generated was utilized to reduce the debt significantly at the gross level by Rs 2,328 mn (Rs 233 cr)
 - The net debt/equity ratio has come down from 0.24x in FY 2020 to 0.18x in FY 2021
 - No loan moratorium/restructuring/ECLGS was availed by the company



CASH FLOW STATEMENT

- Robust collections drives strong operating cash flow and reduction in debt.
- Net cash flow generated from operating activities at Rs 2,861 (Rs 286 cr)

Particulars	FY 2021	FY 2020
Net Cash Flow - Operating Activities	2,861	-780
- Operating Profits before Working Capital Changes	1,394	1,931
- Working Capital Changes & Others	1,468	-2,711
Net Cash Flow - Investing Activities	145	-178
- Business Acquisition, Interest, Dividends, Investments & Others	145	-178
Net Cash Flow - Financing Activities	-3,323	879
- Repayment of Loans	-2,328	1,942
- Finance Cost	-860	-818
- Dividends Paid & Others	-134	-245

All figures are in Rs. Million



BUSINESS UPDATES – Q4 FY2021

- Pre-sales grows by 6% qoq in Q4 FY21 to Rs 3,710 mn (Rs 371 cr) vs Rs 3,492 mn (Rs 349 cr) in Q3 FY21
- Highest ever collections in a quarter till date driven by achieved pre-sales
 - Q-o-Q Collections growth at 27% : Rs 3,210 mn (Rs 321 cr) in Q4 FY21 vs Rs 2,525 cr (Rs 252 cr) in Q3 FY21
- Acquisition of ~7 acre land parcel at Borivali (West), under the asset light JDA model
 - The residential project in the western suburbs of Mumbai Metropolitan Region (MMR) will have ~1 mn sq ft of development potential
- Strong cash flows during the quarter resulting in further reduction of negligible debt by ~30%
 - In H2 FY21 over H1 FY21, the consolidated net debt has been reduced significantly by Rs 2,063 mn (Rs 206 cr) to Rs 4,978 mn (Rs 498 cr), improving the Net D/E to 0.18x.

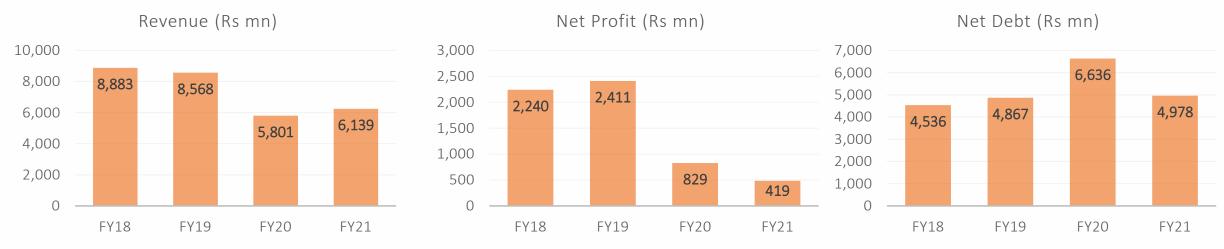


BUSINESS UPDATES – FY 2021

- Strong Pre-sales in FY21 of Rs 10,217 mn (Rs 1,022 cr)
 - Highest-ever pre-sales achieved in the mid-income segment driven by residential projects at ODC, Goregaon West - a YoY growth of 77% to Rs 4,835 mn (Rs 484 cr)
 - Strong pre-sales also witnessed in the ready to move in projects across segments such as Signia High, Borivali and Gilbird Hill, Andheri
- Highest-ever collections achieved in a financial year in FY21 at Rs 7,796 mn (Rs 780 cr)
- Aggressive and leading project acquisition done in FY21 within the industry
 - 3 new project acquisitions under the asset-light strategy totaling to approx. 8 mn sq ft. at Vasai, Vasind and Borivali
 - These projects will further strengthen the cash flows and balance sheet of the company
- In FY21, the consolidated net debt has been reduced by Rs 1,655 mn (Rs 166 cr) to Rs 4,978 mn (Rs 498 cr) improving the Net D/E to 0.18x.



KEY PERFORMANCE HIGHLIGHTS: FY2018-FY2021



*Note 1 - Change in accounting methodology from Percentage of Completion Method (PoCM) to Project Completion Method (PCM) from FY20

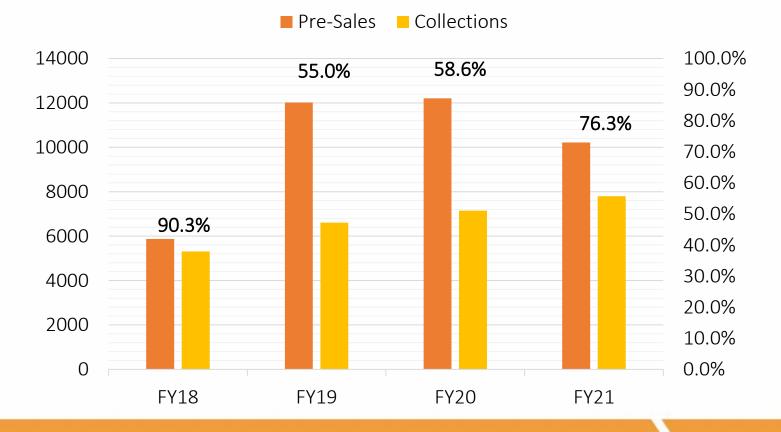


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KEY PERFORMANCE HIGHLIGHTS: COLLECTIONS EFFICIENCY

- Collections / Pre-sales has been strong at >50% over the previous years.
- In FY21, the ratio was strong at ~76%.
- Sunteck always endeavors to achieve >50% collections to pre-sales ratio as it leads to efficient cash flow management





Q4 & FY 2021 Operational & Financial Results



OPERATIONAL PERFORMANCE TREND Strong sequential growth

Rs million

Pre-Sales	Segment	1QFY21	2QFY21	3QFY21	4QFY21	FY20	FY21
BKC Projects	Luxury	-	-	-	900	718	900
ODC Projects	Mid-income	409	530	1,886	2,010	2,734	4,835
Naigaon Projects	Affordable	482	323	615	750	7,628	2,170
Other Projects	Mixed	121	1,150	991	50	1,128	2,312
Total		1,012	2,003	3,492	3,710	12,208	10,217

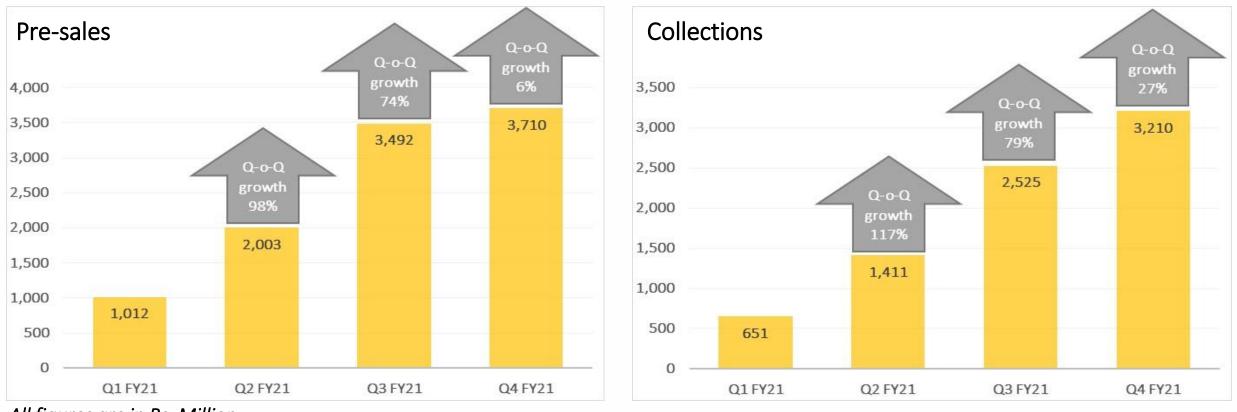
Rs million

Collections	Segment	1QFY21	2QFY21	3QFY21	4QFY21	FY20	FY21
BKC Projects	Luxury	-	436	-	510	1,000	946
ODC Projects	Mid-income	290	305	1,144	1,040	2,691	2,779
Naigaon Projects	Affordable	350	409	650	890	2,783	2,299
Other Projects	Mixed	10	261	732	770	674	1,773
Total		651	1,411	2,525	3,210	7,149	7,796



STRONG SEQUENTIAL (Q-o-Q) GROWTH

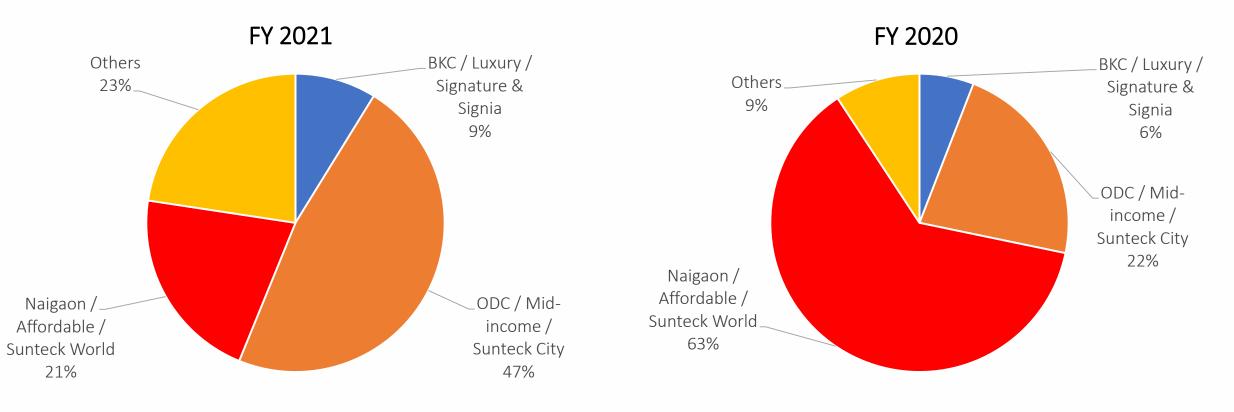
- Both pre-sales and collections witnessed strong Q-o-Q growth during FY21
- >70% of the total pre-sales and total collections of FY 2021 was achieved during the 2H FY21, once the Covid-19 lockdowns subsided





OPERATIONAL PERFORMANCE Pre-sales mix

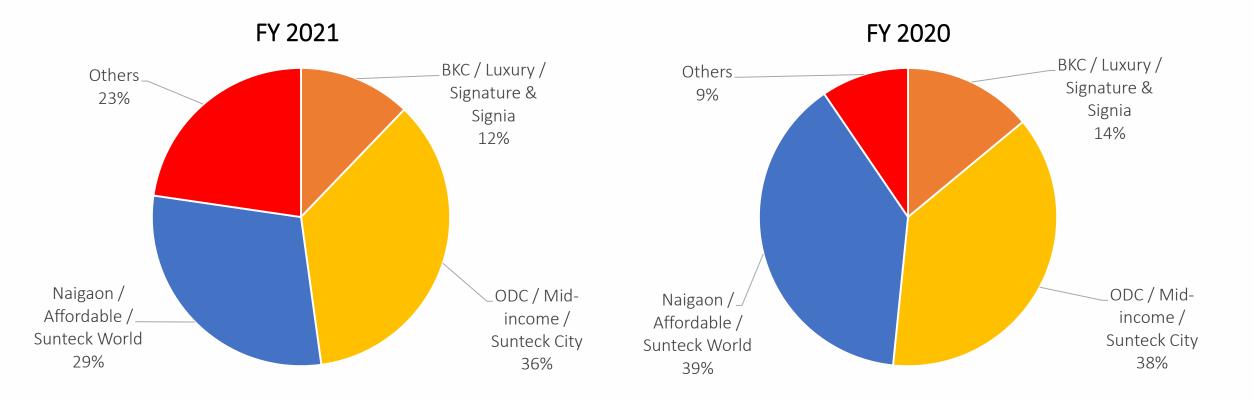
- In FY21 69% of the pre-sales was driven by mid-income (Sunteck City, ODC) and affordable (Sunteck World) segment.
- The ready-to-move-inventory (Signia High, Borivali and Gilbird Hill, Andheri) also contributed 23% to the total presales in FY21.





OPERATIONAL PERFORMANCE Collections mix

- Mid-income, affordable projects drive strong collections performance.
- In FY21 both mid-income and affordable segment together contributed 65% of the total collections.





P&L (CONSOLIDATED)

- In FY 2021, Revenue from operations grew by 10% Y-o-Y to Rs 6,139 mn (Rs 614 cr) from Rs 5,597 mn (Rs 560 cr) in FY 2020
- EBITDA and EBITDA Margin for FY 2021 stood at Rs 1,369 mn (Rs 137 cr) and 22% respectively
- PAT for FY 2021 stood at Rs 419 mn (Rs 42 cr)
- There is a change in accounting methodology for revenue recognition from Percentage of Completion Method (PoCM) to Project Completion Method (PCM). Pre-sales convert to revenue recognition at project completion.

Particulars	Q4 FY21	Q3 FY21	QoQ %	Q4 FY20	YoY %	FY2021	FY2020	YoY %
Revenue from Operations	1,911	2,174	-12%	869	120%	6,139	5,597	10%
EBITDA	391	486	-20%	37	956%	1,369	1,682	-19%
Operating Margin	20%	22%		4%		22%	30%	
Net Profit	104	233	-55%	-130	-180%	419	749	-44%
Net Profit Margin	5%	11%		-15%		7%	13%	

All figures are in Rs. Million



BALANCE SHEET (CONSOLIDATED)

Liabilities	FY21	FY 20	Assets	FY21	FY20
Shareholders Funds	27,724	27,487	Trade Receivables	3,352	3,731
Minority Interest	-	-	Inventories	26,145	27,438
Borrowings	6,879	9,207	Loans & Advances	1,161	1,289
Others	5,934	5,004	Cash & Bank balances	991	1,662
Provisions	35	30	Others	8,925	7,608
Total	40,573	41,728	Total	40,573	41,728

All figures are in Rs. Million



AMONGST THE STRONGEST BALANCE SHEET

In H2FY21, the consolidated net debt to equity has been reduced significantly to 0.18x.

Particulars	FY 2021	9M FY21	H1 FY21
Secured Debt	5,969	7,723	7,637
Cash & Bank Balance	991	1,000	993
Net Secured Debt	4,978	6,723	6,644
Unsecured Debt	0	0	397
Net Debt	4,978	6,723	7,041
Net Worth	27,724	28,493	28,253
Net Debt / Equity	0.18	0.24	0.25
Quasi-Equity*	910	919	919
Adjusted Net Debt	5,888	7,642	7,960
Adj. Net Debt / Equity	0.21	0.27	0.28

All figures are in Rs. Million ^9MFY21 figures Provisional

*With effect from 9th March, 2020, Starlight Systems (I) LLP became a wholly owned subsidiary of SRL pursuant to the retirement of PDL Realty Private Limited (Retired Partner). The Retired Partner's balance of current capital and fixed capital in the SSILLP, aggregating to ~910 mn have been converted into a loan. The said loan will be in the form of 1% secured Non-Convertible Debentures (NCDs), which will be redeemed at premium out of the future free cash flow from the specified projects (payable when able) only with a tenure of 20 years.



CONSOLIDATED DEBT TREND

In FY21, the consolidated net debt to equity has been reduced significantly to 0.18x.

Consolidated debt trend	FY 2018	FY 2019	FY 2020	FY 2021
Secured Debt	4,256	5,857	7,903	5,969
Cash & Bank Balance	1,144	1,479	1,662	991
Net Secured Debt	3,112	4,378	6,241	4,978
Unsecured Debt	1,424	489	392	0
Net Debt	4,536	4,867	6,633	4,978
Networth	26,303	28,337	27,487	27,724
Net Debt / Equity	0.17	0.17	0.24	0.18
Quasi-Equity*	_	_	912	910
Adjusted Net Debt	4,536	4,867	7,545	5,888
Adj. Net Debt / Equity	0.17	0.17	0.27	0.21

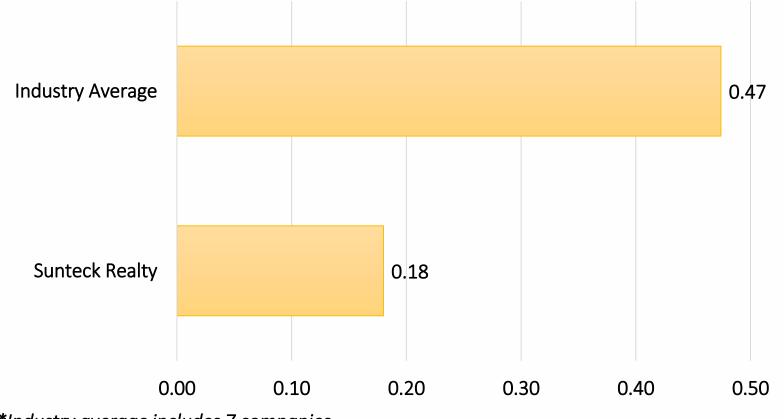
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SUNTECK – AMONGST INDUSTRY LEADING DEBT/EQUITY RATIO

- In FY21, Sunteck's net debt/equity ratio of 0.18x is amongst industry leading
- The industry average is 0.47x which is 2.6 times that of Sunteck's net debt/equity



^{*}Industry average includes 7 companies



CREDIT RATING UPDATE

The Long-term issuer rating of Sunteck is "AA-" and Short-term issuer rating is "A1+".

India Ratings & Research A Fitch Group Company	AA- / Positive
ICRA A MOODY'S INVESTORS SERVICE COMPANY	AA- / Stable

Key Rating Drivers –

- Healthy track record in real estate development in MMR
- Adequate committed cash flow visibility
- Prudent Financial Policies; Strong Credit Metrics
- > Prudent cash flow management with adoption of asset light JDA model for new projects
- Price-Point diversity; Locational Advantage
- Low Execution Risk



ASSET LIGHT BALANCE SHEET: Releasing Locked Up Capital

• We are actively monetizing our finished inventory in our Completed Projects, releasing locked up capital.

Completed Projects	Finished Inventory as of FY 2020		Added Inventory in FY21 (Not Sold)		Sales of Finished Inventory in FY 2021			Finished Inventory as of FY 2021				
	Units	Mn Sq. Ft.	Value*	Units	Mn Sq. Ft.	Value	Units	Mn Sq. Ft.	Value	Units	Mn Sq. Ft.	Value*
Signature Island, Isles, Pearl, BKC	39	0.32	18,024	_	_	_	1	0.02	900	38	0.30	17,124
Signia High, Borivali	40	0.13	1,412	-	-	_	37	0.11	1,340	3	0.02	146
Signia Waterfront, Airoli^	69	0.06	762	-	-	-	23	0.02	205	46	0.04	557
Gilbird Hill, Andheri	37	0.04	570	-	-	-	36	0.04	550	1	0.00	20
Total	185	0.55	20,768	-	-	-	97	0.19	2,995	88	0.36	17,847

All figures are in Rs. Million *Estimated based on average pricing, subject to changes ^SRL share of area and value



ASSET LIGHT BALANCE SHEET: Stack Them High, Let 'em Fly!

Our focus is to maintain high sales velocity on Ongoing Projects.

	Presales Activ	rity (Numbers)	Projected Operating Margin				
Ongoing Projects	Number of Units Launched	Number of Units Sold	Till Date	Additional Expected	Total		
Residential							
Sunteck City, Goregaon (W) – Residential	1,675	1,046	~7,500	~14,500	~22,000		
Sunteck World, Naigaon	4,840	4,136	~4,000	~12,750	~16,750		
Commercial							
Sunteck Icon, BKC	NM	NM	-	~1,600	~1,600		
Sunteck BKC 51, BKC	NM	NM	-	~1,750	~1,750		
Sunteck Crest, Andheri	NM	NM	-	~1,500	~1,500		
Total	6,515	4,945	~11,500	~32,100	~43,600		

All figures are in Rs. Million * POM - Subject to variances due to business, economic and other variables **Sunteck City, ODC – Av.1, 2 & 4 and Sunteck World, Naigaon – WestWorld, MaxxWorld & Future Phases



ASSET LIGHT BALANCE SHEET: Near Term Growth Engines

• Our near term growth engine is driven by several asset-light JDA models with limited upfront capital.

	Targeted Launch		Projected Operating Margin				
Upcoming Projects	Date	Project Structure	Till Date	Additional Expected	Total		
Vasai – New Acquisition	FY2022	Asset Light JDA	-	~22,500	~22,500		
Vasind – New Acquisition	FY2022	Asset Light JDA	-	~4,000	~4,000		
Borivali West – New Acquisition	FY2022/23	Asset Light JDA	-	~5,500	~5,500		
Sunteck City, ODC, Goregaon (W)	FY2023	100% Ownership	-	~30,000	~30,000		
Total				~62,000	~62,000		

All figures are in Rs. Million *POM - Subject to variances due to business, economic and other variables



ASSET LIGHT BALANCE SHEET: Long Term Growth Engines

• We continue to add projects to our pipeline that provide long-term longevity to our growth engine.

Future Projects	Targeted Launch Date	Project Structure	Projected Operating Margin		
			Till Date	Additional Expected	Total
South Mumbai Project	FY2025	100% Ownership	_	~ >13,500	~ >13,500
Sion, Mumbai Project	FY2025	50% JV	_	~ 1,500	~ 1,500
Dubai Project	FY2025/26	50% JV	_	~ >10,000	~ >10,000
Jaipur Project	FY2026	Asset Light JDA	_	~ >5,000	~ >5,000
Total				~ 30,000	~ 30,000

All figures are in Rs. Million *POM - Subject to variances due to business, economic and other variables



2021: A UNIQUE OPPORTUNITY FOR SUNTECK

- In January 2021, the Maharashtra cabinet approved a 50% reduction in the premium fees paid by developers for ongoing and new projects between August 1 and December 31, 2021
- The savings that Sunteck can realize in 2021 by fast-tracking projects and paying premium fees within the year are significant
 - It is a no brainer for Sunteck to take full advantage of the massive savings afforded to it by this unique opportunity.
- As a result, Sunteck will be pre-paying premiums to the tune of ~Rs 2,500 mn (~Rs 250 cr) between October and December 2021. The ROE on these payments is well over 35%. Thus, in 2021 we will be directing our cash towards these payments.



EFFICIENT USE OF CAPITAL

- We will use shareholder capital in the most prudent manner possible
- If we have opportunities to deploy capital in high-return projects, we will do without any reservation
 - The Maharashtra premium reduction in 2021 is a good example of front-loading capital spending to 2021 to maximize savings
 - We may also use debt prudently to take full advantage of the 2021 opportunity



ESG & CSR



SUNTECK - ESG PERFORMANCE HIGHLIGHTS



waste generated from thermal power plant and steel plant, are used in concrete to reduce waste and make concrete durable

 Promotion of hand-made, indigenous Diwali products

cell transplant centre

 Promotion of higher education at Plaksha in Mohali governance, etc.



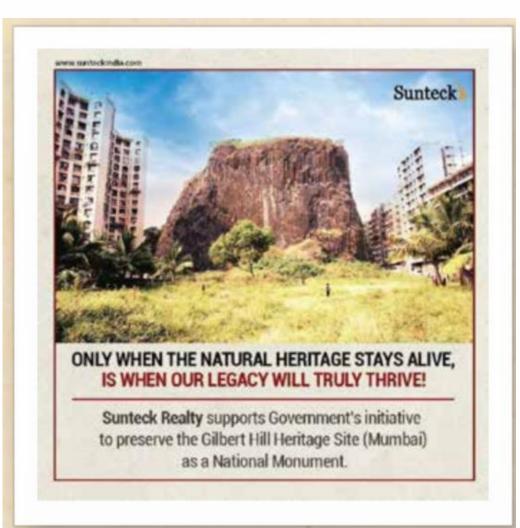
CORPORATE SOCIAL RESPONSIBILITY

A Vaccination Drive arranged for Sunteck Employees





CORPORATE SOCIAL RESPONSIBILITY



SPREADING WARMTH AMONGST OUR FRONTLINE HEROES

Blanket Distribution Amongst All Ground Duty Staff











Site Pictures































ignia by Sunteck Realty







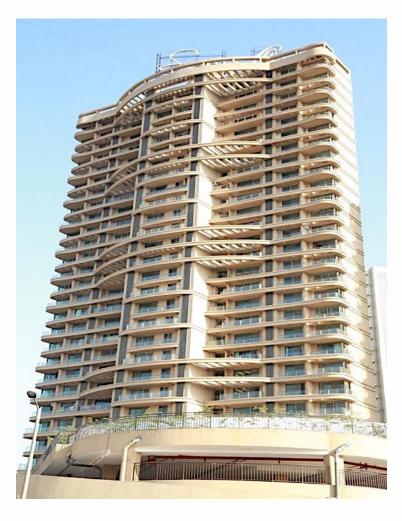


































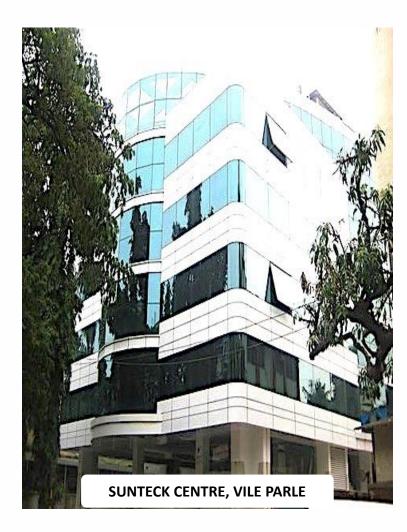
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Under Construction Projects





SUNTECK KANAKA CORPORATE PARK, GOA

COMMERCIAL PROJECTS





Under Construction Projects

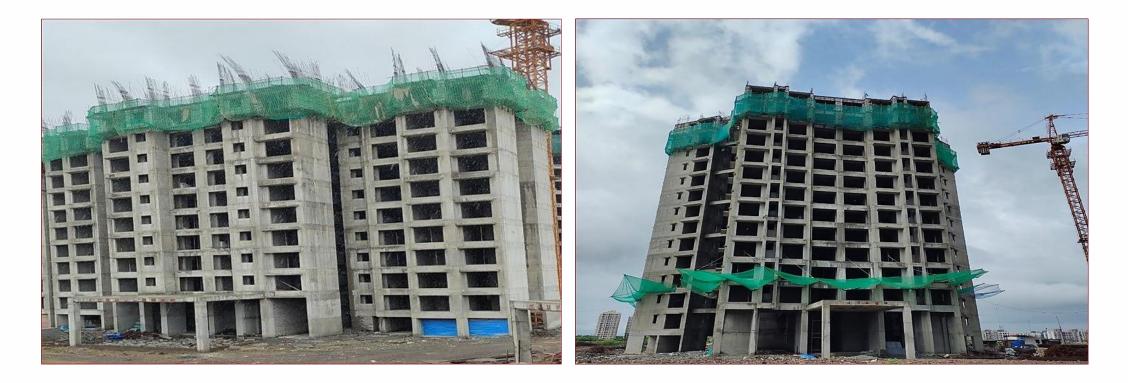




NAIGAON



Under Construction Projects



Sunteck World



Under Construction Projects





OSHIWARA DISTRICT CENTRE, GOREGAON (W)

AVENUE 2



Annexures



Under Construction Projects







FINEST RESIDENCES











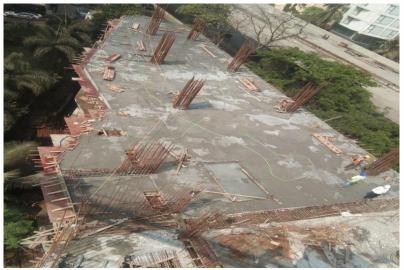
Under Construction Projects



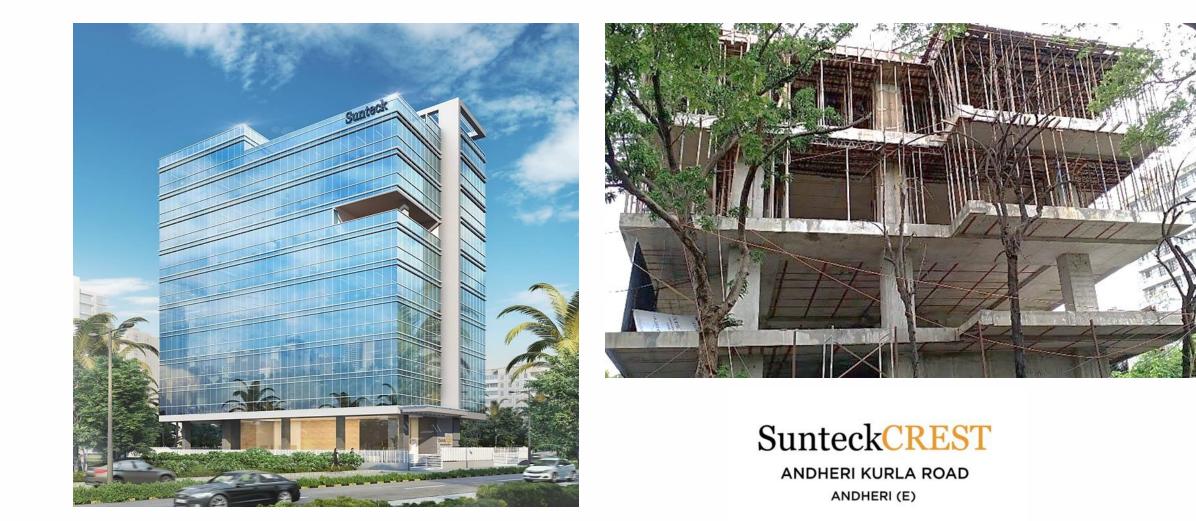




BKC JUNCTION, MUMBAI









AWARDS AND RECOGNITIONS







Thank You!

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