

16 May 2019

| BSE Code: 532978                         | Bandra (East), Mumbai 400 051<br>NSE Code: BAJAJFINSV |
|--|---|
| Dalal Street, Mumbai 400 001             | Bandra-Kurla Complex,                                 |
| Rotunda Building, P J Tower,             | Plot No.C-1, G Block,                                 |
| 1 <sup>st</sup> Floor, New Trading Ring, | Exchange Plaza, 5 <sup>th</sup> Floor                 |
| BSE Limited                              | National Stock Exchange of India Ltd                  |
| Corporate Relations Department.          | Corporate Listing Department.                         |
| То                                       | То  |

### Subject: Investor Presentation for financial results of the fourth quarter ended 31 March 2019

Dear Sir/Madam,

Further to our letter dated 7 May 2019, please find enclosed Investor Presentation for financial results of the fourth quarter ended 31 March 2019 under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with Schedule III thereto.

This is for your information please.

Thanking you,

Yours faithfully, For Bajaj Finserv Limited

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Sonal R Tiwari Company Secretary

Encl: as above



#### Bajaj Finserv Limited

Corporate Office: 6th Floor, Bajaj Finserv Corporate Office, Off Pune-Ahmednagar Road, Viman Nagar, Pune - 411 014, Maharashtra, India Registered Office: Mumbai - Pune Road, Akurdi, Pune - 411 035, Maharashtra, India Tel: +91 20 30405700 Fax: +91 20 30405792 Page 1 of 1

www.bajajfinserv.in Corporate ID No: L65923PN2007PLC130075



# **BAJAJ FINSERV LIMITED**

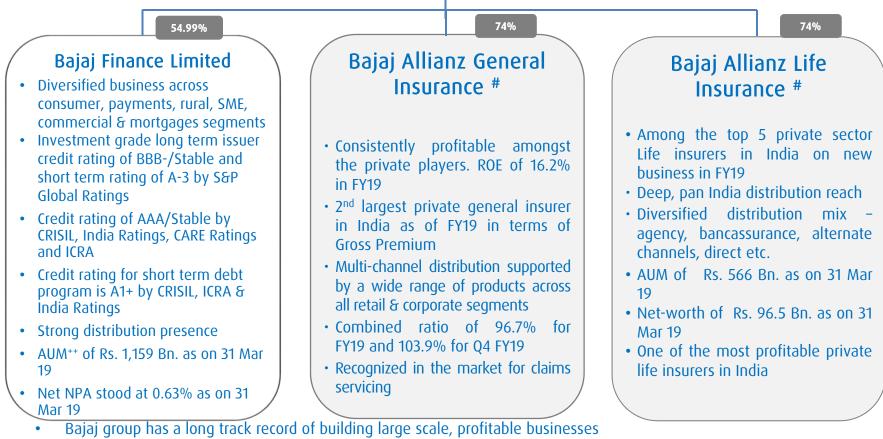
## **Investor Presentation – FY19\***

\* Financial year 2018-19

## Bajaj Finserv – A diversified financial services group







- Bajaj Finserv is a diversified financial services group with a pan-India presence in life insurance, general insurance, and • lendina.
- Bajaj Finserv is also a listed opportunity to participate in India's insurance sector

\*BFS shareholding in BFL (Bajaj Finance Ltd.) as at 31 March 2018 was 54.99%.

++ Includes AUM of Rs.176 Bn of Bajaj Housing Finance Limited. BHFL is a 100% subsidiary of BFL which became fully operational in Feb 2018 Shareholding is as of 31 Mar 2019. Chart shows only major subsidiaries. # Not listed

## Bajaj Finserv performance highlights



#### All Figures in Rs Million

#### Performance Highlights of Q4 FY19 over Q4 FY18 (Ind AS) 31,609 129,945 8,387 CY 10% 44% 32% 28,798 90,553 6,370 ΡΥ **PAT**\* **Total Revenue** Net Worth (Consolidated) (Consolidated) (Standalone)

- Bajaj Finserv remains a debt free company. Bajaj Finserv's surplus funds (Excluding Group Investments) stood at Rs. 7.6 Bn as on 31 Mar 2019 (Rs. 6.5 Bn. as on 31 Mar 2018)
- Consolidated Net Worth stood at Rs. 238 Bn. (Rs. 205 Bn. as on 31 Mar 2018) and Consolidated Book Value Per Share at Rs. 1,493 as on 31 Mar 2019 (Rs.1,287 as on 31 Mar 2018)

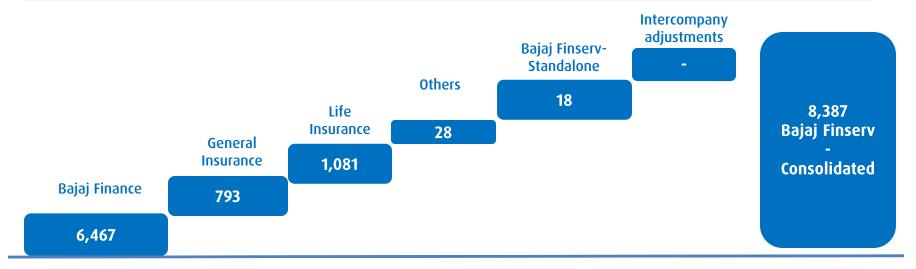
## Consolidated profit components



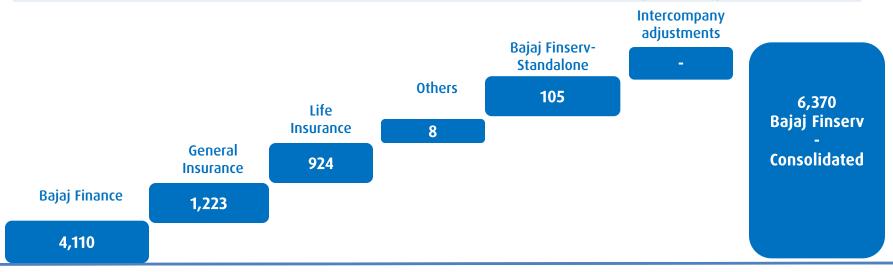
All Figures in Rs Million

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### Consolidated profit components for Q4 FY19 (Ind AS)



**Consolidated profit components for Q4 FY18 (Ind AS)** 



## Adoption of Ind AS Accounting standards



- Bajaj Finserv has adopted Indian Accounting Standards (Ind AS) with effect from 1<sup>st</sup> April 2018
- Figures in respect of Bajaj Finance Ltd. are as per Ind AS
- Consolidated figures for Q4 FY19 & FY19 are compliant with Ind AS
- Corresponding figures for FY18 (Q4 and FY) have been restated to be compliant with Ind AS
- Figures in the business presentation of insurance companies are based on their stand alone Indian GAAP numbers, however, for consolidation purposes, they have provided Ind AS compliant financial statements

## Bajaj Finserv : Reconciliation of Consolidated profit as per Ind AS with Indian GAAP



All Figures in Rs Million

| Particulars   | Q4 FY2019 | Q4 FY2018 | FY2019  | FY2018 |
|---|-----------|-----------|---------|--------|
| Net Profit after Tax as per IGAAP   | 7,629     | 6,855     | 33,476  | 27,414 |
| Ind AS Adjustments : Increase / (decrease)  |           |           |         |        |
| Adoption of Effective Interest Rate (EIR)<br>for financial assets recognised at<br>amortised cost <sup>*</sup>      | (532)     | 40        | (2,161) | (706)  |
| Adoption of Effective Interest Rate (EIR)<br>for financial liabilities recognised at<br>amortised cost <sup>*</sup> | 303       | (1)       | 588     | 46     |
| Fair Valuation of Investments   | 561       | (605)     | 703     | 37     |
| Expected Credit Loss  | (268)     | 146       | (864)   | 57     |
| Fair Valuation of ESOP  | (34)      | (67)      | (367)   | (247)  |
| Others  | 728       | 2         | 815     | (98)   |
| Net Profit after Tax as per Ind AS  | 8,387     | 6,370     | 32,190  | 26,503 |

\* Net of Deferred tax impact or adjustments

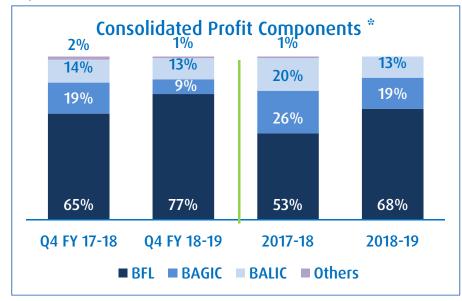
## **FY19 Highlights**



### All Figures in Rs Million

### **BAJAJ** FINSERV

| BAJAJ FINSERV <sup>\$</sup> | FY19    | FY18    | Growth |
|-----------------------------|---------|---------|--------|
| Total Revenue               | 426,056 | 328,627 | 30%    |
| Net worth (Cons)            | 237,659 | 204,829 | 16%    |
| PAT                         | 32,190  | 26,503  | 21%    |
| \$ Ind AS                   |         |         |        |



## Highlights of Group Companies

| BAJAJ FINANCE <sup>\$#</sup> | FY19      | FY18    | Growth |
|------------------------------|-----------|---------|--------|
| AUM                          | 1,158,884 | 824,216 | 41%    |
| Total Income                 | 185,018   | 127,568 | 45%    |
| PAT                          | 39,950    | 24,964  | 60%    |

#Consolidated | \$ Ind AS

| BAGIC       | FY19    | FY18    | Growth |
|-------------|---------|---------|--------|
| GWP         | 110,970 | 94,865  | 17%    |
| Investments | 172,367 | 148,229 | 16%    |
| PAT         | 7,799   | 9,212   | -15%   |

| BALIC       | FY19    | FY18    | Growth |
|-------------|---------|---------|--------|
| GWP         | 88,572  | 75,784  | 17%    |
| Investments | 566,201 | 519,702 | 9%     |
| PAT         | 5,019   | 7,161   | -30%   |

- Bajaj Finserv and Bajaj Finance figures are as per Ind AS
- BAGIC and BALIC figures are as per IRDAI & the Indian Accounting Standard framework



# **Bajaj Finance Limited**

## **BFL – KEY STRATEGIC DIFFERENTIATORS**

### **STRATEGY**

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- •
- Non-bank with strategy & structure of a bank Diversified financial services strategy seeking to optimise risk and profit to deliver a sustainable business model and deliver a superior ROE and ROA Focused on continuous innovation to transform customer experience to create growth •
- opportunities.

| UIFFERENTIATORS   |  |
|---|--|
| Focus on mass affluent and above clients  | Overall customer franchise of 34.48 Mn. and Cross sell client base of 20.67 MM.  |
| Strong focus on cross selling assets, insurance<br>and wealth products to existing customer | Centre of Excellence for each business vertical to<br>bring efficiencies across businesses and improve<br>cross sell opportunity |
| Diversified lending strategy  | AUM mix for Consumer : Rural : SME : Commercial :<br>Mortgage stood at 39% : 8% : 14% : 10% : 29%                                |
| Highly agile & highly innovative  | Continuous improvement in features of products & timely transitions to maintain competitive edge                                 |
| Deep investment in technology and analytics   | Has helped establish a highly metricised company<br>and manage risk & controllership effectively                                 |

## Bajaj Finance's businesses



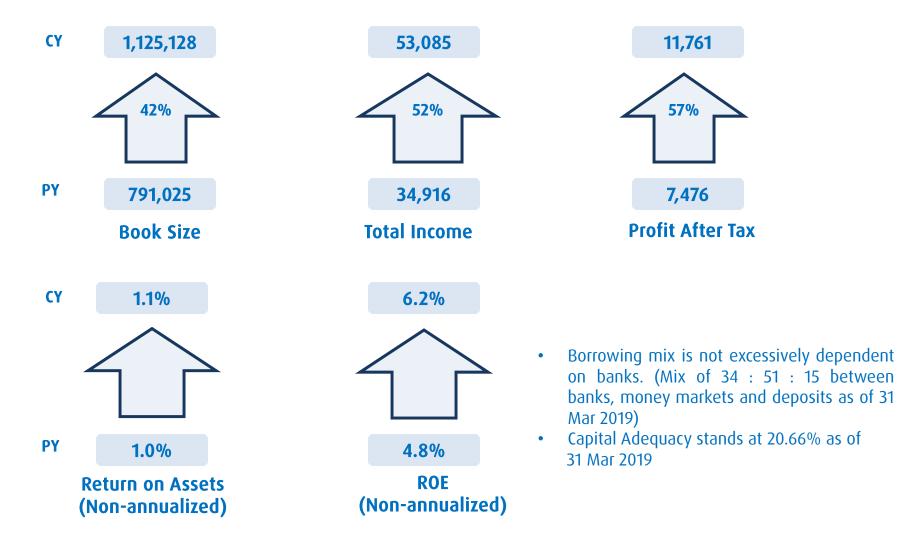
| BAJAJ FINANCE  |  |  |   |  |  |
|--|--|--|---|--|--|
| Consumer   | SME  | Commercial   | Rural   |  |  |
| <ul> <li>Largest consumer<br/>electronics, digital<br/>products &amp; furniture<br/>lender in India</li> <li>Presence in 927 locations<br/>with 74,400+ active points<br/>of sale</li> <li>Amongst the largest<br/>personal loan lenders</li> <li>EMI Card franchise of over<br/>18.7 Mn. cards in force</li> <li>Among the largest new<br/>loans acquirers in India 5.8<br/>Mn in Q4 FY19</li> <li>Bajaj Finserv - Mobikwik<br/>active wallet users stood<br/>at 8.3 Mn as on 31 Mar<br/>2019 who have linked EMI<br/>card to wallet</li> </ul> | <ul> <li>Focused on affluent<br/>SMEs with an average<br/>annual sales of around<br/>Rs. 10-12 Crores with<br/>established financials &amp;<br/>demonstrated<br/>borrowing track records</li> <li>Offer a range of<br/>working capital &amp;<br/>growth capital products<br/>to SME &amp; self employed<br/>professionals</li> <li>Dedicated SME<br/>Relationship<br/>management approach<br/>to cross sell</li> </ul> | <ul> <li>Wholesale Lending<br/>products covering short,<br/>medium and long term<br/>financing needs of<br/>selected sectors viz.</li> <li>Auto component and<br/>ancillary<br/>manufacturers</li> <li>Light engineering</li> <li>Financial institutions</li> <li>Structured products<br/>collateralized by<br/>marketable securities or<br/>mortgage</li> </ul> | <ul> <li>Unique hub-and-spoke<br/>model in 903 locations<br/>and retail presence<br/>across 14,500+ points of<br/>sale</li> <li>Diversified rural lending<br/>model with 10 product<br/>lines across consumer<br/>and professional<br/>business categories</li> </ul> |  |  |

## Bajaj Finance – Q4 highlights



All Figures in Rs Million

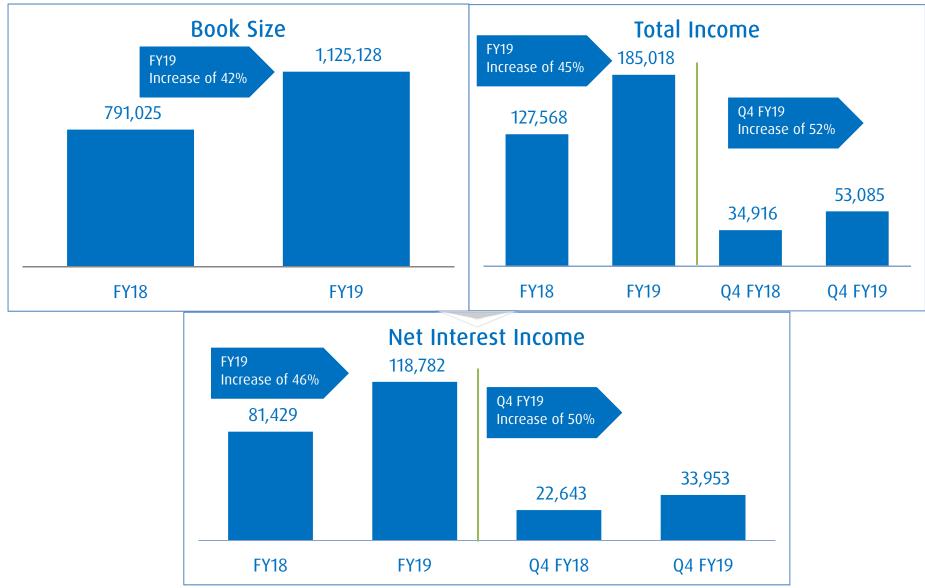
### Performance Highlights of Q4 FY19 over Q4 FY18 (Ind AS)



## Bajaj Finances' growth momentum continues



All Figures in Rs Million

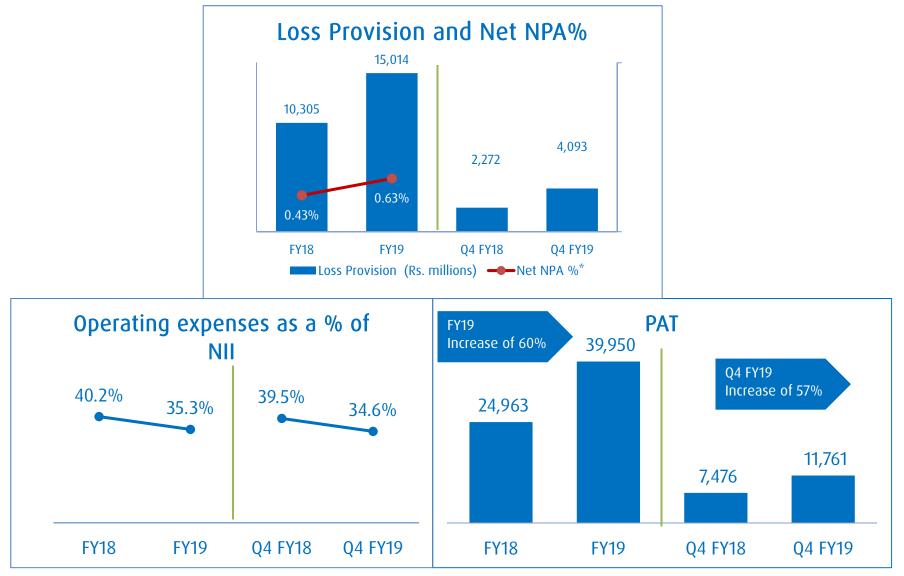


Bajaj Finance Consolidated results are as per Ind AS, previous years figures have been re-stated for comparability

# Strong profit growth aided by low NPA and control on Opex



All Figures in Rs Million



\*Net NPA, recognized as per extant RBI prudential norms and provisioned as per Expected Credit Loss (ECL) method prescribed in Ind AS. FY18 Net NPA number has been re-casted as per Ind AS.



**Relationship Beyond Insurance** 

# Bajaj Allianz General Insurance

## **BAGIC - Key Strategic Differentiators**



### **STRATEGY**

Strive for market share growth through a well-diversified product portfolio and multi-channel distribution supported by prudent underwriting

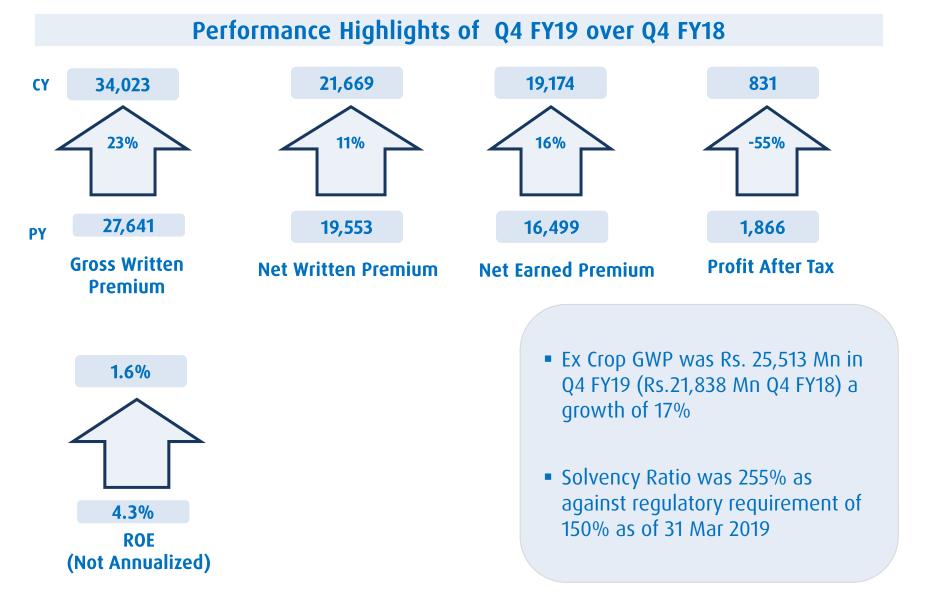
### DIFFERENTIATORS

| Strong selection of Risk & prudent<br>underwriting | Industry leading combined ratios consistently over<br>time - BAGIC's Combined Ratio stood at 96.7% FY19<br>Business construct is to deliver superior ROE |
|--|--|
| Disruptive innovation                              | Geographical Expansion through Virtual Points of Sale  |
| Balanced distribution mix                          | Multi channel distribution network encompassing<br>Broking, Direct, multi-line agents, bancassurance<br>network serving retail and corporate segments.   |
| Retail Orientation                                 | Focused on retail segments – mass, mass affluent and<br>HNI while maintaining strong position in institutional<br>business                               |
| Excellent claims servicing                         | Has a consistent track record of excellence in claims<br>servicing with lowest grievances amongst major<br>private players                               |

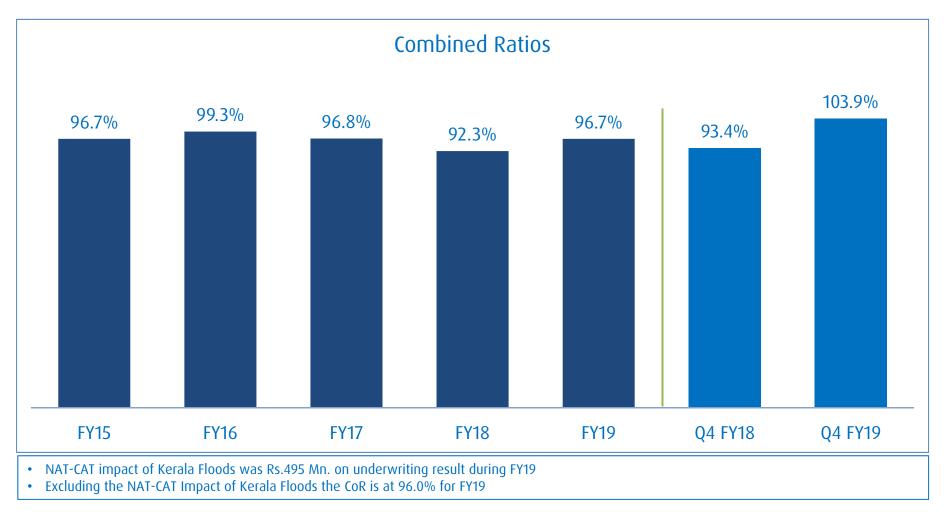
## Bajaj Allianz General – Q4 highlights



All Figures in Rs Million



## Combined Ratio trend : consistently below 100% for last 5 years

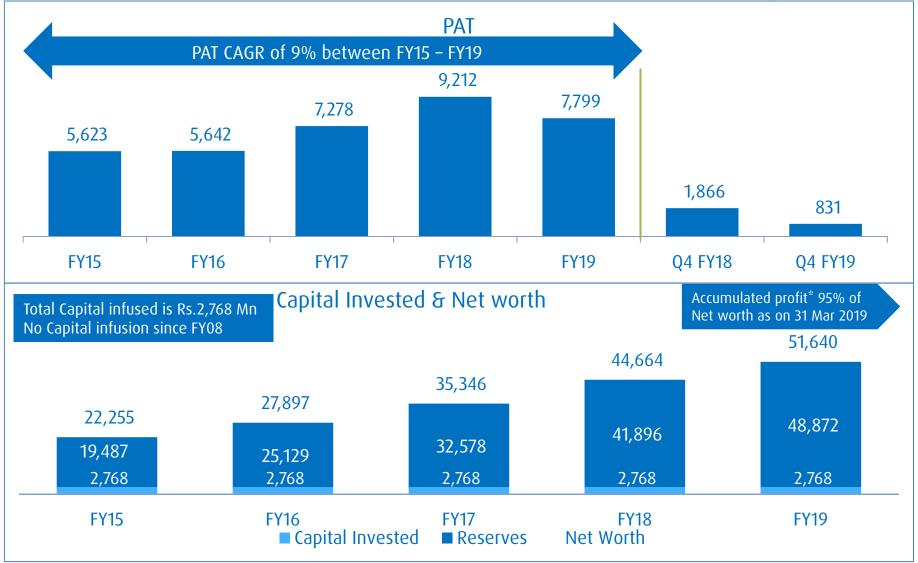


1. Combined Ratios are in accordance with the Master Circular on 'Preparation of Financial statements of General Insurance Business' issued by IRDA effective from 1 st April, 2013. (Net claims incurred divided by Net Earned Premium) + (Expenses of management including net Commission divided by Net Written Premium).

## Profit after tax and capital efficiency



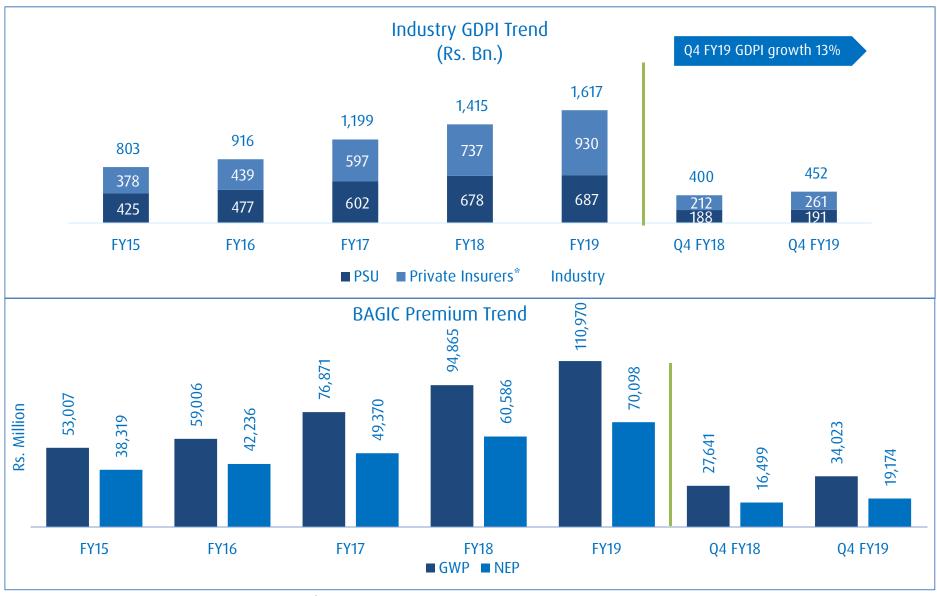
All Figures in Rs Million



\*Accumulated profit includes reserves

# BAGIC consistently amongst top 2 private insurers in terms of Gross Premium

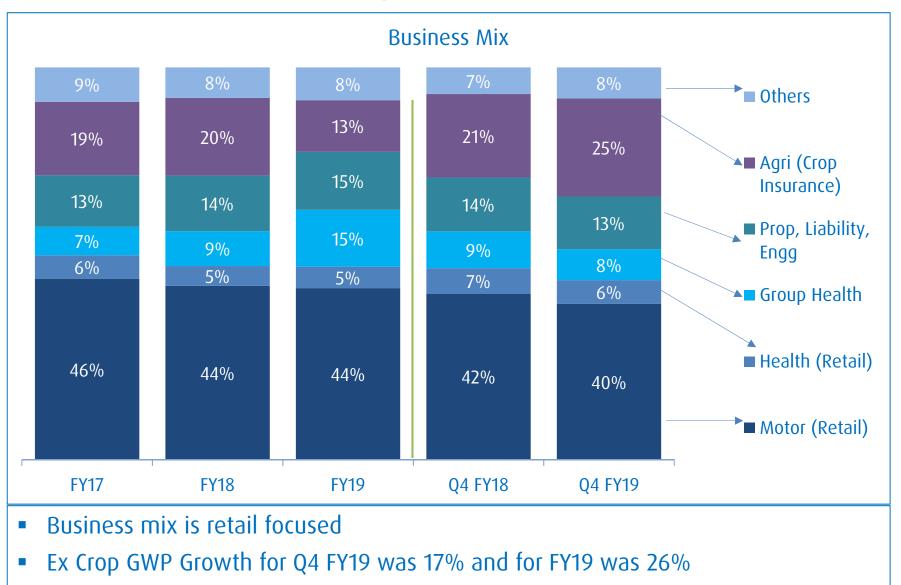




Source : IRDAI, GDPI : Gross Direct Premium Income | \* Private Insurers : Includes Standalone Health Insurers, PSU excludes AIC of India, GIC and ECGC

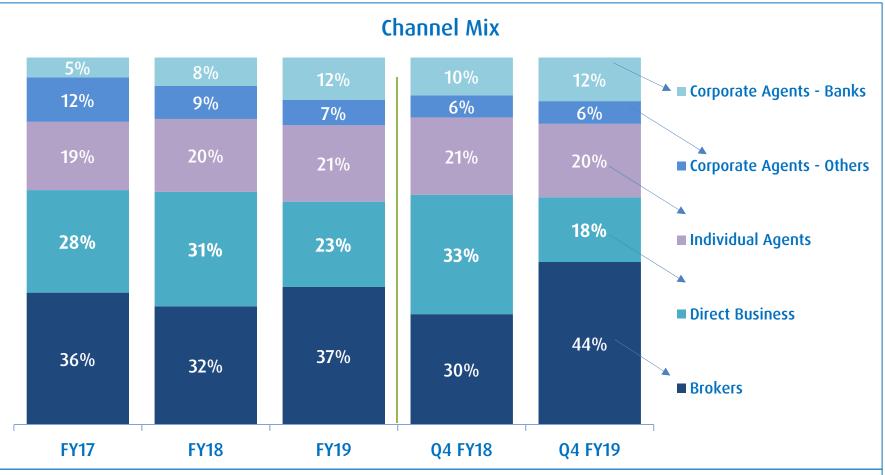
## BAGIC has a well balanced product mix

### BAJAJ Allianz (11)



# BAGIC's Channel Mix : Bancassurance strengthening

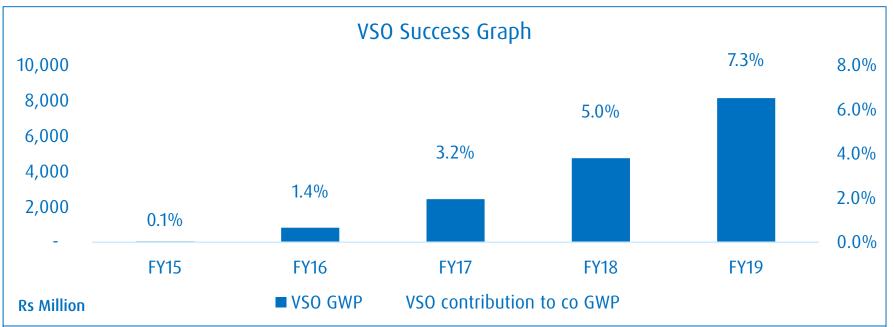




- Focus on Bancassurance channel has yielded results, a growth of 42% in Q4 FY19 (FY19 growth of 75%); with over 60 Corporate Agent – Banca Relationships
- Some of the major relationships are : Citi Bank, HDFC Bank, Bajaj Finance Ltd., Canara Bank, J&K Bank, IDBI Bank, United Bank of India, KVB, RBL, Union Bank, Karnataka Bank, Bandhan Bank, Vijaya Bank & PNB

# **BAGIC - VIRTUAL POINTS OF PRESENCE – AN INDUSTRY FIRST**

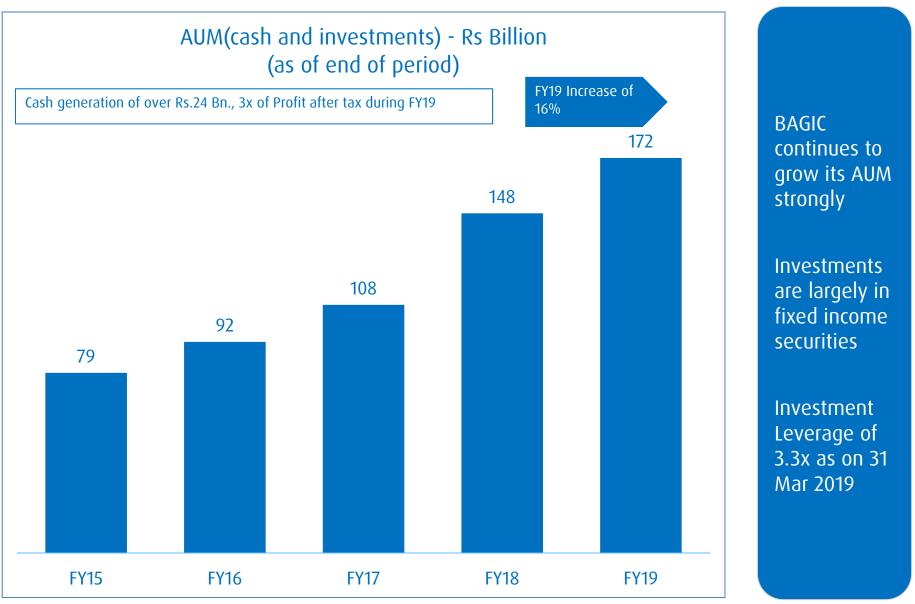




- Initiated in August 2014 and has grown exponentially to 1,800+ locations in FY19 (1,300+ in FY18)
- Ensures a virtual point of presence with minimum sunk costs
- Tab used to collect premium using debit/credit cards/net banking, conduct pre-inspections and instant policy issuance at the customers' door step
- Over 2.4 MM policies issued in FY19 (Over 1.4 MM policies in FY18)
- System driven claim servicing for small claims

## Assets Under Management continue to grow

### BAJAJ Allianz (1)



Investment Leverage : AUM as of date / Net worth as of date

### LIFE GOALS. DONE.



# Bajaj Allianz Life Insurance

## **BALIC – KEY STRATEGIC DIFFERENTIATORS**

### BAJAJ Allianz (11)

### **STRATEGY**

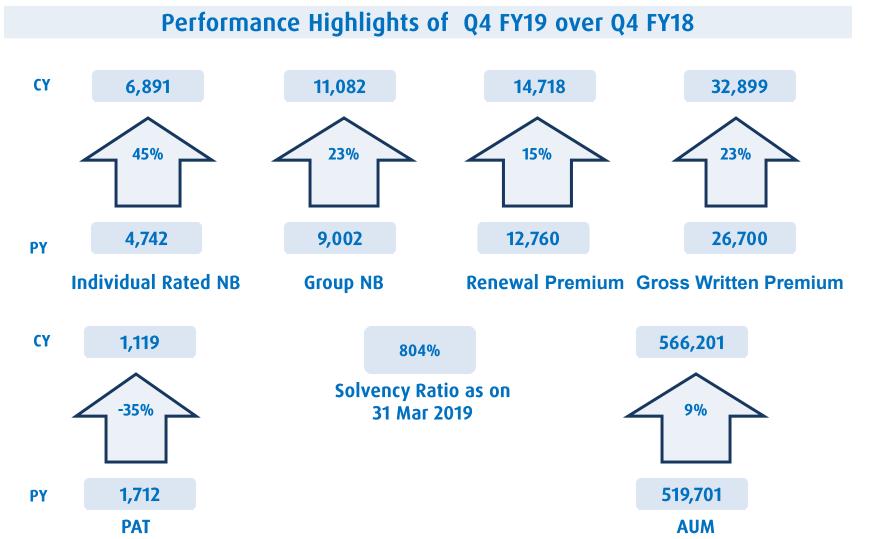
- Balance growth with balanced product mix, seeking steady increase in market share of individual business
- Business construct is to balance customer benefit with shareholder returns, focusing on New Business Value

| DIFFERENTIATORS                                 |   |
|---|---|
| Retail orientation                              | <ul> <li>Focused on retail segments - mass, and mass affluent customers</li> <li>Strong Online Presence</li> </ul>  |
| Grow proprietary channels                       | <ul> <li>Large pan-India agency force 3<sup>rd</sup> highest agency premium amongst private players.</li> <li>Lean support structure</li> </ul>   |
| Innovative products and Sustainable product mix | <ul> <li>Balanced product mix between Unit-Linked Insurance Plans<br/>(ULIP) and Traditional Plans</li> <li>Differentiated product propositions like ROMC, 36 critical<br/>illness and pension</li> </ul> |
| Financial Inclusion                             | <ul> <li>In terms of lives covered in group schemes BALIC leads the private sector, with about 30% share of lives covered in FY18</li> <li>Inroads in Individual regular premium segment</li> </ul>       |
| Institutional focus                             | <ul><li>Focused approach to new partner acquisition</li><li>Large share of group protection business</li></ul>  |

## Bajaj Allianz Life – Q4 highlights



All Figures in Rs. Million

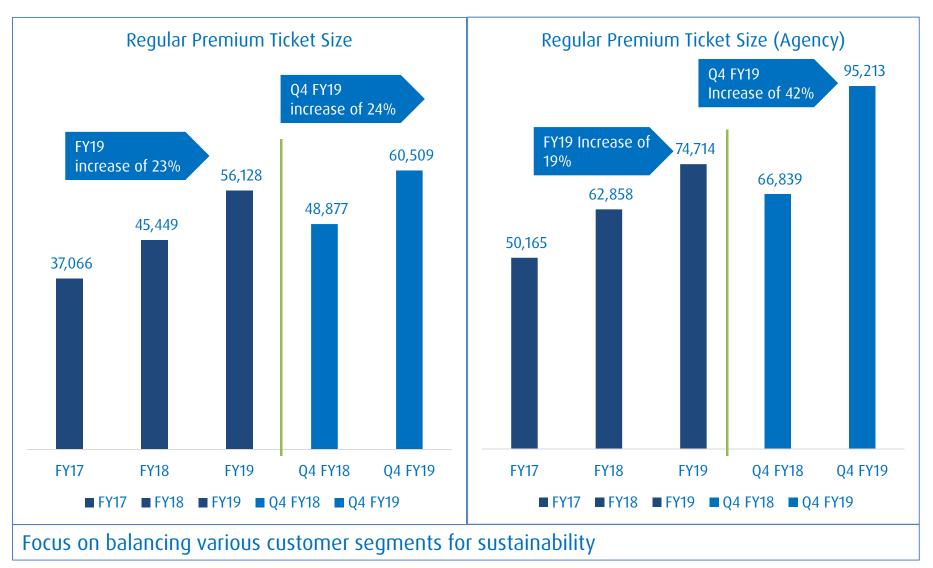


Individual Rated NB = (100% of first year premium & 10% of single premium excluding group products)

## Ticket size continues to increase

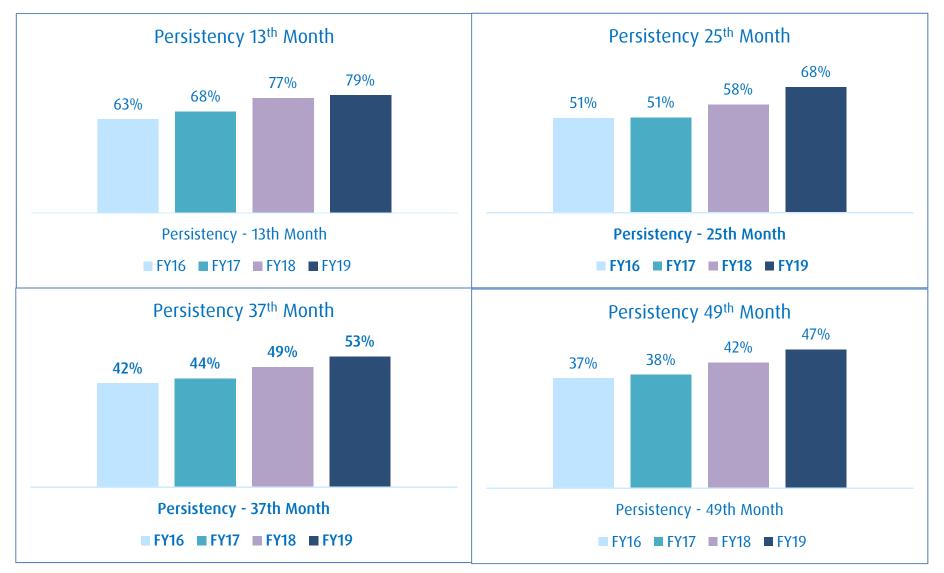


All Figures in Rs.



## Efforts to improve Persistency paying off





Note : Persistency as per IRDAI framework

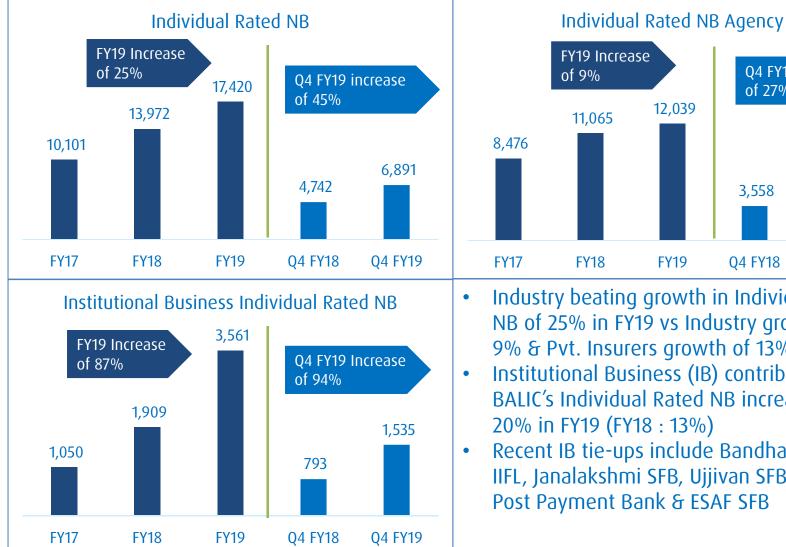
## BALIC's Individual Rated premiums growing across all major channels

**BAJAJ** Allianz (11)



Q4 FY19 increase

of 27%



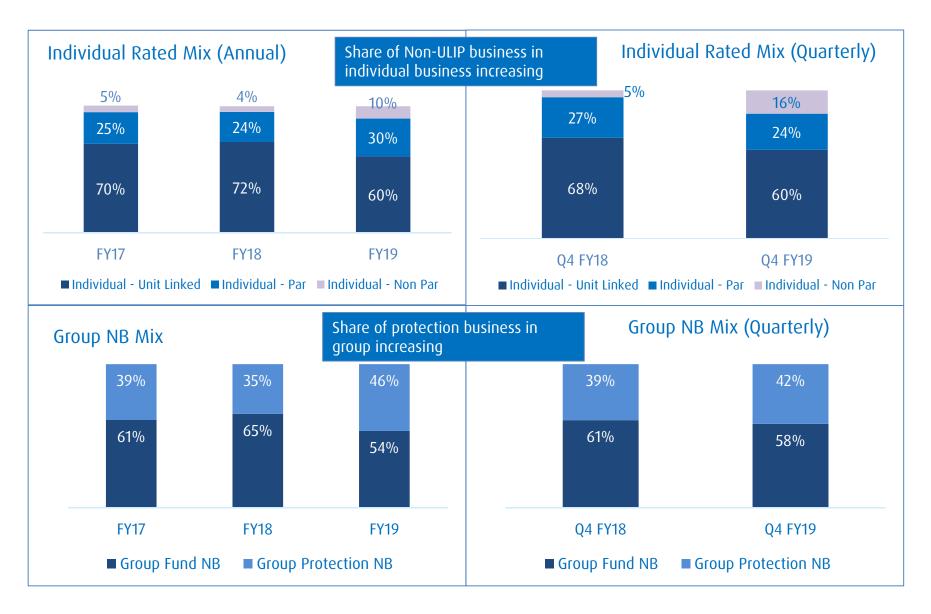
4,528 3,558 Q4 FY18 Q4 FY19 **FY19** Industry beating growth in Individual Rated

- NB of 25% in FY19 vs Industry growth of 9% & Pvt. Insurers growth of 13%
- Institutional Business (IB) contribution to BALIC's Individual Rated NB increasing : 20% in FY19 (FY18 : 13%)
- Recent IB tie-ups include Bandhan Bank, IIFL, Janalakshmi SFB, Ujjivan SFB, Indian Post Payment Bank & ESAF SFB

Individual Rated NB =  $(100\% \text{ of first year premium } \pm 10\% \text{ of single premium excluding group products})$ 

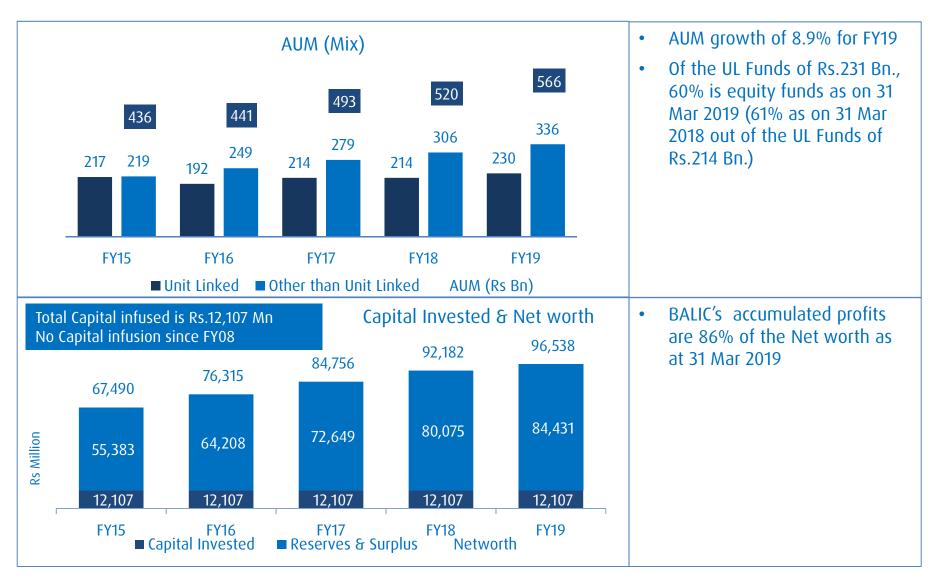
## Balanced product mix

### BAJAJ Allianz (1)



## Assets Under Management

### BAJAJ Allianz (1)



\*Accumulated profit includes reserves

## **MCEV Update**

### BAJAJ Allianz (11)

All Figures in Rs Million

| Particulars                            | FY 18   | FY 19   |
|--|---------|---------|
| Annualized Premium <sup>**</sup> (ANP) | 17,820  | 22,255  |
| New Business Value <sup>*</sup> (NBV)  | 2,223   | 3,477   |
| Implied Margins on ANP <sup>+</sup>    | 12.47%  | 15.62%  |
| Embedded Value <sup>++</sup> (EV)      | 118,583 | 129,889 |

• One-year forward rates derived from the risk free yield curve are used for discounting cash flows. Allowance for risk is provided in computing cash flows for various risks and the cost of risk capital. Investment returns are derived from the risk free yield curve. Currently applicable tax rate of 14.56% is assumed.

• Results not audited or reviewed externally but methodology is in line with APS 10 of the Institute of Actuaries of India.

<sup>\*</sup> New Business Value represents discounted present value of expected net cash flows from new business written during the year.

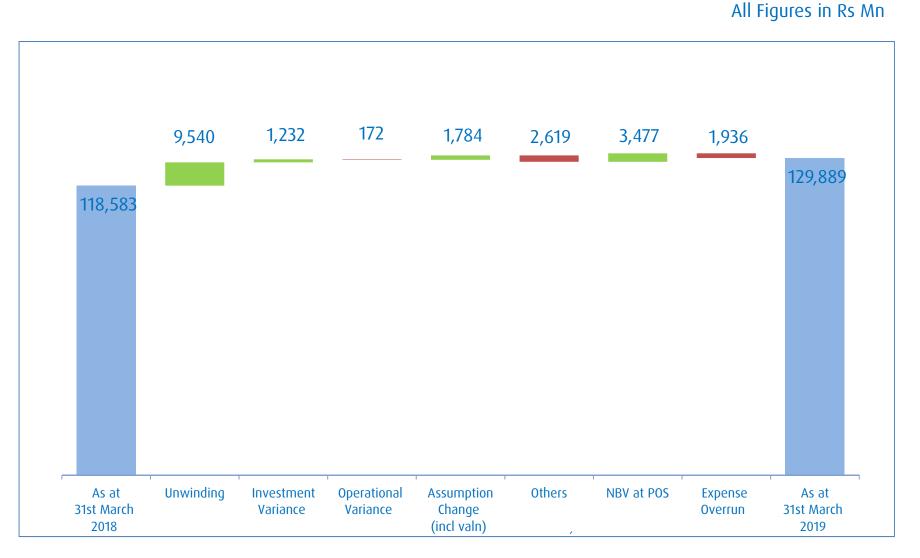
\*\*ANP refers to annualised new business written during the year and is calculated by assigning a 10% weight to single premium and 100% weight to regular premium. Group Fund business is included in the definition of ANP.

+ Net Margin post overruns turned positive during the year FY19

++On Market consistent basis

## **MCEV Movement**

BAJAJ Allianz (1)



#### Increase / Decrease

- 1. Par Business Overruns are considered at 10% of Overrun net of tax; FY2019 Rs. 1,936 Mn (FY17 Rs.2,402 Mn)
- 2. Unwinding is the roll forward of opening figures at Best Estimate rate of interest. It also contains the Best Estimate expected profit transferred from the Value In Force to NAV over the year.
- 3. Others include impact of expected loss on exposure to investments and Dividend

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## Thank You