Greenlam/2017-18 August 11, 2017



The Manager, **BSE Limited** Department of Corporate Services Floor 25, P.J. Towers, Dalal Street Mumbai - 400 001 Fax No. 022-2272-3121/1278/1557/3354 Email: <u>corp.relations@bseindia.com</u> The Manager, **National Stock Exchange of India Ltd.** Exchange Plaza, Bandra Kurla Complex, Bandra (E) Mumbai - 400 051 Fax No. 022-2659-8237/8238/8347/8348 Email: <u>cmlist@nse.co.in</u>

BSE Scrip Code: 538979

NSE Symbol: GREENLAM

#### SUB: Investor and Analyst meet Presentation

Dear Sir/ Madam,

Pursuant to applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 please find enclosed the Presentation for the Investor and Analyst Meet scheduled to be held on August 11, 2017 at 04:00 p.m. at Mumbai.

The above is for reference and record.

Thanking You, Yours faithfully,

For GREENLAM INDUSTRIES LIMITED

PRAKASH KUMAR BISWAL COMPANY SECRETARY & ASST. VICE PRESIDENT – LEGAL

Encl.: As above



Greenlam Industries Limited 1501-1505, Narain Manzil, 23, Barakhamba Road, New Delhi - 110001, India

Tel : +91-011-42791399 Fax : +91-011-42791330 Email : info@greenlam.com

Registered Office : Makum Road, Tinsukia, Assam - 786125. Corporate Identity Number L21016AS2013PLC011624

www.greenlamindustries.com



## Investor & Analyst Meet August 11, 2017 FY2017 & Q1 FY2018



GREENLAM INDUSTRIES LIMITED

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This presentation contains certain forward looking statements concerning the Company's future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, our ability to manage our international operations, government policies and actions regulations, interest and other fiscal costs generally prevailing in the economy. The company does not undertake to make any announcement in case any of these forward looking statements become materially incorrect in future or update any forward looking statements made from time to time by or on behalf of the company.



#### About Us

Greenlam is one stop solution provider for All Surfacing Needs

Among World's Top 3 Laminate producers

Asia's Largest Laminate brand

India's Largest Exporter of Laminates

India's No. 1 Decorative Veneer brand

India's Only Manufacturer of Engineered Wood Flooring

India's 1st Organized Manufacturer of Engineered Door (Doors Sets & Frames)

GREENLAM INDUSTRIES LIMITED



#### **Board Members**



#### Sitting Right To Left

Mr. Shiv Prakash Mittal Non Executive Chairman Mr. Vijay Kumar Chopra

#### Standing Right To Left

Independent Director

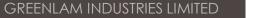
Ms. Sonali Bhagwati Dalal Independent Director

Mr. Saurabh Mittal Managing Director & CEO

Ms. Parul Mittal Director Design & Marketing

Ms. Urvashi Saxena Independent Director

**BEYOND!** 



#### Management Team



Ashok Sharma Chief Financial Officer



**B L Sharma** President - Plant Operations



Prashant Srivastava Vice President -HR, CSR, & Admin



Alex Joseph Sr. Vice President -Marketing



**Anuj Sangal** Country Head Sales – Laminate & Allied



Shivaji Mohinta Country Head Sales Decorative Veneers & Flooring



**Lokesh Dutt** Sr. Vice President International Exports

**BEYOND**!

## International Team



Vaibhav Sharma Director, US & COO, UK

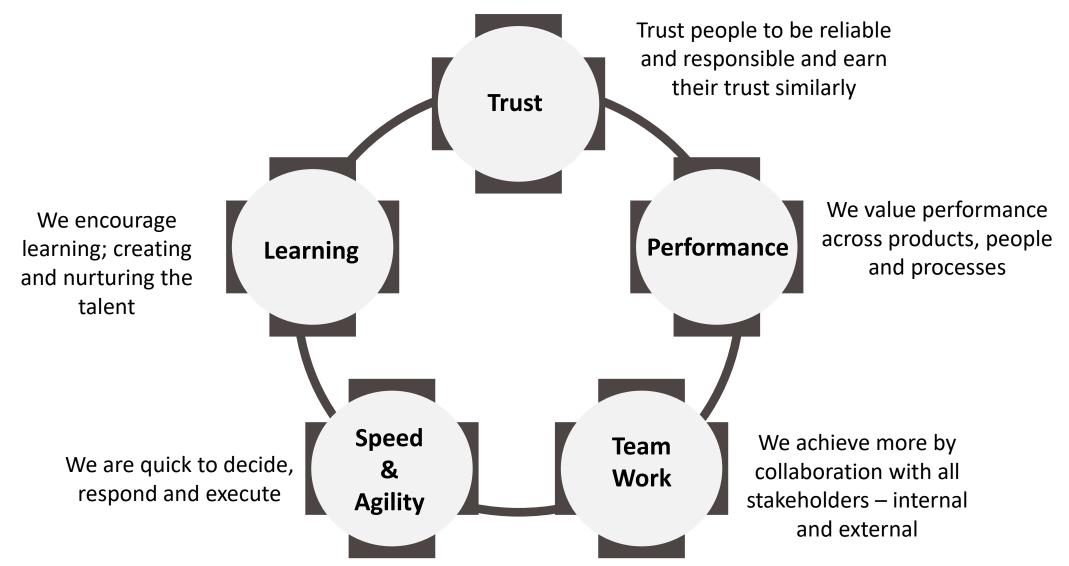


**Dittakan Tippawan** Director, Thailand



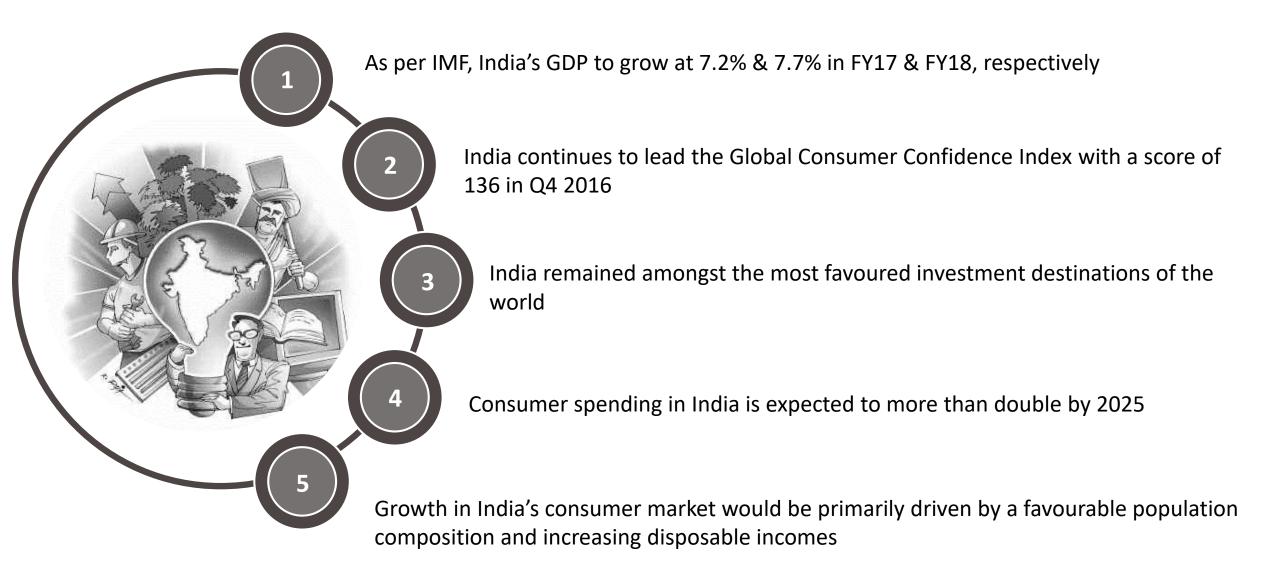


### Values That Drive Us



**BEYON** 

#### Current Economic Scenario – India



**BEYON** 

#### Current Economic Scenario – Global

Global growth is pegged at 3.5% in 2017 & 3.6% in 2018, as per IMF

Cyclical recovery in investment, manufacturing, and trade leading to pick up in Global economic activity Recovery of Inflation rates in advanced economies and bottoming out of commodity prices in recent months favourable for global growth



## **HOW DO WE SEE THIS?**



GREENLAM INDUSTRIES LIMITED



**Opportunities** 



GREENLAM INDUSTRIES LIMITED

Govts. Policy Initiatives	Indian Real Estate Sector	IT & Other Office Parks	Per Capita Income On A Rise
<ul> <li>✓ RERA Leading to increased consolidation &amp; strengthening of Real estate sector</li> <li>✓ Swatch Bharat Abhiyan</li> <li>✓ Smart Cities Mission to propel urban growth through infrastructure overhaul</li> <li>✓ Pradhan Mantri Avas Yojana (PMAY)</li> </ul>	<ul> <li>✓ Sector is expected to clock \$180 Bn. by 2020</li> <li>✓ Expected to contribute 6% to India's GDP</li> <li>✓ Significant growth in Retail, Hospitality &amp; Commercial real estate</li> </ul>	<ul> <li>✓ High demand for office space by IT, ITeS, Retail, Consulting &amp; E- Commerce</li> <li>✓ Office space absorption was 34 Mn. sq. ft. across top 8 cities in 2016</li> </ul>	<ul> <li>✓ India's per capita income is estimated to cross Rs. 1 Lakh in 2016-17</li> <li>✓ This is over 10% higher than Rs. 93,293 reported during 2015- 16</li> </ul>



Consumer Market	Demand for Modern	Growing Middle Class	Working Women
Growth	Homes	Segment	Spending Capacity
<ul> <li>Growing purchasing power and rising influence of social media have enabled Indian consumers to loosen their purse string</li> <li>Indian consumption market is expected to grow at 7.1% during FY2021-25 as against 6.7% during FY2015-20</li> </ul>	<ul> <li>Increased consciousness among home owners for stylish interiors and aesthetic indoors</li> <li>Change in people's perception leading to an increase in spending on Furniture, Fixtures &amp; also on Home Decor</li> </ul>	<ul> <li>✓ Growing Middle Class consumer base who look out for Quality products at affordable propositions</li> <li>✓ Rising incomes and improvement in infrastructure are enlarging consumer markets and accelerating the convergence of consumer tastes</li> </ul>	<ul> <li>In an interesting trend, Indian women are becoming more particular about the needs for their home luxury and its design</li> <li>They are spending a significant part of their income and savings on home decor</li> </ul>



Luxury Market					
Rising HNI's	Influx of global lifestyle trends and growing aspirations	Rising Business confidence	Propelling many middle- income group individuals		

#### Demonetization

- Expected to reset the economy towards a higher growth trajectory and other longterm benefits
- ✓ Fiscal deficit of India set to reduce
- ✓ Reduction in Retail inflation
- Hence, increase in consumption power of consumer

#### **Goods & Service Tax**

- Sectoral shift from unorganized to organized brand
- ✓ Faster delivery of products from one state to another
- Narrowing the price gaps between organized and unorganized thus making us more competitive



International Market

✓ Long-term prospects of emerging market economies have Improved

 $\checkmark$  Low interest rates in advanced economies leading to revival of Housing market

✓ As per IMF, Global Economy is forecasted to grow at 3.6% & Emerging market at 4.8%

- ✓ Rising trend for better lifestyle, home interior and remodelling to augment demand
- ✓ Market Share We are not in top 3 position in several markets. We see this as an opportunity to increase our share in these markets through right product mix
- Acceptance of Indian Brand Greenlam brand is gaining popularity among specifiers in International markets due to product quality at par with international manufacturers at competitive price points



## Readiness



GREENLAM INDUSTRIES LIMITED

#### **Our Products**

#### Laminate & Allied products

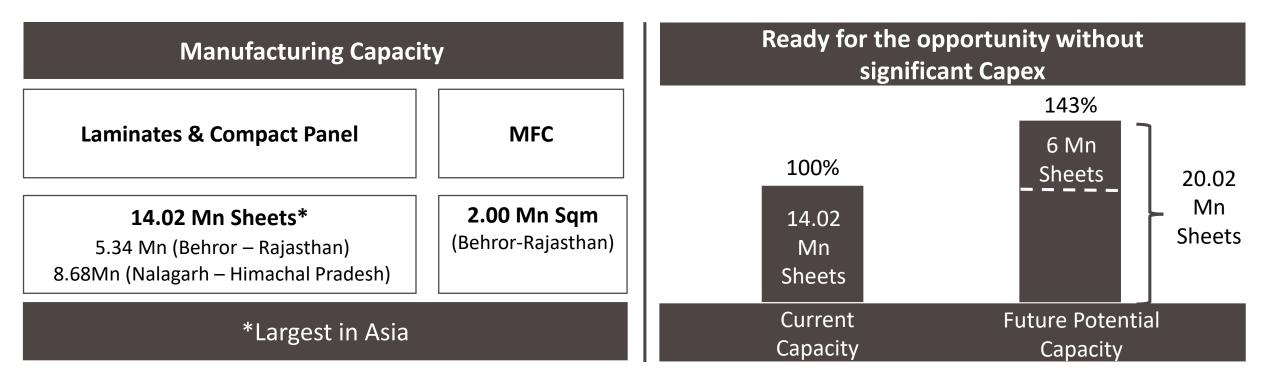
#### Veneer & Allied

Laminates	Compact Panel	MFC	Decorative Veneer	Mikasa Floor	Mikasa Door
Commodity to Premium products	Standard Compact Panel Lab Guardian Restroom & Locker solutions Clads – exterior façade panels	Melamine Faced Chip Board	Natural Veneer Teak Veneer Engineered Veneer	Engineered Wood Floor	Engineered Door (Door Set + Frames)

A large portfolio of surfacing product catering to various segments across price points

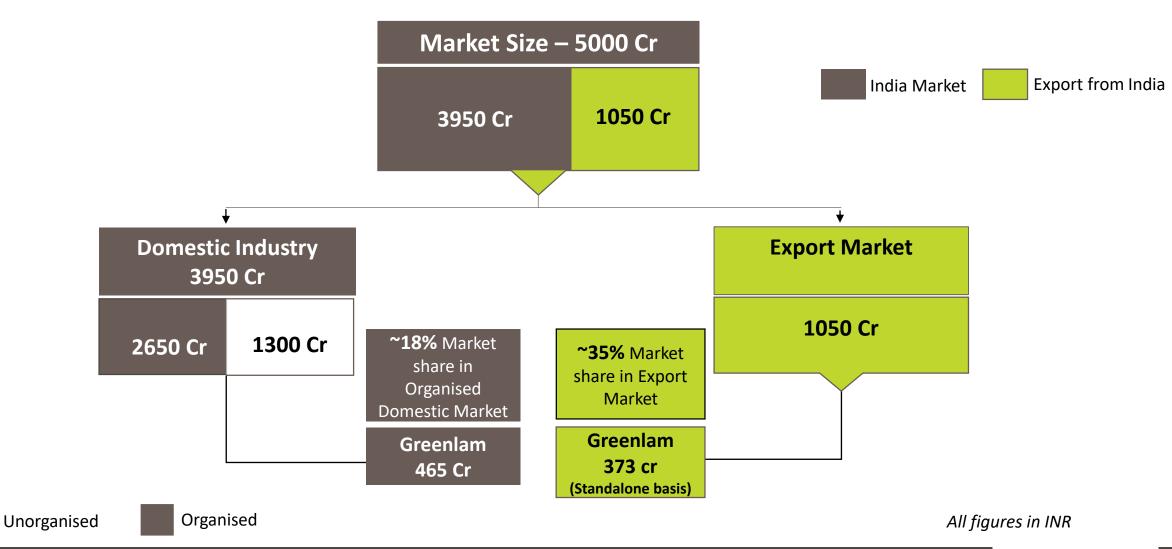
BEYON

#### Laminates & Allied Products

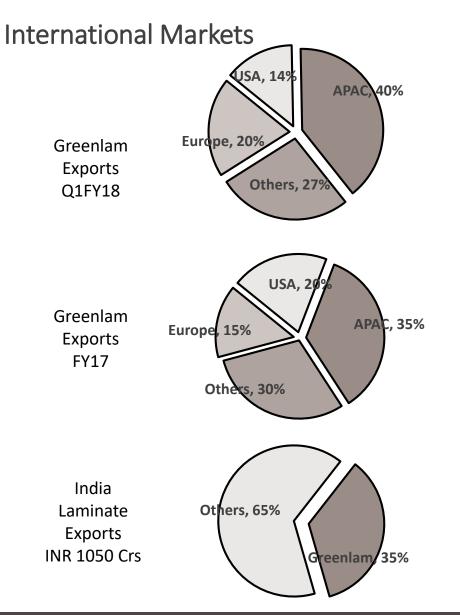


BEYOND

#### Laminates & Allied Products







✓ Market Size – \$7 Billion

 $\checkmark$  This market is growing by 2-3%

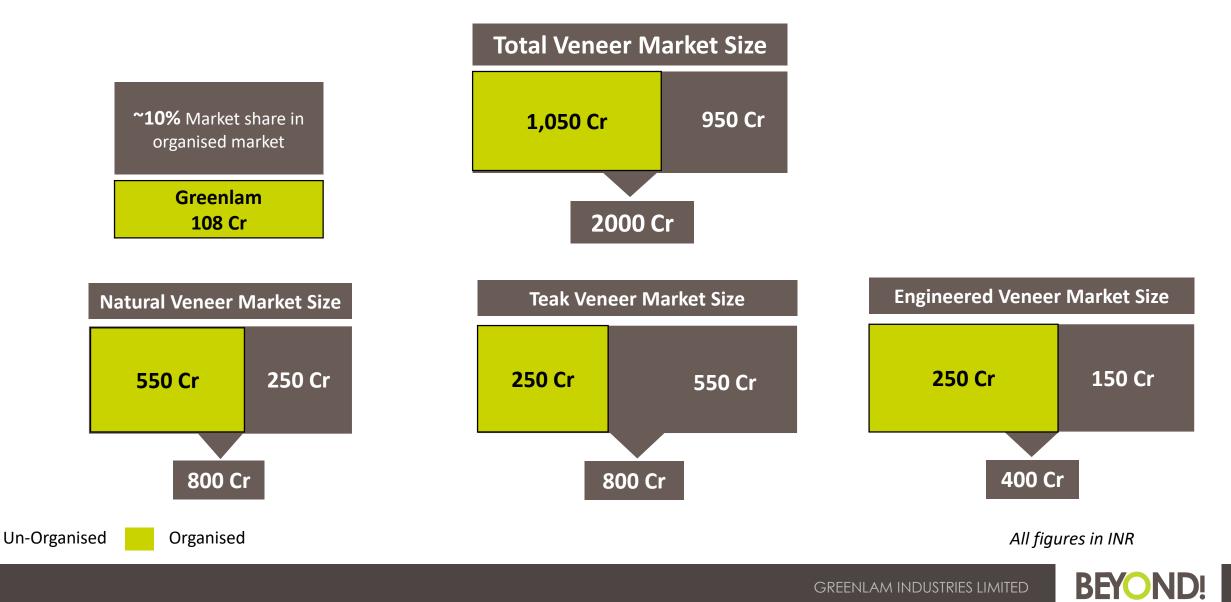
✓ Greenlam presence in 100+ countries

✓ Our exports grew at a CAGR of 15% over the past 5 years

✓ Focus to consolidate and improve the depth in existing markets, both in terms of volume and value



### **OPPORTUNITIES READINESS BEYOND** Veneer & Allied Products



## OPPORTUNITIES | READINESS | BEYOND Engineered Wooden Flooring



#### **Manufacturing Capacity**





- ✓ Market is estimated at 2 Mn sqm
- ✓ Category is witnessing a 20-25% growth
- ✓ Only domestic manufacturer
- ✓ Majority demand met through import
- Increasing market reach with architect/designer engagements
- ✓ Increasing B2B outreach
- Increase retail footprints through Exclusive Display Centres
- Demand will be driver by both renovation market as well as new construction and development



## OPPORTUNITIES | READINESS | BEYOND Mikasa Doors & Frames

- ✓ Total Wooden Door (including flush door) market is estimated at 24mn annually
- ✓ Engineered Finished Door category is witnessing a 20-25% growth
- ✓ First organised players providing complete solution
- ✓ Increasing market reach with architect/designer engagements
- ✓ Increasing B2B outreach
- Primary demand will be driven by new construction and development

#### Manufacturing Capacity



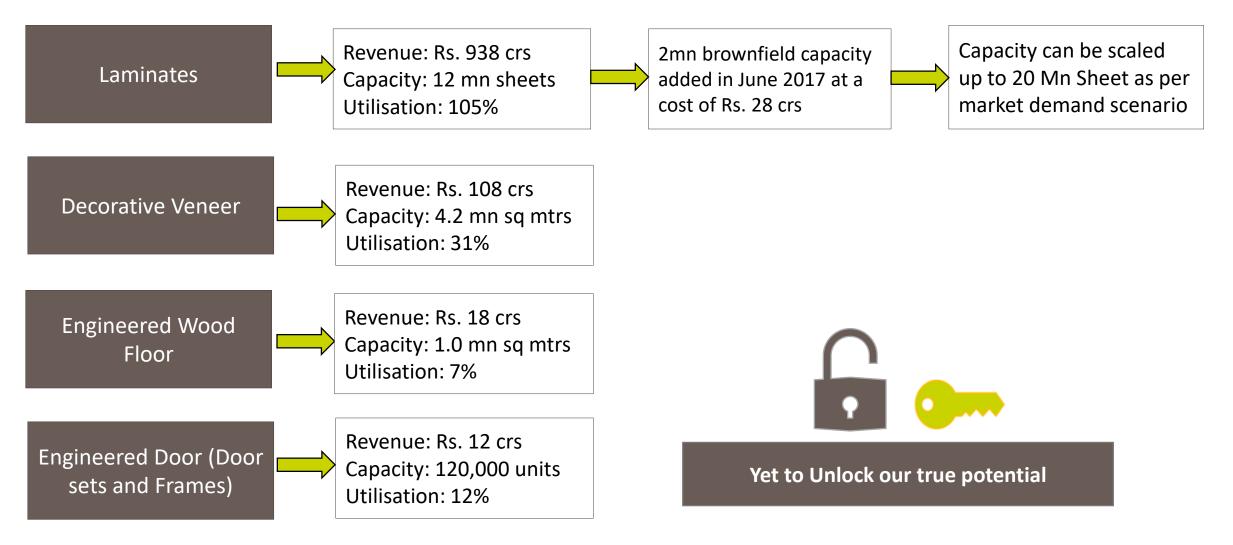
**0.12 Mn Doors** (Behror- Rajasthan) India's First Manufacturer





**BEYO** 

#### Growth Potential with Limited Capex

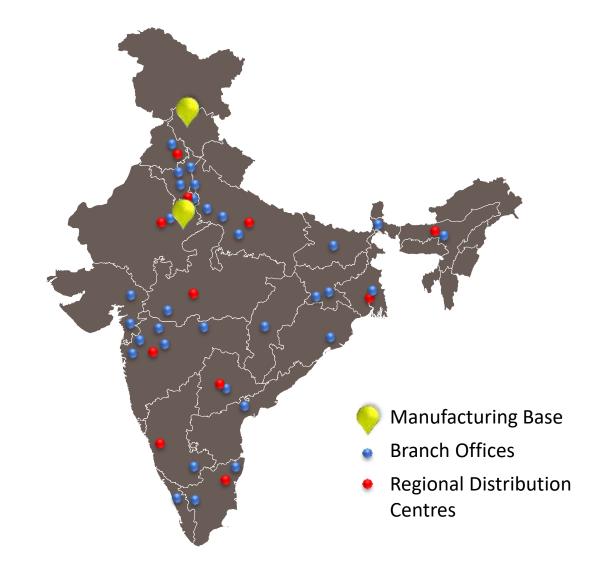


Note – Consolidated Net Revenue for the year ended March 31, 2017

BEYO

#### Our Wide Distribution

Domestic						
<b>2</b> State of the art Manufacturing Facilities				<b>11</b> Company owned large Regional Distribution Centres		
		<b>14,000+</b> Distributors, Dealers & Retailers			,	
Over <b>500+</b> Sales Professionals					<b>32</b> Branch Offices	





#### Our Wide Network Is Our Strength



International Offices



#### **Green Credentials**









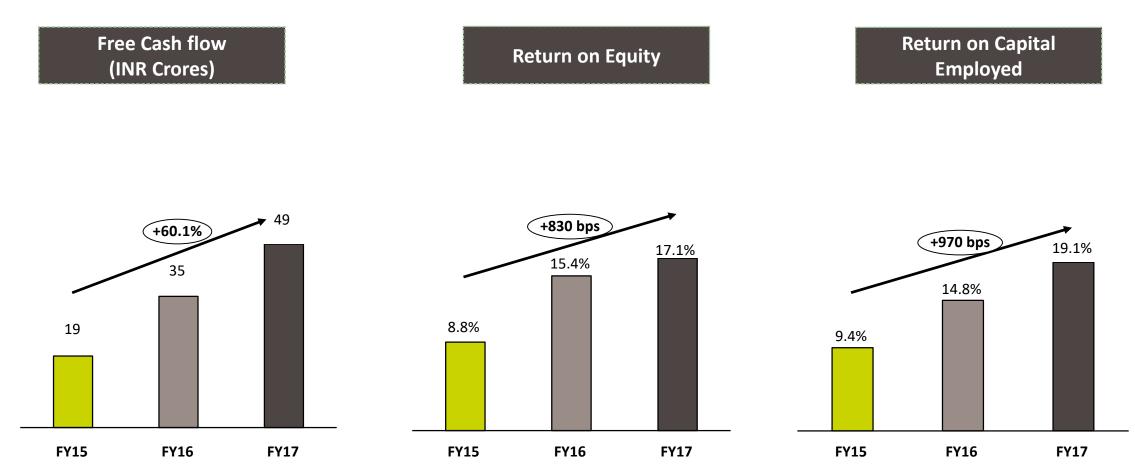






**BEYOND**!

#### Focus on strong FCF Generation & Return Ratios



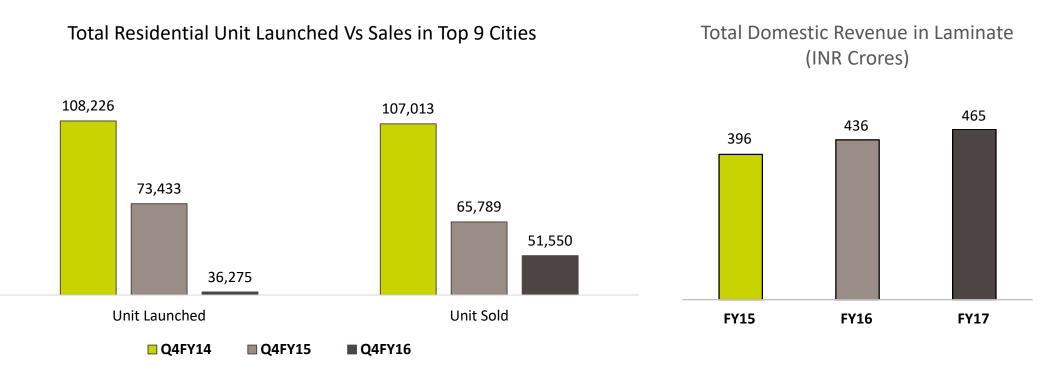
Based on consolidated financials. Free Cash Flow = PAT + Depriciation – Dividend – Long Term Repayment

GREENLAM INDUSTRIES LIMITED

**BEYOND**!

#### Resilient in all market conditions

- ✓ Real estate has underperformed during the last 2 years
- ✓ Demonetization gave temporary setback to our channel partners with respect to demand & buying
- ✓ Despite disruption, our Laminate segment has manage to perform well with our true potential



Source: Proptiger Datalabs

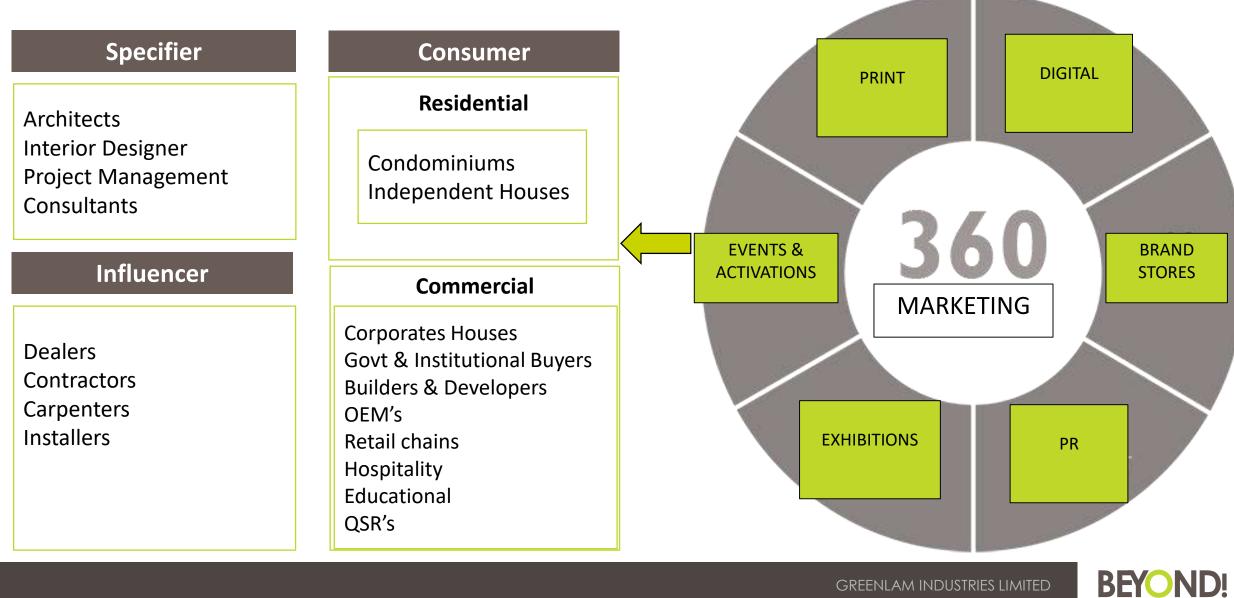
BEYO

# **Brand Marketing**

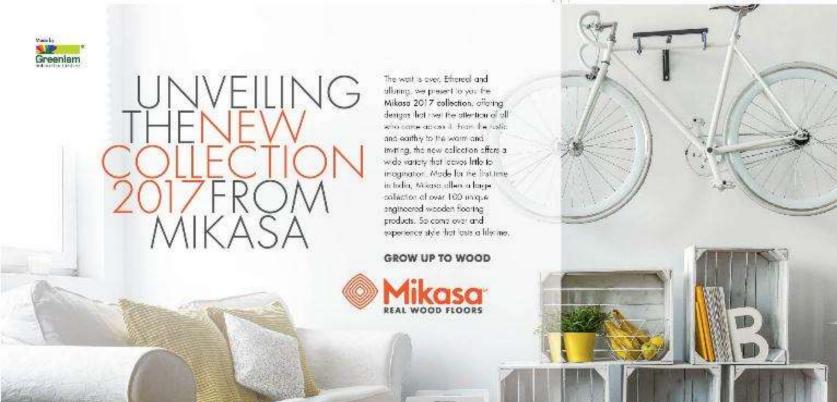


GREENLAM INDUSTRIES LIMITED

### 360 Marketing



**GREENLAM INDUSTRIES LIMITED** 





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The wait is over. Ethereal and alluring, we present to you the Mikasa Wooden Flooring Collection 2017, offering designs that rivet the attention of all who come across it. From the rustic and earthly to the warm and inviting, the new collection offers a wide variety that leaves little to imagination. Made for the first time in India, Mikasa offers a large collection of over 100 unique engineered wooden flooring products. So come over and experience style that lasts a lifetime.





Download Mikasa App Constraine Department & State F & State State



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We acknowledge that ward is precious and thereby all Mikasa Foors use only ethically sourced ward without disturbing the natural balance of our beautiful ecosystem





WOODEN FLOORS THAT STAND THE TEST OF TIME







SMS <######### 53030 Tell Tres Re.: 1800-833-6024 (Mon-Sat 9:30 cm to 6:30 pm) www.nikedian.com | ininitiationfluen.com

STAND			OW UP TO WOOD
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Newspaper

**GREENLAM INDUSTRIES LIMITED** 





# AND BEATEN



Nature, like all things, is subject to time. Every passing day, the wind, the weather and the almoste leave their indelible imprint creating an enchanting habitat. For an abode that echoes the awe of nature, Decawood brings to you the Distressed Ververs collection for the first time in Evda. The collection retains the beautiful imperfections, accentuating the wood's natural beauty with a little touch of the ADT Technology. Celebrate the Pristine!







For any enquiries contact: +919818040684 To decrue the best in used, seen the best in used, seen the best in used accounce dueneer case if the decrue the best in used, seen the best in used accounce dueneer case if the decrue the best in used accounce dueneer case if the decrue the best in used accounce dueneer case if the decrue the best in used accounce dueneer case if the decrue the best in used accounce dueneer case if the decrue the best in used accounce dueneer case if the decrue the best in used accounce dueneer case if the decrue the best in used accounce dueneer the best in used accounce dueneer case if the decrue the best in used accounce dueneer case if the decrue the best in used accounce dueneer th



NATURAL | TEAK | ENGINEERED

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Digital



Greenlam Industries ltd

Laminates come in a range of designs, are easy to maintain and even easier to install. Here's a quick DIY on how to decoratively laminate your furniture: https://lnkd.in/fgj8-3g



36 Likes

👌 Like 🖾 Comment 🏟 Share



### EDM



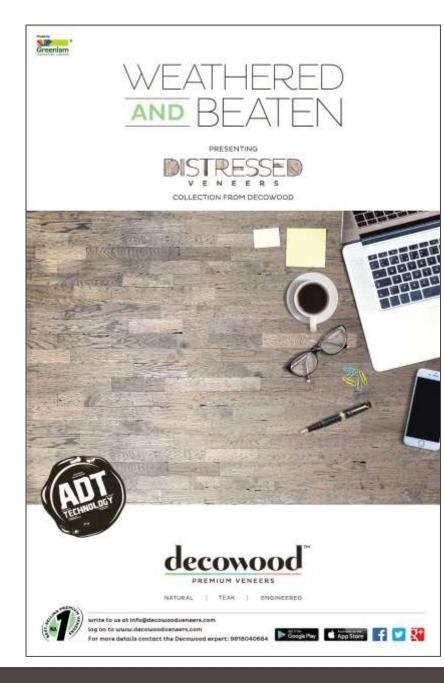


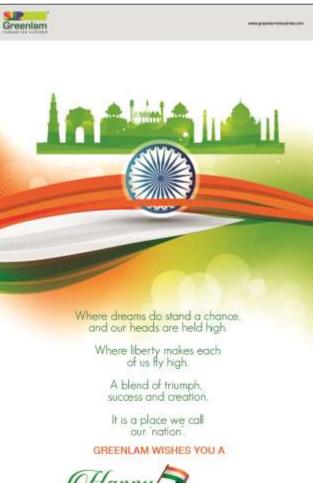
### AGED FOR A NEW

BEGINNING.

The beauty of Oak subtly adds a timeless grandeur to your home interiors. With its distinctive grains and warm colors, Oak has an appeal that feels right at home, in any room and with any decor. Sourced from some of the choicest hardwood forests in Europie, Mikasa brings together the finest in Oak flooring, infusing creativity and engineering excellence to craft over 50 variants of floors in Natural, Smoked or Stained forms. So go ahead, pick from the Mikasa range and add that exotic touch to your home.









decomood

Mikasa

Mikasa

**BEYOND**!

**GREENLAM INDUSTRIES LIMITED** 

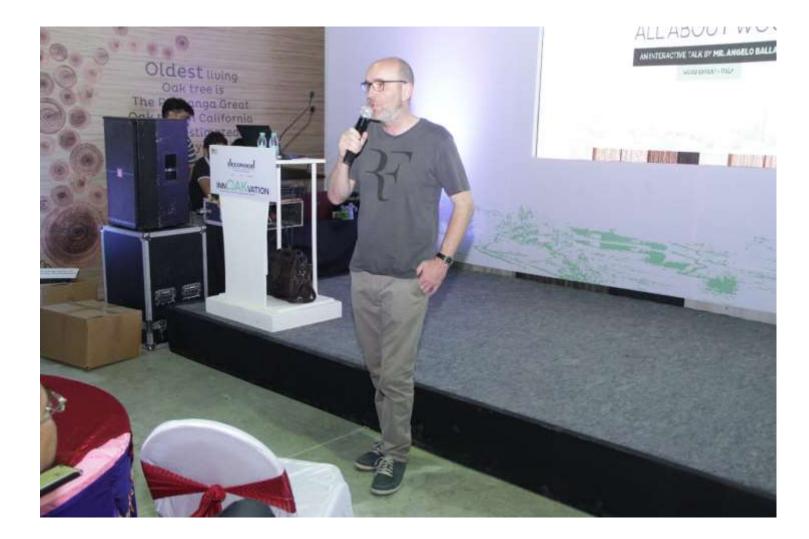
### Meets & Engagements – Architect Connect – Lunch & Learn







### Meets & Engagements – Architect Connect





### Meets & Engagements – Architect Connect









### Meets & Engagements – Contractors, Fabricator & Installers Connect





### Meets & Engagements – Contractors, Fabricator & Installers Connect









GREENLAM INDUSTRIES LIMITED



### Meets & Engagements – Carpenter Meets & Training Program



### Meets & Engagements – Dealer Connect







### Meets & Engagements – Dealer Connect



GREENLAM INDUSTRIES LIMITED

### Meets & Engagements – Dealer Connect – Women's Day Celebration



### International Exhibition – INTERZUM' 17 – GERMANY

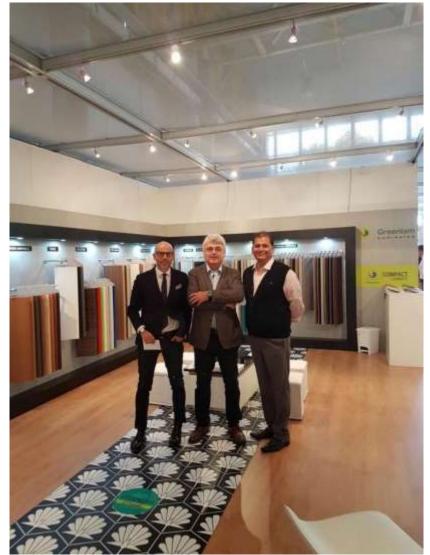








### International Exhibition – Sicam ITALY





### International Exhibition – Sicam ITALY



GREENLAM INDUSTRIES LIMITED



### International Exhibition At Malaysia (APAC)





GREENLAM INDUSTRIES LIMITED

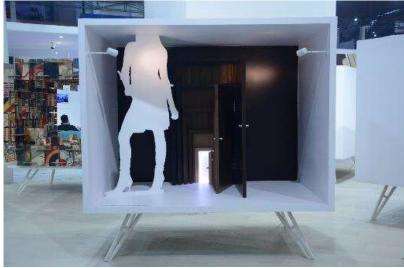
### International Event – Design For Tomorrow At THAILAND (APAC)





### Exhibition – ACETECH – INDIA









### Brand Stores & Experience Centres





### Accolades





### GROWTH OPPORTUNITIES | READINESS | BEYOND

### **GST** Compliant

#### Benefits

- ✓ GST has eliminated multiple taxes
- $\checkmark$  Enhance the spectrum of the input tax credit for us
- ✓ GST implementation is likely to benefit the overall industry
- ✓ Shift from unorganised to organised market
- ✓ In line with the regulatory requirements, Greenlam has passed on GST benefit to the market w.e.f. July 01, 2017
- ✓ Will lead to conducive macroeconomic factors like a fast growing real estate sector, increasing consumerism, a greater preference for classy home decor products and growing per capita income



### GROWTH OPPORTUNITIES | READINESS | BEYOND

### GST Compliant

Products	Post – GST	Pre – GST
Decorative Laminates	18%	
Decorative Veneers	28%	12.5 % Excise
Prelaminated (MFC) Particle Board	28%	+ 12.5 % to 14.5 % VAT
Engineered Wood Floor	18%	14.5 /0 0/11
Engineered Door Sets (Door + Frames)	28%	



### Beyond



GREENLAM INDUSTRIES LIMITED

### GROWTH OPPORTUNITIES | READINESS | BEYOND

### Outlook

product lines &

businesses

Network	Product	Brand
<ul> <li>Ensure that we are present in relevant District HQ towns for all product categories</li> <li>Expand primary and / or secondary footprints to tier 3 towns</li> <li>Streamlining newly created network for new</li> </ul>	<ul> <li>Improve the value mix</li> <li>Creativity and innovations in creating new products in line with international trends</li> </ul>	<ul> <li>We consistently focus on investing in our 360 degree marketing and branding activities</li> <li>Drive Brand saliency &amp; higher brand recall</li> <li>Aim to be present across all consumer touchpoints</li> </ul>





\* All quarterly financial data is as per IND-AS

**GREENLAM INDUSTRIES LIMITED** 

Performance Update – FY17

✓ Revenue at INR 1,076 crores against INR 1,030 in FY 16, growth of 4.5%

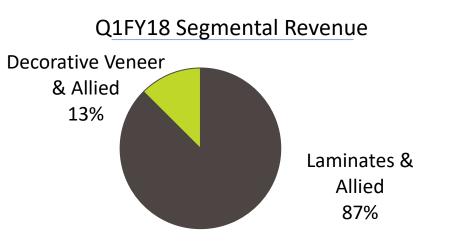
- ✓ Gross Margin at 47.3% against 47.8% in FY16
- ✓ EBIDTA stood at INR 141.3 crores against INR 129.5 crores in FY16, growth of 9.1%
- ✓ EBIDTA margin at 13.1% against 12.6% in FY16, expansion of 50 bps
- ✓ PAT stood at INR 49.8 crores against INR 37.7 crores in FY16, growth of 32.1%

### FY17 Segmental Revenue Decorative Veneer & Allied 13% Laminates & Allied 87%



Performance Update – Q1FY18

- ✓ Revenue stood at INR 277.8 crores for Q1FY18 against INR 263.3 in Q1FY17, growth of 5.5%, led by 18.6% growth in domestic revenues
- ✓ Gross Margin at 48.1% against 48.5% in Q1FY17
- ✓ EBIDTA stood at INR 32.8 crores against INR 30.1 crores in Q1FY17, growth of 8.7%
- ✓ EBIDTA margin at 11.8% against 11.4% in Q1FY17
- ✓ PAT stood at INR 13.4 crores against INR 8.5 crores in Q1FY17, growth of 57.4%





### Profit and Loss Statement

INR Crores	Q1FY18	Q1FY17	ΥοΥ%	FY17	FY16	ΥοΥ%
Revenue	277.8	263.3	5.5%	1,075.9	1,029.7	4.5%
Raw Material	144.2	135.6		566.7	537.3	
Gross Profit	133.6	127.7	4.6%	509.2	492.4	3.4%
Gross Margin %	48.1%	48.5%	-40 bps	47.3%	47.8%	-50 bps
Employee Cost	42.7	38.6		154.2	139.8	
Other Expenses	58.1	58.9		213.7	223.1	
EBITDA	32.8	30.1	8.7%	141.3	129.5	9.1%
EBITDA Margin %	11.8%	11.4%	40 bps	<b>13.1%</b>	12.6%	50 bps
Other (Income)/Cost	(0.8)	(0.6)		(3.6)	(2.8)	
Interest	4.7	8.3		28.4	32.2	
Depreciation	8.7	9.3		36.9	35.0	
Exceptional Item	-	-		3.4	2.7	
РВТ	20.2	13.2	53.1%	76.2	62.4	22.1%
PBT Margin %	7.3%	5.0%	230 bps	7.1%	6.1%	100 bps
Тах	6.8	4.7		26.4	24.7	
PAT	13.4	8.5	57.4%	49.8	37.7	32.1%
PAT Margin %	4.8%	3.2%	160 bps	4.6%	3.7%	90 bps



### Laminates & Allied Segment

INR Crores	Q1 FY18	Q1 FY17	ΥοΥ%	FY17	FY16	ΥοΥ%
Net Revenue from Operations	242.9	231.6	4.9%	937.6	890.4	5.3%
Gross Profit	114.7	110.7	3.6%	438.3	418.8	4.7%
Gross Margin %	47.2%	47.8%	-60 bps	46.7%	47.0%	-30 bps
EBIDTA	30.8	31.8	-3.3%	138.4	119.4	16.0%
EBIDTA Margin %	12.7%	13.7%	-100 bps	14.8%	13.4%	140 bps
Capital Employed	385.2	433.2	-11.1%	320.4	411.4	-22.1%





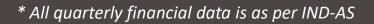
Capacity increased by 2 Mn sheets w.e.f. from 05.06.17

\* All quarterly financial data is as per IND-AS

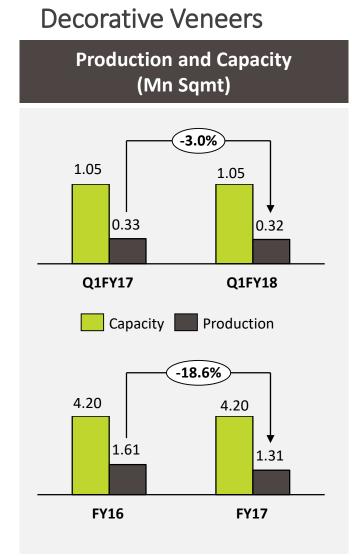


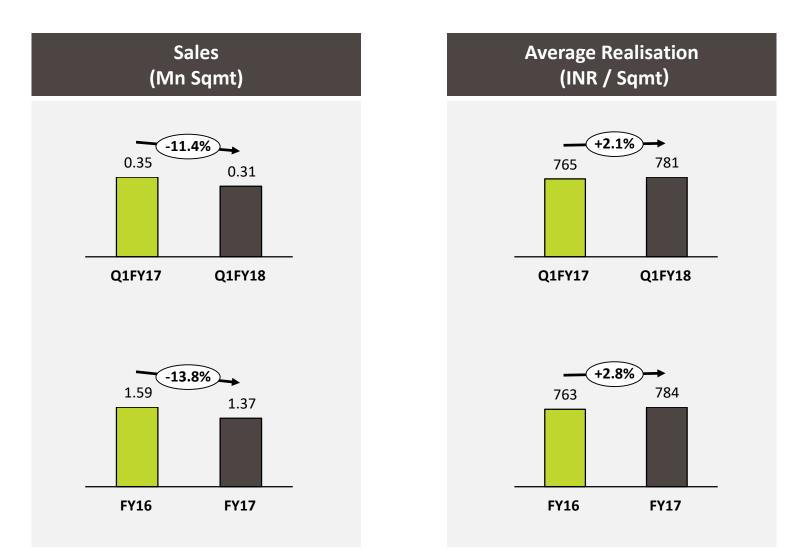
### Veneers & Allied Segment

INR Crores	Q1 FY18	Q1 FY17	ΥοΥ%	FY17	FY16	ΥοΥ%
Net Revenue from Operations	34.8	31.7	10.0%	138.3	139.3	-0.7%
Gross Profit	18.9	17.0	11.0%	70.9	74.4	-4.8%
Gross Margin %	54.1%	53.6%	50 bps	51.2%	53.4%	-220 bps
EBIDTA	2.0	-1.7	-	2.8	10.1	-72.3%
EBIDTA Margin %	5.8%	-5.3%	-	2.0%	7.3%	-530 bps
Capital Employed	203.6	188.3	8.1%	198.0	176.5	12.2%



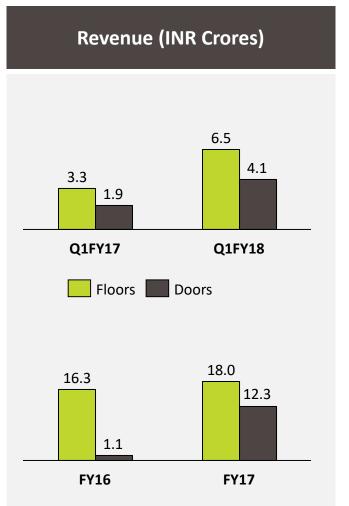


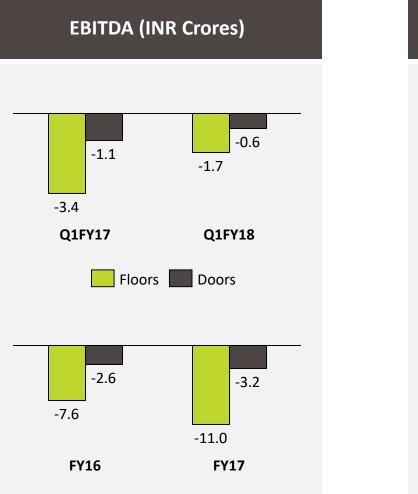


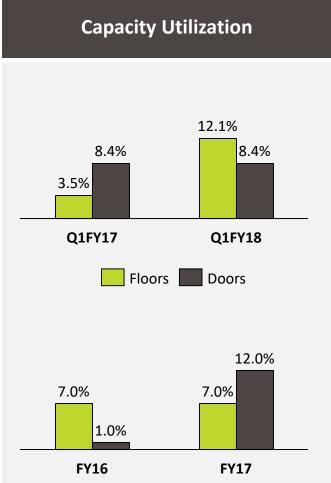




### Engineered Doors and Floors







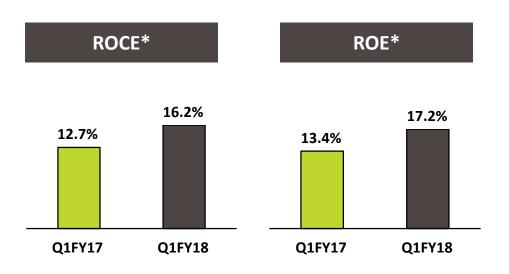


Geographic Segments



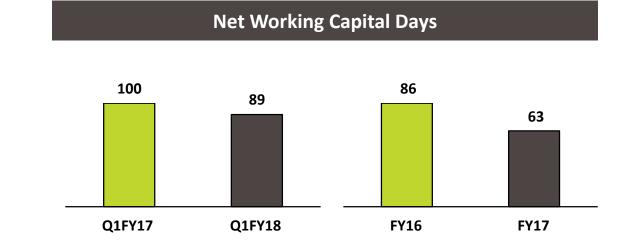
**BEYON** 

### **Operating Parameters**



INR Crores	Q1FY17	Q1FY18
Revenue	263.3	277.8
EBIT	21.4	24.8
PAT	8.5	13.4
Capital Employed	676.0	614.2
Net Worth	254.4	310.7

\*Annualised Basis



In Days	Q1FY17	Q1FY18	FY16	FY17
Inventory	89	84	88	77
Debtors	63	50	65	49
Creditors	52	45	67	63
Net Working Capital	100	89	86	63

\* All quarterly financial data is as per IND-AS

### **Balance Sheet**

(INR Crores) Liabilities	Mar – 17	Mar – 16
Shareholder's Fund	290.7	245.1
Share capital	12.1	12.1
Reserves & Surplus	278.6	233.0
Borrowings	224.5	365.3
Long term borrowings *	137.6	247.4
Short Term Borrowings	86.9	117.9
Other Liabilities	264.4	260.4
Trade Payables	186.8	189.0
Other current liabilities	31.1	28.9
Other Non Current Liabilities	46.5	42.5
Total Liabilities	779.6	870.8

(INR Crores) Assets	Mar – 17	Mar – 16
Non-Current Assets	352.1	362.7
Fixed assets	346.2	357.2
Other Non-Current Assets	6.0	5.5
Current Assets	427.5	508.1
Inventories	228.0	247.4
Trade receivables	145.1	184.1
Cash and Bank Balances	7.9	5.2
Other current assets	46.5	71.5
Total Assets	779.7	870.8

\* Includes current maturities of long term borrowings



### For further information, please contact:

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