

Date: November 05, 2020

To, **National Stock Exchange of India Limited,** Listing Department, Exchange Plaza, Bandra (E), Mumbai – 400 051

To, **BSE Limited,** The Departme

The Department of Corporate Services Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai 400 001

Ref Symbol: VASCONEQ

Ref: Scrip Code: 533156

Dear Sir/ Madam,

Subject: Presentation Update

Please find enclosed Presentation by the Company post board meeting.

This is for your information and records.

Thanking you.

For Vascon Engineers Limited

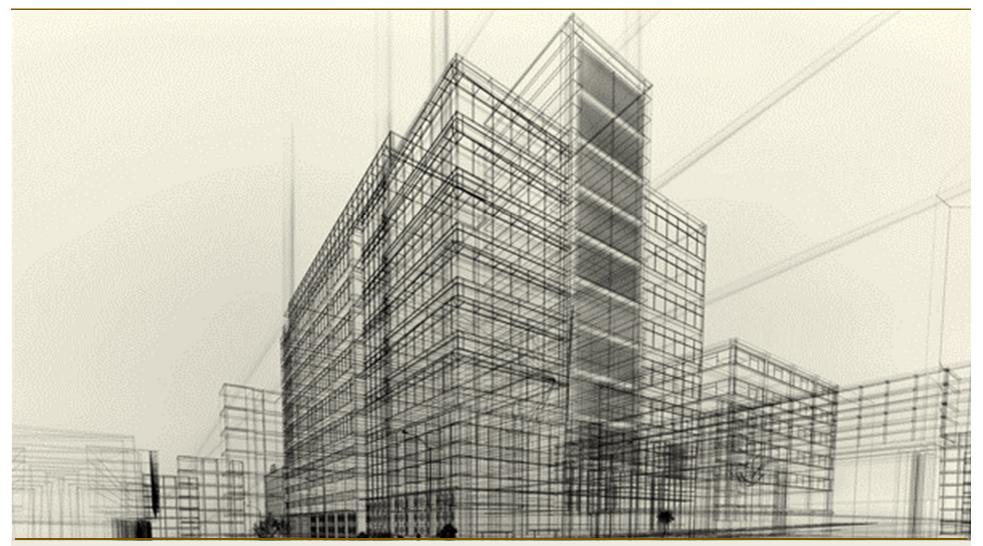
Vibhuti Dani Company Secretary and Compliance Officer

Enclosures: as above

VASCON ENGINEERS LTD.

Registered & Corporate Office: Vascon Weikfield Chambers, Behind Hotel Novotel, Opposite Hyatt Hotel, Pune-Nagar Road, Pune - 14. Tel.: +91 20 3056 2100/200/300, Fax: +91 20 3056 2600, Web: www.vascon.com CIN: L70100PN1986PLC175750





INVESTOR PRESENTATION | November 2020



DISCLAIMER

- This presentation and the accompanying slides (the "Presentation"), which have been prepared by Vascon Engineers Limited (the "Company"), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.
- This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.
- Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the real estate & infrastructure industry in India and world-wide, competition, the company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.



KEY BUSINESS HIGHLIGHTS



- Priority to reach the execution at pre-covid levels; Healthy Order Book to support Revenue uptick
- Adapted prudent measures towards cost control and maintaining sufficient liquidity



P&L HIGHLIGHTS- Q1 & H1 FY21

| | | Stand | dalone | Consolidated | | | | |
|----------------------------------------------|---------|---------|---------|--------------|---------|---------|---------|---------|
| Particulars (Rs. Crs) | Q2 FY21 | Q2 FY20 | H1 FY21 | H1 FY20 | Q2 FY21 | Q2 FY20 | H1 FY21 | H1 FY20 |
| Revenue | 89.36 | 76.96 | 121.70 | 172.59 | 118.94 | 121.34 | 161.71 | 252.02 |
| Other Income | 3.66 | 2.23 | 6.85 | 12.14 | 4.50 | 2.69 | 7.07 | 13.49 |
| Total Income | 93.02 | 79.19 | 128.55 | 184.73 | 123.44 | 124.03 | 168.78 | 265.51 |
| Construction Expenses / Material Consumed | 81.94 | 53.89 | 110.98 | 130.23 | 99.97 | 80.02 | 135.37 | 177.06 |
| Employee Cost | 6.84 | 8.40 | 15.92 | 19.14 | 13.16 | 16.85 | 28.28 | 35.06 |
| Other Expenses | 6.26 | 5.05 | 23.95 | 10.92 | 11.00 | 10.61 | 32.50 | 21.53 |
| EBITDA | (2.02) | 11.85 | (22.30) | 24.44 | (0.69) | 16.55 | (27.37) | 31.86 |
| EBIDTA Margin (%) | -2% | 15% | -17% | 13% | -1% | 13% | -16% | 12% |
| Depreciation | 1.89 | 2.18 | 3.70 | 4.22 | 2.99 | 3.77 | 6.00 | 7.31 |
| Finance Costs | 5.74 | 7.16 | 12.59 | 12.38 | 6.53 | 8.12 | 14.18 | 14.23 |
| Profit Before Tax | (9.65) | 2.51 | (38.59) | 7.84 | (10.21) | 4.66 | (47.55) | 10.32 |
| Тах | - | - | - | - | 0.58 | - | 0.58 | |
| Profit After Tax | (9.65) | 2.51 | (38.59) | 7.84 | (10.79) | 4.66 | (48.13) | 10.32 |
| Other Comprehensive Income | (0.74) | (0.06) | (1.11) | 0.03 | (0.73) | (0.06) | (1.10) | 0.03 |
| Total Comprehensive Income | (10.39) | 2.45 | (39.70) | 7.87 | (11.52) | 4.60 | (49.23) | 10.35 |

* VASCON H1FY21- SEGMENTAL PROFIT & LOSS - AFTER ALLOCATION

| Particulars (Rs. Cr) | RE# | EPC## | GMP | Inventorised | Total |
|-----------------------|---------|---------|--------|--------------|---------|
| Revenue | 30.99 | 93.52 | 40.43 | | 164.94 |
| Cost of Sales | 31.62 | 80.99 | 24.72 | 0.12 | 137.45 |
| Gross Profit | (0.63) | 12.53 | 15.71 | | 27.49 |
| Gross Profit Margin % | -2% | 13% | 39% | | 17% |
| Other Income | 1.40 | 3.14 | 2.34 | | 6.88 |
| Employee Cost | 6.71 | 9.21 | 12.36 | | 28.28 |
| Other Expenses | 7.98 | 20.64 | 4.84 | | 33.46 |
| EBITDA | (13.92) | (14.18) | 0.85 | | (27.37) |
| EBIDTA Margin (%) | -45% | -15% | 2% | | -17% |
| Depreciation | 0.61 | 3.19 | 2.20 | | 6.00 |
| EBIT | (14.53) | (17.37) | (1.35) | | (33.37) |
| EBIT Margin (%) | -47% | -19% | -3% | | -20% |
| Finance Costs | | | | | 14.18 |
| Profit Before Tax | | | | | (47.55) |
| Тах | | | | | 0.58 |
| Profit After Tax | - | - | - | | (48.13) |

IT INCLUDES REVENUE & EXPENSES RELATED TO AJANTA ENTERPRISE & PHOENIX VENTURES, IN FINANCIALS SHARE OF PROFIT IS TAKEN (AS PER IND AS) ## IT INCLUDES INTERNAL EPC ORDER REVENUE AND CONSTRUCTION EXPENSES



Mar– 20

743.67

178.14

556.16

9.37

116.64

98.33

18.31

495.35

101.65

201.59

65.49

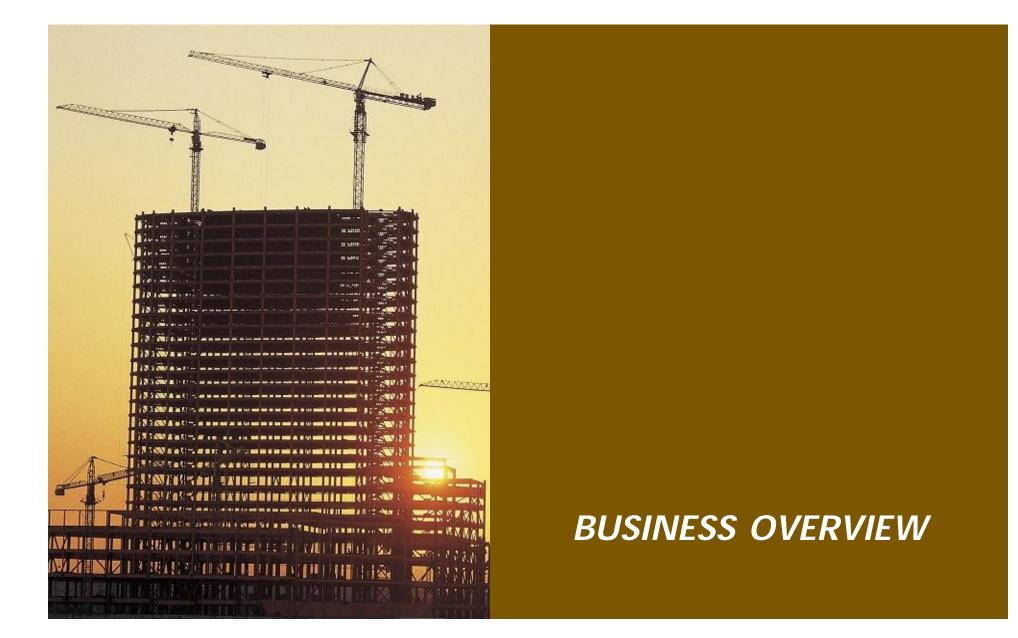
126.62

1,355.66

BALANCE SHEET- CONSOLIDATED

| Rs. Cr | Sep- 20 | Mar– 20 | Rs. Cr | Sep- 20 |
|--------------------------------------------------------|----------|----------|----------------------------------------|----------|
| Non-current assets | 326.68 | 340.53 | Shareholder's Fund | 695.93 |
| Fixed assets | 103.20 | 107.62 | Share capital | 178.14 |
| Financial Assets | 188.56 | 189.78 | Other Equity | 508.95 |
| Other Non Current assets, Income Tax & Deferred Tax | 34.92 | 43.13 | Non Controlling Interest | 8.84 |
| Current assets | 990.57 | 1,015.13 | Non-current liabilities | 84.97 |
| Inventories | 465.90 | 480.86 | Long term borrowings | 71.55 |
| | | | Other Financial liabilities | 13.42 |
| nvestments | 3.21 | 18.03 | Current liabilities | 536.35 |
| Trade receivables | 149.04 | 180.97 | Short term borrowings | 105.91 |
| Cash and bank balances | 65.10 | 68.80 | Trade Payables | 216.12 |
| Loans & Other Financial assets | 274.95 | 236.69 | Other Financial liabilities | 85.34 |
| Other current assets | 32.37 | 29.78 | Other current liabilities & Provisions | 128.98 |
| Total Assets | 1,317.25 | 1,355.66 | Total Liabilities | 1,317.25 |







VASCON – AT A GLACE



ENGINEERING PROCUREMENT & CONSTRUCTION

One of the leading EPC Company in India

REAL ESTATE DEVELOPMENT

Focus on Affordable Housing





200+ COMPLETED PROJECTS



PROJECTS ACROSS 30+ Cities



AN ISO 9001:2000 & ISO 14001:2004 COMPANY



50+ MILLION SQUARE FEET DELIVERED



EPC BUSINESS- OVERVIEW



Construction Experience across various verticals

Executed over 200 projects with construction area of over 50 msft

Ability to execute around 8 msft per annum

- Currently executing around 3 msft p.a. operating at 40% utilization
- Number of Personnel in Project / Engineering team 489

Higher margins Because of Turnkey Capabilities

- In-house Design and Engineering team
- Ability to demand premium over other construction companies

New Orders Target

- Focus on large and high value civil contracts by Government Agencies and reputed Private Companies
- Generate positive cash flows from all the projects and reinvest to drive growth



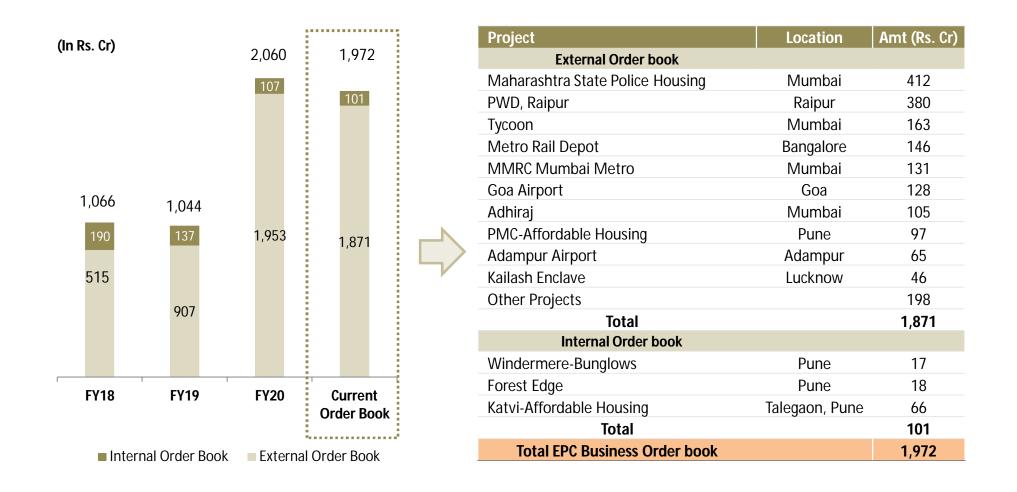
MARQUEE CLIENTS



MAINTAINING CONSISTENT QUALITY STANDARDS ENSURING REPEAT ORDERS



ORDER BOOK BUILD-UP & KEY ORDERS



EXECUTION OF NEW ORDERS TO IMPROVE REVENUE VISIBILITY & CAPACITY UTILISATION







REAL ESTATE BUSINESS



BRAND EQUITY

Landmark developments (Windermere, Forest County and Willows) have established the Brand Vascon in Pune Market

END-TO-END CAPABILITIES

In-house Design and Construction team gives us a unique advantage over other Real Estate Developers

LOW OPERATING COST

Flat organization structure with agile decision reduces operating cost

ASSET LIGHT MODEL

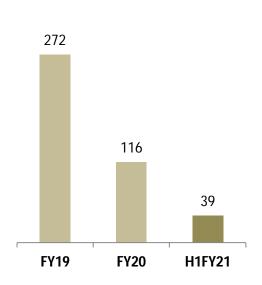
JV and JDA with land owners with low upfront deposit



SUCCESSFULLY LAUNCHED REAL ESTATE PROJECTS

| Projects | Vascon Share | Dev. Area (msft) | Launch | Status |
|------------------------------------|-----------------|---------------------|--------|------------|
| Forest Edge (JV) A | 50% | 0.08 | 18-Jan | Fully Sold |
| Forest Edge (JV) B | 50% | 0.08 | 19-Sep | 70% sold |
| Windermere (JV)# | 45% | 0.38 | 18-Mar | 63% sold |
| Vascon Goodlife – Value Home (Own) | 100% | 0.3 | 18-May | 63% sold |
| Forest County | 50% | 0.18 | 18-Dec | 93% sold |
| Xotech C (JV) | 50% | 0.04 | 18-Oct | Fully Sold |
| #Relaunch | | | | |

REAL ESTATE SALES (RS CR)







CURRENT REAL ESTATE PROJECTS UNDER DEVELOPMENT

| | | | | Total | | | | Vascon Share | | | |
|------------------------|-----------|-------|--------------|-------|--------------|------------|------------|--------------|------------|--------------------|--|
| Project Name | Location | Vasco | Vascon Share | | Area Sold | Sale Value | Collection | Sale Value | Collection | Rev. Recognized | |
| | | Туре | Share | msft | msft | Rs. Cr | Rs. Cr | Rs. Cr | Rs. Cr | Rs. Cr | |
| Forest Edge (A&B) | Pune | JV | 50% | 0.16 | 0.13 | 92 | 51 | 46 | 25 | - | |
| Forest County | Pune | JV | 50% | 0.18 | 0.16 | 121 | 33 | 60 | 16 | - | |
| Windmere Residential | Pune | JDA | 45% | 0.38 | 0.24 | 280 | 225 | 126 | 101 | 143 | |
| Platinum Square (I&II) | Pune | JV | 70% | 0.14 | 0.14 | 140 | 130 | 98 | 91 | 98 | |
| Vascon GoodLife | Talegaon | Own | 100% | 0.46 | 0.18 | 65 | 26 | 65 | 26 | - | |
| Xotech (I&II) | Hinjewadi | JV | 50% | 0.08 | 0.08 | 36 | 34 | 18 | 17 | 18 | |
| Total | | | | 1.40 | 0.93 | 734 | 499 | 413 | 276 | 259 | |



REAL ESTATE PROJECTS – PIPELINE (LAUNCHES IN NEAR-TERM)

| Sr. No. | Projects | Туре | Segment | Total | | Vascon Share | |
|---------|-----------------------|------|-------------|------------------|-------------------------|------------------|-------------------------|
| | | | | Saleable Area | Expected Sales Value | Saleable Area | Expected Sales Value |
| | | | | msft | (Rs. in Cr) | msft | (Rs. in Cr) |
| 1 | Coimbatore | JDA | Residential | 0.3 | 195 | 0.21 | 136 |
| 2 | Madurai | JDA | Residential | 0.49 | 220 | 0.37 | 165 |
| 3 | 4 Acre HDH - Phase I | JV | Residential | 0.26 | 195 | 0.13 | 97 |
| 4 | 4 Acre HDH - Phase II | JV | Residential | 0.25 | 180 | 0.11 | 90 |
| | Total | | | 1.3 | 790 | 0.82 | 488 |



REAL ESTATE PROJECTS – PIPELINE (OTHER PROJECTS)

| Sr. No. | Projects | Туре | Segment | Total | |
|---------|----------------------|------|-------------|------------------|-------------------------|
| | | | | Saleable Area | Expected Sales Value |
| | | | | msft | (Rs. in Cr) |
| 1 | Bavdhan - Comm | JDA | Commercial | 0.23 | 158 |
| 2 | Willows - Comm | JV | Commercial | 0.23 | 191 |
| 3 | Kalyani Nagar - Comm | JDA | Commercial | 0.3 | 330 |
| 4 | Kalyani Nagar | JDA | Residential | 0.5 | 550 |
| | Total | | | 1.26 | 1,229 |



CONTINUOUS FOCUS ON CASH GENERATION

LAND MONETIZATION OF Rs. 170 CR

| Seller | Ms Ajanta Enterprise, 50% JV of Vascon |
|------------------------|--------------------------------------------------------------------------|
| Acquirer | Pune BP Development Pvt. Ltd. (SPV of Mapletree Investments Pte Ltd) |
| Location | Kharadi Village, Pune |
| Land Parcel Area | 30,955 sq. mt. |
| Gross Consideration | Rs. 170 Cr (Entire consideration received by Ms Ajanta Enterprise) |
| Net Cashflow to Vascon | Rs. 52.5 Cr |
| Cashflow Utilisation | Reducing High Cost Debt & financing incremental Working Capital |

After this Land Sale transaction, Ajanta Enterprise has following :

Total development of ~ 800,000 sft

- a) Under Development : 160,000 Forest Edge & 180,000 sft Forest County,
- b) To be launched : ~ 400,000 sft

IDENTIFIED NON-CORE ASSETS

- 44% EQUITY STAKE IN HOTELS AT GOA
- Commercial Property at Kaledonia, Andheri (E)
- 9 ACRE LAND PARCEL IN AURANGABAD
- GMP TECHNICAL SOLUTIONS (85% SUBSIDIARY OF VASCON

CONTINUE FOCUS ON GENERATING CASH BY MONETIZING IDENTIFIED NON CORE ASSETS



THANK YOU!



Mr. Punit Bhayani punit@vascon.com

Vascon Weikfield Chambers, Pune - 411014



Mr. Gaurang Vasani/ Ms. Hina Agarwal vgaurang@stellar-ir.com hina@stellar-ir.com

Kanakia Wall Street, Andheri (East), Mumbai 400 093