



#### 3<sup>rd</sup> February, 2023

To, Corporate Service Dept., BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001 Scrip code: 530919 To, The Listing Department, National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai – 400051. **Symbol: REMSONSIND** 

Dear Sir / Ma'am,

#### Sub.: Investor Presentation

Pursuant to the provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 please find attached herewith Investor Presentation titled "Remsons Industries Limited Investor Presentation Q3 / FY22-23".

The presentation is also being uploaded on the website of the Company i.e. www.remsons.com.

Kindly take the same on your record.

Thanking You,

Yours faithfully,

For **REMSONS INDUSTRIES LIMITED** 

#### ROHIT DARJI COMPANY SECRETARY & COMPLIANCE OFFICER MEMBERSHIP NO.: A37077

Encl.: A/a





# Investor Presentation Q3 / FY 22-23





Except for the historical information contained herein, statements in this presentation and the subsequent discussions, which include words or phrases such as "will", "aim", "will likely result", "would", "believe", "may", "expect", "will continue", "anticipate", "estimate", "intend", "plan", "contemplate", seek to", "future", "objective", "goal", "likely", "project", "should", "potential", "will pursue", and similar expressions of such expressions may constitute "forward-looking statements".

These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements.

These risks and uncertainties include but are not limited to our ability to successfully implement our strategy, our growth and expansion plans, obtain regulatory approvals, our provisioning policies, technological changes, investment and business income, cash flow projections, our exposure to market risks as well as other risks. The Company does not undertake any obligation to update forward-looking statements to reflect events or circumstances after the date thereof.





# 33%

Standalone Net Profit Growth for Q3 FY23 (Y-o-Y)

24% / 14%

Standalone / Consolidated Revenue Growth for 9MFY23 (Y-o-Y)



# +179 bps / +192 bps

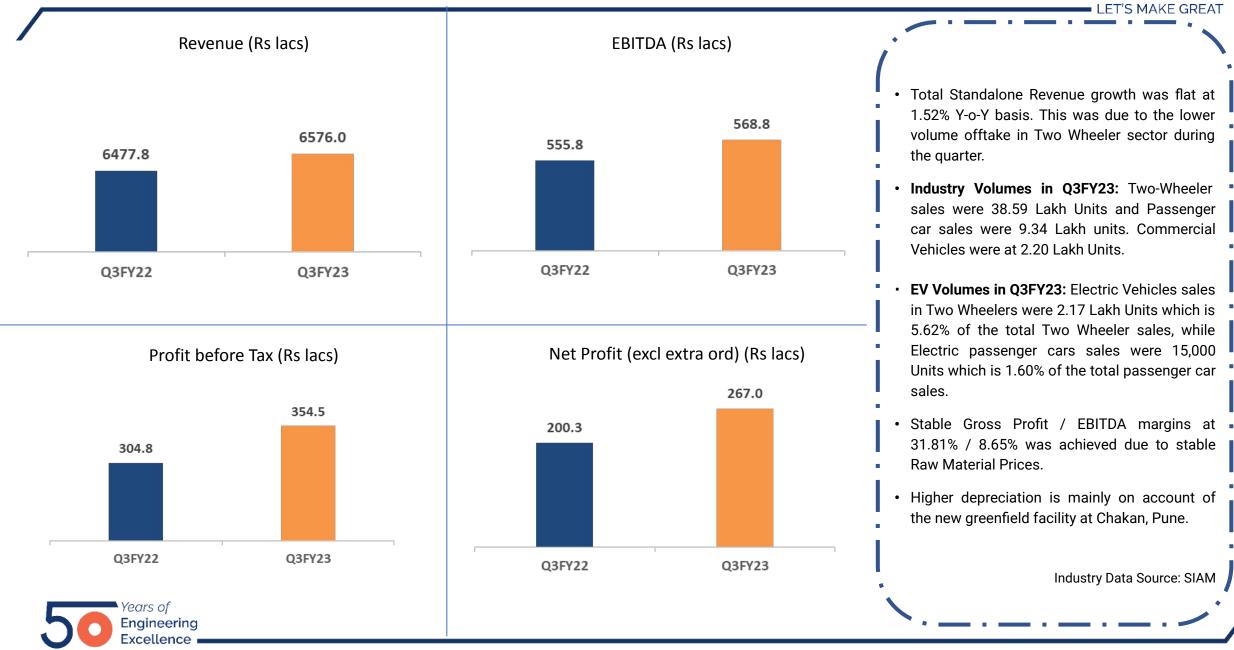
Standalone / Consolidated EBITDA Margin Improvement for 9MFY23 (Y-o-Y)

253% / 140%

Standalone / Consolidated Reported Net Profit Growth for 9MFY23 (Y-o-Y)

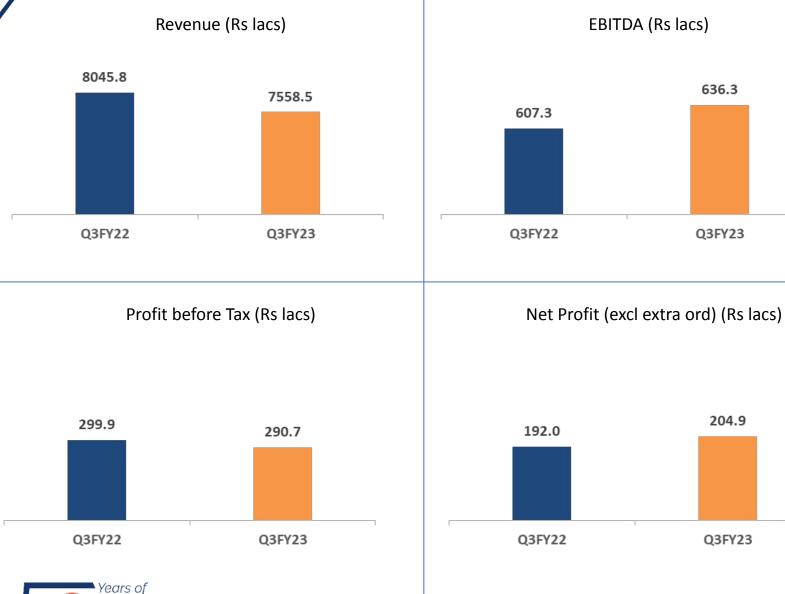


## Q3 FY 22-23 HIGHLIGHTS STANDALONE



## Q3 FY 22-23 HIGHLIGHTS CONSOLIDATED

Engineering Excellence



· Consolidated Revenue stood at Rs.7558 lacs down by 6% Y-o-Y. This is due to soft demand. • Gross Profit margins were higher by 288 bps Y-o-Y at 36.90%. Inflationary effects coupled with demand disruption due to the ongoing conflict and the continued semiconductor shortage impacted overall growth. · Consolidated net profit for the Nine Months was impacted due to stock

adjustment.

636.3

Q3FY23



## Q3 FY 22-23 STANDALONE RESULTS



Particulars (INR in lacs)	Q3FY23	Q2FY23	Q3FY22	Y-o-Y(%)*	YTD FY23	YTD FY 22	Y-o-Y(%)
Net Sales	6576.0	7026.0	6477.8	1.52	20082.3	16142.7	24.41
Material Consumed	4483.9	4828.9	4427.4	1.28	13888.4	11043.6	25.76
Employee benefit expenses	909.3	955.3	895.6	1.53	2758.2	2460.5	12.10
Other expenses	614.0	691.3	599.0	2.50	1 <mark>91</mark> 6.3	1705.4	12.36
Total expenditure	6007.2	6475.4	5922.0	1.44	18562.8	15209.5	22.05
EBITDA	568.8	550.6	555.8	2.34	1519.5	933.2	62.83
Other Income	90.3	6.5	14.7	516.40	101.6	53.7	89.30
Depreciation	163.2	150.9	142.6	14.47	453.2	402.8	12.52
EBIT	496.0	406.2	427.9	15.90	1167.9	584.0	99.96
Interest	141.5	124.9	123.1	14.94	383.1	392.4	-2.38
Profit Before Tax	354.5	281.3	304.8	16.29	784.8	191.6	309.56
Тах	87.4	78.0	104.5	-16.35	205.2	101.3	102.57
Net Profit (before exceptional items)	267.0	203.4	200.3	33.31	579.6	90.3	541.73
Extraordinary Items						74.1	
Reported Net Profit	267.0	203.4	200.3	33.31	579.6	164.4	252.46
EPS (Rs) (excl. extra ordinary items)	4.67	3.56	3.51	33.31	10.14	1.58	541.73
Reported EPS (Rs)	4.67	3.56	3.51	33.31	10.14	2.88	252.46
EBITDA Margin (%)	8.65	7.84	8.58	6.9 bps	7.57	5.78	178.5 bps
PBT Margin (%)	5.39	4.00	4.71	68.5 bps	3.91	1.19	272.1 bps
PAT Margin (%)	4.06	2.89	3.09	96.8 bps	2.89	0.56	232.6 bps



Note: Rounded off to 100 where Loss in Q2FY22

## Q3 FY 22-23 CONSOLIDATED RESULTS



Particulars (INR in lacs)	Q3FY23	Q2FY23	Q3FY22	Y-o-Y(%)*	YTD FY23	YTD FY22	Y-o-Y(%)
Net Sales	7558.5	<mark>8122.1</mark>	8045.8	-6.06	23636.2	20686.8	14.26
Material Consumed	4767.7	5271.0	5307.6	-10.17	15099.5	13330.0	13.27
Employee benefit expenses	1381.7	1406.4	1350.8	2.28	4162.7	3837.2	8.48
Other expenses	772.8	910.3	780.1	-0.94	2555.2	2324.1	9.94
Total expenditure	6922.2	7587.7	7438.5	-6.94	21817.4	19491.3	11,93
EBITDA	636.3	534.4	607.3	4.78	1818.8	1195.5	52.13
Other Income	74.0	1.8	6.0	1,139.98	95.9	99.4	-3.55
Depreciation	227.3	212.2	169.9	33.78	641.9	538.7	19.16
EBIT	483.0	324.0	443.4	8.94	1272.8	756.3	68.30
Interest	192.3	147.7	143.5	33.99	485.9	479.8	1.25
Profit Before Tax	290.7	176.3	299.9	-3.06	786.9	276.4	184.69
Тах	85.8	64.8	107.9	-20.46	205.2	107.8	90.42
Net Profit (before exceptional items)	204.9	111.5	192.0	6.72	581.7	168.7	244.92
Extraordinary Items						74.1	
Reported Net Profit	204.9	111.5	192.0	6.72	581.7	242.8	139.61
EPS (Rs) (excl. extra ordinary items)	3.59	1.95	3.36	6.72	10.18	2.95	244.92
Reported EPS (Rs)	3.59	1.95	3.36	6.72	10.18	4.25	139.61
EBITDA Margin (%)	8.42	6.58	7.55	87.0 bps	7.70	5.78	191.6 bps
PBT Margin (%)	3.85	2.17	3.73	11.9 bps	3.33	1.34	199.3 bps
PAT Margin (%)	2.71	1.37	2.39	32.4 bps	2.46	0.82	164.6 bps



Note: Rounded off to 100 where Loss in Q2FY22



## **New Product**

3 New Customers Business Awarded in Q2.

New Product Business Award with UK (Magal) Technology localised for Indian OEM in Q2

Product Development- Offering and diversifying products range

Entering into Technical Collaboration and Partnerships to co-develop new products

Focusing on offering tailor made solutions and increasing share of high margin products in revenue mix

## **New Customers**

Increasing wallet share from existing customers and winning new customers in target markets

Dedicated marketing team for exploring opportunities in Overseas Markets

Leveraging relationship with Global OEMs to penetrate their Global Operations



## **Operational Efficiency**

Lean and Agile Manufacturing processes increasing Asset Utilization

Cost reduction measures at organization and plant level

Installation of Solar Energy as part of Green Initiative

## **New Technologies**

Technology Synergy between Magal (Remsons) UK to Remsons in India

Bringing Operational excellence through Automation

Focusing on R&D and Sustainable manufacturing



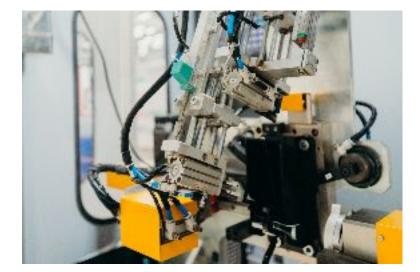






### **RE-BRANDING**





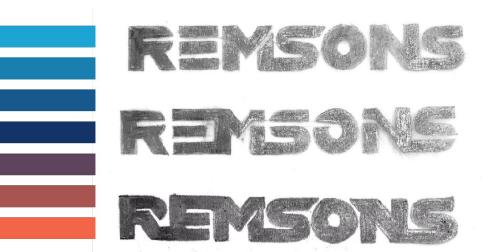
**At Remsons,** we love what we do. Whether it is the highest standards of engineering excellence or the spirit of collaboration at the heart of our cultural ethos, it is all powered by a drive for greatness.

The handcrafted specially designed typography represents the solidity, the sharpness of intent & commitment to technology of the organisation

The philosophy is built on the clarion call to collectively climb the next mountain of achievement. A call to to keep moving ahead.

### A call to LET'S MAKE GREAT











# **A LITTLE BIT OF HISTORY**

Born into a middle-class family in Kolkata, Mr. Vishwa Prakash Harlalka moved from Kolkata to Mumbai in 1956. With nothing but a dream he tried his hand at many businesses, failing and only rising stronger and wiser. **He Founded Remsons in 1959.** 

Formed as a trading company, the company ventured into manufacturing of various engineering items for Automobile industry. The company pioneered Control Cables and Pressure die cast cables in India. It also indigenously developed gear shift cables, dash mount cables, brake assembly and push, pull cables

#### WHERE CREATION IS CULTURE!





## **REMSONS - AT A GLANCE**





## About Us

The company offers an entire spectrum of Automobile control cables, gear shifters, winches, pedal box, parking brake lever, scissor jacks, etc.



## **Customer Profile**

All major OEM manufacturers of 2, 3, & 4 wheelers both domestic and overseas



Strategy

Focus on advancement of technologies and strengthening of business operations with customers and vendors



Financials

5 Year Revenue CAGR- 17.2% 5 Year EBITDA CAGR- 40.5% Consolidated FY 2022 ROE- 15.5%



Milestones

In 2020, the company acquired Magal Cables UK



- Great Place to Work Certified 2022
- Company of the Year Award 2020 by CEO Insights
- Ford Q1 Preferred Quality Status
- Registered JLRQ supplier
- Renault ASES Certified
- Ashok Leyland GOLD award for Quality 2022
- Inteva Best Supplier Award 2022



## **KEY HIGHLIGHTS**





INR **286.5** crs of Total Income in FY 22





Serving more than 20 OEM's and 250+ dealers in after-market



4 State of the Art Plants across

India and 1 in UK



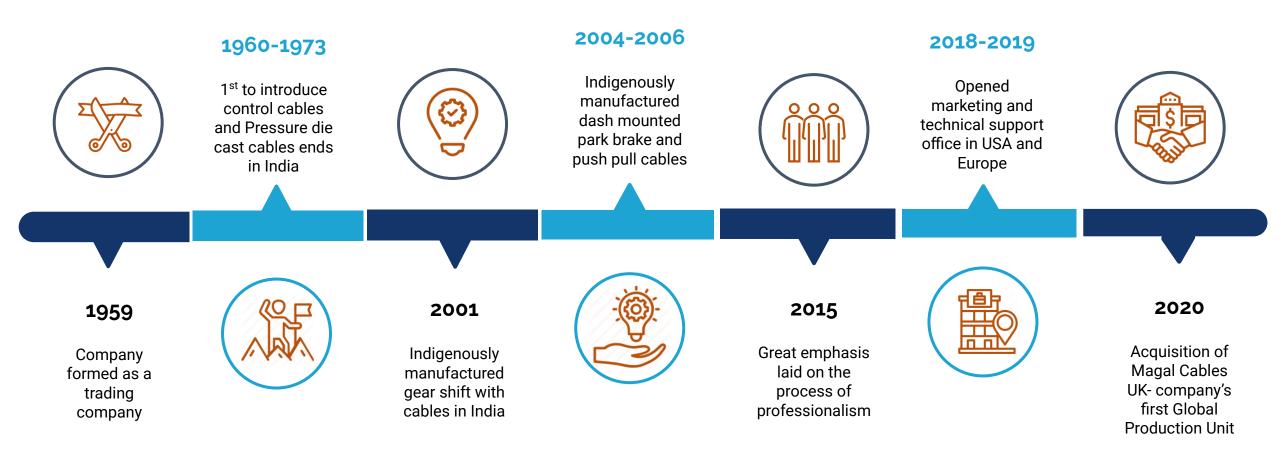
Exports to more than 19 countries



246 employees consisting of Design team, HR team, Managerial Staff (Pur, Sales, A/c), etc. combined in India 200 and UK 46











## **EMPOWER**

We provide employee with the resources, authority, opportunity, and motivation to do their work, also holding them accountable for their actions

## **ETHICS**

\_ At the Core of the Company lies its Ethics which has guided the company for over 50 years

# RELATIONSHIP

Remsons believes in the long term, so we maintain great relations with our customers, employees and suppliers and Strategic Relationship that extend the horizon of our business

## VISION

Let's aim to be regarded as an innovative, future-ready auto component manufacturer always committed to the highest standards of engineering excellence.

# MISSION

Let's Combine advanced technology, human intelligence to scale newer heights of Product •-Innovation to make a difference to our stakeholders, the environment and society at large.

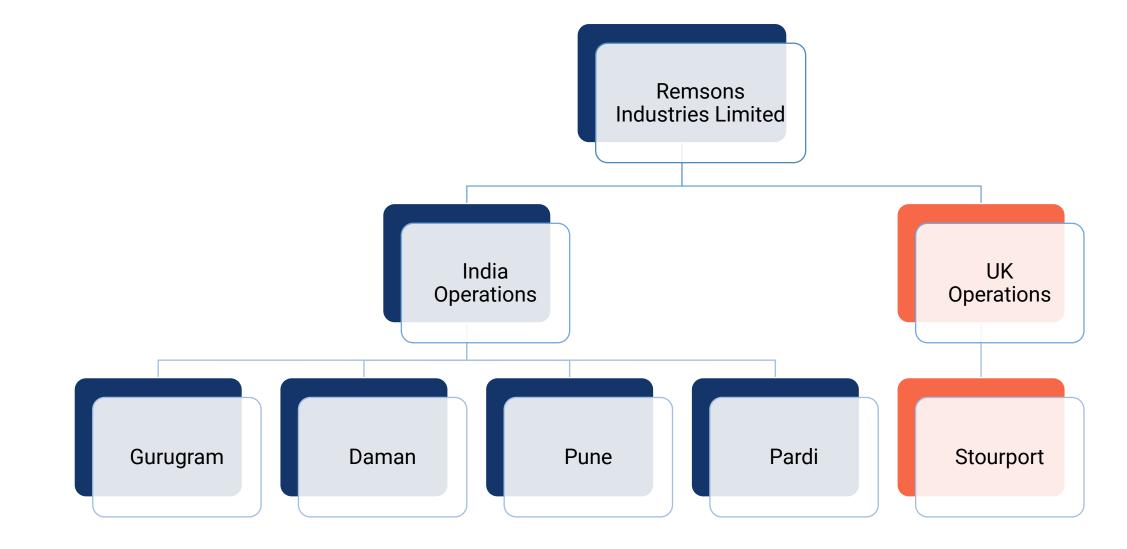
## QUALITY

Let's Build a culture of total Customer Satisfaction. Through Strict adherence to high standards of quality from development and launch processes to activity on the shop floor, we will design and build components beyond the expectations of both our internal and external customers.



Years of Engineering Excellence

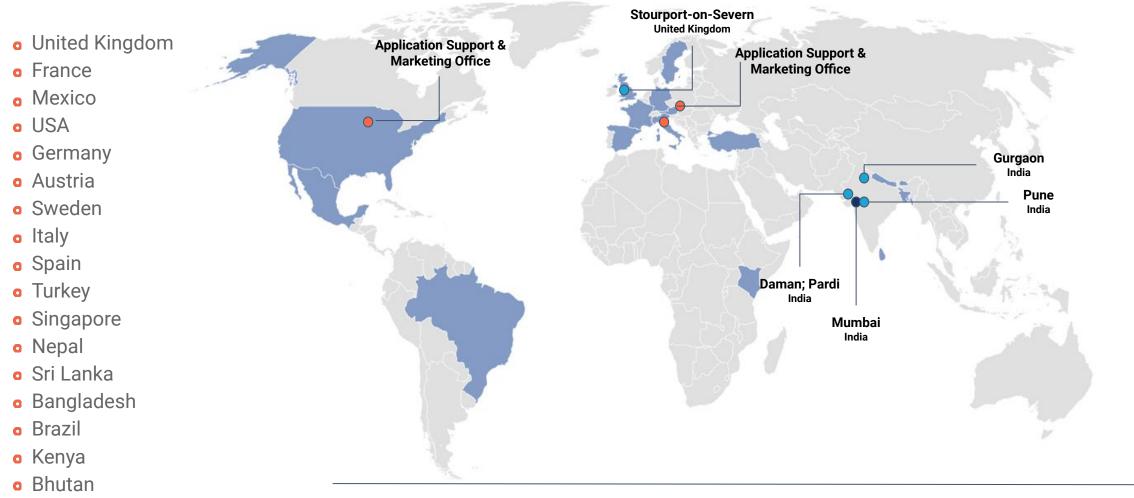




The synergies created through this acquisition including access to the central European market, new product portfolio and operational production plant in UK to better save the global players

## **GLOBAL PRESENCE**





## Application Support Office:

- Italy
- USA
- Germany

- Headquarters India
- Manufacturing Plant
- Application Support



## MULTI LOCATION ESTABLISHMENT



- MUMBAI
- GURGAON
- STOURPORT-ON-SEVERN (United Kingdom)
- OPUNE
- DAMAN
- PARDI (Gujarat)







## MANAGEMENT DETAILS





#### Krishna Kejriwal

#### Chairman & Managing Director, Remsons Industries Limited

Mr. Kejriwal is a Graduate in Science from University of Bangalore and has 43 years of experience in the field of production, marketing, exports, accounts, finance, banking and overall administration of the Company

He has made significant contribution in the area of production, designs, innovation, export activities, business restructure and has extensive experience in costing of automotive products, analysis of products mix, financial collaboration and planning / execution of Greenfield Projects

Mr. Krishna Kejriwal had held the position of President of Bombay Industries Association and President of Automotive Component Manufacturers Association of India (ACMA)



### **Rahul Kejriwal**

#### Whole-Time Director, Remsons Industries Limited

Rahul Kejriwal is a Commerce Graduate from Narsee Monjee College & Specialised Courses with IIM Ahmedabad and having 15 years of experience in the field of Management.

He is involved in key strategic decisions relating to acquisition of new technologies and in-organic growth avenues

He heads implementation and integration of new technologies within the company



### Amit Srivastava

#### **Chief Executive Officer, Remsons Industries Limited**

He is MBA in Marketing & Finance completed Senior Management Program from IIM Ahmedabad.

He has rich experience of 25 years in Auto Component Industries. His expertise are in areas like Strategic Planning, P&L Management, New Business Development, International Marketing and Supply Chain Management.

He is responsible for the day-to-day affairs of the Company under supervision of Mr. K. Kejriwal Managing Director and overall control of the Board of Directors of the Company



#### **Davinder Bains**

#### Managing Director, Magal Automotive Limited

Davinder is highly experienced in his role, having previously held senior positions within quality and process engineering at Magal Group companies

He was Managing Director of Magal Cables Ltd till Feb 2020

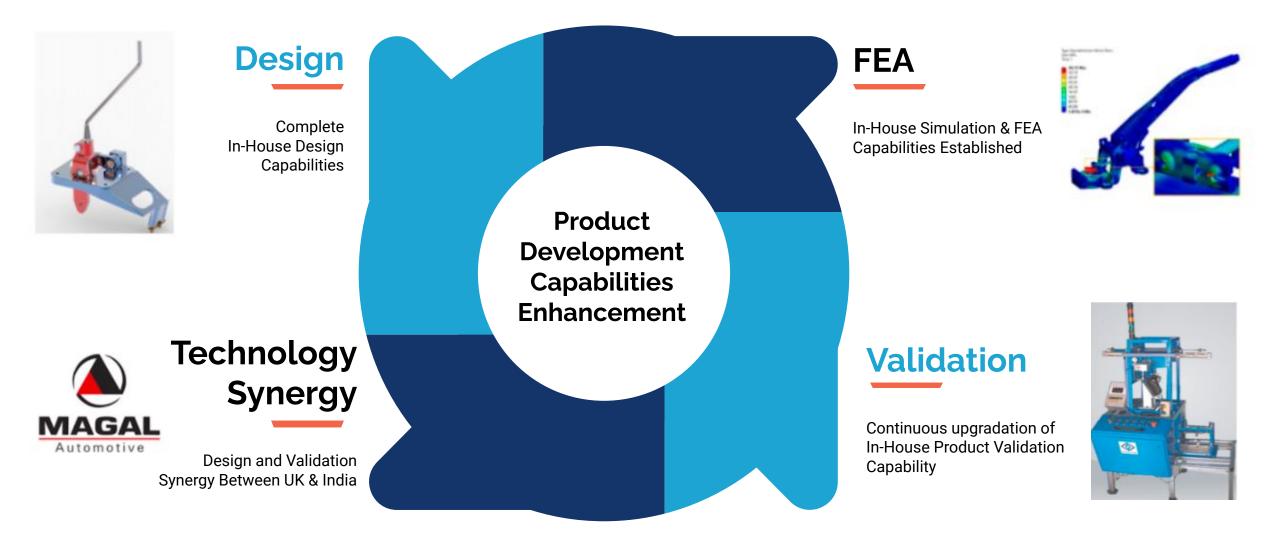
He has served as quality and manufacturing Manager & Director at Adwest Eng. Plc and Dura Automotive

Davinder received a HND in Mechanical Engineering at De Montfort University in Leicestershire, whilst serving a British Leyland technician apprenticeship



## IN-HOUSE PRODUCT DEVELOPMENT CAPABILITIES







### PRODUCTS GALLERY





Years of Engineering Excellence



## Serving All Segments of Industry

2- Wheeler	3- Wheeler	4- Wheeler	Commercial Vehicle	Off-Roader	Agriculture
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Brake - Front, Rear, Combi	Clutch / PKB Cable	Parking Brake Cable	Parking Brake Cable	Accelerator Cables	Clutch & Brake Cable
Accelerator Cable	Gasoline Cable	Body & Clutch Cables	Gear Shifter with Cables	PTO Cables	Accelerator Cables
Clutch Cable	Gear Cable	Gear Shifter with Cables	Bonnet Release Cables	Door Cables	Pull To Stop Cables
Speedometer Cable	Speedometer Cable	Winches, Pedal Boxes.	Cabin Storage Cables	Gear Shift & Select Cables	Director Change Cables
Seat Lock Cable	Wiper Motor Cable	Scissor Jacks	Bottle Jacks	Forward & Reverse Cables	Forward & Reverse Cables

More than 1,50,00,000 cables fitted across all the segments

### **CUSTOMER PROFILE**









### IATF 16949:2016



## CERTIFICATE



This is to certify that

Remsons Industries Ltd.

1/3, Mile stone Khandsa Road Gurugram - 122 001 Haryana INDIA

has implemented and maintains a Quality Management System.

Scope Manufacture of Control Cables.

An audit, conducted and documented in a report, has verified that this guality management system fulfils the requirements of the following international Automotive Standard:

#### IATF 16949:2016 (without product design)

20002477 IATF16 Certificate registration no. **Issuing** date 2021-07-29 This certificate is valid until 2024-07-28 IATE NO. 0414595



For and on behalf of DQS

tide

Confecculard\_

Nurani S. Venkatechalam Director-Corporate Automotive Program, DQS Holding GmbH Michael Drechsel Meneging Director, DQS Holding GmbH

IATF Contract Office: DQS Holding GmbH, Konrad-Adenauer-Allee 8-10, 61118 Bad Vilbel, Germany



U

Net



ISO 14001: 2015



**Remsons Industries Limited** 1/3 Mile Stone Khandsa Road Gurgaon - 122 001 Haryana INDIA

has implemented and maintains an Environmental Management System.

Scope The Environmental activities and supporting process associated with Manufacturing of Control Cables for Automotive and Stationary Genset Applications.

Through an audit, documented in a report, it was verified that the management system fulfils the requirements of the following standard:

#### ISO 14001 : 2015

Certificate registration no. 20002477 UM15 Date of original certification 2005-08-05 Date of certification 2021-05-11 2024-05-10 Valid until



DQS Inc.

Brad Mc Guine

Bred McGuine Managing Director

Accredited Body: DQS Inc., 1500 McConner Perlowey, Suite 400, Scheumburg, IL 60173 USA Administrative Office: Deutsch Quality Systems (India) Pvt. Ltd., 5th Floor, Anjaneya Techno Park, 147, HAL Airport Road, Kodihall, Bangakora- 560 017 - India







## RENAULT **ASES CERTIFIED**



### Engineering

## **AWARDS & RECOGNITIONS**

LET'S MAKE GREAT

- Jamnalal Bajaj Award For Fair Business Practices
- ACMA Award First Technology Award for Upgradation of Technology
- Escorts Award For Price Control
- Maruti Suzuki Vendor Performance Award
- ACMA 1<sup>st</sup> Prize in QC Competition for Cost Reduction
- Company of the Year Award 2020 by CEO Insights Magazine
  GOLD award for Best Kaizen from Quality Circle Forum of
  India.
- 19th Annual World Excellence Award by Ford
- Best Supplier Award by INTEVA Products

Years of Engineering Excellence

• Best Supplier GOLD Award by Ashok Leyland











Managing Edite

## SUSTAINABILITY



**GENERATION OF 500 KVA** 

PER MONTH.



- Ecovadis Score Card Shows about company's performance in four themes
  - 1. Environment

Years of Engineering Excellence

- 2. Labor & Human Rights
- 3. Ethics
- 4. Sustainable Procurement

MEMBER OF THE UN GLOBAL COMPACT



- The Ten Principles of the United Nations Global Compact are derived from: the Universal Declaration of Human Rights, and the United Nations Convention Against Corruption.
  - 1. Environment
  - 2. Labor & Human Rights
  - 3. Anti-Corruption

CORPORATE SOCIAL RESPONSIBILITY - AWARD 2022



Education to the handicapped, the poor and the marginalized children in rural areas, tribal villages and urban slums is a priority concern for IDF. Education gives empowerment employment in areas. commercial activities, health care and in fact Total Quality of Life. We are also focusing on Women Empowerment Programmes providing adult education and vocational training to women



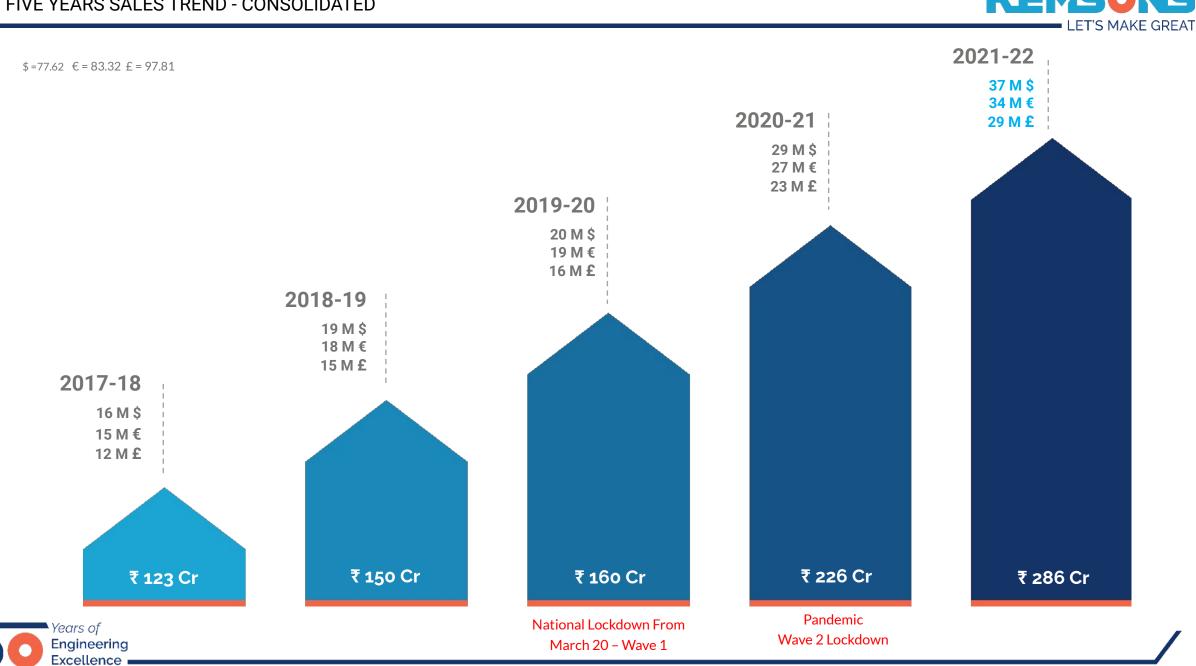
In keeping with the efforts of CLean and Renewable energy, Two of Remsons Units are Solar Powered generating almost 500 KVA per Month.











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## PROFITABLE GROWTH, STRONG ROE, ROCE

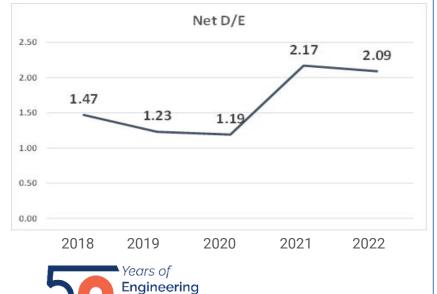
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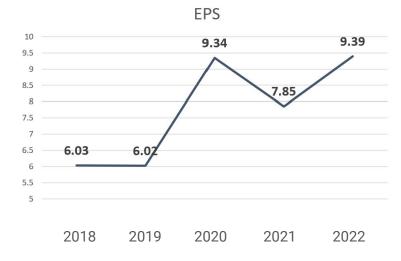


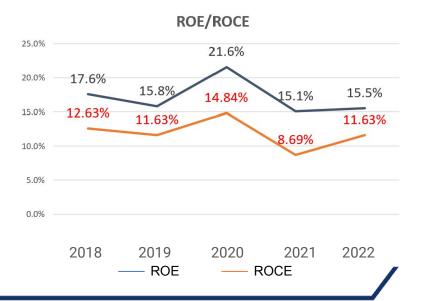






Excellence





## ANNUAL- **STANDALONE** PROFIT & LOSS STATEMENT



Particulars (INR in crs)	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Net Revenue from Operations	128.36	149.38	159.18	195.48	223.28
Other Income	1.58	0.75	1.70	1.95	1.16
Total Revenue	129.94	150.13	160.88	197.42	224.44
COGS	78.30	92.99	95.71	136.29	152.81
Employee Benefit Expenses	23.89	26.97	30.99	30.03	33.71
Other Expenses	18.14	20.60	21.05	19.19	22.74
Total Expenditure	120.32	140.56	147.76	185.51	209.26
EBITDA before (Excep. Items)	9.61	9.57	13.12	11.92	15.19
EBITDA margin (%)	7.40%	6.37%	8.16%	6.04%	6.77%
Exceptional Items	-	-	-	3.30	0.74
EBITDA after (Excep. Items)	9.61	9.57	13.12	15.22	15.93
Depreciation	2.55	2.18	2.52	3.11	5.48
Finance Costs	2.52	2.49	3.19	3.28	5.25
РВТ	4.55	4.90	7.41	8.82	5.20
Tax Expenses	1.11	1.46	2.08	2.17	1.65
PAT	3.45	3.44	5.34	6.66	3.55
PAT margin (%)	2.65	2.29%	3.32%	3.37%	1.59%
EPS	6.03	6.02	9.34	11.65	6.21



## ANNUAL-CONSOLIDATED PROFIT & LOSS STATEMENT



Particulars (INR in crs)	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Net Revenue from Operations	128.36	149.38	159.18	226.15	286.45
Other Income	1.58	0.75	1.70	2.41	0.74
Total Revenue	129.94	150.13	160.88	228.56	287.61
COGS	78.30	92.99	95.71	151.67	180.79
Employee Benefit Expenses	23.89	26.97	30.99	39.58	52.27
Other Expenses	18.14	20.60	21.05	24.73	33.16
Total Expenditure	120.32	140.56	147.76	215.99	266.22
EBITDA before (Excep. Items)	9.61	9.57	13.12	12.57	21.39
EBITDA margin (%)	7.40%	6.37%	8.16%	5.50%	7.44%
Exceptional Items	-	-	-	3.30	0.74
EBITDA after (Excep. Items)	9.61	9.57	13.12	15.87	22.13
Depreciation	2.55	2.18	2.52	4.41	7.93
Finance Costs	2.52	2.49	3.19	3.54	6.43
РВТ	4.55	4.90	7.41	7.92	6.60
Tax Expenses	1.11	1.46	2.08	3.43	1.98
PAT	3.45	3.44	5.34	4.49	5.36
PAT margin (%)	2.65	2.29%	3.32%	1.96%	1.87%
EPS	6.03	6.02	9.34	7.85	9.39



## ANNUAL- **STANDALONE** BALANCE SHEET (1/2)



Particulars (INR in crs)	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Assets					
Non-Current Assets					
Property, Plant & Equipment	21.75	21.51	21.71	24.05	27.91
Right of Use of Assets	-	-	0.54	8.81	6.87
Capital Work in Progress	0.05	0.14	0.08	0.35	0.54
Investment Property	0.07	0.07	0.07	0.06	0.06
Other Intangible Assets	0.52	1.49	1.28	1.22	1.42
Financial Assets					
Non-Current Investments	0.10	0.05	0.03	5.09	19.10
Loans	-	-	-	16.15	-
Other Financial Assets	0.44	0.64	0.49	0.97	3.61
Other Non-Current Assets	0.36	0.25	0.60	2.56	1.08
Total Non-Current Assets	23.29	24.15	24.81	59.26	60.59
Current Assets					
Inventories	22.57	26.87	32.79	35.78	35.21
Trade Receivables	19.90	25.87	22.32	32.52	40.93
Cash & Cash Equivalents	1.00	0.44	1.74	0.39	0.82
Other Financial Assets	0.76	0.17	0.38	0.94	0.12
Investments	-	-	-	0.49	0.51
Loans	-	-	-	1.51	3.48
Current tax Assets	-	0.03	0.03	0.03	0.03
Other Current Assets	2.17	2.68	2.55	7.75	3.10
Total Current Assets	46.40	56.05	59.81	79.41	84.23
Years of Total Assets	69.69	80.20	84.63	138.67	144.81

Excellence 🛛

## ANNUAL\_ **STANDALONE** BALANCE SHEET (2/2)



					LET'S MAKE GR	
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	
Equities & Liabilities						
Share Capital	5.71	5.71	5.71	5.71	5.71	
Reserves & Surplus	13.84	16.03	19.03	25.68	28.89	
Net Worth	19.55	21.74	24.74	31.39	34.60	
Non-Current Liabilities						
Long Term Borrowings	8.24	7.87	7.53	20.56	18.06	
Provisions	0.22	0.26	0.44	0.38	0.41	
Lease Liabilities	-	-	-	7.11	5.44	
Deferred Tax Liabilities	0.20	0.61	1.13	1.82	2.01	
Total Non- Current Liabilities	8.66	8.74	9.10	29.88	25.93	
Current Liabilities						
Short-Term Borrowings	19.89	18.46	21.60	22.92	40.57	
Lease Liability				1.48	1.74	
Trade Payables	18.22	28.09	24.63	41.36	36.22	
Other Financial Liabilities	0.92	1.00	1.89	7.74	1.17	
Other Current Liabilities	1.58	1.29	0.92	3.81	4.20	
Provisions	0.41	0.85	1.31	1.00	0.15	
Current tax Liabilities	0.46	0.03	0.42	0.56	0.24	
Total Current Liabilities	41.48	49.72	50.78	77.40	84.28	
Total Liabilities	69.69	80.20	84.63	138.67	144.81	



## ANNUAL- CONSOLIDATED BALANCE SHEET (1/2)



Particulars (INR in crs)	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	
Assets						
Non-Current Assets						
Property, Plant & Equipment	21.75	21.51	21.71	31.71	34.40	
Right of Use of Assets	-	-	0.54	8.81	6.87	
Capital Work in Progress	0.05	0.14	0.08	0.35	0.54	
Investment Property	0.07	0.07	0.07	15.21	14.99	
Other Intangible Assets	0.52	1.49	1.28	3.54	3.46	
Financial Assets	0.44	0.64	0.49	1.92	1.07	
Non-Current Investments	0.10	0.05	0.03	0.03	0.00	
Loans	-	-	-	-	0.00	
Other Non-Current Assets	0.36	0.25	0.60	2.56	3.61	
Total Non-Current Assets	23.29	24.15	24.81	64.13	64.95	
Current Assets						
Inventories	22.57	26.87	32.79	47.16	46.15	
Trade Receivables	19.90	25.87	22.32	42.73	52.12	
Cash & Cash Equivalents	1.00	0.44	1.74	2.23	6.39	
Other Financial Assets	0.76	0.17	0.38	0.94	0.12	
Investments	-	-	-	0.49	0.50	
Loans	-	-	-	-	0.00	
Current tax Assets	-	0.03	0.03	0.03	0.03	
Other Current Assets	2.17	2.68	2.55	7.60	4.56	
Total Current Assets	46.40	56.05	59.81	101.17	109.89	
Total Assets	69.69	80.20	84.63	165.30	174.84	

Years of Engineering Excellence

## ANNUAL-CONSOLIDATED BALANCE SHEET (2/2)



		LET'S MAKE GREAT			
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Equities & Liabilities					
Share Capital	5.71	5.71	5.71	5.71	5.71
Reserves & Surplus	13.84	16.03	19.03	24.01	28.82
Net Worth	19.55	21.74	24.74	29.72	34.53
Non-Current Liabilities					
Long Term Borrowings	8.24	7.87	7.53	34.37	29.36
Provisions	0.22	0.26	0.44	0.38	0.41
Lease Liabilities	-	-	-	8.37	6.05
Deferred Tax Liabilities	0.20	0.61	1.13	4.17	4.65
Total Non- Current Liabilities	8.66	8.74	9.10	47.29	40.47
Current Liabilities					
Short-Term Borrowings	19.89	18.46	21.60	25.04	42.87
Trade Payables	18.22	28.09	24.63	48.98	48.40
Other Financial Liabilities	0.92	1.00	1.89	8.72	3.88
Other Current Liabilities	1.58	1.29	0.92	3.98	4.29
Provisions	0.41	0.85	1.31	1.00	0.15
Current tax Liabilities	0.46	0.03	0.42	0.56	0.24
Total Current Liabilities	41.48	49.72	50.78	88.29	99.84
Total Liabilities	69.69	80.20	84.63	165.30	174.84







For further information, please contact

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