

Date: 11th November, 2019

To
The Department of Corporate services
Bombay Stock Exchange Limited
P.J Towers, Dalal Street
Mumbai-400001

Scrip Code: - 540425

To
National Stock Exchange of India Limited
5th Floor, Exchange Plaza
Bandra (E)
Mumbai-400051

Scrip Symbol-SHANKARA

Sub: - Investor's presentation- Q2FY20

Dear Sir/Madam,

Please find enclosed Investor's Presentation pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements), Regulation 2015.

BANGALORE

You are requested to take note of the same.

Thanking You.

Yours faithfully

For Shankara Building Products Limited

Ereena Vikram

Company Secretary & Compliance Officer







Q2 FY20 Result Presentation

November 2019

#### Safe Harbor



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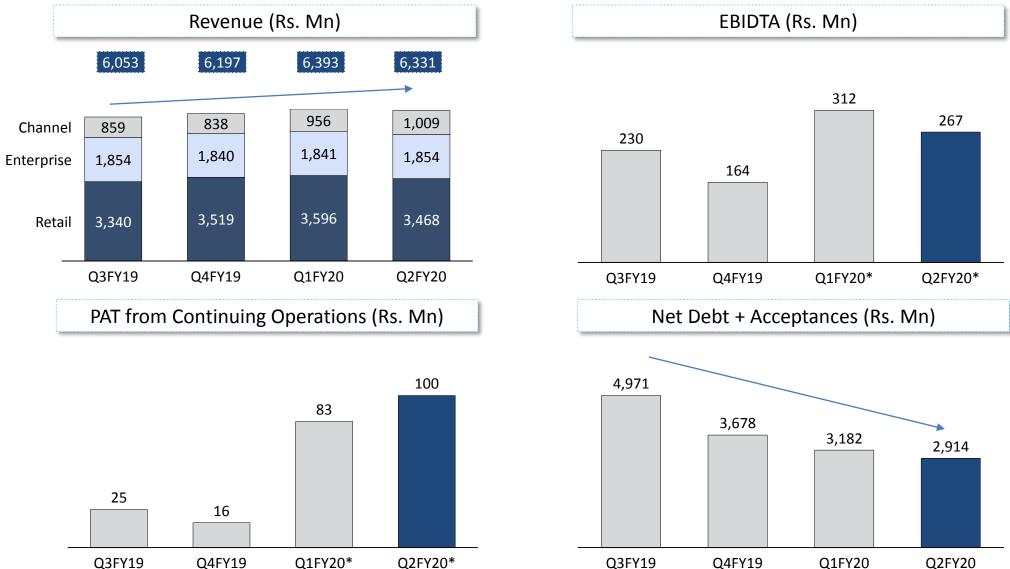
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# Improving Profitability & Balance Sheet







## Awards & Accolades – Q2FY20





Best Retail Management 2019 Award From Parryware India



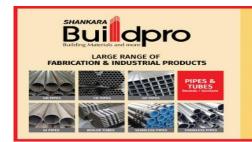
Platinum Star Dealer Award from Landmark Crafts Pvt Ltd



#### Marketing and CSR Activities





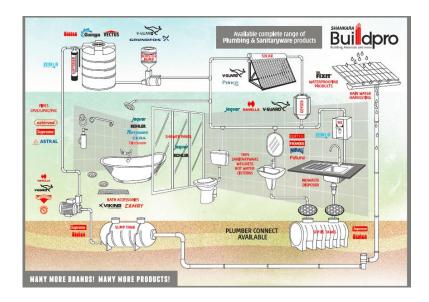
















We have increased our marketing activities for overall brand building & brand recall for **Shankara Buildpro** 



### Customer Outreach Activities Strengthened



Customer Meets, Outreach & Orientation Programs at Shankara Buildpro Stores













- ✓ Organizing customer meets across locations to showcase the wide range of product offerings
- ✓ Over 50+ influencer meets held over the last quarter
- ✓ Most of the meets held in collaboration with partner brands
- ✓ Localized marketing efforts newspaper inserts, pamphlet distribution, direct outreach to construction sites, digital marketing etc.
- ✓ Product training sessions in collaboration with various brands for better understanding and insights on the products we offer and their usage



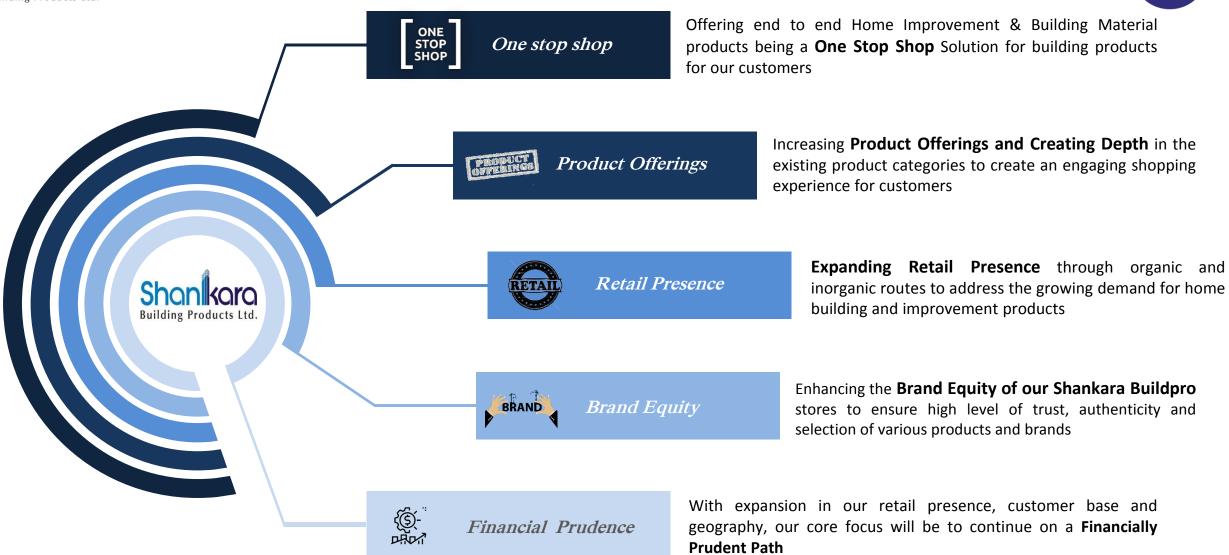




#### Our Long Term Focus



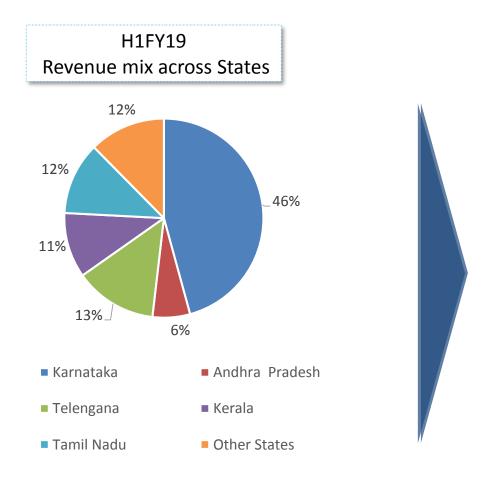
Buildpro

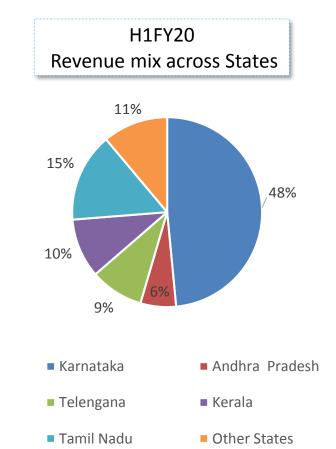


# Revenue Break up H1FY20











# Key Highlights – Retail Business



| Particulars                               | Units  | H1FY20  | H1FY19   |
|---|--------|---------|----------|
| No of retail stores                       | Nos.   | 129     | 134      |
| Total Area                                | Sq. Ft | 555,622 | 5,65,202 |
| Average store size                        | Sq. Ft | 4,307   | 4,218    |
| Average ticket size                       | Rs.    | 28,074  | 29,286   |
| Revenue from retail stores                | Rs. Mn | 7,064   | 7,452    |
| EBITDA                                    | Rs. Mn | 568     | 747      |
| Margin* (%)                               | %      | 8.0%    | 10.0%    |
| EBITDA per store                          | Rs. Mn | 4.4     | 5.6      |
| Average rental cost per Sq. Ft. per month | Rs.    | 21.3    | 18.4     |

Comparable sales growth stood flat at -0.6% for Q2FY20



#### Shankara Building Products Ltd.

# Q2 & H1FY20 Income Statement

| Particulars (Rs. in Mn)                     | Q2FY20* | Q2FY19 | Y-o-Y (%) | Q1FY20* | Q-o-Q (%) |
|---|---------|--------|-----------|---------|-----------|
| Total Income                                | 6,331   | 6,439  | -2%       | 6,393   | -1%       |
| Raw Material                                | 5,768   | 5,669  |           | 5,785   |           |
| Employee Expenses                           | 139     | 171    |           | 132     |           |
| Other Expenses                              | 157     | 287    |           | 165     |           |
| EBITDA                                      | 267     | 311    | -14%      | 312     | -14%      |
| EBITDA %                                    | 4.2%    | 4.8%   |           | 4.9%    |           |
| Other Income                                | 6       | 16     |           | 5       |           |
| Depreciation                                | 57      | 46     |           | 85      |           |
| Finance Cost                                | 112     | 152    |           | 113     |           |
| Profit before Tax                           | 104     | 129    | -19%      | 118     | -12%      |
| Tax   | 4       | 37     |           | 36      |           |
| Profit after tax from continuing operations | 100     | 91     | 10%       | 83      | 21%       |

| Not Dalet a Assessment (Da. in Real) | Q2FY20 | Q2FY19 | Y-o-Y (%) | Q1FY20 | Q-o-Q (%) |
|--------------------------------------|--------|--------|-----------|--------|-----------|
| Net Debt + Acceptances (Rs. in Mn)   | 2,914  | 5,240  | -44%      | 3,182  | -8.4%     |



#### Ind AS 116: Impact on Profit & Loss



#### **Profit & Loss A/c Impact for Q2FY20**

| Particulars (Rs. in Mn) | Reported as per Ind AS 116 | Ind AS 116 Impact        | Without Ind AS 116                                |
|-------------------------|----------------------------|--------------------------|---|
| Rent                    | 13.1                       | +32.6                    | 45.7  |
| Depreciation            | 57.2                       | -25.8                    | 31.4  |
| Finance Cost            | 111.8                      | -8.6                     | 103.2   |
| Net Impact              |                            | PBT would have been high | her by Rs. 1.8 mn before the impact of Ind AS 116 |

#### **Profit & Loss A/c Impact for H1FY20**

| Particulars (Rs. in Mn) | Reported as per Ind AS 116 | Ind AS 116 Impact        | Without Ind AS 116                                |
|-------------------------|----------------------------|--------------------------|---|
| Rent                    | 17.4                       | + 73.8                   | 91.1  |
| Depreciation            | 142.5                      | - 62.8                   | 79.7  |
| Finance Cost            | 225.2                      | - 18.5                   | 206.7   |
| Net Impa                | ct                         | PBT would have been high | her by Rs. 7.6 Mn before the impact of Ind AS 116 |



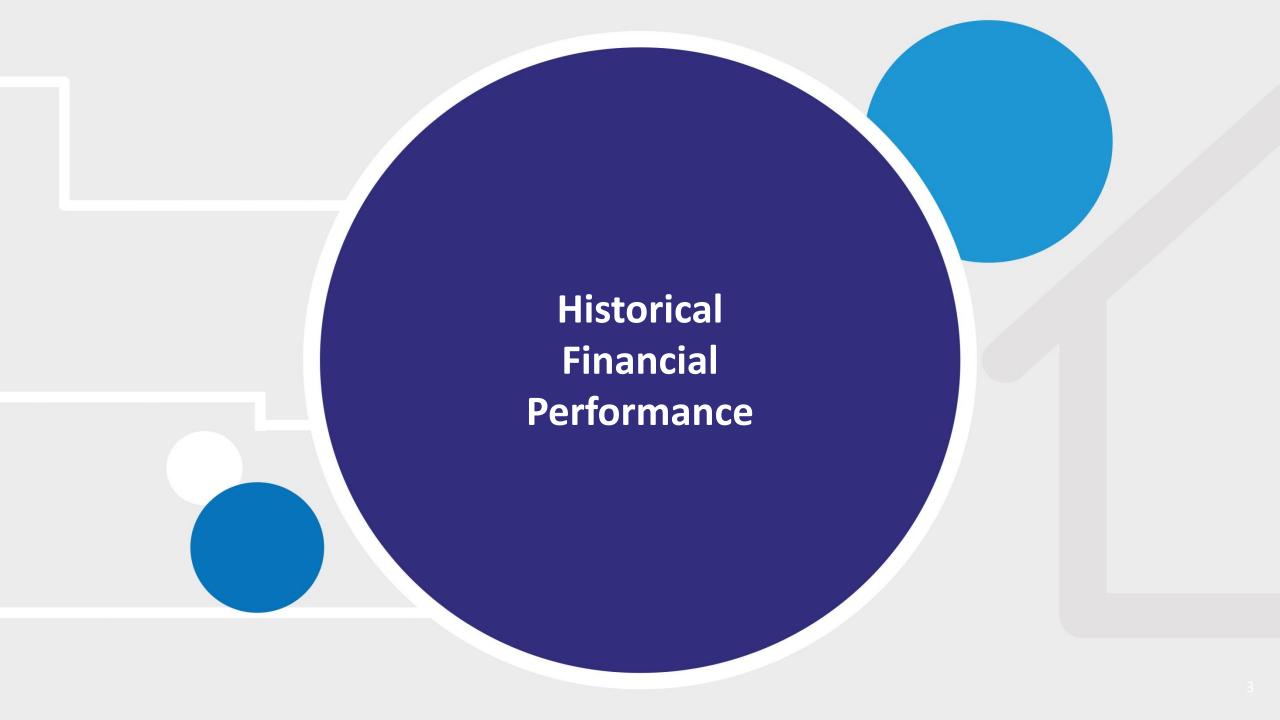
#### Consolidated Balance Sheet\*



| Particulars (Rs. Mn)              | Sep-19 | Mar-19 |
|-----------------------------------|--------|--------|
| Total Equity                      | 4,898  | 4,791  |
| Equity Share Capital              | 228    | 228    |
| Other Equity                      | 4,670  | 4,563  |
|                                   |        |        |
| Non-current liabilities           | 450    | 235    |
| Financial Liabilities             |        |        |
| (i) Borrowings                    | 17     | 24     |
| (ii) Other Financial Liabilities  | 0      | 0      |
| (iii) Lease Liability             | 350    | 0      |
| Provisions                        | 4      | 3      |
| Deferred Tax Liabilities (Net)    | 78     | 206    |
|                                   |        |        |
| Current liabilities               | 5,648  | 6,094  |
| Financial Liabilities             |        |        |
| (i) Borrowings                    | 1,790  | 1,927  |
| (ii) Trade Payables               | 3,553  | 3,814  |
| (iii) Other Financial Liabilities | 121    | 167    |
| (iv) Lease Liability              | 22     | 0      |
| Provisions                        | 27     | 20     |
| Current Tax Liabilities (Net)     | 45     | 23     |
| Other Current Liabilities         | 91     | 143    |
| Total Liabilities                 | 10,996 | 11,120 |

| Particulars (Rs. Mn)                 | Sep-19 | Mar-19 |
|--------------------------------------|--------|--------|
| Non-current assets                   | 3,008  | 2,773  |
| Property, Plant and Equipment        | 2,178  | 2,252  |
| Investment Property                  | 70     | 71     |
| Right to Use                         | 337    | -      |
| Capital Work in Progress             | 38     | 43     |
| Intangible Assets                    | 47     | 66     |
| Goodwill on Consolidation            | 140    | 140    |
| Financial Assets                     |        |        |
| (i) Trade Receivables                | 37     | 40     |
| (ii) Loans                           | 150    | 148    |
| Other non-current assets             | 10     | 14     |
|                                      |        |        |
| Current assets                       | 7,987  | 8,346  |
| Inventories                          | 3,769  | 3,829  |
| Financial Assets                     |        |        |
| (i) Trade receivables                | 3,740  | 3,336  |
| (ii) Cash and cash equivalents       | 126    | 92     |
| (iii) Bank balances other than above | 50     | 83     |
| (iv) Others financial assets         | 8      | 13     |
| Other Current Assets                 | 295    | 296    |
| Current Assets Net                   | -      | 7      |
| Non-Current Assets held for sale     | -      | 691    |
| Total Assets                         | 10,996 | 11,120 |





### FY19 Income Statement\*



| Particulars (Rs. Mn) | FY19   | FY18   |
|----------------------|--------|--------|
| Total Income         | 26,541 | 25,487 |
| Raw Material         | 23,594 | 21,986 |
| Employee Expenses    | 642    | 559    |
| Other Expenses       | 1,109  | 1,189  |
| EBITDA               | 1,197  | 1,752  |
| EBITDA %             | 4.5%   | 6.9%   |
| Other Income         | 42     | 6      |
| Depreciation         | 186    | 136    |
| Finance Cost         | 567    | 463    |
| Profit before Tax    | 485    | 1,159  |
| Tax                  | 158    | 421    |
| Profit after Tax     | 327    | 738    |
| Cash Profit          | 514    | 874    |
| EPS                  | 14.33  | 32.30  |



### FY19 Consolidated Balance Sheet\*



| Particulars (Rs. Mn)              | Mar-19 | Mar-19 |
|-----------------------------------|--------|--------|
| Total Equity                      | 4,791  | 4,791  |
| Equity Share Capital              | 228    | 228    |
| Other Equity                      | 4,562  | 4,562  |
| Non-Controlling Interest          | 1      | 1      |
|                                   |        |        |
| Non-current liabilities           | 235    | 235    |
| Financial Libilities              |        |        |
| (i) Borrowings                    | 24     | 24     |
| (ii) Other Financial Liabilities  | -      | -      |
| Provisions                        | 3      | 3      |
| Deferred Tax Liabilities (Net)    | 206    | 206    |
|                                   |        |        |
| Current liabilities               | 6,094  | 6,094  |
| Financial Liabilities             |        |        |
| (i) Borrowings                    | 1,927  | 1,927  |
| (ii) Trade Payables               | 3,814  | 3,814  |
| (iii) Other Financial Liabilities | 167    | 167    |
| Provisions                        | 20     | 20     |
| Current Tax Liabilities (Net)     | 23     | 23     |
| Other Current Liabilities         | 143    | 143    |
| Total Liabilities                 | 11,120 | 11,120 |

| Particulars (Rs. Mn)                 | Mar-19 | Mar-18 |
|--------------------------------------|--------|--------|
| Non-current assets                   | 2,773  | 3,208  |
| Property, Plant and Equipment        | 2,252  | 2,726  |
| Investment Property                  | 71     | 1      |
| Capital Work in Progress             | 43     | -      |
| Intangible Assets                    | 66     | 104    |
| Goodwill on Consolidation            | 140    | 140    |
| Financial Assets                     |        |        |
| (i) Trade Receivables                | 40     | 31     |
| (ii) Loans                           | 148    | 180    |
| Other non-current assets             | 14     | 26     |
|                                      |        |        |
| Current assets                       | 8,346  | 8,919  |
| Inventories                          | 3,829  | 4,157  |
| Financial Assets                     |        |        |
| (i) Trade receivables                | 3,336  | 4,241  |
| (ii) Cash and cash equivalents       | 92     | 12     |
| (iii) Bank balances other than above | 83     | 48     |
| (iv) Others financial assets         | 13     | 12     |
| Other Current Assets                 | 296    | 450    |
| Current Assets Net                   | 7      | -      |
| Non Current Assets held for sale     | 691    | -      |
| Total Assets                         | 11,120 | 12,128 |

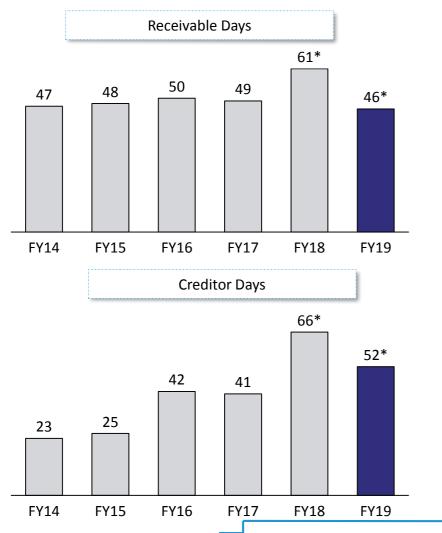


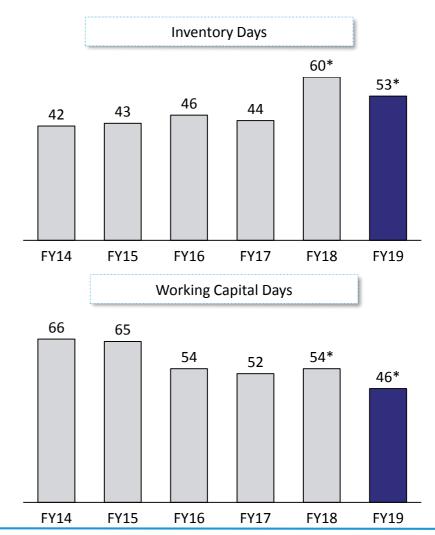
# Maintaining Business Efficiency



Working Capital Days are calculated on the basis of revenue

\*FY18 and FY19 days are not comparable to earlier periods due to GST impact on revenue

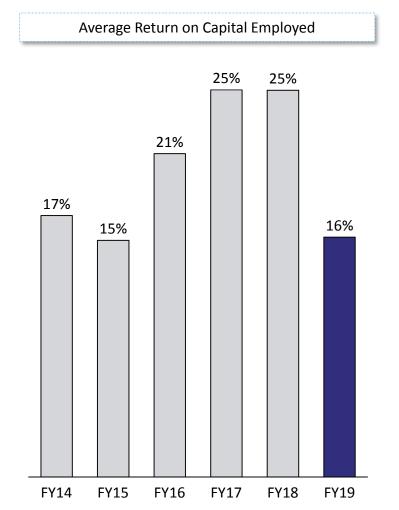


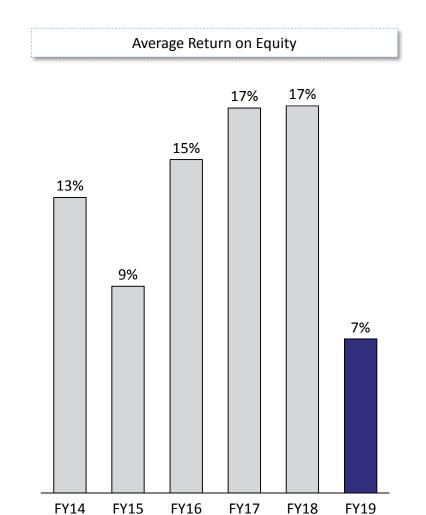


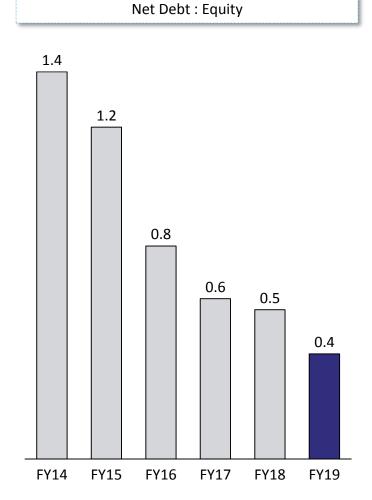


# **Key Ratios**













#### For further information, please contact:

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