

Date: 21.02.2022

The Secretary,
Bombay Stock Exchange Limited,
New Trading Wing,
Rotunda Building,
P J Tower, Dalal Street,
Mumbai-400 001

The Manager,
National Stock Exchange of India Limited,
Exchange Plaza, C-1, Block "G",
5th floor, BandraKurla Complex,
Bandra East,
Mumbai-400 051

Sir,

Corporate Presentation

Please find enclosed Corporate Presentation of the Company.

Please treat this as compliance with Regulation 30 of SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015.

Thanking you,
Yours faithfully,
For **MBL Infrastructures Ltd**

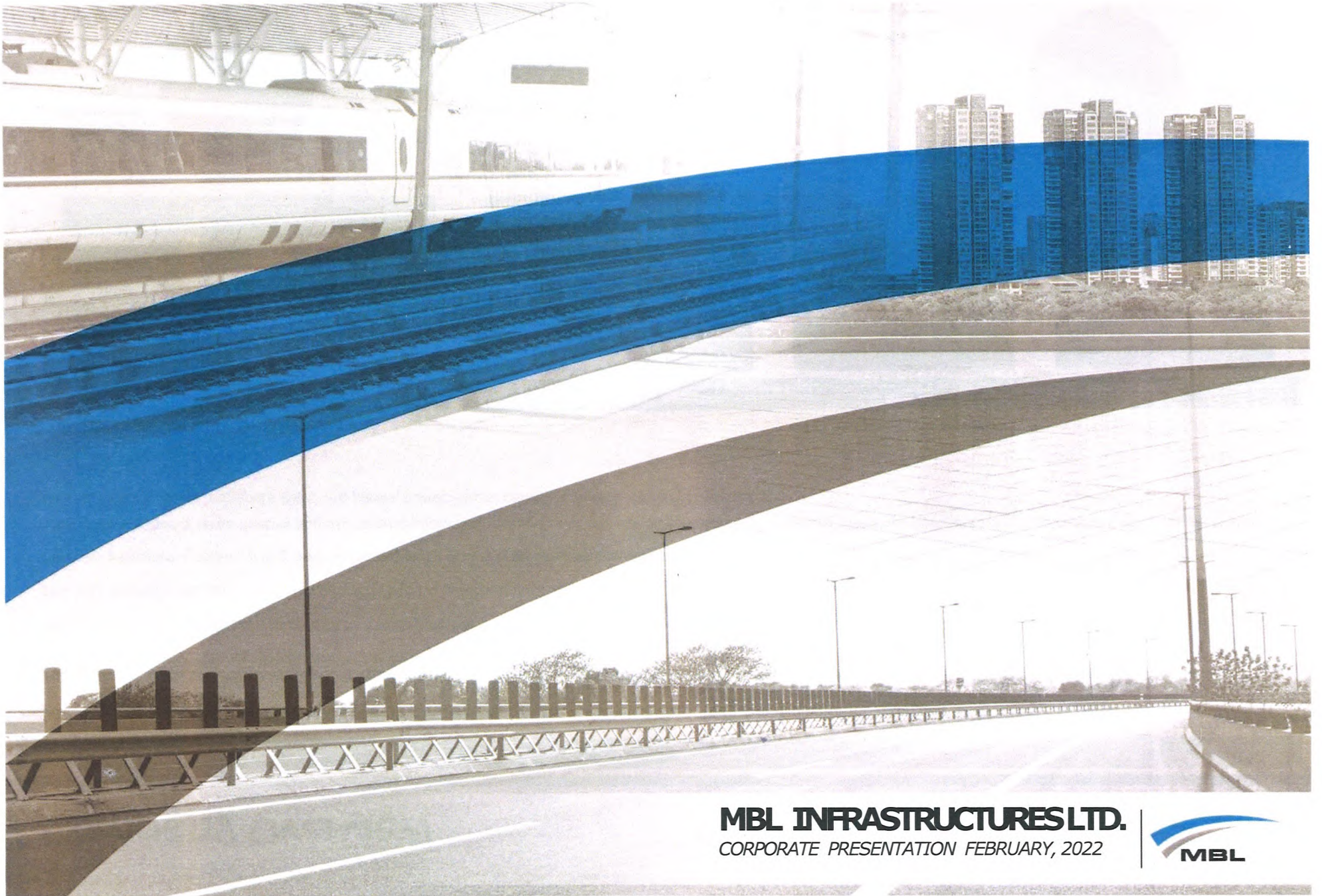
(Anubhav Maheshwari)
Company Secretary



Encl: a/a

MBL Infrastructures Ltd.

Registered & Corporate Office : Baani Corporate One, Suite no. 303 & 308, 3rd Floor, Plot No. 5, Commercial Centre, Jasola, New Delhi-110 025
Tel. : +91-11-48593300 - 10, Fax : +91-11-48593320 Email : delhi@mblinfra.com Website : www.mblinfra.com, CIN-L27109DL1995PLC338407



MBL INFRASTRUCTURES LTD.
CORPORATE PRESENTATION FEBRUARY, 2022



Company Overview



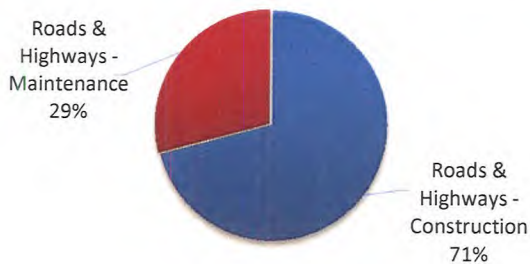
Company Overview

- MBL Infrastructures Ltd. (MBL) was incorporated in 1995. It is listed on BSE & NSE since 2010. The shareholding of the Promoter and Promoter Group is 68.49%.
- MBL Infrastructures Ltd. (MBL) is engaged in the execution of civil engineering Infrastructure Projects: **Roads & Highways** (Construction, BOT, O&M), **Building, Housing & Urban Infrastructure**, **Railways/Metro** and Other Infrastructure.
- MBL was among the first batch of contractors to be awarded the contracts of prestigious North South East West Corridor by NHA and was the first to complete the project.
- MBL was amongst the early batch of contractors to be awarded contract for maintenance of National Highways by NHA.
- MBL has witnessed a continuous growth in bid capacity and pre-qualification capability.
- The Company has a large fleet of sophisticated equipment, including hot mix plants, sensor pavers, tandem rollers, soil compactors, stone crushers, loaders, excavators, tippers, motor graders, concrete batching plants, transit mixers, concrete pumps, dozers, cranes etc.

Business Segments



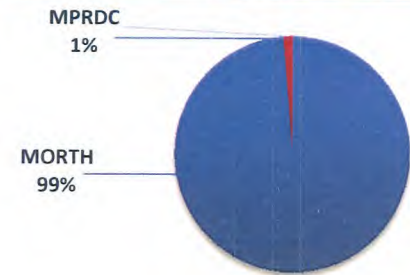
Segments



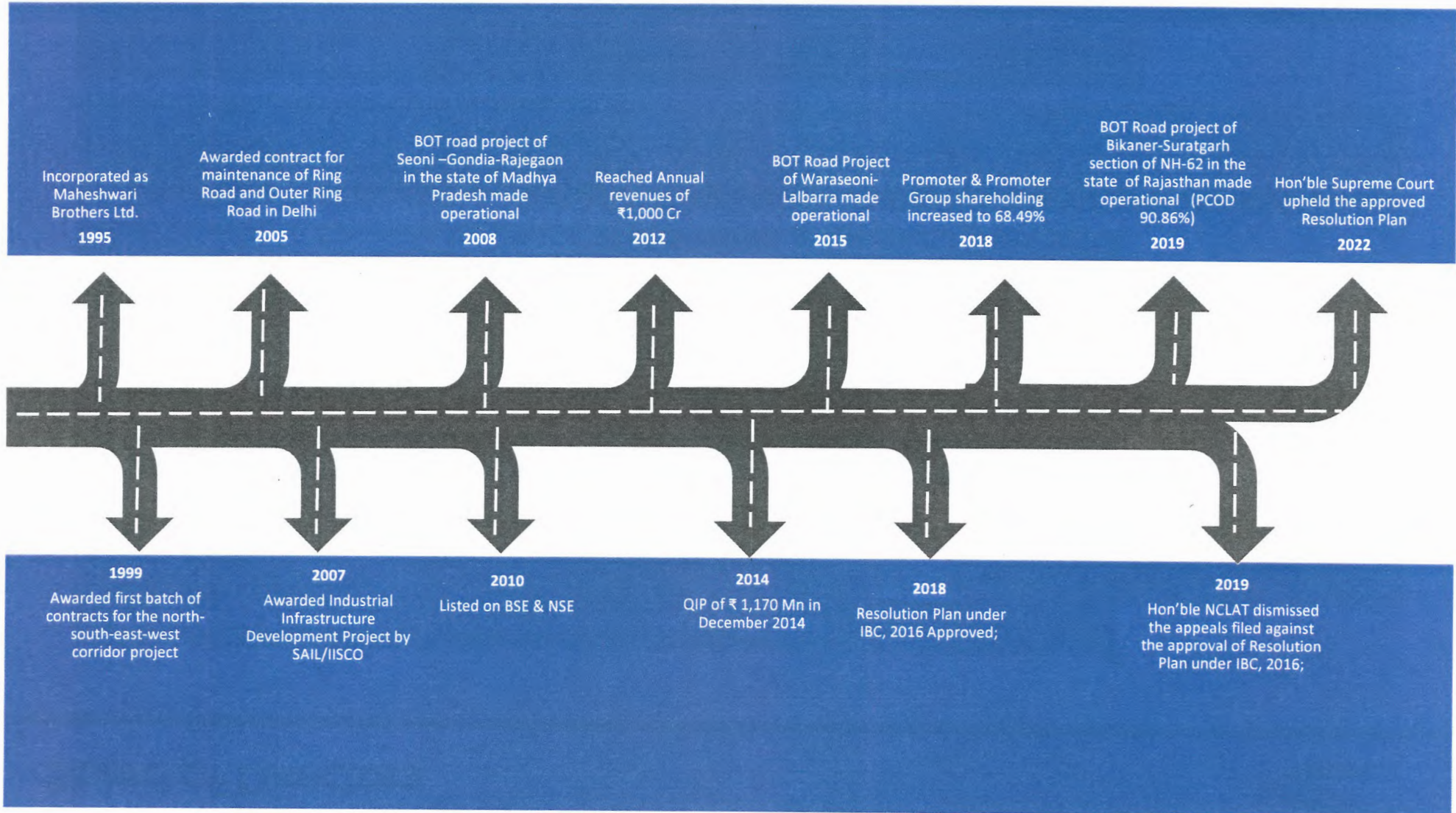
State-wise Distribution of Order



Clientele



Key Milestones



Board of Directors



Mr. Anjaneer Kumar Lakhota (Chairman & Managing Director)

- Promoter of the Company
- Has over 25 years of experience in the infrastructure industry.
- A commerce graduate from St. Xavier's College, Kolkata and is a fellow member of the Institute of Chartered Accountants of India.

Mr. Ashwini Kumar Singh (Independent Director)

- Has been associated with SAIL as Director (Commercial) & Managing Director of Rourkela Steel Plant & other capacities and with Essar Steel Ltd as resident Director of their Jharkhand Unit.
- Holds a degree in electrical engineering from Jadavpur University, Kolkata.
- Fellow member of the Institute of Engineers, Indian Council of Arbitration, All India Management Association and the National HRD Network.

Ms. Sunita Palita (Independent Director)

- A post graduate in Anthropology from Miranda House, Delhi University with a Post-graduate Diploma in Journalism from Indian Institute of Mass Communication, New Delhi.
- She is presently a life member of Indian Science Congress.

Mr. Ranjit Datta (Independent Director)

- Has over four decades of experience in various fields of banking and finance and had worked with State Bank Group before retiring.
- He is a Science Graduate and holds CAIIB conducted by Indian Institute of Bankers.
- He is on the panel of (i) Global Innovation & Technology Alliance (GITA), company promoted by Technology Development Board, Dept. of Science & Technology, GOI & CII and (ii) Technology Development Board (TDB), Dept. Of Science and Technology, GOI.

Board of Directors



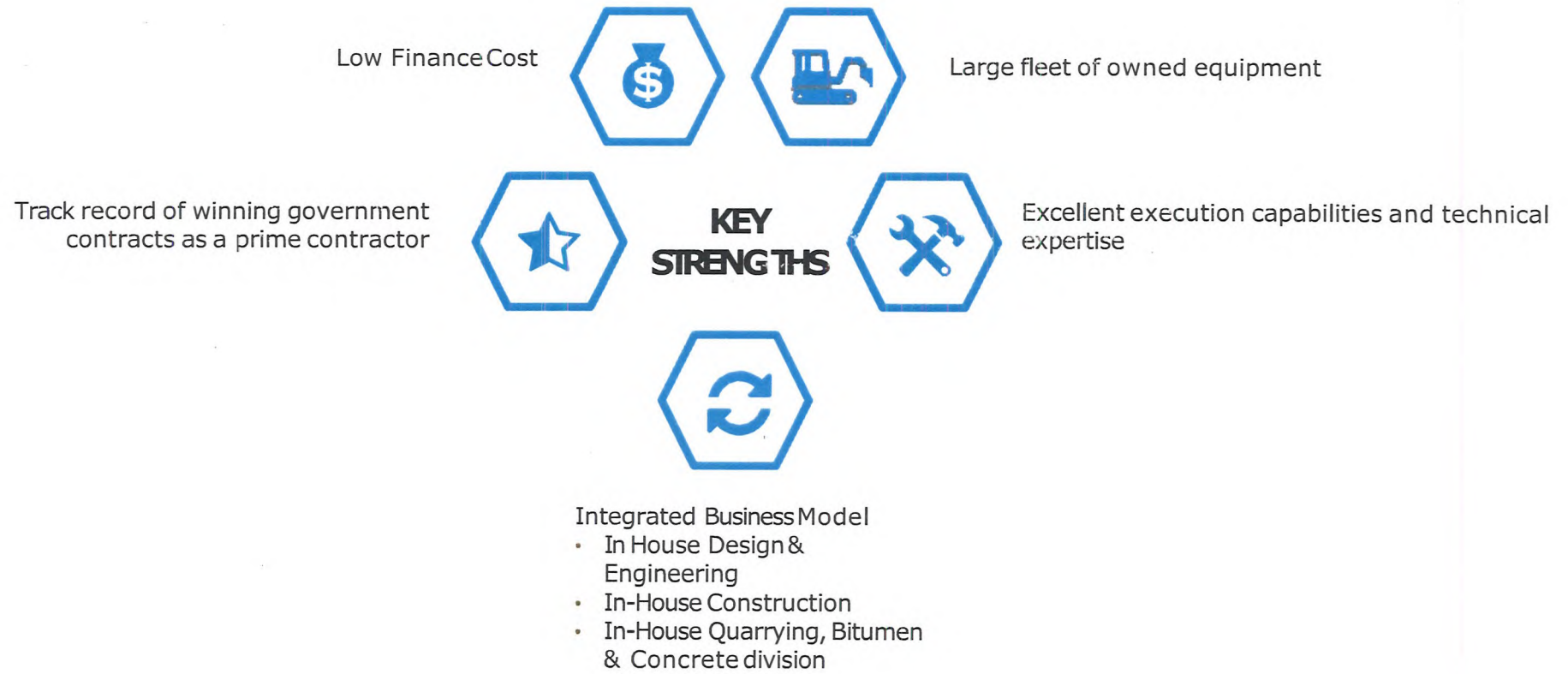
Mr. Ram Dayal Modi (Independent Director)

- Has over four decades of rich experience in Banking and Financial Services of SBI Group.
- He is gold medalist in MA (Political Science), University of Udaipur, Rajasthan and holds certified Associate of Indian Institute of Bankers (Part I)
- He has expertise/acumen in area of Credit, Forex, Project Appraisal & Funding, Business Planning, Branch Expansion, Training System, Operations & Branch Banking, Technical & Management Consultancy.

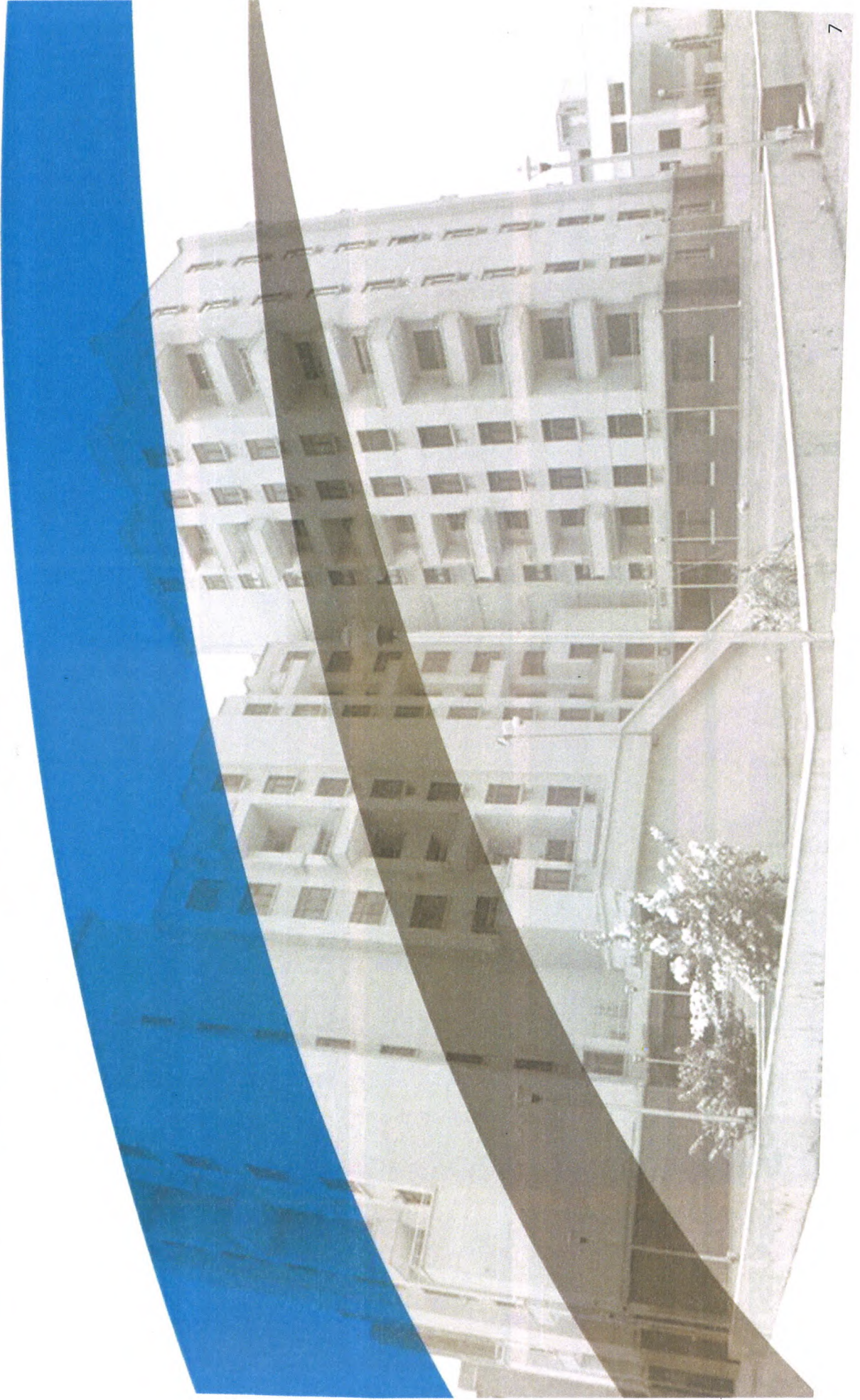
Mr. Surender Aggarwal (Executive Director)

- Has more than two and half decades of versatile experience in the field of civil engineering
- He is a Post Graduate with M.Tech (Structures) from IIT (Delhi) and MBA (Finance) with Specialization in Construction Management.
- He is a member of Indian Institute of Engineers (IIE), Indian Road Congress (IRC), Indian Institute of Bridge Engineers (IIBE) and International Association of Bridge and Structural Engineers (ING-IABSE).

Key Strengths



Business Overview





Roads & Highways Infrastructure-Construction - EPC

- In recent years, the company has executed and commenced a number of praiseworthy projects in the states of West Bengal, Madhya Pradesh, Maharashtra, Assam, Uttar Pradesh, Delhi, Rajasthan, Karnataka, Haryana, Odisha, Andhra Pradesh, Bihar and Uttarakhand.
- Huge opportunities are available to Company in its core competence area of Civil Engineering projects particularly in the roads and highways.



Road & Highways Infrastructure - BOT Projects

- MBL was an early entrant into the BOT space from 2002 onwards.
- MBL has an integrated business model to execute the BOT projects which includes Design and Engineering, In-house construction Equipment Bank, Toll Collection and O&M, Traffic Estimation



Roads & Highways Infrastructure – O&M

- MBL was awarded the first ever contract for comprehensive maintenance of Inner & Outer Ring Road of NCT, New Delhi in 2005.
- The Company's road maintenance attracted public appreciation.



Building, Housing & Urban Infrastructure-Construction

- MBL has executed projects of Industrial & Urban Infrastructure Development across the country.
- With its good track record, the company has good opportunities in the sector.
- MBL has executed several Housing / Building Projects PAN India as an EPC contractor.



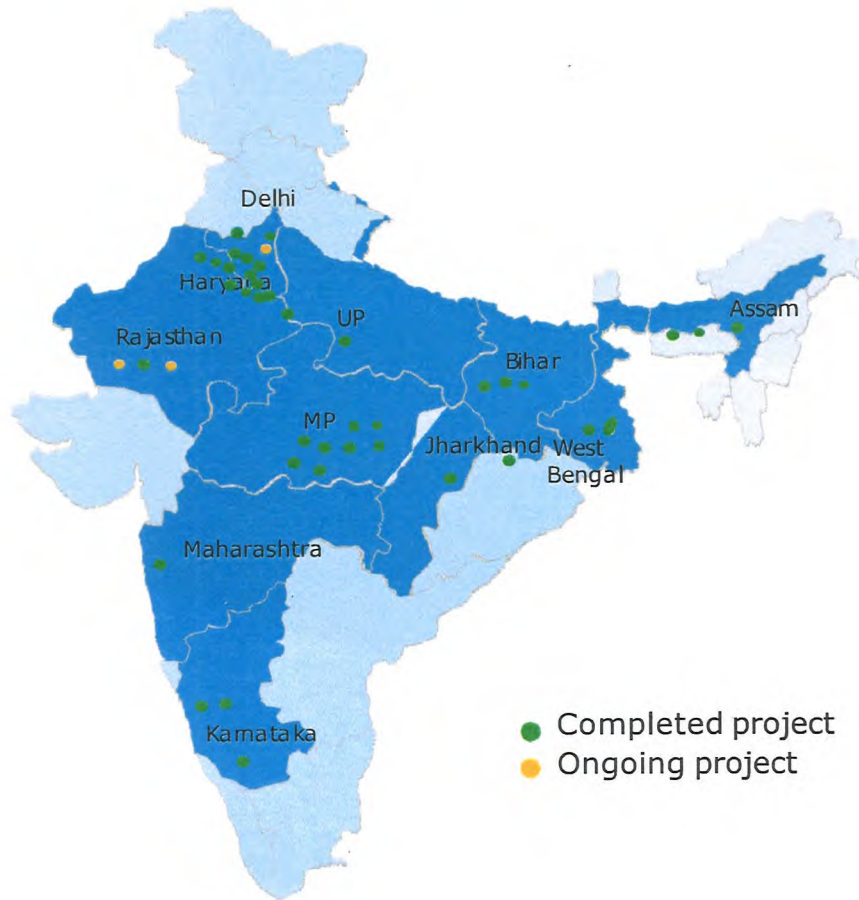
Railways/Metro & Other Infrastructure-Construction

- In Railways, the company has executed railway over bridge, railway under bridge works primarily and civil works.
- MBL has completed two RUBs at Narela & Badli and three ROB's at Sonapat & one at Faridabad.

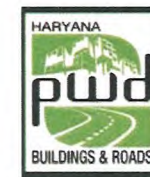
Geographical Presence & Marquee Clients



PAN INDIA PRESENCE



Excellent Relationship with Government Authorities & Marquee Clients



Current Projects



Current Projects



Roads & Highways Infrastructure - Construction Projects :-

S.No.	Project Name	Client	Amount (₹ Mn)
1.	Development & Operation of Bikaner - Suratgarh Section of NH-62 (Km. 553/869 of NH-11 to Km. 173/000 of NH-62 (earlier NH-15) in the State of Rajasthan on DBFOT basis	Ministry of Road Transports & Highways	6,118.9 (PCOD 96.54% achieved)
	Total		6,118.9

Roads & Highways Infrastructure - Maintenance Projects :-

S.No.	Project Name	Client	Amount (₹ Mn)
1.	Maintenance of Bikaner - Suratgarh Section of NH- 62 (Km. 553/869 of NH-11 to Km. 173/000 of NH-62) in the State of Rajasthan	Ministry of Road Transports & Highways	2,397.80
2.	Maintenance of Waraseoni-Lalbarra Road in the state of Madhya Pradesh	M.P.Road Development Corporation Ltd	114.00
	Total		2,511.80

Current BOT Project



Particulars (₹ in Mn)	Waraseoni-Lalbarra Road	Bikaner-Suratgarh
Type	Toll & Annuity	Toll
Project Cost (₹ Mn)	766	7,189.80
Economic Interest	100%	100%
Project Road Length (Kms)	18.3	172.4
Concession Period (years)	15	16
Toll Start Date	3 rd Aug-15	17 th Feb-19 (PCOD 96.54% achieved)
Concession end date –Original Extension applied for	June, 2027 July, 2028	September, 2029 March, 2033
State	Madhya Pradesh	Rajasthan
Awarding Authority	MPRDC	MORTH (Through PWD, Rajasthan)

Project Gallery - Roads & Highways Infrastructure Construction Projects



Development & Operation of Bikaner-Suratgarh Section of NH-62 (earlier NH-15) in the state of Rajasthan



Widening & Strengthening of existing National Highway from 2 lane to 4 lane of Sonapur to Guwahati section of NH-115 (earlier NH 37)



Construction of 2 lane flyover on Guwahati Bypass of NH-115 (earlier NH-37) in the state of Assam



Development & Operation of Bikaner-Suratgarh Section of NH-62 (earlier NH-15) in the state of Rajasthan



4 lane of km 41-51 of Agra Dholpur of NH-46 (earlier NH 3), in the state of Rajasthan



4 laning at Agra- Gwalior section, NH-2, in the State of Madhya Pradesh



Development & Operation of Bikaner-Suratgarh Section of NH-62 (earlier NH-15) in the state of Rajasthan



Upgradation of roads and bridges of Shivganj-Rafiganj-Goh-Uphara-Devkund-Baidrabad Road (SH-68, in the state of Bihar)



Widening & Strengthening of existing National Highway from 2 lane to 4 lane of Sonapur to Guwahati section of NH-115 (earlier NH 37)

Project Gallery - Building, Housing & Urban Infrastructures Projects



National Law University, Rai in Sonapat, for PWD (B & R), Haryana



Residential accommodation for NHA staff at Sector 17, Dwarka, New Delhi



Construction of Director, Dean Bungalow, QIP Centre & Accommodation for School of Planning & Architecture at Bhopal



Police Station & Police Colony, Delhi Cantt. for MHA, Delhi Police through RITES Ltd



Construction of Police station & Residential Quarters, Hari Nagar, Delhi for MHA, Delhi Police through RITES Ltd.



Police Station & Residential Quarters at Kondli, New Delhi for MHA, Delhi Police through RITES Ltd.



Construction of 222 Flats at Keelandev Tower, Bhopal for MP Housing & Infrastructure Development Board



Construction of 92 flats at Mahadev Towers, Bhopal for MP Housing & Infrastructure Development Board



Construction of 96 flats at Tulsi Tower, Bhopal for MP Housing & Infrastructure Development Board

Project Gallery



Roads & Highways Infrastructure – Maintenance Projects



Maintenance of NH-19, (earlier NH-2) Barwa Adda – Panagarh Section (KM 398.75 – KM 512.00) in the state of Jharkhand & West Bengal



Toll Plaza construction at Delhi – Agra, NH-44 (earlier NH-2)



Comprehensive maintenance of Ring Road, Delhi

Rail/ Metro & Other Infrastructure Construction Projects



Construction of Metro rail depot, Kalindi Kunj, New Delhi



Construction of RUB at Badli, New Delhi



Approach Road 2 lane from GT Road at Neamatpur to Burnpur, West Bengal

Completed Projects



Some Completed Roads & Highways Infrastructure Construction Projects



S.No.	Project Name	Client	Amount (₹ Mn)
1.	Development & Operation of Bikaner - Suratgarh Section of NH-62 (Km. 553/869 of NH-11 to Km. 173/000 of NH-62) in the State of Rajasthan on DBFOT basis for Ministry of Road Transport & Highways through PWD, Rajasthan	Ministry of Road Transports & Highways	6,118.9 (PCOD 96.54% achieved)
2.	Widening & Strengthening of existing National Highway from 2 Lane to 4 Lane from Km 183.000 to 163.895 of Sonapur to Guwahati Section of NH-115 (earlier NH-37 in the State of Assam on EW-II under program of NHDP Package AS-03	National Highways Authority of India	2,145.9
3.	Improvement / Upgradation of roads and bridges of Shivganj - Rafiganj - Goh-Uphara-Devkund-Baidrabad Road (SH-68), Package-1	Bihar State Road Development Corporation Ltd.	1,817.8
4.	Rehabilitation and up gradation of Pundibari to Baxirhat section of NH-10 (earlier NH-31) from Km 770.00 to 816.00 of NH-31 in the State of West Bengal to two lanes with paved shoulders under NHDP-IV on EPC basis (JV with ABCI Ltd, MBL was Lead Partner)	Ministry of Road Transports & Highways	1,646.1
5.	Development of State Highways (Districts Bhagalpur -Banka) under Rashtriya Sam Vikas Yojna, Package No 9A. (JV with CISC, MBL was Lead Partner)	CPWD - Rashtriya Sam Vikas Yojna- Bihar	1,298.2
6.	Faridabad Bypass -Construction of additional 10.50 mtr lane & widening & strengthening of existing lane to 10.50 mtr for Haryana Urban Development Authority (HUDA)	Haryana Urban Development Authority (HUDA)	1,250.0
7.	Contract with NHAI-Rehabilitation and Up gradation of Chitradurga section (JV with Supreme Infrastructure (India) Limited, MBL was Lead Partner)	NHAI - National Highway Authority Of India	1,224.2
8.	Strengthening, Widening, Upgradation, Operation and Maintenance of 114 km long Seoni-Balaghat Road	Madhya Pradesh Road Dev. Corp. Limited.	1,082.0
9.	Contract with MPRDC funded by Asian Development Bank - Nagod - Jasso - Saleha - Pawai - Mohindra - Semaria Amanganj Road (Package no. 9)	Madhya Pradesh Road Dev. Corp. Limited.	850.4
10.	Development and Operation / Maintenance of the Two Laning with paved shoulder of Waraseoni - Lalbarra Road on BOT (Toll+ Annuity) basis in the State of Madhya Pradesh	Madhya Pradesh Road Dev. Corp. Limited.	622.2
11.	Contract with MPRDC funded by Asian Development Bank - Amanganj Malhera (SH-10) (Package no. 10)	Madhya Pradesh Road Dev. Corp. Limited.	603.5

Some Completed Roads & Highways Infrastructure Construction Projects



S.No.	Project Name	Client	Amount (₹ Mn)
12.	Two-laning of Waraseoni-Lalbarra Major District Road (Length 18.30 k.m.) on Design, Build, Finance, Operate and Transfer (DBFOT) on (BOT Toll Plus Annuity) basis at M.P.	Madhya Pradesh Road Dev. Corp. Limited.	467.4
13.	Construction of additional service road and side drains from 146-156km marks, including 2-lane flyover on Guwahati Bypass section of NH-115 (earlier NH-37) on East West Corridor programme of NHDP	National Highways Authority of India	362.9
14.	4 Laning of 41 km mark to 51 km mark of Agra-Dholpur section of NH-46 (earlier NH-3) in Rajasthan	National Highways Authority of India	205.2

Some Completed Roads & Highways Infrastructure Maintenance Projects



S.No.	Project Name	Client	Amount (₹ in Mn)
1.	Maintenance of Outer & Inner Ring Road of Delhi	PWD National Capital Territory – Delhi	392.4
2.	Maintenance of main carriageway, service road and side drains and median maintenance including periodical renewal from Km 146.000 to Km 163.895 on Guwahati Bypass of NH-115 (earlier NH-37) in Assam (Contract Package No. CP-01/2009)	National Highways Authority of India	280.2
3.	Improvement and Routine Maintenance of BarwaAdda - Panagarh section of NH-19 (earlier NH-2) (398.8 to 512 km marks) in the state of Jharkhand & West Bengal	National Highways Authority of India	122.7
4.	Maintenance and Rehabilitation of 75 to 282 km marks of Tumkur Harihar section of NH-4 in Karnataka	National Highways Authority of India	116.0
5.	Improvement and Routine Maintenance of the Bangalore-Neelmangla section of NH-4 (10 - 29.5 km marks) & Bangalore-Hosur section of NH-7 (8 - 33 km marks) in Karnataka	National Highways Authority of India	89.7

Some Completed Building, Housing & Urban Infrastructure-Construction Projects



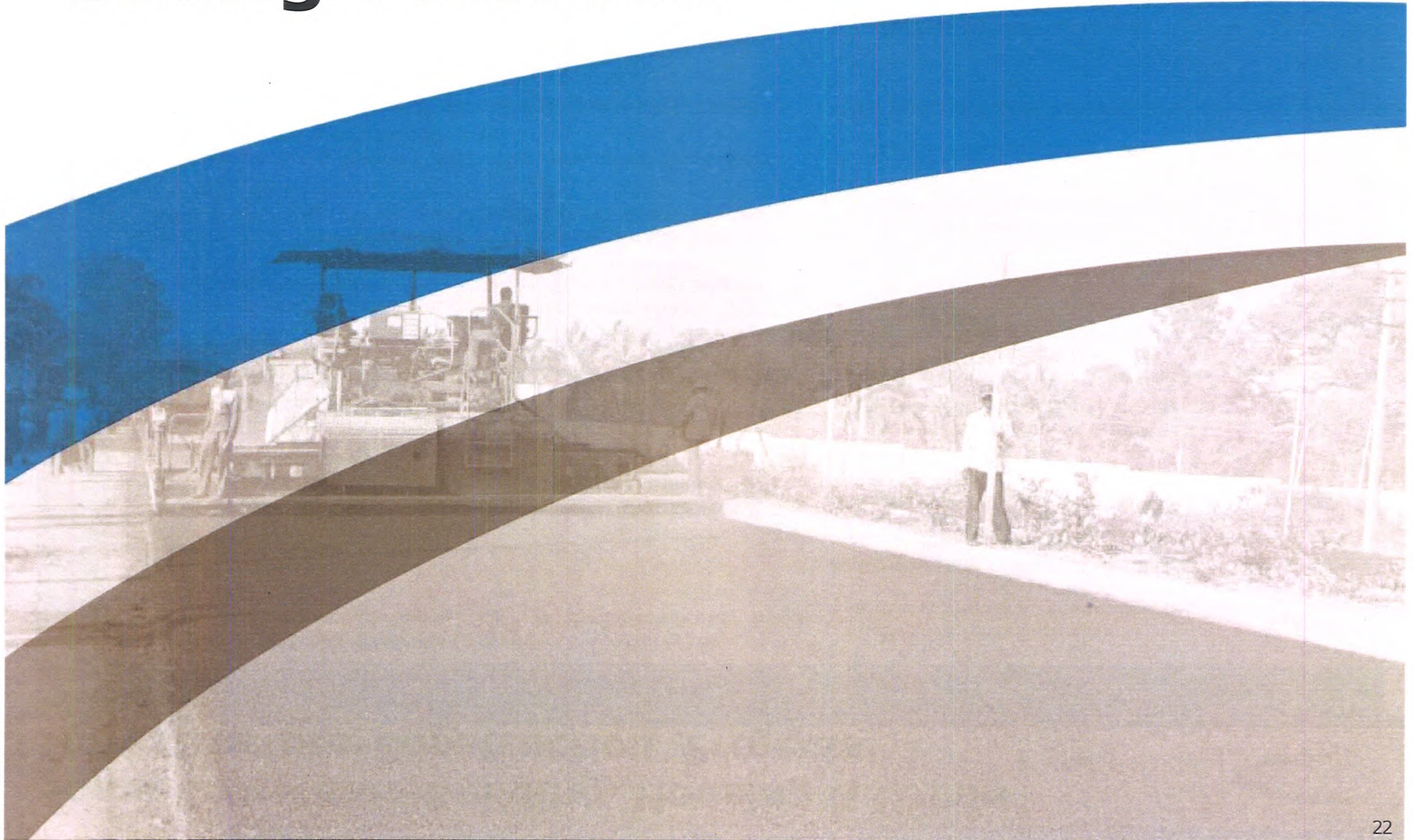
S.No.	Project Name	Client	Amount (₹ in Mn)
1.	Construction of various buildings i/c residences of National Law University in Rajiv Gandhi Education City at Rai in Sonapat Distt	PWD (B & R), Haryana	920.1
2.	Civil works for construction of Depot cum workshop at Kalindi Kunj on Line-8 for Delhi MTRS Project Phase-III	Delhi Metro Rail Corporation Limited	852.3
3.	Construction of 4 Lanes ROB on Rai Nahra Bahadurgarh Road level crossing No. 21 on Delhi - Ambala Railway Line in Sonapat District	Public Works Department, B&R, Haryana	432.6
4.	Construction of approaches of two lane ROB at Sonapat on Sonapat-Purkhas Moi Raod at level crossing No. 29 on Delhi- Ambla Railway Line	Haryana State Roads and Bridges Development Corporation Ltd	328.9
5.	Contract with SAIL- Construction of Approach road (2 lane with provision of 4 lane) from GT road at Neamatpur to Burnpur	Steel Authority of India Limited	250.5
6.	Construction of Road under bridge on Auchandi road, connecting to G. T. road to Badli Industrial area (on Delhi - Ambala Line) for Municipal Corporation of Delhi	Municipal Corporation of Delhi	244.9
7.	Construction of road under bridge on existing railway line level crossing on Narela lampur road at Narela	Municipal Corporation of Delhi	237
8.	Construction of 2 Lanes ROB at Sonapat at Level X ing B-27 at Km, 42/17-19 on Delhi Ambala Railway Section, Sonapat Gohana Road at RD 77 in Sonapat Distt.	Haryana State Roads and Bridges Development Corporation Ltd	226.5
9.	Construction of ROB (Railways Over Bridge) at Badkhal Chowk, Faridabad and all other works contingent thereto.	Haryana Urban Development Authority	191.2

Some Completed Building, Housing & Urban Infrastructure-Construction Projects



S. No.	Project Name	Client	Amount (₹ in Mn)
10.	Construction of 222 flats {Basement + Ground + 10 storey) at Keelandev i/c Internal Water Supply, S & F Internal Electrification works & Development work	Madhya Pradesh Housing & Infrastructure Development Board	626.1
11.	Re-Development of Police Colony Delhi Cantt, Delhi	Ministry of Home Affairs, Delhi Police through RITES Ltd.	498.2
12.	Construction of Residential Accommodation for NHAI staff at Pocket B-5, Sector-17, Dwarka, New Delhi including all civil works, sanitary /plumbing and electrical works etc.	National Highways Authority of India	484.7
13.	Civil works in the campus of Rajiv Gandhi Thermal Power Project with TCIL, a profitable central govt organization at Hisar Dist.	Haryana State Road & Bridge Development Corporation Limited.	444.1
14.	Construction of Police Line & Residential Quarters at Kondli Check Post, Delhi	Ministry of Home Affairs, Delhi Police through RITES Ltd	429.2
15.	Construction of Group Housing Residential Apartments namely "NBCC Town" on Delhi Saharanpur Highway, Village Khekra, Distt. Baghpat, UP	NBCC	424.6
16.	Construction of 96 flats {Basement + Ground + 12 storey) Tulsi Tower I/C Internal W/S, S/F, Internal Electrification works, & Development work at Tulsi Nagar Bhopal	Madhya Pradesh Housing & Infrastructure Development Board	399.7
17.	Street scaping & Beautification of MCD Roads around Dr. Karni Singh Shooting Range and JLN Sports complex	Municipal Corporation of Delhi	295.5
18.	Street Scaping & Beautification of Various roads around IGI Stadium under PWD	PWD National Capital Territory, New Delhi	199.4
19.	Construction of 92 FLATS at Mahdev Parisar Opposite Board Office Bhopal including internal water supply and sanitary fittings, internal electrification, community & commercial and Development works	Madhya Pradesh Housing & Infrastructure Development Board	197.5
20.	Construction of Police Station and Residences at Hari Nagar, New Delhi	Ministry of Home Affairs, Delhi Police through RITES Ltd	188.8

Strategic Overview



Resolution Plan under IBC, 2016



Plan

- Resolution plan submitted by Mr. A K Lakhotia, Promoter Director has been approved by Hon'ble NCLT by order dated 18th April, 2018. Appeals against the same were dismissed by Hon'ble NCLAT by order dated 16.08.2019. Civil appeal against order of NCLAT has been dismissed by Hon'ble Supreme Court by order dated 18.01.2022.

Terms of Plan

- Payment of CIRP cost and workmen dues on priority.
- Operational and other creditors (except financial creditors) to be paid in three years.
- Statutory dues to be paid in three years commencing from 3 years from implementation of plan.
- Banks :
 - Cash credit facility @ one year MCLR of SBI plus spread of 0.70% p.a aggregating to ₹ 37.38 crores
 - Working Capital Term Loan @ one year MCLR of SBI plus spread of 0.70% p.a. aggregating to ₹ 37.38 crores
 - Issuance of 0.10% Secured Non-convertible debentures (NCDs) aggregating to ₹ 880.85 crores redeemable in 39 unequalled installments (at a premium of 10% at the time of final redemption).
 - External Commercial Borrowings be restructured to be paid in 39 unequalled installments @ one year MCLR of SBI plus spread of 0.70% p.a. in Indian rupees.
 - Term Loans from NBFC Lenders to be restructured to be paid in 39 unequalled installments @ one year MCLR of SBI plus spread of 0.70% p.a.
 - Payment to liquidation value to the dissenting financial creditors on priority.

Issue of NCDs

NCDs aggregating to ₹ 880.85 crores issued to assenting Banks repayable in 39 unequalled quarterly installments with coupon rate of 0.10% p.a. and to be redeemed at premium of 10% of the face value at the end of the tenure.

Equity Infusion

- In terms of the Resolution Plan contribution from the Promoters and Promoters Group will be ₹ 128.19 Cr over a period of three years. The Promoters have already infused ₹ 63.30 Cr. (₹ 40.10 crores fresh induction and ₹ 23.19 crores out of existing dues)
- Equity holding of the Promoter and Promoter group has increased to 68.49%.

Opportunities



₹ 100 lakh crore (US\$ 1.41 trillion) to be invested on infrastructure over the next 5 years.

Opportunities also available in Metro Rail construction to be undergone in major cities in the country

Infrastructure of Indian Railways would need investment of ₹ 50 lakh Crore in next 10 years

Housing for all scheme by the government

Poor existing infrastructure in the country resulting in huge opportunities



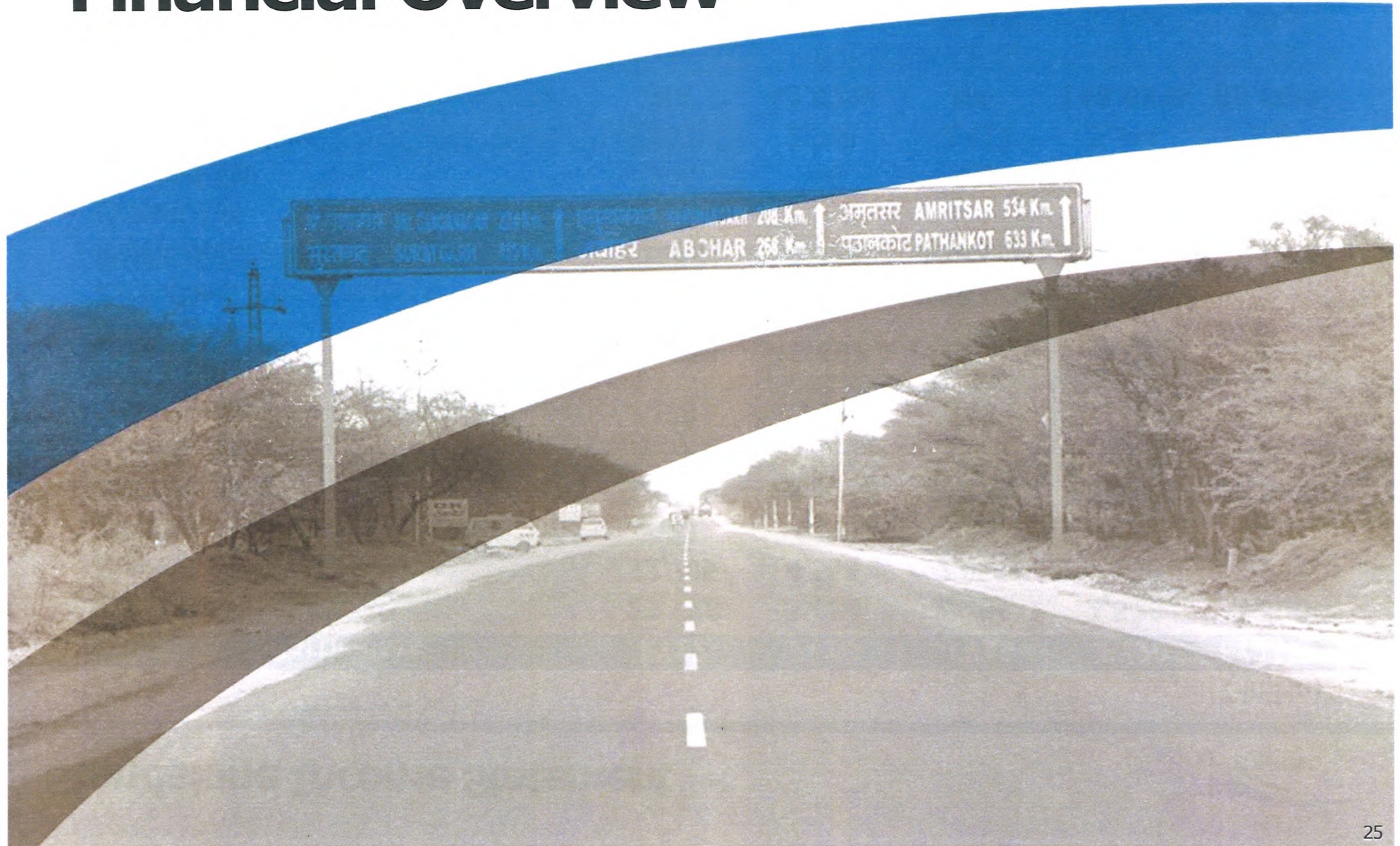
To upgrade 1,25,000 kms of road length over the next five years, the estimated cost of ₹ 80,250 crore (US\$ 12.03 billion) is envisaged under Pradhan Mantri Gram Sadak Yojana-III (PMGSY).

Government of India allocated ₹ 19,500 crore (US\$ 2.79 billion) for the Pradhan Mantri Gram Sadak Yojana (PMGSY).

A National Logistics Policy to be released soon and will create a single window e-logistics market. The National Infrastructure Pipeline, entails investments to the extent of ₹ 102 lakh crores

Infrastructure Sector is the focus of the government. Special impetus has been given to Roads & Highways.

Financial Overview



Standalone Income Statement



	(₹ in Mn)				
Particulars	FY17	FY18	FY19	FY20	FY21
Income*	23,128	5,454	2,284	2,520	2,600
Operating Expenses	22,705	4,545	2,059	2,136	1,953
EBITDA	423	909	225	384	647
EBITDA Margin (%)	1.83%	16.67%	9.85%	15.24%	24.88%
Finance Cost	1,513	2,460	64	77	72
Depreciation	178	146	145	142	526
Profit Before Exceptional Item & Tax	-1,268	-1,697	16	165	49
Exceptional Item (Income)	-	4021	(2837)	2,846	-
Profit Before Tax	(1268)	2,324	(2821)	3,011	49
Current Tax	-	-	-	-	297
Deferred Tax	(606)	-66	-409	-533	-1181
Profit After Tax	(662)	2,390	-2,412	3,544	933
PAT Margin (%)	NA	43.82%	NA	140.63%	35.88%
Total Comprehensive Income	3	6	1	0.3	1.19
Net Profit/(Loss) after taxes	-659	2,396	-2,411	3,544	934
Diluted EPS (INR) (After Exceptional Items)	NA	57.8	NA	33.83	8.92

*Includes other income

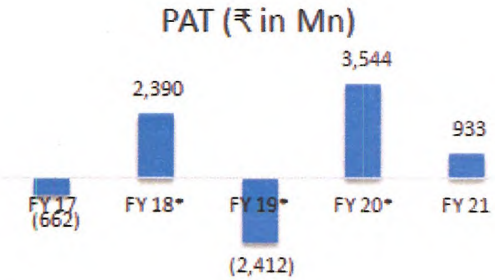
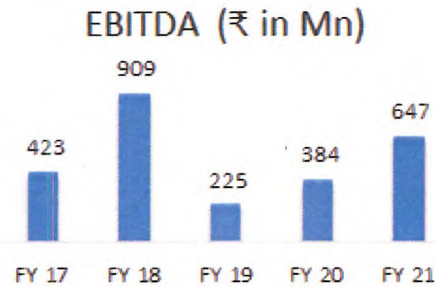
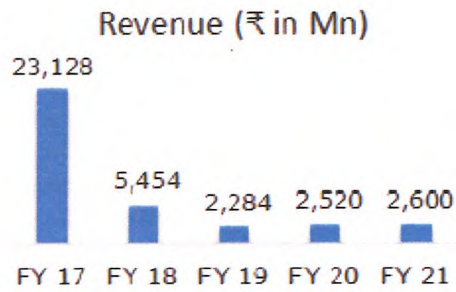
Standalone Balance Sheet



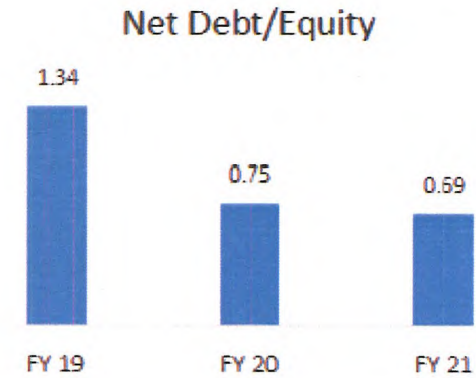
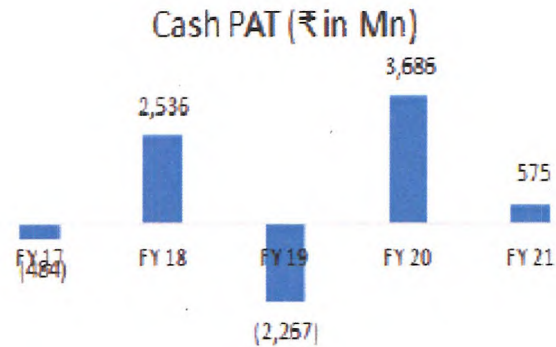
(₹ in Mn)

Particulars	FY19	FY20	FY21	Particulars	FY19	FY20	FY21
EQUITIES & LIABILITIES				ASSETS			
Shareholder Funds				Non-current Assets			
Share Capital – Equity	1,048	1,048	1,048	Property, plant & equipment	1,304	1,161	637
Other Equity	6,154	9,698	10,632	Financial assets			
LIABILITIES				Investments	3,031	3,031	3,031
Non-Current Liabilities				Trade receivables	9,960	11,800	13,453
Financial Liabilities				Loans	-	-	-
Borrowings	8,812	6,938	6,938	Others	34	43	44
Trade Payables	321	385	454	Non-current Tax Asset (Net)	-	-	10
Other Financial Liability	26	31	35	Deferred tax assets (net)	712	1,244	947
Provisions	7	374	69	Other non current assets	6,152	4,881	3,686
Other non current liabilities	4,836	3,851	3,851	Current Assets			
Non Current Tax Liabilities (net)	263			Inventories	58	57	39
Current Liabilities				Financial assets			
Financial Liabilities				Trade receivables	1,070	873	578
Borrowings	836	1,104	1,107	Cash and cash equivalents	37	26	64
Trade Payables	578	528	499	Other Bank Balance	-	24	24
Other Financial Liability	106	159	41	Current Tax Asset (Net)	-	-	918
Other current liabilities	932	486	94	Others	284	115	116
Provisions	-	-	-	Other Current Assets	1,277	1,347	1,221
TOTAL	23,919	24,602	24,768	TOTAL	23,919	24,602	24,768

Standalone Financial Snapshot



*Includes Exceptional items



Consolidated Income Statement



(₹ in Mn)

Particulars	FY17	FY18	FY19	FY20	FY21
Income*	23,320	5,767	2,410	3,157	3,223
Operating Expenses	22,717	4,559	2,250	2,675	2,185
EBITDA	603	1208	160	482	1038
EBITDA Margin (%)	2.59%	20.95%	6.64%	15.27%	32.21%
Finance Cost	1,597	2,498	180	661	422
Depreciation	272	227	198	546	957
Profit Before Exceptional Item & Tax	-1,266	-1,517	-218	-725	-341
Exceptional Item (Income)	-	1,638	-2,837	2,846	95
Profit Before Tax	-1,266	121	-3,055	2,121	-246
Current Tax	-	0.59	-	-	-
Deferred Tax	-605	-71	-417	-531	301
Income Tax for earlier years					-1,181
Profit After Tax	-661	192	-2,638	2,652	634
PAT Margin (%)	NA	3.33%	NA	84.00%	19.67%
Total Other Comprehensive Income	3	6	0.9	0.3	1
Net Profit/ (Loss) after taxes and Non-controlling interest	-658	198	-2,637	2,652	635
Diluted EPS (₹) (After Exceptional Items)	NA	4.75	NA	25.32	6.05

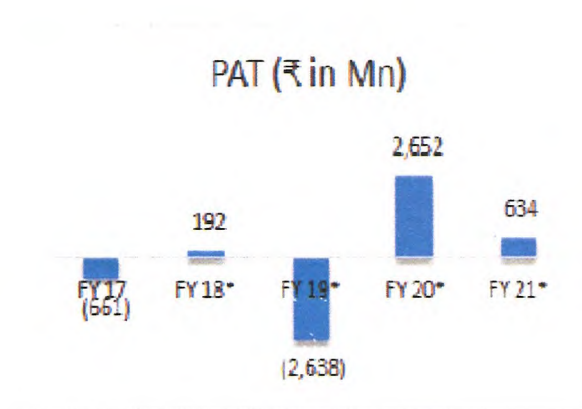
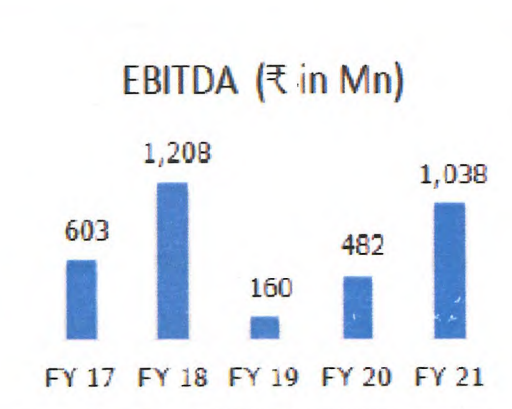
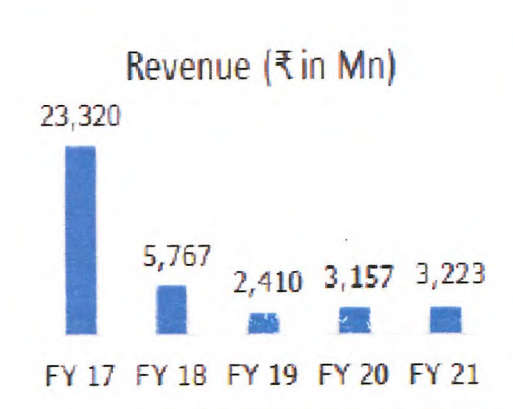
*Includes other income

Consolidated Balance Sheet

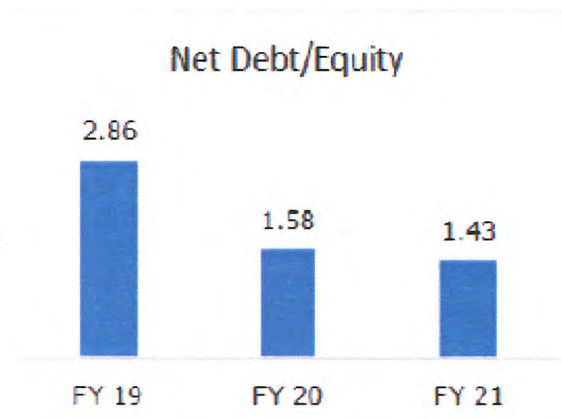
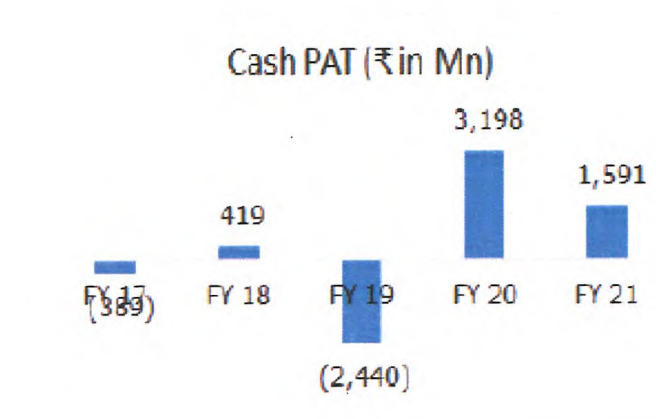


(₹ in Mn)							
Particulars	FY19	FY20	FY21	Particulars	FY19	FY20	FY21
EQUITIES & LIABILITIES				ASSETS			
Shareholder Funds				Non-current Assets			
Share Capital – Equity	1,048	1,048	1,048	Property, plant & equipment	1,304	1,162	637
Other Equity	3,866	6,518	7,153	Goodwill	150	150	150
				Intangible Assets under development	-	136	168
				Other Intangible Assets	8,190	7,787	7,583
LIABILITIES				Financial assets			
Non-Current Liabilities				Investments	-	1	1
Financial Liabilities				Trade receivables	10,377	12,184	13,804
Borrowings	12,994	10,851	10,512	Loans	-	-	-
Trade Payables	321	385	454	Others	172	43	44
Other Financial Liability	26	31	34	Non-current Tax Asset (Net)	-	-	10
Provisions	7	358	69	Deferred tax assets (net)	718	1,250	949
Other non current liabilities	4,837	3,858	3,853	Other non current assets	6,191	4,881	3,686
Non Current Tax Liabilities (net)	265			Current Assets			
Current Liabilities				Inventories	58	57	39
Financial Liabilities				Financial assets			
Borrowings	1,069	1,104	1,198	Trade receivables	957	743	507
Trade Payables	622	555	516	Cash and cash equivalents	46	90	203
Other Financial Liability	2,012	4,743	5,119	Other Bank Balance	1	25	25
Other current liabilities	2,569	570	265	Loans	-	-	85
Provisions	-	7	7	Current Tax Asset (Net)	-	-	918
				Others	176	168	191
				Other Current Assets	1,296	1,351	1,228
TOTAL	29,636	30,028	30,228	TOTAL	29,636	30,028	30,228

Consolidated Financial Snapshot



*Includes Exceptional items



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Thank You



