

Nila/Cs/2020/25 Date: February 26, 2020

To,
The General Manager
Department of Corporate Services **BSE Limited**Phirozee Jeejeebhoy Tower,
Dalal Street, Fort, Mumbai – 400001

Scrip Code: 530377

Dear Sir,

To,
The Manager
Listing Department
National Stock Exchange of India Ltd.
Exchange Plaza, Bandra Kurla Compelx,
Mumbai – 400051

Scrip Symbol: NILAINFRA

### **Sub: Investor Presentation of Nila Infrastructures Ltd - February 2020**

We hereby submit a copy of Investor Presentation of Nila Infrastructures Ltd. – February 2020 and request the exchanges to take the same on record and disseminate for the information of the investors.

The same is also available at the website of the company at *www.nilainfra.com* which may please be noted.

Thanking you, Yours faithfully

For, Nila Infrastructures Limited

Dipen Y. Parikh Company Secretary

**Membership Number: A24031** 

Encl: a/a



Registered Office:

1st floor, Sambhaav House Opp. Chief Justice's Bungalow Bodakdev, Ahmedabad 380015 Tel.: +91 79 4003 6817 / 18, 2687 0258 Fax: +91 79 3012 6371

e-mail: info@nilainfra.com





INVESTOR PRESENTATION | FEBRUARY 2020

## **Executive Summary**



### **Company Overview**

- Nila Infrastructures Ltd. established in 1990, initially operating as a city-based realtor, has now transformed into a diversified Infrastructure entity operating in Gujarat and Rajasthan.
- It is listed on the BSE + NSE and has a market cap of ~INR 1,674 Mn as on December 31, 2019.
- The company has since demerged its Real Estate business into a separate, independent entity viz. "Nila Spaces Ltd (BSE:542231, NSE:NILASPACES)".







### **Business Mix**

#### Infrastructure

- Main focus is on Affordable Housing projects.
- Diversified order book with Civic Urban Infrastructure projects such as Medical Colleges, Bus Ports, BRTS Stations, Multi-Level Parking Facilities, etc.
- In addition, the company also undertakes commercial and industrial construction orders for selected reputed corporate developers.

### **Key Projects**

- Slum Rehabilitation Project Construction of 609 residential units and 21 shops in Ahmedabad.
- Bus Rapid Transit System (BRTS) Stations 72% of total bus stations under the EPC model (104 nos).
- Medical College Campus and Residences at Barmer, Rajasthan for 100 MBBS admission annually.
- Romanovia Industrial and Logistics Park and Kent Residential & Industrial Park Industrial development spread across 300 acres near Becharaji, Gujarat.



### FY2019 Financial Highlights (Consolidated)

<b>Operating Revenue</b> INR 2,138 Mn	<b>EBITDA</b> INR 359 Mn	<b>PAT</b> INR 200 Mn
<b>Y-o-Y Growth</b>	EBITDA Margins	<b>PAT Margins</b>
5.7%	16.79%	9.10%

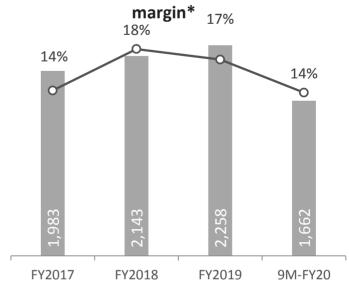


# Company Overview - Nila Infrastructures Ltd.

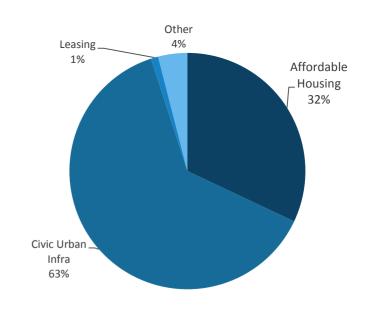


- A flagship unit of the Ahmedabad based Sambhaav Group, Nila Infrastructures Limited is one of Gujarat's leading companies engaged in turnkey civic urban infrastructure development.
- The Company forayed into the infrastructure space in 2008 with the award for fabricating and decorating 720 bus stops for AMTS in Ahmedabad.
- The Company has developed a unique business model of construction of Affordable Housing Projects, and development of various infrastructure.
- The latest initiative of the Company is at Becharaji, Gujarat, an emerging auto and industrial hub, where it is developing Industrial, Logistics Parks and Residential infrastructure on a land bank of 300 acres.
- The Company has an order book of INR 5,774.9 Mn at January 1<sup>st</sup>, 2020.

### Operational Revenue (INR Mn) and EBITDA



### Revenue break-up for FY2019



## **Key Milestones**





# 1990 - 1995

- Incorporated & commenced Business in 1990
- IPO in 1995

 Commenced building of land bank at economical rates for the development of real estate projects



- First Urban
   Development Project:
   260 decorative Bus
   Shelters for AMC
   Repeat order of
   further 460
- Designed 28 BRTS stations for AMC and won further orders
- Launched first major Affordable Housing Project "Asmaakam"



- Launched 3 major housing schemes -Anvayaa, Anaahata and Atuulyam
- Won a project to construct Industrial Structures at RJD Textile Park in Surat
- Ventured into Private White Label EPC of townships



- AMC awarded contract for Affordable Housing under Mukhya Mantri Avas Yojana, Multi Level Parking, SRA
- Rajasthan Government, VUDA award projects for Affordable Housing, Civic Urban Infrastructure
- Listing on NSE
- Infusion of further equity through Private Placement
- Demerger between Nila Spaces Ltd. (NSL) and Nila Infrastructures Limited

## **Key Differentiators**





### **Project Diversity**

- Affordable Housing Projects, Slum Rehabilitation Projects, Multilevel Parking, Medical College Campus, BRTS Stations, Office/Commercial Complex.
- Diversified geographical mix across Gujarat and Rajasthan.
- Constructs low-complexity civil structures for meritorious civic authorities and reputed corporates.

### **Financial Strength**

- Superior margins that are above industry average.
- Well capitalized, consistently maintained debt-equity ratio below 1.
- Investment Grade Credit Rating -
  - CARE: BBB+ (Stable) / A2
  - Brickwork: BBB+ (Stable) / A2
- Healthy and well-diversified order book of INR 5,774.9 Mn.
- Had consistently paid dividend for 9 years.

### **Execution Proficiency**

- The company has delivered 4,911 units under the Affordable Housing Scheme.
- Established track record in satisfactorily delivering real estate projects aggregating to 10+ Mn sq. ft.
- Constructed 72% of BRTS bus stations.
- Impeccable record of project execution and completion.

### **Professional Team**

- One of the most reputed Business Groups in Gujarat with Brand Goodwill of **29+** years.
- An experienced professional senior management team and Board of Directors who are dedicated to Strong Corporate Governance with a deep understanding of the government and regulatory mechanism.
- Over the years built a passionate and well-trained managerial & technical work force.

## Awards & Accolades



### Awarded "The Redevelopment Project of the Year" at the Realty+ Awards 2019 for Giridharnagar Slum







### Awards & Accolades



### Listed in The 10 Most Admired Companies in Guiarat 2019

### **NILA INFRASTRUCTURES**

A PURE-PLAY CIVIC URBAN INFRASTRUCTURE COMPANY







entrengeneur und a self-made hosinessman. Munoi has been western state of Guiarut. India has been phenomenal always successful in finding ways amongst the naucity of resources and uneven market challennes hub to countless industrial projects, the Infrastructure sector As a true visionary and creator of opportunities, he has

"Pradhan Mantri Awas Yojana - Housing For All by 2022", the demand for 'affordable housing' has driven the players o innovate novel projects that aim to serve the masses. One such entity that is formed with an ideology of developing milestones in his entrepreneurial journey. civic urban infrastructure projects beneficial to the society at large - including 'affordable housing' is Nila Infrastructures Limited. Incorporated in 1990, the Unveiling the Infinite Possibilities ompany has been promoted by first-generation promoters Registered as Special Category-I Buildings Class and pre-

Mr. Manoi B. Vadodaria, and Mr. Kiran B. Vadodaria. It has evolved as a matured player in developing Civic Urban structure Projects on EPC/Turnkey basis, executing PPP and government contracts, as well as Private White Label Construction and Industrial Infrastructure Projects

e growth of Civic Urban infrastructure in the

over the last few years as the state has become an

picenter for investors across shores and boundaries. As a

is shaping up at a rapid pace. Also, with promotion of

Based in Ahemdabad, the company is government registered Contractor as "Special Category-I Buildings Class". Since incention, its sole focus to deliver quality within stimulated time and cost established it as a reputed Civic Lieban EPC Contractor

#### An Insightful Leader

Mr. Manoi B Vadodaria is the Founder whose business acumen, insights and thorough understanding of the dynamics of the industry have resulted in taking the entity to acclaim new heights of success. A highly-passionate

efficiently transformed Nila from a city-based realtor to a meaningful civic urban infrastructure contractor. Embracine best management practices, transparent governance, and long-term value investments. Manoi has created a myriad of

approved contractor with various civic hodies as well as established comorate real estate players, it has a dominant presence in Guiarat and Rajasthan. Headquartered in the economic growth engine of India i.e. Gujarut state's Ahmedabad city, the entity stands tall as a preferred contractor by numerous prestigious clientele like Ahmedahad Municipal Corporation (AMC), Government of Raiasthan, EPIL (a Mini-Ratna Company of GoT), Adani Group and more! With a proficient pool of more than 85 professionals, it possesses an exceptional track record of profitability, dividend distribution and has accumulated a strong capital reserve base. The Company has recently spinned-off the Real Estate undertaking into a separate company viz. Nila Spaces Limited (BSE: 542231 | NSE: NILASPACES), pursuant to order of the National Company

|May 2019 | insights auccess

Manoj B Vadodaria

The company consistently strives with a vision to break the traditional shackles and transform the infrastructure space for the better. Acknowledging the industry changes with excellence, Nila Infrastructures is placing its best foot forward as a 'Facilitator' to pass on a better earth for the

#### Exclusive Offerings

Since inception, Nila Infrastructures Limited is committed to creating countless landmarks of excellence. In its endeavor to deliver the best, the company aims to make a difference in empowering people and enriching their lives. With high levels of dynamism and perseverance, the company has developed expertise in implementing challenging and complex infrastructure projects over the span of several years.

- · Nila Infrastructures Limited actively participates in civic urban infrastructure development in the form of EPC/turnkey projects of affordable housing schemes floated by povernment authorities.
- . It has contributed to various public infrastructure development projects such as Ahmedabad's prestigious Bus Rapid Transit System (BRTS) and Ahmedabad Municipal Transport Service (AMTS) bus-stops.
- . It holds prime commercial property in Ahmedahad. which is leased to reputed cornorates.
- · The Company is currently executing a wide range of Civic Urban Infrastructure Projects i.e. Affordable Housing, Slum Redevelopment and Rehabilitation, Bus-Ports, Medical College, Community hall, Built-to-suit Logistic units, Industrial units, etc.

#### Giving Back to Society

As a matured player in the infrastructure sector, the entity realizes the importance of preserving our environment as a whole. CSR has always been an integral component for overall sustainability policy. As a responsible comorate citizen, it ensures that the social initiative encompasses the social, economic and environmental actions. Embracine

insights auccess' |May 2019|



An Affordable Housing Specialist

Gandhian principles, the focus of activities is on creating awareness about waste segregation, waste management, Sanitation and adopting environment-friendly practices leading to overall cleanliness.

'MY OWN STREET' is an initiative by Nila Infrastructures' Sambhaav Group that aims to build a clean and hygienic environment in the city of Ahmedabad. Through its innovative, one-of-its-kind activities, it has managed to bring the citizens of Ahmedabad together and take up "swachhata" as their personal responsibility and join the movement by investing their time and energy. This unique CSR initiative has not only inspired more than 10,000 citizens to dedicate themselves to the cause of Solid waste management and cleanliness in Ahmedabad but has also managed to bring about an attitudinal shift in people. To learn more please visit: http://myownstreet.in/

#### The Roadmap to Future

Smart cities and grid, implementation of innovative technologies like the Internet of Things (IoT), Augmented Reality (AR), 3D printings, and Drones are few of the advancements that the industry is looking forward to in the coming decades. Opining an optimistic view about the future of Nila Infrastructures, the company foresees that it will have marked its presence as a leading Civic Urban Infrastructure player across various geographies. Backed by a performance with high level of integrity and credibility, it progresses by contributing to the economic prosperity and growth through participation in projects of national importance.





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### **Board of Directors**



### Mr. Manoi Vadodaria – CMD

- 40+ years of experience, knowledge, and insight in the construction industry; transformed Nila from a city-based realtor to a meaningful civic urban infrastructure player
- Tremendous spirit and execution capabilities are what distinguish him from others, and the driving force in taking Nila towards new horizons

### Mr. Dilip D. Patel - Director

- Has business consulting experience of 30+ years and is the Founder faculty of S.P. Jain Institute of Management Research
- Provided consultation services to a large number of Indian and multinational companies including training of senior managers

### Mr. Shyamal S. Joshi - Director

- 43+ years of senior level financial management experience in manufacturing and trading corporations
- Expansive experience in financial planning, funding, taxation and accounting and has served numerous renowned companies. Fellow member of the Institute of Chartered Accountants of India

#### Mr. Kiran Vadodaria – Director

- B.E. (Mechanical) from L.D. Engineering College, currently the Chairman and Managing Director of Sambhaay Media Ltd.
- Past experience includes being the non-executive part time Director of the United Bank of India , President of the Gujarat Daily Newspaper Association

#### Ms. Foram Mehta – Director

- Possesses wide knowledge in the field of brand conceptualization and marketing management; worked with Hindustan Unilever Ltd., Tata Teleservices Ltd., Atharva Telefilms Pvt. Ltd., JP Group and Tashee Group
- Holds an MDP degree from IIM, Ahmedabad and a BE Chemical degree from the Nirma University, Ahmedabad.

### Mr. Ashok R. Bhandari - Director

- 35+ years of experience in the field of accountancy, auditing, investment banking and finance
- Possesses outstanding exposure as a practicing Chartered Accountant with various prominent groups

# Key Management Personnel



### **Deep Vadodaria - Chief Operating Officer**

- An original thinker with an immense reasoning power. With a problem-solving attitude, he addresses complex issues in his own distinctive manner with excellent operational and project execution skills.
- He has embedded a culture of review, responsibility and shared accountability to achieve high standards for all

### **Ravinder Kumar - President (Civil)**

- 30+ years experience in controlling and delivering large civil engineering projects and has worked with Reliance, Adani etc
- Specialties include Project and Construction Management services for Mega Civil Engineering projects

### Rajendra Sharma – President (Business Development)

 A law graduate with rich experience of 30+ years, in wide variety of professional areas e.g. business development, liaising, land & capital market related matters, finance & accounts, law, banking, etc.

### **Prashant Sarkhedi - Chief Finance Officer**

• A professional with more than 25 years of experience in finance, accounting, fund raising and general management

### Jignesh Patel - President (Project Mgmt. & Strategies)

- Project Management & Strategies
- A civil engineer with a vast experience of 25 years in the field of construction, project execution and project management

### **Ritesh Parikh - Industrial Projects Head**

 A civil engineer with 20+ years of experience in the field of industrial construction as well as project execution and management (Roads, Ports, etc.)

### **Dipen Parikh - Company Secretary**

• Has 10+ years of experience of secretarial practice, corporate laws and general legal affairs

### Himanshu Bavishi - Group President (Finance)

 20+ years of professional experience in retail and corporate finance, investment banking, debt syndication, M&A, Investor Relations



# **Area of Operations**

**EPC** 











PPP

- Affordable Housing
- Civic Urban infrastructure
- Private White Label Construction

The company generally operates on fixed price contracts, and accounts for costs and revenue on a milestone basis.

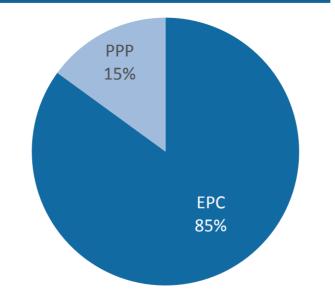
### At Rajasthan:

- The Company is paid for the cost of construction for EPC on a milestone basis, plus
- The added upside of free-ofcost Project land (25%) on completion of the Project



**Development of Bus Ports** 

### **Total Order-book break up**



The company pays for the cost of construction and gets remuneration in form of:

#### Slum Rehabilitation and **Redevelopment:**

- Transferable Development Rights (TDRs) and/or
- Balance Vacant Land

#### **Bus Port:**

- Commercial facility as a part of Bus Terminal
- Commercial facility over-andabove the Bus Terminal

# Projects and Geographic diversity





Note: Map not to scale

# Clientele













Ahmedabad Municipal Corporation

Applewoods Estate
Pvt Ltd

Engineering Projects
India Ltd (a *Mini Ratna*)

Venus Infra

Ahmedabad Urban
Development Authority



Adani Ports and
Special Economic Zones
Limited



Global Excellence (C)



Vadodara Urban Development Authority Adani Group

Gujarat State Road Transport Corporation Rajasthan Avas Vikas & Infrastructure Ltd

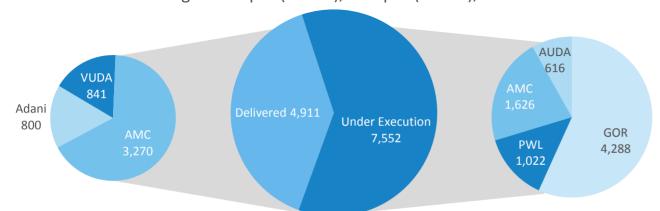
Vyapti Group



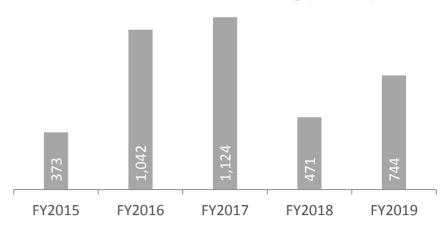
## Affordable Housing – Overview



- The company was one of the first to venture into the Affordable Housing scheme in 2012 and is now a **specialist** in this segment.
- The company engages in the development of projects for EWS, LIG, and MIG sections in addition to participating in Slum Rehabilitation Projects.
- The company is leveraging its core competency and has built a significant PPP order book where the remuneration is superior for long term sustainable growth.
- **GUJARAT**: Execution of Affordable Housing projects for cash rich entities like AMC, AUDA, VUDA, Adani Group etc.:
  - Constructing ~1.4 Mn sq. ft. aggregating 3,264 units of Affordable Housing.
  - Delivered ~4,911 flats = 2.1 Mn sq. ft. Built Up Area.
- **RAJASTHAN**: Executed MoU with Government of Rajasthan under "Resurgent Rajasthan Partnership Summit 2015":
  - Constructing ~1.1 Mn sq. ft. aggregating 4,288 units of Affordable Housing at Jodhpur (2 sites), Udaipur (4 sites), and Bhilwara.



### Revenue from Affordable Housing (INR Mn)



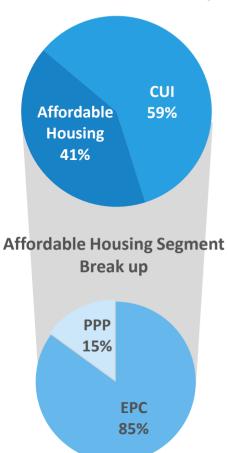


Total Affordable Housing undertaken **12,463** Units

# Order Book for Affordable Housing at 01/Jan/2020



### Total Order-book break up



#### Note:

An order of INR 1,316.7 Mn for Vadaj slum from Vivyan Infraprojects LLP Pvt Ltd is cancelled in absence of getting possession of site from AMC and hence, initiation of execution. Therefore the orderbook is reduced by that extent.

							NICA	LIMITED
Name of the Project	Business Model	Location	Govt / Private	Total units to be constructed	Project Status	Total Value (INR Mn)	Completed	Balance (INR Mn)
Sonaria - AMC	PPP	Ahmedabad	GOVT	858	To be initiated	585.9	-	585.9
Bopal 232 - AUDA	EPC	Ahmedabad	GOVT	546	To be initiated	577.7	-	577.7
Jodhpur – JoDA	EPC	Jodhpur	GOVT	1,216	To be initiated	422.0	9%	386.0
Bapunagar SRA – Vyapti	EPC	Ahmedabad	PVT	552	WIP	441.6	50%	221.6
Anant Sky	EPC	Ahmedabad	PVT	470	WIP	438.3	64%	155.9
Khodiyarnagar – AMC	PPP	Ahmedabad	GOVT	360	WIP	251.6	67%	82.9
Paldi (11) – AMC	PPP	Ahmedabad	GOVT	91	To be initiated	61.4	-	61.4
Bopal 241 - AUDA	EPC	Ahmedabad	GOVT	70	WIP	77.8	22%	60.5
Gulbai-Tekra (4) – AMC	PPP	Ahmedabad	GOVT	89	To be initiated	57.9	-	57.9
Behrampura (3) – AMC	PPP	Ahmedabad	GOVT	105	To be initiated	45.4	-	45.4
Udaipur - UIT	EPC	Udaipur	GOVT	1,152	WIP	398.7	91%	37.4
Bhilwara – UIT	EPC	Bhilwara	GOVT	848	WIP	269.9	87%	35.4
Stadium (12) – AMC	PPP	Ahmedabad	GOVT	43	To be initiated	28.0	-	28.0
Jodhpur – RUDSICO	EPC	Jodhpur	GOVT	1,072	Finishing stage	509.4	98%	11.7
Kailashnagar - AMC	PPP	Ahmedabad	GOVT	80	WIP	68.0*	*	
TOTAL				7,552		4,233.6		2,347.7

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# Completed Projects under Affordable Housing





- Employer Adani Infrastructures and Developers Pvt. Ltd.
- Units 800 flats.



- Employer AMC.
- Units 608 LIG flats + 40 shops + 8 offices.



- Employer AMC.
- Units 609 flats + 21 shops



- Employer AMC.
- Units -1,992 flats.



Sewasi & Vemali

- Employer VUDA.
- Units 820 flats +21 shops.

# **Industry Overview for Affordable Housing**



- The Government targets to build 20 Mn urban and 30 Mn rural houses by 2022.
- Since May 2017, the Gujarat Real Estate Regulatory Authority (GRERA) has approved a total of 4,691 real estate projects with an investment potential of Rs 1.42 lakh crore. while 1,542 are in the affordable housing category. The affordable sector will add 2.12 lakh housing units, worth Rs 30,966 crore, in the state.
- The two main drivers of Affordable Housing are improved affordability, through reduced mortgage rates and Government support, through various schemes and tax incentives
- In Gujarat, beneficiaries pay INR 0.3 Mn, INR 0.6 Mn, and INR 2 Mn for  $30\text{m}^2$ ,  $40\text{m}^2$  and  $60\text{m}^2$  house sizes respectively i.e. a discount to prevailing market prices.
- Gujarat State Government pays subsidy upto INR 150,000 per unit over and above INR 150,000 per unit that the Central Government provides.
- Homes in the INR 2-3.5 Mn segment have become 10-15% cheaper since January 2017 due to central government's expanded interest-subsidy scheme and mortgage cut of 50bps.
- Total latent demand for housing of 10 Mn+ per year with steady income growth at 9-10% CAGR to improve affordability.

700,000+ Access to slum Finance dwelling families in **Training &** Capacity **Building** Construction Housing for All by 2022 **Efficient** Reducing land use Cost

# Potential opportunities 2017 2024

Affordable Housing – INR 2-5 Mn

0.5 Mn Houses; INR 1.6 Tn market

1 Mn Houses; INR 4.6 Tn market

Social Housing - < INR 2 Mn 5.7 Mn Houses; INR 2.1 Tn market 9.5 Mn Houses; INR 7.6 Tn market

Demand for 25 Mn homes in LIG and MIG categories till FY2022

Source: Census of India, MoSPI, RBI, NHB

# **Industry Overview for Affordable Housing**



# Key Initiatives: Driving Progress

Rera	• Real Estate (Regulation and Development) Act, 2016 (RERA) for regulation and promotion of the Real Estate.
Infrastructure Status	• Infrastructure Status to Affordable Housing
NUHF	• National Urban Housing Fund (NUHF) - EBR of Rs. 60,000 for funding PMAY(U) projects
Reduction of GST	<ul> <li>8% to 1% in Affordable Housing Projects</li> <li>12% to 5% in other housing projects</li> </ul>
AHF	• Affordable Housing Fund (AHF) with initial corpus of Rs. 10,000 Cr. to reduce AHF interest burden on affordable housing.
Income Tax Benefits	• Widening the scope of Affordable Housing- for income tax benefits (Section 80-IBA) from 30 to 60 sqm for Metros & 60 to 90 sqm for Non-metros
AIF	• Alternate Investment Fund (AIF) of INR 25,000 Cr. for last mile funding of stalled Housing projects
EoDB	• Major jump in ease of doing business rank in Word Bank's Doing Business Report from 142nd to 63rd. In construction permit, India climbed from 52th to 27th place.



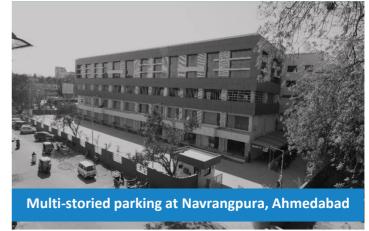
## Civic Urban Infrastructure – Overview



- The Company gained traction in Civic Urban Infrastructure, in 2006-07 as the flagship company of the Group Sambhaav Media Ltd was awarded construction of decorative AMTS Bus Stand in Ahmedabad.
- The Company has undertaken a variety of projects under Civic Urban Infrastructure ranging from Bus Shelters to Industrial Sheds.
- The opportunities in civic urban infrastructure are abound and there are several plausible avenues that the Company can participate in going forward e.g. sewerage, waste management, social infrastructure etc.



- Sole Contractor for first Urban Development Project of 720 decorative bus shelters completed for AMC.
- Sole Contractor for 100 Bus Shelters for Rajkot Municipal Corporation (RMC).



Niche Urban Infrastructure project for AMC on an EPC basis with 1,109 vehicle capacity; total construction area of 30,444 sq. mts.



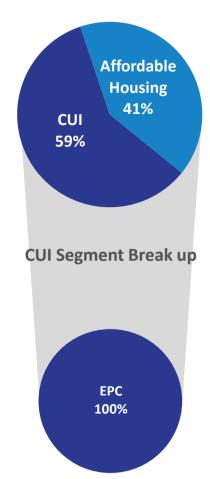
- Construction of a Commercial building for Daimler (a Mercedes Benz group company).
- Constructed customized warehouses for TVS Logistics and Nittsu Logistics as well as dormitories for Suzuki.
- Developed a medical college campus for 100 MBBS students intake college at Barmer, Rajasthan.

56 acres and 120 industrial sheds at RJD Textile Park

# Order book for Civic Urban Infrastructure at 01/Jan/2020



### **Total Order-book break up**



### Note:

Orders aggregating INR 44.7 Mn (e.g. DK Patel Hall for AMC) are completed below the stipulated amount, hence cancelled and orderbook is reduced by that extent.

Name of the Project	Location	Govt / Private	Project Status	Total Value (INR Mn)	Completed	Balance (INR Mn)
Modasa Bus Port CF - Vyapnila	Modasa	GOVT	WIP	780.0	21%	617.1
Kalupur Veg Mkt – AMC	Ahmedabad	GOVT	To be initiated	503.2	-	503.2
Dholera ICDL	Ahmedabad	GOVT	To be initiated	462.1	-	462.1
Arham	Ahmedabad	PVT	To be Initiated	449.4	-	449.4
Inspire phase II- Adani	Ahmedabad	PVT	WIP	538.4	23%	412.8
Amreli Bus-Port CF	Amreli	GOVT	WIP	413.3	16%	345.8
Inspire - Adani	Ahmedabad	PVT	WIP	549.0	63%	200.7
Romanovia	Becharaji	PVT	WIP	229.5	28%	165.6
Barmer – EPIL	Barmer	GOVT	WIP	874.6	84%	142.6
APSEZ	Ahmedabad	PVT	WIP	576.6	76%	127.9
TOTAL				5,349.1		3,427.1

Note: All the above mentioned projects are based on the EPC model

# BRTS – A Success Story

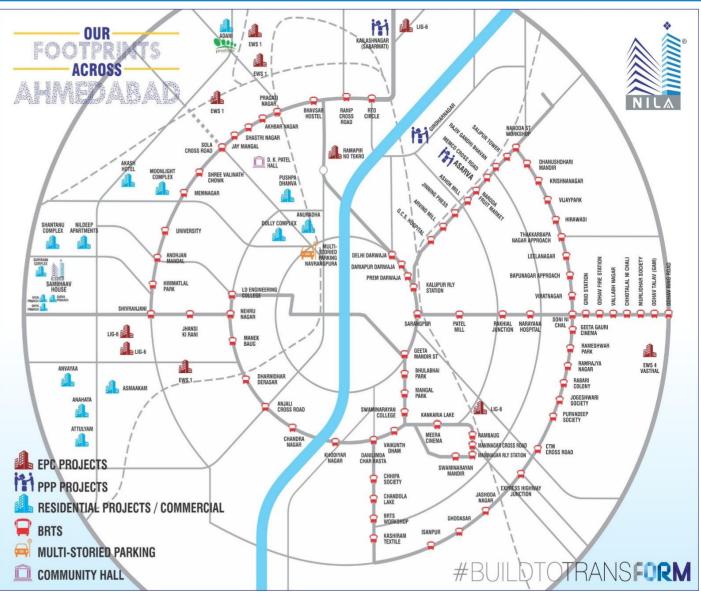




### **BRTS – A Success Story**

- Prime Contractor for Global Award Winning BRTS (Bus Rapid Transit System) project of AMC. 72% BRTS stations awarded to NILA (104 out of 144).
- Total value ~ INR 630 Mn.

### BRTS Bus Stations Built By NILA (104 of 144) - Ahmedabad

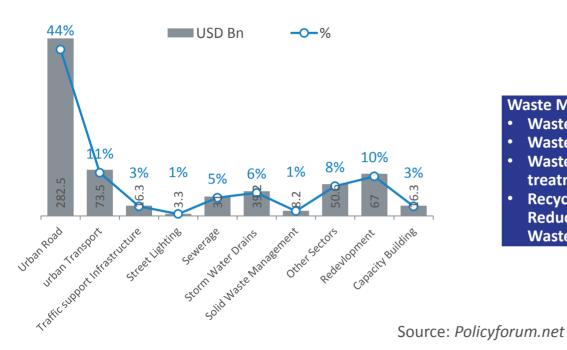


# Industry Overview for Civic Urban Infra



- USD 950 Bn financing in the next 20 years to effectively build and run the urban cities by providing civic amenities, employment opportunities, and creating social infrastructure.
- 28,360 MOUs signed, the maximum number of 21,889 were connected to the Micro, Small and Medium Enterprises (MSME) sector.
- In the backdrop of the announcement of GIFT, MEGA, Dholera SIR, Mega cities, Million plus cities, etc., the Company is favorably poised to replicate such experience across additional geographies / employers.
- Presently, India has 410 Mn urban dwellers. By 2050, 50% or 814 Mn people will reside in cities, making appropriate Civic Urban Infrastructure projects the need of the hour.
- Gujarat has been on the forefront of the Smart City Mission where 6 cities have been included in the project, which emphasizes the scope for investment in Civic Urban Infrastructure.

### **FUTURE SCOPE FOR INVESTMENTS IN CIVIC URBAN INFRASTRUCTURE**



### **Urban Mobility**

- **Smart Parking Facilities**
- **Intelligent Traffic Management**
- **Integrated Multi-Modal Transport**

### **Waste Management**

- Waste to energy
- Waste to compost
- Waste water treatment
- Recycling and **Reduction of C&D** Waste

### **Water Management**

- **Smart Meters & Management**
- **Leakage Identification** & Preventive Maintenance
- **Water Quality Monitoring**

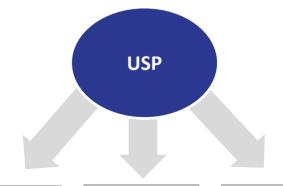
**Smart Cities** Mission



## White Label Construction



- Under White Label Construction, the company undertakes construction projects on an EPC/LSTK basis for reputed private developers.
- 800 Affordable Housing units' Residential complex project for Adani group.
- Office building project for Adani Ports and Special Economic Zone (APSEZ).
- The construction of Venus Ivy Residential Apartments 2 Towers (Basement plus Hollow Plinth and 12 floors).
- 60 bungalows for the prestigious Applewoods township project of the Sandesh Group.
- Inspire 1 and Inspire 1+ extension- total 0.9 Mn Sq. ft. construction under execution.



Active monitoring of cost

Strict adherence to time schedule

100% QA/QC









**Applewoods Township** 



**APSEZ Office Building** 



**Venus Ivy** 



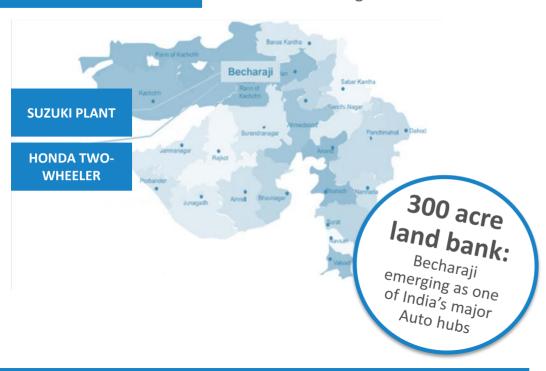
## Becharaji (Gujarat) - The next Auto-hub of India



### Becharaji, Gujarat

- Close proximity to Major all-weather ports viz., Kandla and Mundra, promise excellent access to global markets.
- This preempts huge long term investments by auto majors like Suzuki and Honda Motorcycles & Scooters in and around the region.

Airport





Railway Station

### **Location Advantage**

- Part of a Delhi Mumbai Industrial Corridor.
- Tier 2 and Tier 3 auto-component suppliers to set up their production facilities.
- Most suitable for Auto and Auto Ancillary, Engineering, Logistics and Warehousing.
- Has access to Western Dedicated Freight Corridor.

### **Major Players in vicinity**







Central Bus

Station







**Outright sale** 

# Becharaji (Gujarat) – The next Auto-hub of India

Vansh Auto Logistic LLP (28 acres)

Kamal CED Solutions LLP (3 acres)



Particulars	Romanovia Indu	ustrial Park Pvt.Ltd.	Kent Residential a	and Industrial Park LLP					
Project Images	TVS Warehouse	Nittsu Logistics Warehouse	SMGPL	Dormitory					
Ownership	50:50 Joint Venture between Nila Infras	tructures Limited and the Kataria Group ( a pro	ominent business house having major inter	ests in automobile dealership and logistics)					
Legal status	The entity is bonafide industrial user of project.	land and eligible to obtain permission under	Gujarat Tenancy and Agriculture Land Act(6	63 AA), can allot the plot/shed to industrial					
Regional Infrastructure	<ul> <li>Strategically located around 60-65 l</li> <li>Within the DMIC influence regions,</li> </ul>	, thus adding to the advantage of being the indu excellent connectivity to North, East & South In							
Infrastructure provision	Internal roads, water distribution network, sewerage network, drainage treatment, effluent treatment, power distribution network, communication network, etc.								
Mode of ownership proposed to be transferred									
Update on Industrial park	These JVs are constructing total abore established/highrated corporate clier	out 1.0 million sq feet bua comprising warehous nts.	se, dormitory, commercial center, etc. on Bui	ilt-To-Suit and/or Ready-To-Shift basis for the					
Industrial park approval	Received		Received						
Master plan approval	Received Conceptualized by VMS, a renowned fi	firm	Residential/Commercial:	Received for 10 acres Rest under conceptualization					
muster plan approval	conceptualized by vivio, a renowned in		Industrial:	Post TP finalization					
Proposed development plan	Industrial park-land available in requisite measure and dimensions with built-to suit plan option  Industrial park-land available in requisite measure and dimensions with built-to-suit option  Residential development: 1/2/3 BHK, apartments, bungalows, dormitory  Commercial development: Shopping complex, Hotel, Food Plaza, Multiplex,  Hospital, School, etc.								
Status	Already operational		5 Dormitories already operational, San	nple house ready for residential scheme					
Existing clients	TVS Logistics Services Ltd. (60,350 sq. ft.), and Suzuki Motors Gujarat Pvt Ltd for a 208,250 sq. ft. BUA dormitories for 2,906 employees on Built-to-Suit Basis								

NA

# Way Forward – Infrastructure





- Affordable Housing has been granted "Infrastructure" status, serving as a stimulus to the segment.
- Central Government has targeted the construction of 10 Mn houses per annum with demand growing at 6-7 Mn per year due to population growth and nuclearisation of families.
- Potential addressable market may rise 4x in 7 years.
- In-situ rehabilitation of the slums situated on public land in urban areas of Gujarat and Rajasthan.
- Smart Cities Mission for the development of 100 cities all over the country, making them citizen friendly and sustainable.
- CUI opportunities across transportation infrastructure, sewerage, waste management, and other social infrastructure.



# Income Statement – Standalone (IND-AS)



Particulars (INR Mn)	FY2018	FY2019	9M-FY20
Income from Operations	2,143	2,258	1,662
Operating Expenses	1,763	1,878	1,423
EBITDA	380	380	239
EBITDA Margin (%)	17.73%	16.83%	14.38%
Finance Cost	111	130	123
Depreciation	17	19	13
Other Income	73	83	83
Profit Before Tax	325	314	186
Taxation	100	92	37
Profit After Tax	225	222	149
PAT Margin (%)	10.15%	9.48%	8.54%
Other Comprehensive Income	(1)	2	-
Total Comprehensive Income	224	224	149
Diluted EPS (INR)	0.57	0.56	0.37

# Balance Sheet – Standalone (IND-AS)



EQUITIES & LIABILITIES (INR Mn)	FY2018	FY2019	H1-FY20	ASSETS (INR Mn)	FY2018	FY2019	H1-FY20
Shareholder Funds	1,078	1,250	1,354	Non Current Assets	1,058	1,103	1,350
(A) Equity Share Capital	394	394	394	(A) Property, Plant and Equipment	90	73	67
(B) Other Equity	684	856	960	(B) Investment Properties	250	244	242
				(C) Financial assets			
Non-current Liabilities	726	1,014	1,249	(i) Investment	129	155	159
(A) Financial Liabilities				(ii) Loans	515	597	850
(i) Borrowings	608	886	1,156	(iii) Other financial Assets	73	33	30
(ii) Other Financial Liabilities	9	21	1	(D) Other Tax Assets	1	1	2
(B) Provisions	11	7	7				
(C) Deferred Tax Liabilities (net)	98	100	85				
<b>Current Liabilities</b>	1,028	993	1,365	<b>Current Assets</b>	1,774	2,154	2,618
(A) Financial Liabilities				(A)Inventories	637	745	761
(i) Borrowings	66	185	167	(B) Financial assets			
(ii) Due to others	409	464	484	(i) Trade Receivables	347	340	398
(iii) Other Financial Liabilities	373	156	158	(ii) Cash & cash equivalents	13	8	1
(B) Other Current Liabilities	151	179	546	(iii) Bank Balances other than above	53	63	68
(C) Provisions	4	7	10	(iv) Loans	123	2	43
(D) Current Tax Liabilities (Net)	25	2	-	(C) Other Current Assets	601	996	1,347
GRAND TOTAL - EQUITIES & LIABILITES	2,832	3,257	3,968	GRAND TOTAL – ASSETS	2,832	3,257	3,968

# Income Statement – Consolidated (IND-AS)



Income Statement (INR Mn)	FY2018	FY2019	9M-FY20
Income from Operations	2,022	2,138	1,615
Total Expenses	1,665	1,779	1,381
EBITDA	357	359	234
EBITDA Margin	17.66%	16.79%	14.49%
Finance Cost	111	130	123
Depreciation	17	19	13
Other Income	55	60	76
Share in profit of joint venture and associate	6	10	8
PBT	290	280	182
Tax	90	80	37
Profit after tax	200	200	145
PAT Margin	9.63%	9.35%	8.57%
Other Comprehensive Income	(1)	3	-
Total Comprehensive Income	199	203	145
Diluted EPS (INR)	0.51	0.51	0.36

# Balance Sheet – Consolidated (IND-AS)

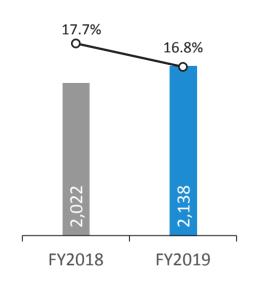


EQUITIES & LIABILITIES (INR Mn)	FY2018	FY2019	H1-FY20	ASSETS (INR Mn)	FY2018	FY2019	H1-FY20
Shareholder Funds	1,033	1,184	1,287	Non Current Assets	988	972	1,223
(A) Equity Share Capital	394	394	394	(A) Property, Plant and Equipment	90	73	67
(B) Other Equity	639	790	893	(B) Investment Properties	250	244	242
				(C) Financial assets			
Non-current Liabilities	706	982	1,219	(i) Investment	64	47	71
(A) Financial Liabilities				(ii) Loans	507	570	807
(i) Borrowings	608	886	1,156	(iii) Other financial Assets	76	37	34
(ii) Other Financial Liabilities	9	21	1	(D) Other Tax Assets	1	1	2
(B) Provisions	11	7	7				
(C) Deferred Tax Liabilities (net)	78	68	55				
<b>Current Liabilities</b>	1,028	996	1,397	<b>Current Assets</b>	1,779	2,190	2,680
(A) Financial Liabilities				(A)Inventories	640	800	819
(i) Borrowings	66	185	167	(B) Financial assets			
(ii) Due to others	409	464	484	(i) Trade Receivables	348	318	398
(iii) Other Financial Liabilities	373	156	158	(ii) Cash & cash equivalents	13	8	1
(B) Other Current Liabilities	151	182	578	(iii) Bank Balances other than above	53	62	68
(C) Provisions	4	7	10	(iv) Loans	123	2	43
(D) Current Tax Liabilities (Net)	25	2	-	(C) Other Current Assets	602	1,000	1,351
GRAND TOTAL - EQUITIES & LIABILITES	2,767	3,162	3,903	GRAND TOTAL – ASSETS	2,767	3,162	3,903

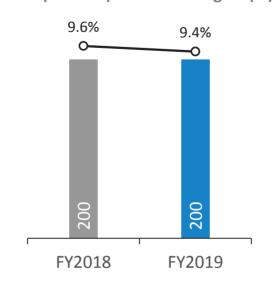
# Consolidated Financial Performance (IND-AS)



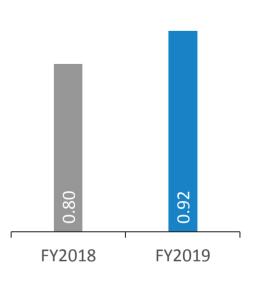
Revenue (INR Mn) and EBITDA Margin (%)



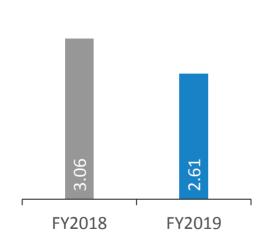
PAT (INR Mn) and PAT Margins (%)



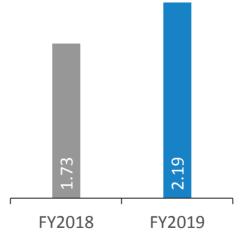
**Debt to Equity Ratio** 



**Interest Coverage Ratio** 



**Current Ratio** 



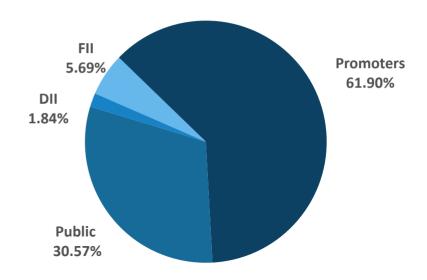


# **Capital Market Information**



Price Data as on 31st December, 2019	
CMP	4.25
No. of Shares (Mn)	393.8
M.Cap (INR Mn)	1,674.0
Free Float (%)	38.1%
Free Float (Mn)	645.3
52 week H/L	10.05/3.71
Avg Total Vol. ('000)	476.3
Avg Net Turnover (Mn)	3.3

### Shareholding Pattern as on 31st December, 2019



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