

#### VARDHMAN SPECIAL STEELS LIMITED

CHANDIGARH ROAD LUDHIANA-141010, PUNJAB T: +91-161-2228943-48 F: +91-161-2601048, 2222616, 2601040 E: secretarial.lud@vardhman.com

#### Ref. VSSL:SCY:NOV:2022-23

Dated: 02.11.2022

BSE Limited,	
New Trading Ring,	F
Rotunda Building, P.J. Towers,	E
Dalal Street, MUMBAI-400001.	1
Scrip Code: 534392	5

The National Stock Exchange of India Ltd, Exchange Plaza, Bandra-Kurla Complex, Bandra (East), MUMBAI-400 051 Scrip Code: VSSL

# SUB: COMPLIANCE OF REGULATION 30 OF THE SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIRMENTS) REGULATIONS, 2015.

Dear Sir,

Pursuant to the provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith Investor Presentation on financial results of the Company for the quarter/ half-year ended 30<sup>th</sup> September, 2022.

Kindly take the same on record.

Thanking you,

Yours faithfully, For VARDHMAN SPECIAL STEELS LIMITED

(SONAM TANEJA) COMPANY SECRETARY

YARNS | FABRICS | THREADS | GARMENTS | FIBRES | STEELS

PAN NO.: AADCV4812B CIN: L27100PB2010PLC033930 WWW.VARDHMANSTEEL.COM



# Vardhman Special Steels Limited Result Update Presentation Q2 & H1 FY23

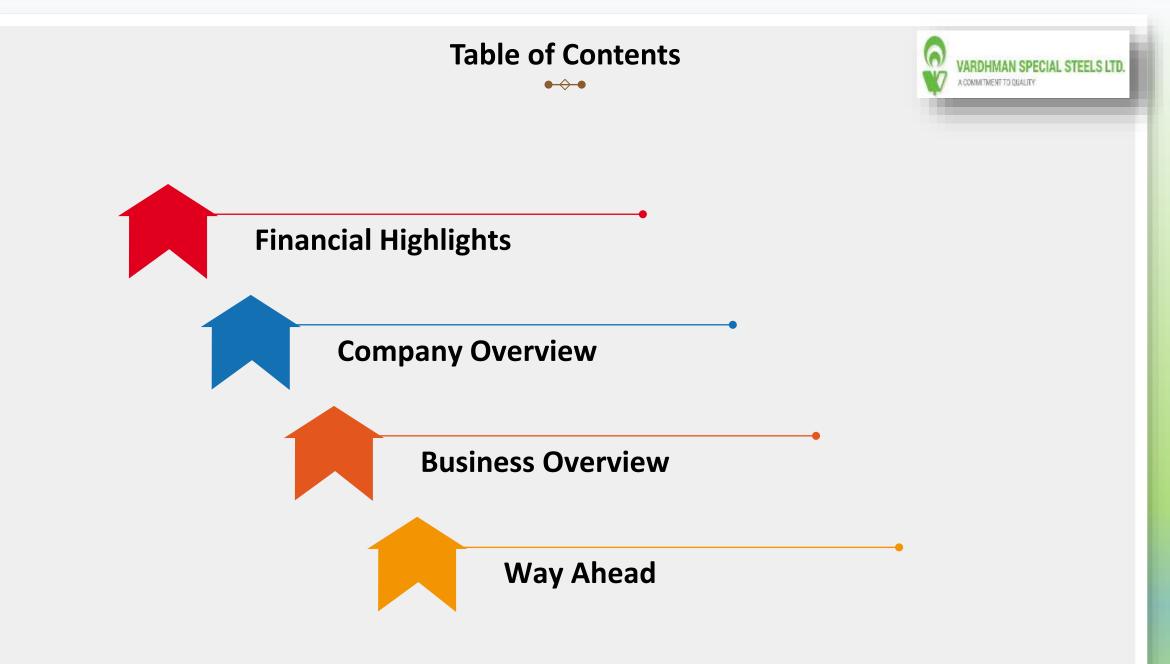
# Disclaimer



This presentation has been prepared by Vardhman Special Steels Limited (the "Company") solely for information purposes and does not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment what so ever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.





# Management's Message





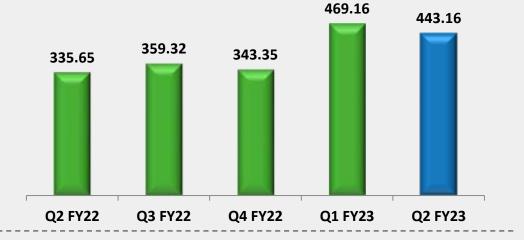
#### Commenting on the results Mr. Sachit Jain, Vice Chairman and Managing Director said –

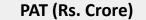
"The Q2 FY23 performance has been in line with our expectations. While raw material prices continued to fluctuate which affected our margins, we did witness higher volumes year-on-year during this quarter and for the half year, indicating an uptick in demand. Realization per ton has also improved year-on-year as we have gradually been passing on the raw material price hike to customers.

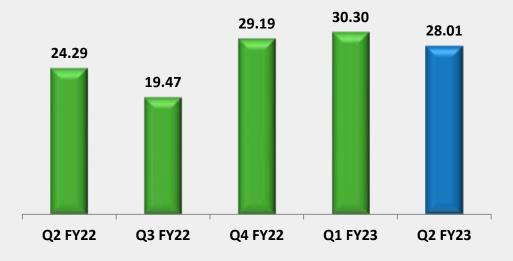
For Q2 FY23, we reported revenue from operations of Rs. 443.16 crore, growing 32.03% year-onyear. The EBITDA stood at Rs. 49.05 crore while PAT was Rs. 28.01 crore, having grown 15.31% year-on-year. In the half year ended 30th September 2022, our revenue from operations and PAT grew 37.03% and 11.94% YoY, supported by higher volumes and realizations.

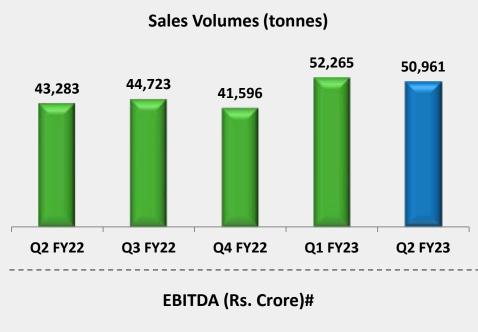
I would like to express my gratitude towards the entire team of Vardhman and our customers, suppliers, Banks and the Government for their cooperation and support. We continuously strive to keep up the momentum of efforts and hard work and keep performing as per stated targets."

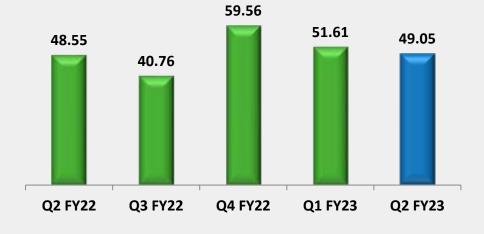
# Financial Highlights - Quarterly











#EBITDA is including Other Income

## Financial Highlights – Q2 FY23

 $\bullet \rightarrow \bullet$ 



INR Crore	Q2 FY23	Q2 FY22	Y-o-Y %	Q1 FY23
Revenue From Operations	443.16	335.65	32.03%	469.16
Other Income	14.20	2.74		5.91
Total Income	457.37	338.39		475.08
Cost of Materials Consumed	295.36	234.53		292.01
Purchases of Stocks	0.00	0.25		0.00
Changes In Inventory	(11.16)	(47.52)		18.32
Raw Material Expenses	284.21	187.25		310.33
Employee Expenses	22.33	20.65		21.92
Power & Fuel	45.46	37.24		41.97
Other Expenses	56.32	44.71		49.24
Total Expenditure	408.31	289.85		423.46
EBITDA	49.05	48.55	1.05%	51.61
Depreciation	7.03	6.71		6.92
Interest / Finance Cost	4.46	4.57		4.07
PBT	37.56	37.27	0.78%	40.63
Тах	9.55	12.98		10.33
PAT	28.01	24.29	15.31%	30.30
Basic EPS in Rs.	6.90	6.00	15.00%	7.47

- Q1 FY23 volumes stood at 50,961 tonnes
- Increase in Revenue from Operations of 32.03% - this growth is mainly due to higher sales volumes coupled with better realizations
- Gross Profit Margins decreased mainly due to increase in Raw Material prices
- EBITDA (including other income) per ton for this quarter – Rs. 9,626

7

### Financial Highlights – H1 FY23

●◆●

INR Crore	H1 FY23	H1 FY22	Y-o-Y %
Revenue From Operations*	912.33	665.79	37.03%
Other Income	20.11	5.38	
Total Income	932.44	671.17	
Cost of Materials Consumed	587.37	461.81	
Purchases of Stocks	0.00	0.54	
Changes In Inventory	7.17	(93.30)	
Raw Material Expenses	594.53	369.06	
Employee Expenses	44.25	39.33	
Power & Fuel	87.43	73.67	
Other Expenses	105.56	86.85	
Total Expenditure	831.77	568.92	
EBITDA	100.67	102.25	(1.55%)
Depreciation	13.95	13.33	
Interest / Finance Cost	8.53	8.97	
PBT	78.19	79.96	(2.21%)
Тах	19.88	27.87	
PAT	58.31	52.09	11.94%
Basic EPS in Rs.	14.37	12.86	11.74%

A COMMITMENT TO DUALITY

 Volumes for half year stood at 1,03,225 tonnes
 YoY growth of 18.67%

 Increase in Revenue from Operations mainly on account of higher sales volumes coupled with better realizations

• Decline in EBITDA (including other income) mainly on account of higher raw material prices

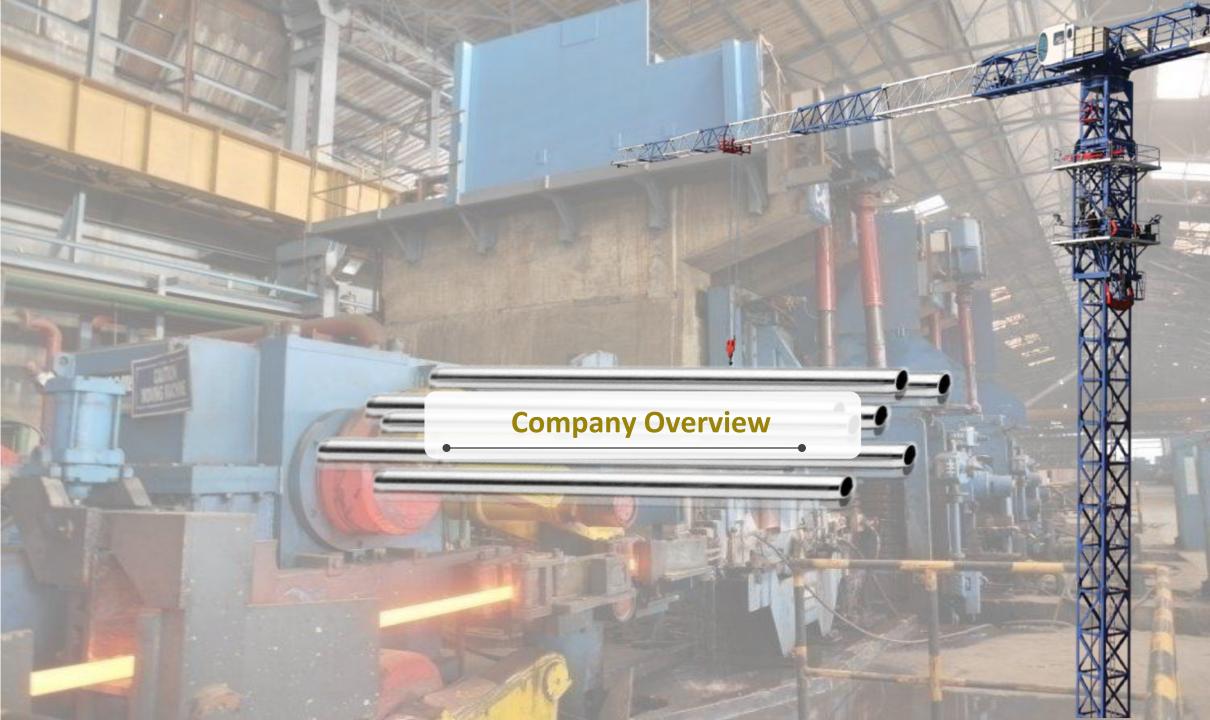
\* Includes sale of billets and traded goods;

# **Balance Sheet Highlights**





INR Crore	As on 30 <sup>th</sup> Sept'22	As on 31 <sup>st</sup> Mar'22	INR Crore	As on 30 <sup>th</sup> Sept'22	As on 31 <sup>st</sup> Mar'22
Equity	599.48	554.96	Non-Current Assets	330.56	324.15
Equity Share Capital	40.56	40.56	Property Plant & Equipment	280.33	288.22
Other Equity	558.92	514.40	Capital work in progress	22.97	12.88
Non-current Liabilities	79.96	103.04	Other Intangible Assets	0.06	0.08
Financial Liabilities			Right of Use Asset	0.80	0.86
Borrowing	55.97	78.89	Financial Assets		
Lease Liability	0.85	0.91	Long Term Loans	2.93	2.92
Other Financial Liabilities	0.11	0.11	Other Financial Assets	2.63	2.57
Provisions	1.98	1.81	Deferred Tax Assets (Net)	0.00	0.00
Deferred Tax Liabilities (net)	20.60	20.85	Income Tax Assets (Net)	0.32	0.32
Other Non-Current Liabilities	0.45	0.46	Other Non-Current Assets	20.52	16.31
Current Liabilities	361.16	262.88	Current Assets	710.03	596.73
Financial Liabilities			Inventories	320.00	304.32
Borrowings	96.44	82.03	Financial Assets		
Lease Liabilities	0.15	0.14	Investments	15.40	15.40
Trade Payables			Trade Receivables	319.18	221.86
Total O/s dues of Micro, Small Ent	3.63	2.07	Cash & Cash Equivalents	11.85	0.27
Total O/s other Than Above	204.48	145.41	Other Bank Balance	0.02	15.71
Other Financial Liabilities	36.02	19.77	Loans	1.85	1.52
Provisions	0.41	0.27	Other Financial Assets	13.38	2.07
Other Current Liabilities	12.55	8.99	Assets Held for Sale	0.00	0.00
Current Tax Liability (Net)	7.49	4.21	Other Current Assets	28.34	35.58
Total Equity & Liabilities	1040.60	920.88	Total Assets	1040.60	920.88



# About Us

#### Amongst India's Leading Steel Bar Producers for Automotive Applications

- Incorporated in May 2010
- Headquartered in Ludhiana, Punjab
- Caters to sectors such as Engineering, Automotive, Tractor, Bearing and Allied Industries

#### **Specialized Product offerings –**

 Steel Bars and Rods and Bright Bars of various categories of Special & Alloy Steels

# 200+ Reputed and long-term customers

 Toyota, Hero Moto Corp, Caterpillar, Hino Motors, Maruti, Bajaj and Hyundai, among others

#### **Experienced Management Team**

- Significant experience in Steel Industry
- Long term vision and proven ability to achieve long term goals for Company
- Strategic alliance with Aichi Steel Corporation



# State-of- art manufacturing facilities

- Cutting-edge manufacturing technology
- Manufacturing Capacity
  - Billets 2,00,000 MTPA
  - Rolled Bars 2,00,000 MTPA
- Strong Domestic & International Customer Base for forging applications
  - Thailand, Taiwan, Turkey, Russia, Germany and Spain

# Quality Standards, Assurance & Certifications

 ISO 14001:2004; OHSAS 18001:2007; ISO 9001:2008; ISO/TS 16949:2009

# Journey So Far



#### What We were...

- 1973 Started as Oswal Steels - 50,000 TPA capacity of special & alloy steels
- 1986 Acquired Mohta Alloys with capacity of 1,00,000 TPA
- 1995 Installed modern Steel Melting Shop with Electromagnetic Stirrer
- 2000 Commissioned
   Vacuum Degassing System
- 2001 Strengthened product portfolio – added Bright Bar Facility
- 2010 Independent identity under Vardhman Group

1973-2011

- 2012 Listed on BSE & NSE
- 2013 Installed fully automatic rolling mill with capacity of 1,50,000 TPA & Magnaflux leakage testing system (Dr. Foerster Germany), and Ultrasonic Testing from (Olympus, Canada)
   July 2015 – Installed Fume Extraction system
- Aug 2015 Increased Bright bars capacity to 36,000 TPA & 1,80,000 TPA for Hot Rolled

2012 - 2015

- Dec 2016 Upgraded transformer & allied equipment to reduce melting time & resulting in SMS capacity to 1,65,000 TPA
- April 2017 Rights Issue of Rs 67.85 Cr.
- Oct 2017 Purchased
   ~8 acres of adjoining land for Rs. 36 Cr.

- Feb. 2018 QIP of Rs 50 Cr.
- June 2018 CRISIL upgraded credit rating
- August 2018 Change in Statutory Auditors to M/s B. S. R. & Co. LLP
- Feb 2019 Fortified Board of Directors
   -one Independent Woman Director
   and one Additional Director appointed
- Sept 2019 Replacement of electric arc furnace and other related activities
- Nov 2019 Signs Technical Assistance Agreement with Aichi Steel
  - Corporation Issuance of equity shares on preferential basis worth Rs. 50 Cr.
- Appointed Additional Director as representative of Aichi Steel Corporation
- July 2021 Received environmental clearance for capacity expansion

2016 - 2017

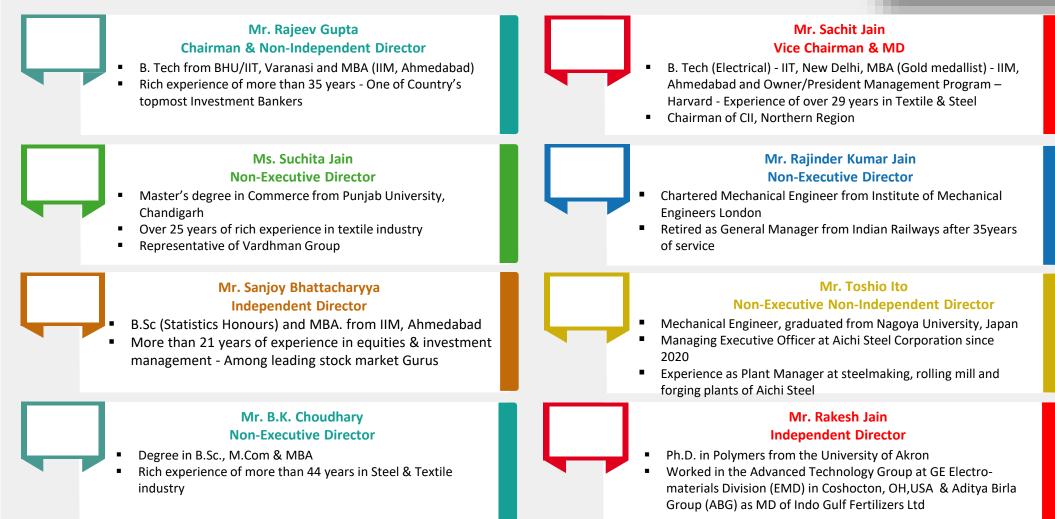
2018 – Till Date

.... Transforming into one of India's leading steel bar producers

### Strong Experienced Board of Directors contd...

 $\bullet \rightarrow \bullet$ 





### Strong Experienced Board of Directors contd...





#### Ms. Shubhra Bhattacharya Independent Director

- Bachelor's degree in Mathematics and MBA from Xavier's Labor Relations Institute
- More than 25 years of experience in Human Resource Management

#### Mr. Raghav Chandra Independent Director

- B.Sc (Hons.); M.Sc in Mathematics; Master's in Public Administration, Harvard University
- Addt'l Secretary & Financial Advisor various Ministries; Chairman - NHAI; CMD - Indian Highway Mngt Co. Ltd.; CEO -MP Housing Board; MD- MP SIDC; Chairman SEZ

#### Mrs. Vidya Shah

#### Independent Director

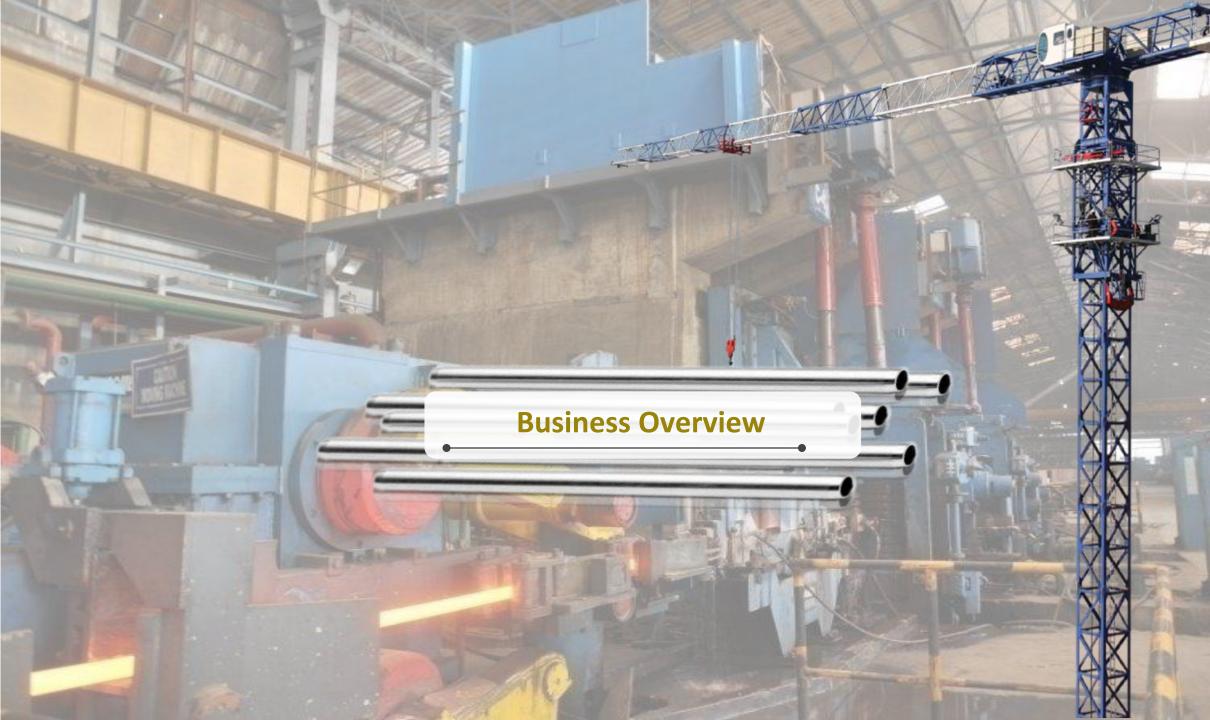
- MBA from the Indian Institute of Management, Ahmedabad
- 11 years of career in field of investment banking ICICI, Peregrine and NM Rothschild
- She is Non-Executive Director of Edelweiss Financial Services Ltd. and Executive Chairperson of EdelGive Foundation
- Recognised as India's Top 100 Women in Finance by Association of International Wealth Management of India (AIWMI) 2019

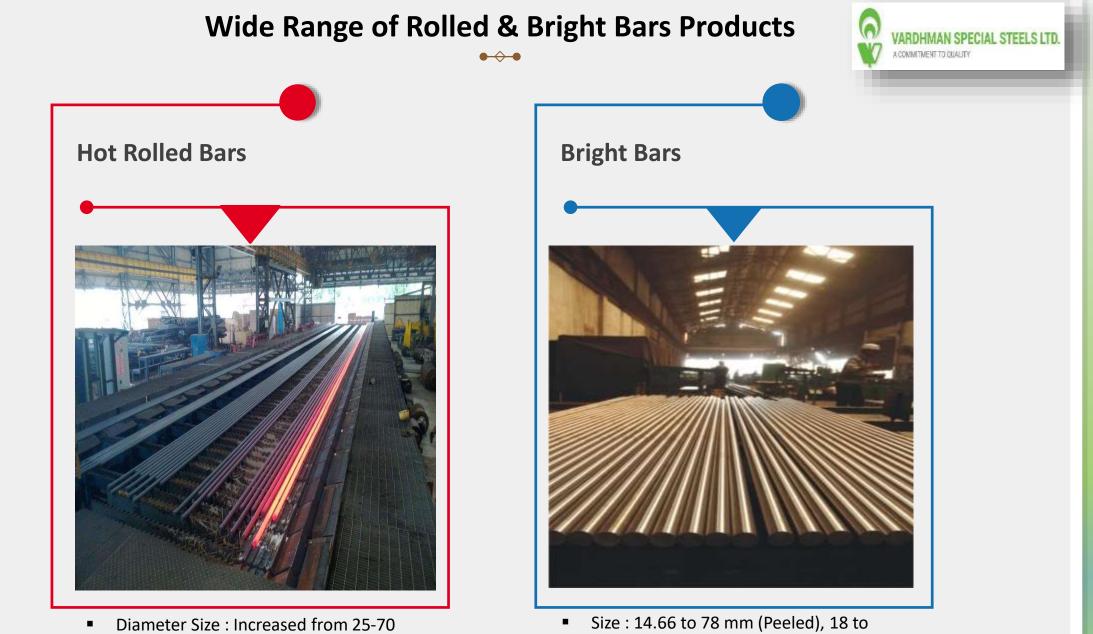
#### Mr. Suman Chatterjee Independent Director

- Graduation in B.Sc. Economics from Presidency College, Kolkata
   Holds post graduate diploma in Business Management from Indian Institute of Management, Ahmedabad
- Over 30 years of experience in Multiple Leadership roles worked in sales & marketing and has led businesses for Levi Strauss and SC Johnson in India

#### Mr. Rajendar Kumar Rewari Executive Director

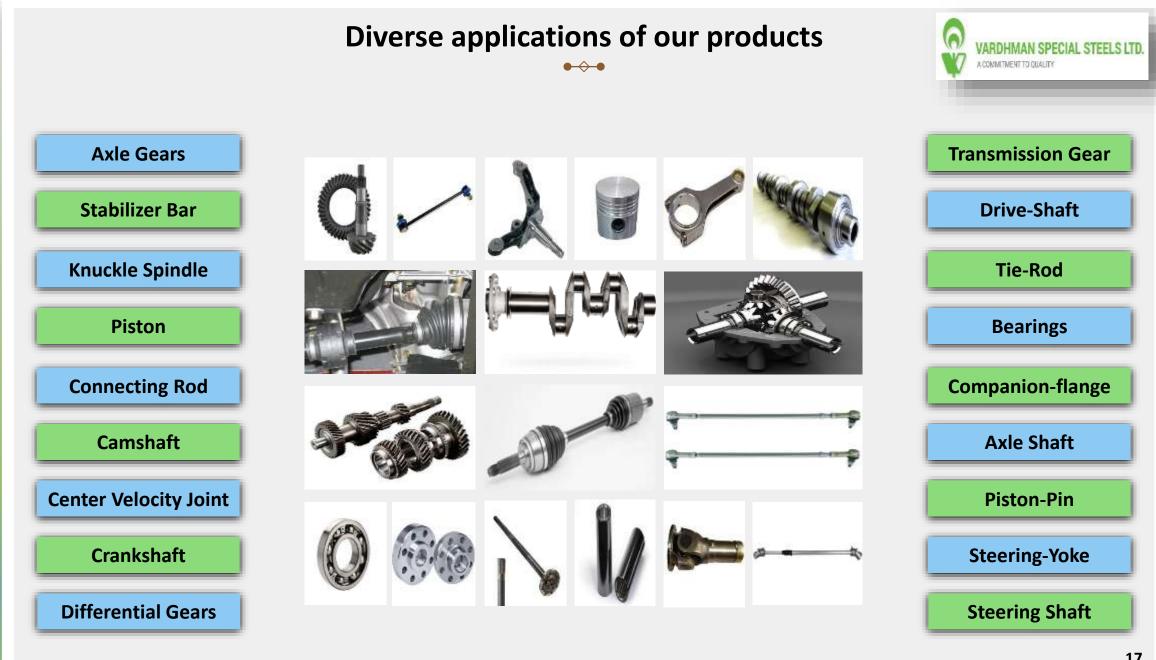
- B. Sc. from Punjabi University, Patiala and LLB & Post Graduation diploma from Kurukshetra University
- More than 30 years of experience in manufacturing sector
- More than 10 years of experience as Managing Director of Morarjee Textiles Limited
- He has long track record at Vardhman Group in various key positions





55.25 mm (Drawn)

 Diameter Size : Increased from 25-70 MM in 2012 to 16-120 MM



### **State-of-art Manufacturing facilities**



### **Steel Melting Shop**

- Annual Capacity : 2,00,000 TPA
- 30 MT Ultra High Power (UHP) Eccentric Bottom Tapping (EBT Type)
- Fully automated continuous feeding system for DRI & other raw materials
- Automatic lance manipulator for oxygen and coke injection
- Electrode regulation system Melt Controller
- CELOX for active oxygen measurement (Electronite)



### **Rolling Mill**

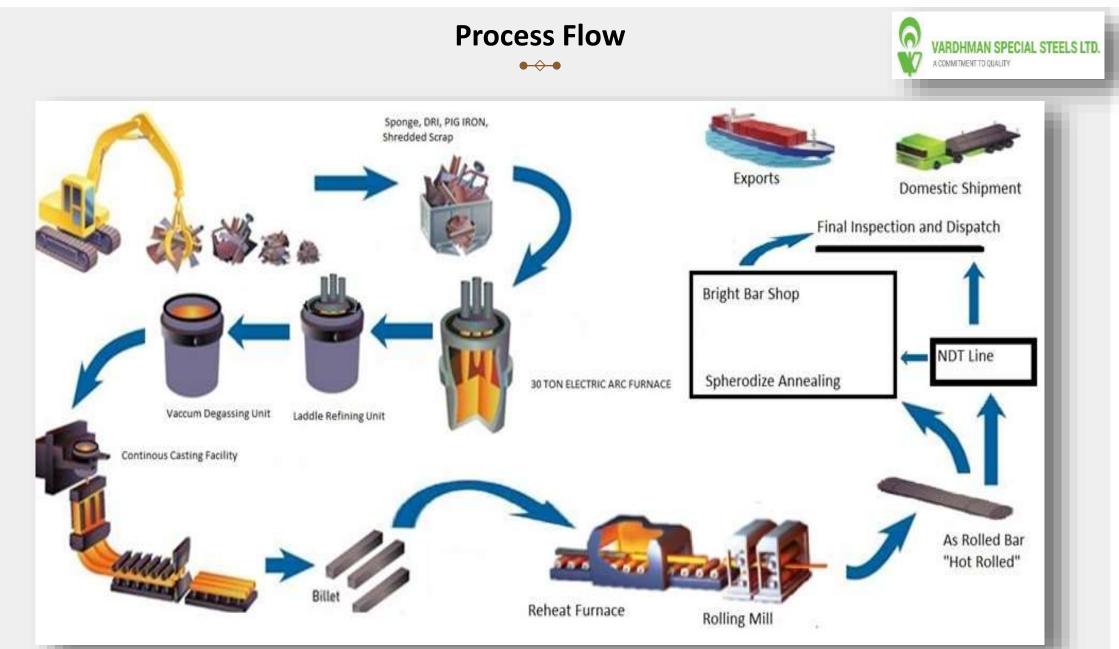
- Annual Capacity : 2,00,000 TPA
- Rolling Mill installed in 2013-14
- Mill with complete automation
- 33 TPH "Walking" Hearth Type Reheating Furnace
- Reversible 2 high shift able stand with Bar Manipulator
- 10 Continuous Stands in Horizontal & Vertical configuration
- Online Dimensional Measurements
- Rack Type Cooling bed designed for better straightness & Hardness levels
- Abrasive Cutter



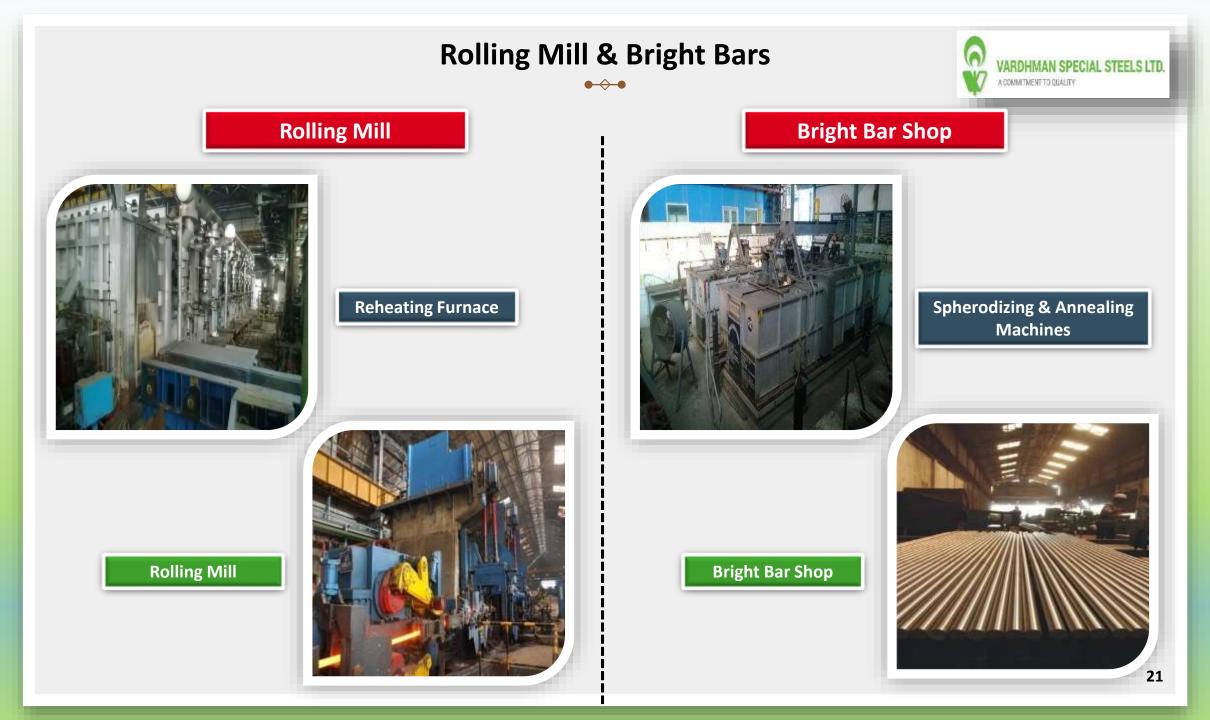


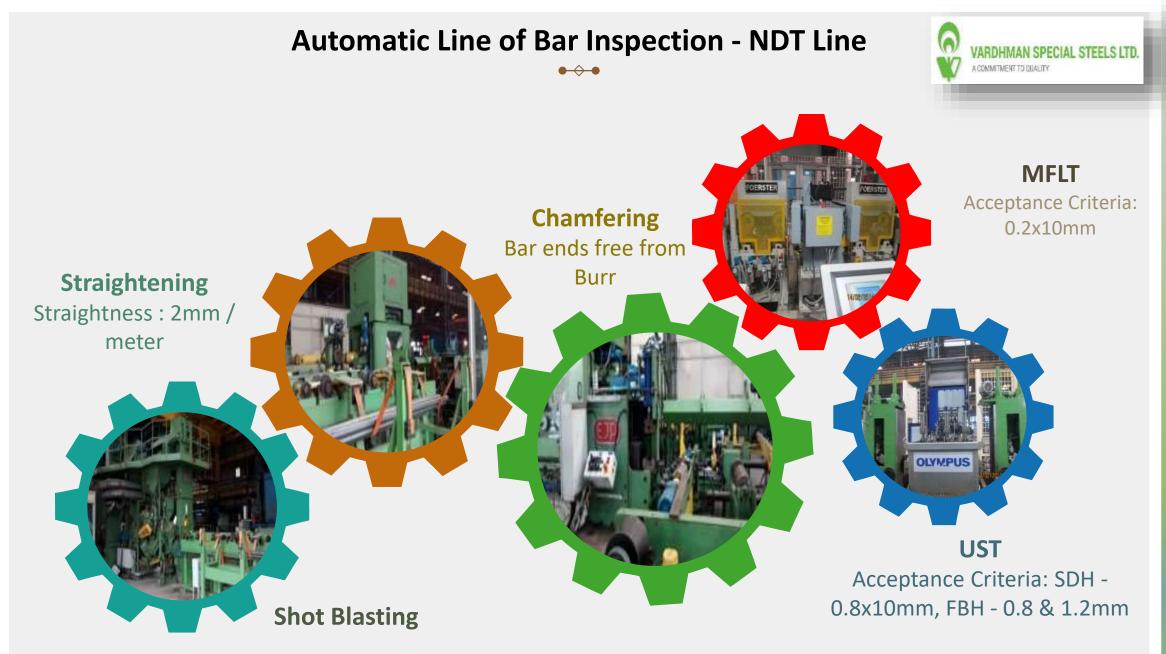
#### **Bright Bars**

- Annual Capacity : 48,000 TPA
- Bar Peeling & Centreless Grinding
  - Straightening
  - Peeling
  - Cold drawing
  - Polishing
  - Centreless grinding
  - Full length bar Magnetic Particle Inspection
  - High Speed Band Saws
  - Circular Saw Cut to Length Steel









# Best in class R&D Facility

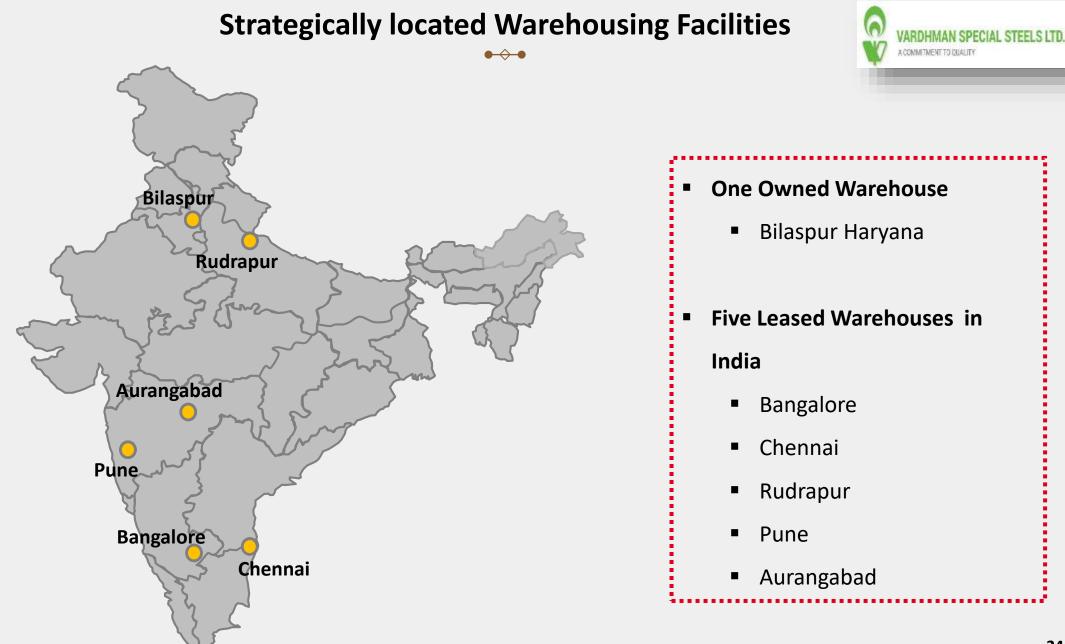


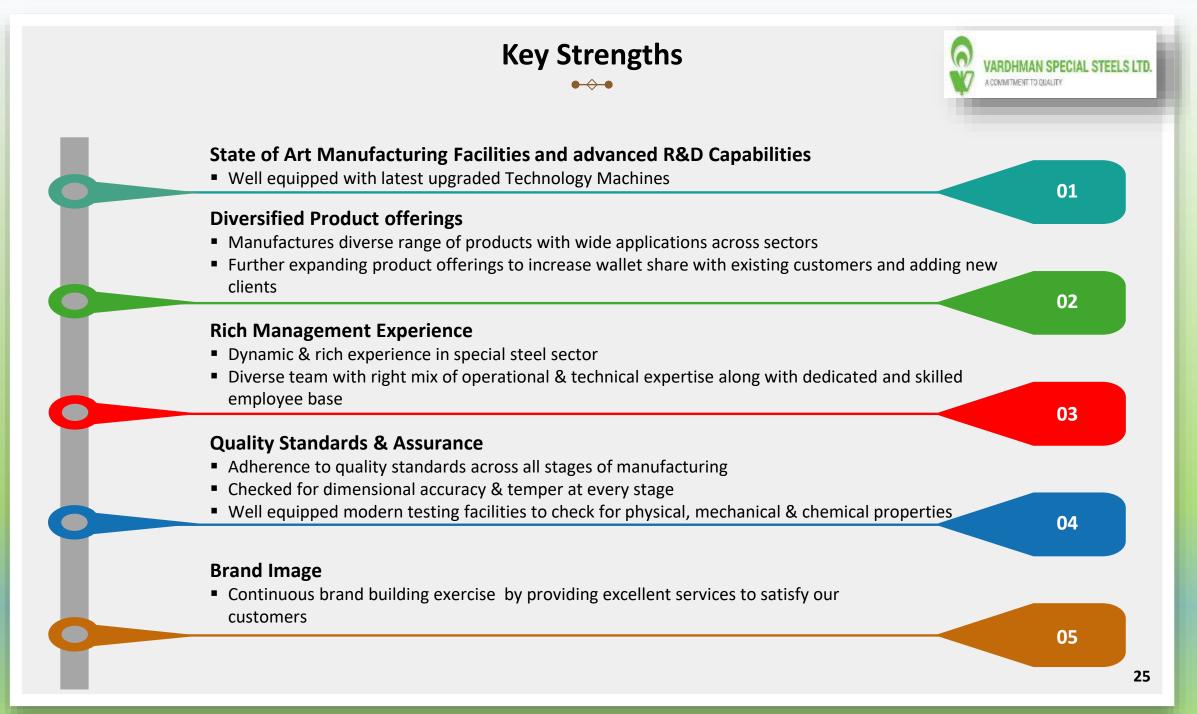
- **Spectrometer** : ARL 4460:1454 for Chemical Analysis. Can check 32 different elements
- CS 230 : Analyzer for Carbon & Sulfur content in steel
- LECO gas analyzer TC 600 H<sub>2</sub>, N<sub>2</sub>, O<sub>2</sub> Analyzer
- Mobile Spectro and XRF for Mix up Testing of Bars
- Mechanical and Metallurgical Testing Lab
  - Rockwell Hardness Tester
  - Impact Testing Machine (Material Toughness)
- Metallurgical Microscope with Image Analyzer
  - Carl Zeis microscope with maximum magnification of 1000x
  - Olympus microscope with maximum magnification of 2000x
- RADLAB-1 GAMMA RAY Spectrometer

- For Testing Steel Samples for Radiological Content
- Can identify different types of Isotopes present in Steel Sample and show Results in Bq/gm
- Samples Radiological content can be certified with 300 Second scan in RadLab "Well"
- XRF Spectrometer Higher range & All input/ output material can be checked and chemically analysed

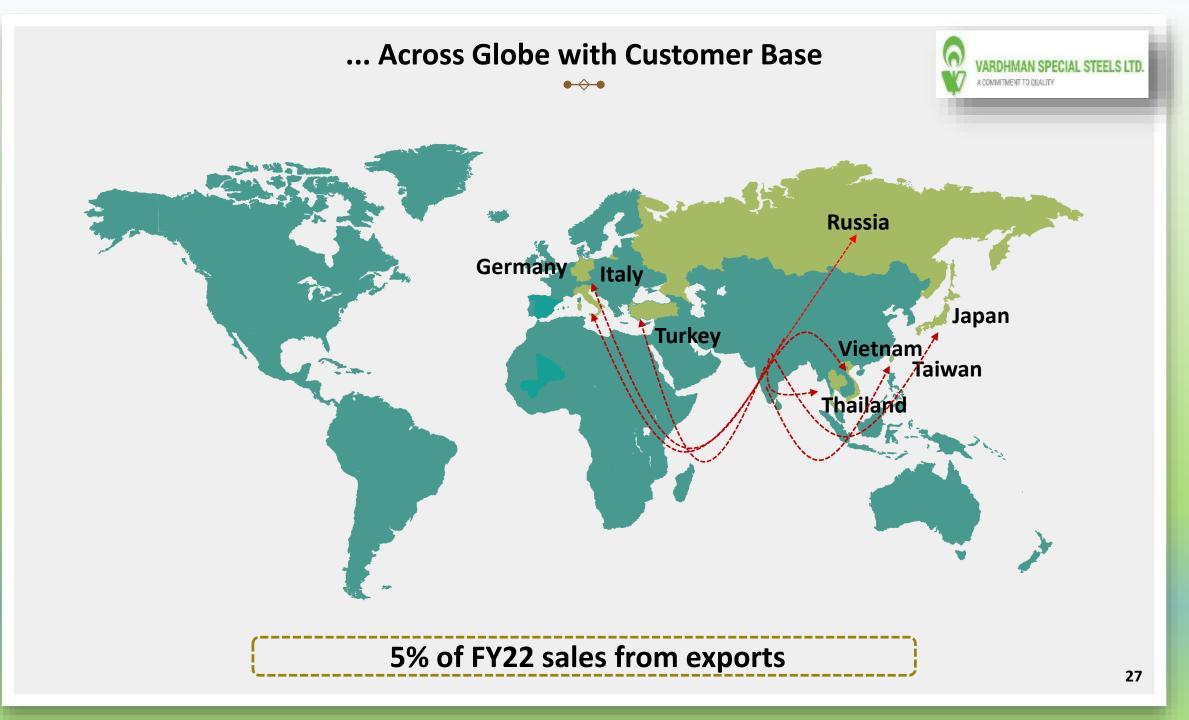


...ensuring highest levels of quality and compliance <sup>23</sup>











# Investing in Our Real Assets





### **Centre for Creative Leadership**

- CCL US based Organisation offers leadership programs across 160 countries, FT top10 in executive education with 500K alumni over 50 years
- Customized leadership training for 12 senior management



#### 'Manav Vikas Kendra'

- Training programs functional, attitudinal, skill development, quality – across all levels of employees
- Specialized & customized programs



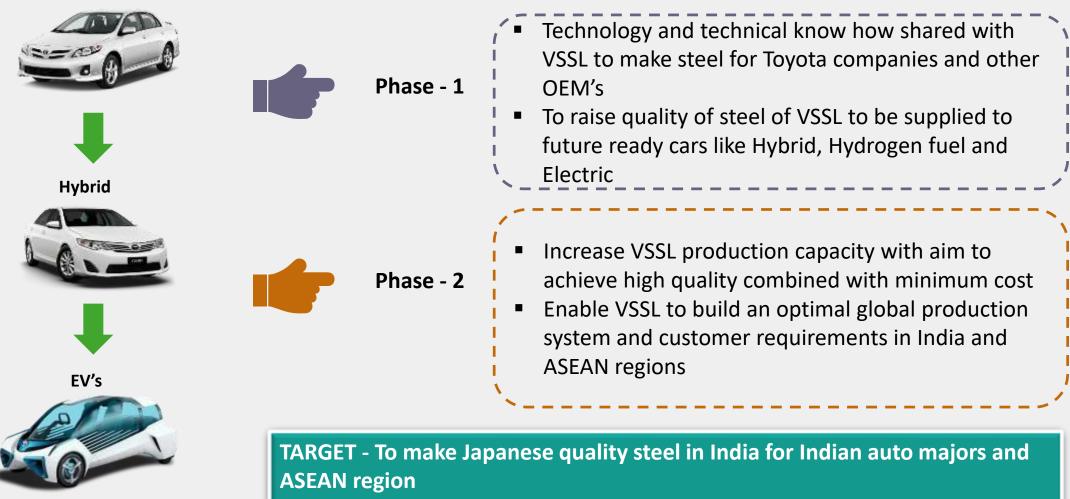
#### 'EKLAVYA - B.Sc. to B. Tech.'

- New Initiative undertaken
- Formalized training programs that focus on technical knowledge, enhance skill sets and productive efficiencies of personnel

# VSSL entered a strategic alliance with Aichi Steel Corporation (ASC) Japan. (Main material maker for Toyota)



Gasoline



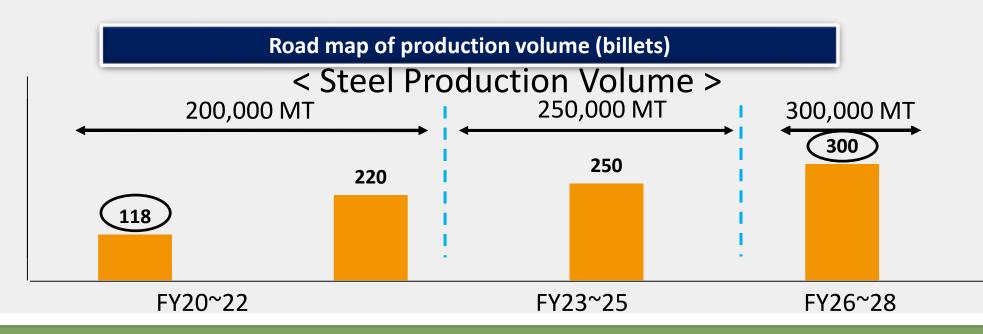
To reduce manufacturing costs by reducing and the eliminating waste

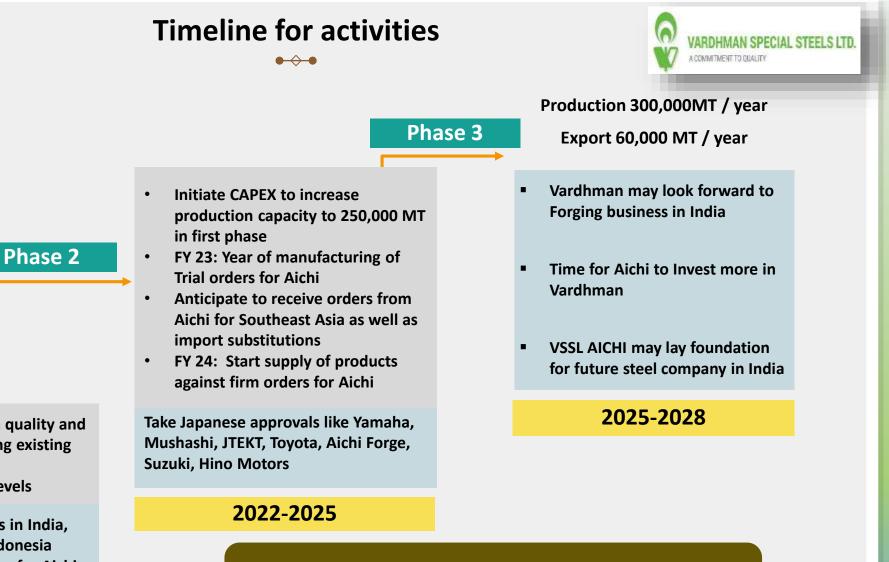
## What advantage for VSSL after alliance with Aichi



#### **Possibilities**

- Future Ready products Patent steel grades developed for special application in EV's, hybrid and conventional cars
- Own In House R&D Toyota Car Company takes input from Aichi on special steel to be developed car parts. It means we can
  target more approvals for VSSL in Maruti Suzuki and Toyota
- More customers for Vardhman in India and ASEAN region
- Export expected to increase from current 1% in FY 2021 to expected 20% 25% by FY 25
- Ministry of Environment grants Environmental Clearance for expansion from 2,00,000 MT per annum to 2,80,000 MT per annum of rolled capacity
- Forward Integration of VSSL into specialised Forging plant in India





### Goal 2030 – VSSL to emerge as #1 Special Steels' Manufacturer in India

#### Phase 1

- Continuous improvement in quality and productivity by strengthening existing procedures
- Focus on Improving safety levels
- Start marketing to customers in India, Thailand, Philippines and Indonesia
- FY 2021-22 Year of Sampling for Aichi

### 2019-2022

# **ESG Initiatives**

#### **Environment:**

- Committed towards a cleaner, greener and healthier environment by implementing stringent standards & policies for Environment in our unit
- Making steel through Electric Arc Furnace route which is significantly more environment friendly than Blast Furnace route. Most of our competitors are making steel through Blast Furnace route
- In 2015, we installed Secondary Fume Extraction system with an investment of Rs. 12 crores, to capture the dust going into the air. Its annual operational cost is approximately Rs. 5 crores
- On our journey of expanding production capacity from existing 2 lac TPA to 2.80 lac TPA, we are also leaping a step forward in tightening our norms towards environment protection. These include development of Greenbelt of over 33% existing land area, emissions below 30 ppm against 150 ppm followed by most of our competitors, zero liquid discharge and reduction of substantial water extraction even after expansion. Apart from this, we are developing a forest on 5 acres of land owned by Vardhman Textiles Ltd. situated at middle of Focal Point, Ludhiana with a Japanese technique known as "Miyawaki". This will be a unique facility on such a large area for the benefit of environment and society at large. All this will be done with a total capital outlay of over Rs. 30 crores
- We plan to replace Furnace Oil with Natural Gas (being a Greener Fuel), thus reducing load of carbon emissions going into environment
- Trees are planted every year to increase green area in and around our factory. We have planted over 33,000 trees till March 2021 and also undertaken parks and other areas for development
- Focusing on water conservation by recharging water through 7 rainwater harvesting pits in our factory and adopted more than 10 ponds for desilting
- Disposing all types of wastes being generated in our factory through agencies duly approved by the Pollution Control Board

#### Social:

- Support principles of inclusive growth and equitable development through CSR initiatives for sustainable development in core business activities
- We have made several contributions towards:
   (i) Preventive & Promoting Healthcare and Sanitation
   (ii)Towards Environment sustainability
   (iii) For Promoting Education
   (iv) Towards Women Empowerment
  - (v)Towards socially and economically backward groups

# ESG Initiatives



- Have an In-house oxygen generation plants for our captive consumption. During Covid time, we had served the society by supplying oxygen cylinders. During 2nd wave of Covid, we have been able to serve for 50% requirement of oxygen of Ludhiana city
- Employee well being:
  - ✓ We hadn't laid off anyone during Covid time, rather we had paid full salaries to our employees and ensured full payment to our contract workers. Apart from this, we had given timely increments, production incentives and above all distributed one time incentive for the hard work done by the entire team during tough times of Covid
  - ✓ In the current year, we had developed a well-equipped Health Fitness Centre in the campus managed by a professional trainer
  - ✓ We have launched 3 welfare policies in the current year:
    - > Chalo Ghar Bhi Banaye (Housing loan scheme)
    - Main Hoon Naa (Taking care of education of children on unfortunate demise of our employee till graduation irrespective of any College/University)
    - > Vidwaan Bano (Scholarship of Rs. 50,000/- to outstanding children of our employees)
- We are having a strong Women Grievance handling mechanism in place
- We have various unique facilities and schemes for the benefit of employees such as single roof canteen serving same food from Worker to MD, Two full time Doctors posted in the campus, promoting Trekking, Meditation in Vipasana or equivalent, helping to maintain BMI and many more

#### Governance:

- M/S B S R & Co LLP, an affiliate of KPMG, Chartered Accountants are our Statutory Auditors.
- We are led by a strong Board consisting of 11 members out of which 6 are independent directors. The Chairperson is a non-executive independent director. Our Board includes two women directors, out of which one is an independent director.
- Aichi Steel Corporation Japan, main steel supplier to Toyota Group had selected us as their partner and entered a strategic alliance in 2019 along with equity participation in VSSL and have a seat on the Board

