

#### SAMHI Hotels Ltd.

(Formerly known as SAMHI Hotels Private Limited) CIN:

U55101DL2010PLC211816 Regd. Office: Caspia Hotels Delhi, District Centre Crossing, Opp. Galaxy Toyota Outer Ring Road, Outer Ring Rd., Haider Pur, Shalimar Bagh, Delhi-110088. November 08, 2023

#### **BSE Limited Corporate Relationship Department**

Phiroze Jeejeebhoy Towers Dalal Street, Mumbai 400 001 Maharashtra, India Scrip Code: 543984 National Stock Exchange of India Limited

Exchange Plaza, C-1, Block G Bandra Kurla Complex, Bandra (East) Mumbai – 400 051 Scrip Code: SAMHI

#### **Sub:** Investor Presentation for Quarter 2 – FY 24

Dear Sir / Madam,

Please find attached herewith Investor Presentation on the performance of the Company for the Quarter 2 – FY 24.

This information is also being uploaded on the website of the Company i.e. https://www.samhi.co.in/

You are hereby requested to take the above information on record.

Thanking You.

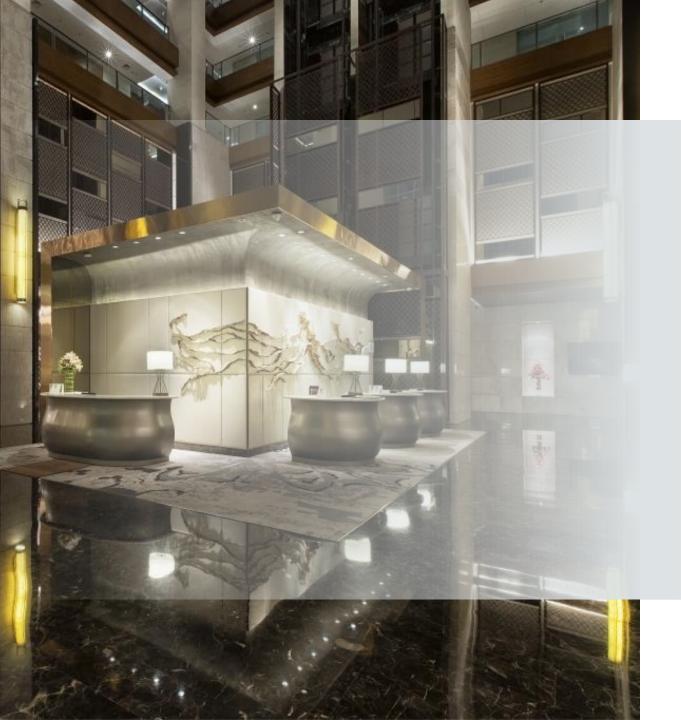
Yours faithfully,

For **SAMHI Hotels Limited** 

Sanjay Jain Senior Director- Corporate Affairs, Company Secretary and Compliance Officer

Correspondence: SAMHI Hotels Ltd. (Formerly known as SAMHI Hotels Private Limited) 14<sup>th</sup> Floor, Building 10C, Cyber City, Phase II, Gurgaon 122002, Haryana, INDIA

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## SAMHI Hotels Ltd

Investor Presentation – Q2FY24



- Demand remains to be strong with continued recovery in airline traffic and absorption of commercial office in key cities
- Our portfolio is well positioned in the right cities with strong brands and at different price points to benefit from the growth in demand
- Reduction in debt will lead to higher free cash flow generation to fund capex and growth
- » Renovation and rebranding of 900+ rooms and addition of 600+ rooms to our portfolio to further enhance financial performance

RevPAR +16.4% YoY

+25.3% yov

+29.8% yoy

Net Debt\* -35.2%



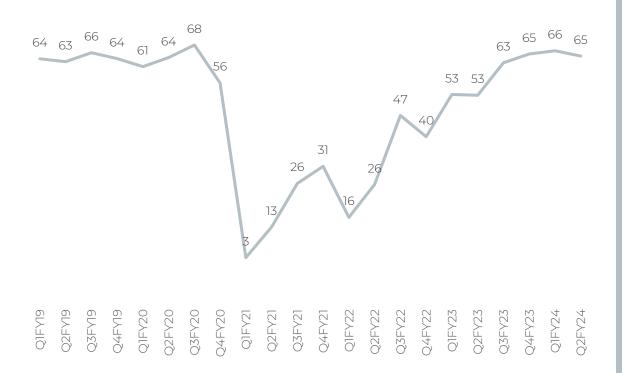




# Macro Dynamics

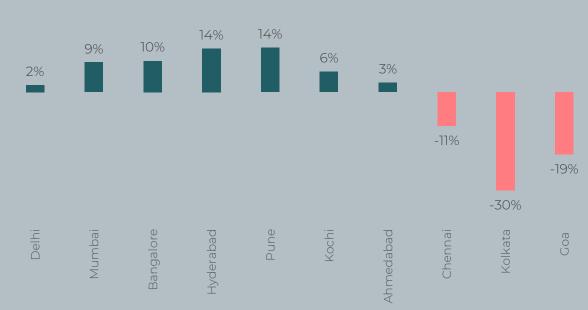
## Travel is recovering fast

#### QoQ airline passenger growth (in mn)



- Total airline traffic during Q2 FY24 has recovered to same levels as pre COVID (FY20); material headroom for growth
- Core office markets driving airline passenger growth; Hyderabad, Pune and Bangalore materially higher than pre COVID
- High potential in other markets as they grow above FY20 volumes in the near future

#### Q2FY24 change over Q2FY20



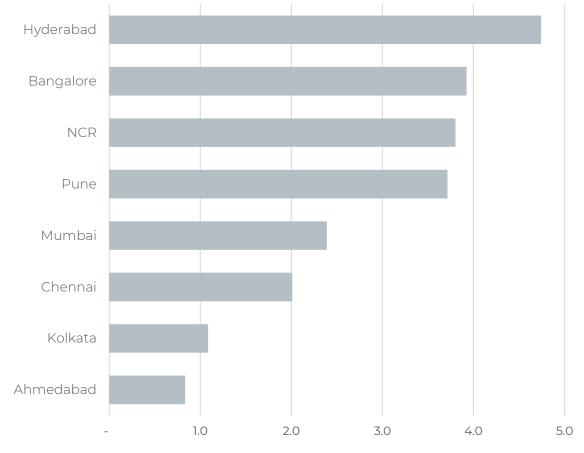
Source: Director General of Civil Aviation

## Office space expansion continues

Q2FY24: Key Indian cities absorbed ~22.5mn sq. ft. of office space

SAMHI is well positioned with over 88% of our operating rooms in these key markets



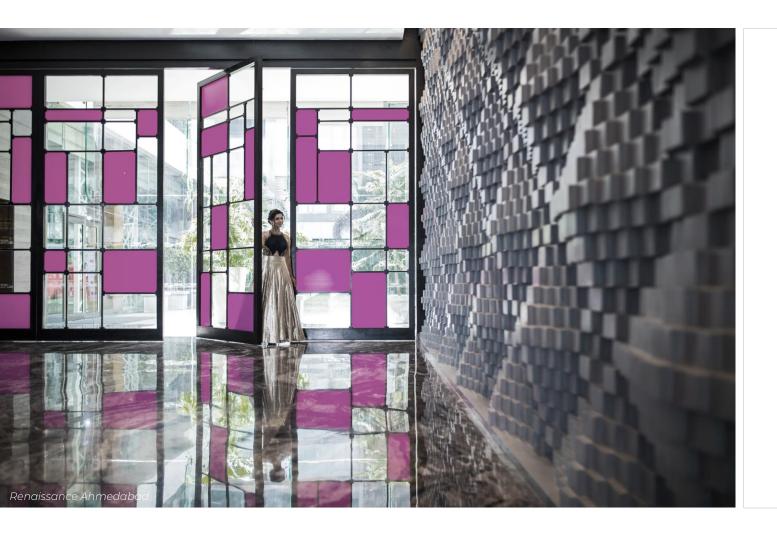


Source: Internal Research

# We occupy large office markets across India with strong brands







# Performance Summary

## Q2 FY24: Performance snapshot

Average Room Rate RevPAR Occupancy 72.0% ₹3,916 ₹5,441 +103 bps YoY + 14 7% YoY + 16.4% YoY Asset Income Asset FRITDA Net Debt ₹18,377mn ₹811mn ₹2,211mn +25.3% YoY +29.8% YoY

Proforma Including
ACIC Portfolio

Asset Income

₹2,450mn

Asset EBITDA

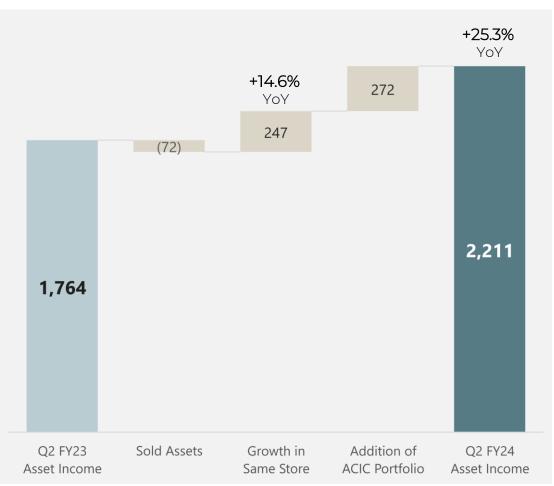
₹859mn

Notes.

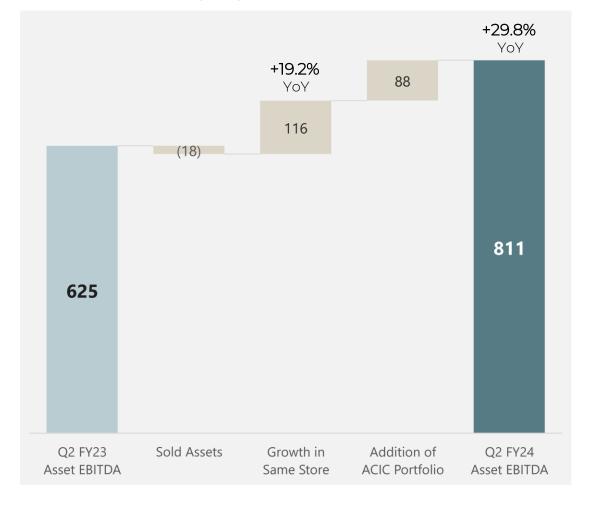
Includes impact of ACIC acquisition wef. August 11, 2023 Net Debt figures are as on November 04, 2023 Refer Slide #23 for EBITDA bridge from Asset EBITDA to Consolidated EBITDA

## Asset Income and EBITDA bridge

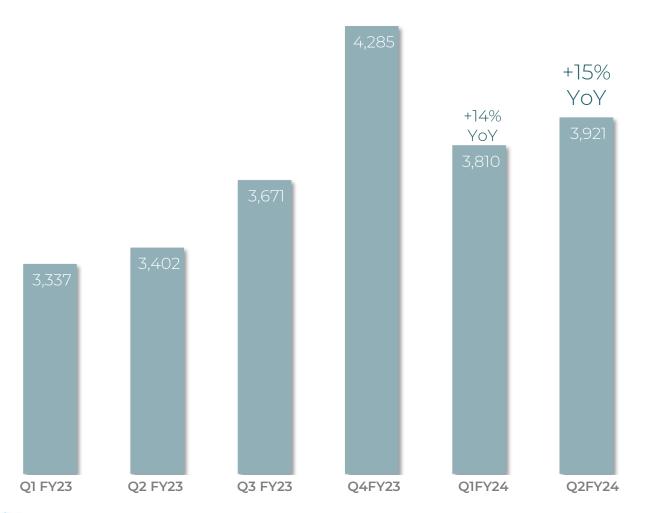
#### Asset Income (₹ mn)



#### Asset EBITDA (₹ mn)



## RevPARs continue to grow strong



- >>> Strong performance aided by:
  - » Operating parameters continue to track well. Q2FY24 RevPAR growth of 15% YoY
  - » Very low levels of new supply with healthy demand from business travel to support growth in next few quarters
- >> Downside impact in Q2FY24 of:
  - » Karnataka bandh towards September end impacted Bangalore hotel performance
  - » Certain apartments in Hyatt Regency Pune taken out of operations for upgradation (delivered back)

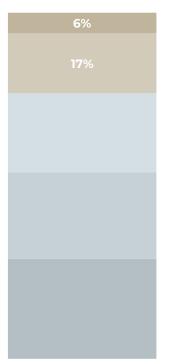
# SAMHIntel Insights

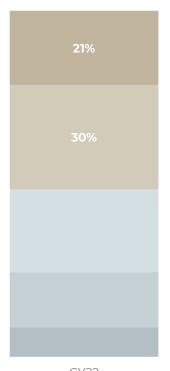
SAMHIIntel is our inhouse and proprietary asset management tool. It uses high frequency data to identify trends which have a potential impact on performance.

The tool also allows us to integrate new acquisitions and asset manage our hotels independent of the operator/brand.



% Days with Occupancy Ranges ■<30% ■30%-50% ■50%-70% ■70%-90% ■>90%





25%

Days occupancy >90%

34%

Days occupancy
70% -90%

Since January 01, 2023, our portfolio has operated at higher than 70% occupancy on ~60% of all days; and at higher than 90% occupancy for 25% days i.e., 1 in every 4 days. This demonstrates demand compression and a favorable trend for price increase.

11

CY21 CY22 CY23 YTD

Note: Above data is till October 30, 2023



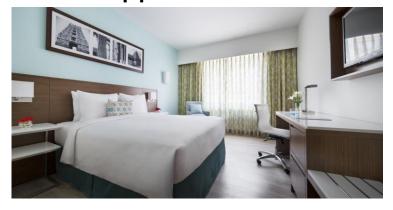
# Segment Performance

## Presence across demand segments

**Upper Upscale & Upscale** 



**Upper Midscale** 



Midscale



Our strategy is to be in strong markets with large, fast growing office & airline demand, and then use our multi-branded approach to get share of customers at different price points/ segments

# Upper Upscale & Upscale assets

**Stable:** Y-o-Y change of +/-200bps; Upward: Y-o-Y increase of between 200 – 700bps: **Strong Upwards**: Y-o-Y increase of more than 700bps; **Downward:** Y-o-Y decrease of between 200 – 700bps: and **Strong Downwards:** Y-o-Y decrease of more than 700bps.





#### 5 hotels 1,074 rooms in key metros





32% revenue from Food & Beverage

#### Upcoming

- Addition of
  - 16-311 serviced apartments at Hyatt Regency Pune
  - New restaurant at Hyatt Regency Pune
- Renovation & rebranding of Hyatt Regency Pune
- Refurbishment of banquet facilities at Pune and Hyderabad to improve market share in social events
- Launch of refurnished executive rooms at Sheraton Hyderabad



## Upper Mid-scale assets

Stable: Y-o-Y change of +/-200bps;
 ▲ Upward: Y-o-Y increase of between 200 – 700bps;
 ▲ Strong Upwards: Y-o-Y increase of more than 700bps;
 ▼ Downward: Y-o-Y decrease of between 200 – 700bps; and
 ▼ Strong Downwards: Y-o-Y decrease of more than 700bps.



#### 15 hotels 2,163 rooms in 10 cities







#### Upcoming

- Integration of ACIC 962 rooms to our Upper Mid-scale portfolio
  - Conversion to a managed portfolio
  - Margin improvement due to shared services center
- Addition of 350 keys in Navi Mumbai
- Renovation & rebranding of Caspia Delhi
- Renovation & rebranding of Four Points by Sheraton Pune



### Mid-scale assets

Stable: Y-o-Y change of +/-200bps;
 ▲ Upward: Y-o-Y increase of between 200 – 700bps;
 ★ Strong Upwards: Y-o-Y increase of more than 700bps;
 ▼ Downward: Y-o-Y decrease of between 200 – 700bps; and
 ▼ Strong Downwards: Y-o-Y decrease of more than 700bps.







#### 11 hotels 1,564 rooms in 7 cities

- 33% of total room inventory
- 17% of Asset Revenues for Q2FY24
- 10% revenue from Food & Beverage
- Upcoming
- 116 rooms Holiday Inn Express in Kolkata
- 56 rooms at Holiday Inn Express Whitefield
- 137 rooms renovation & rebranding of Caspia Pro Greater Noida





# Strategic Initiatives

# The road ahead



#### Operating

- Leverage favorable market environment using the strength of our portfolio
- Improvement in market share of our hotels
- Integration of ACIC portfolio to improve operating margins



#### **Financial**

- Target Net Debt-to-EBIDTA of less than 3.5x by end of FY25 through further reduction of debt and increase in EBITDA
- Reduction in cost of debt by more than 100 bps from current levels
- · Rapid progression to profits (PAT) and free cash to fund growth



#### Growth

- Opening of Holiday Inn Express ("HIEX") Kolkata and HIEX Whitefield additional inventory (~165 rooms)
- Completion of all pending renovation and rebranding projects
- Development of larger new developments of Navi Mumbai and Chennai Sriperembudur
- Given all above assets are owned by Company and only need incremental capital, financial impact will be very attractive



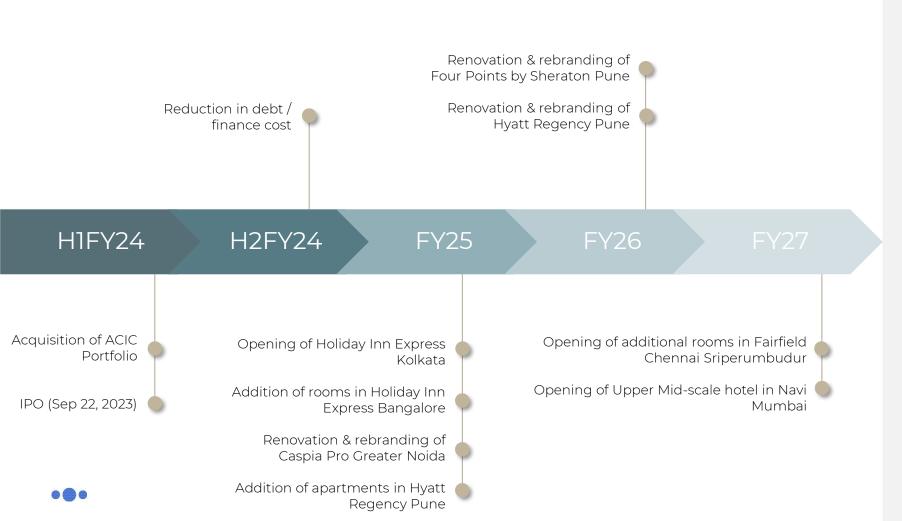
#### New Development by end of FY28 (Capex ~₹2,600 – 3,000mn)

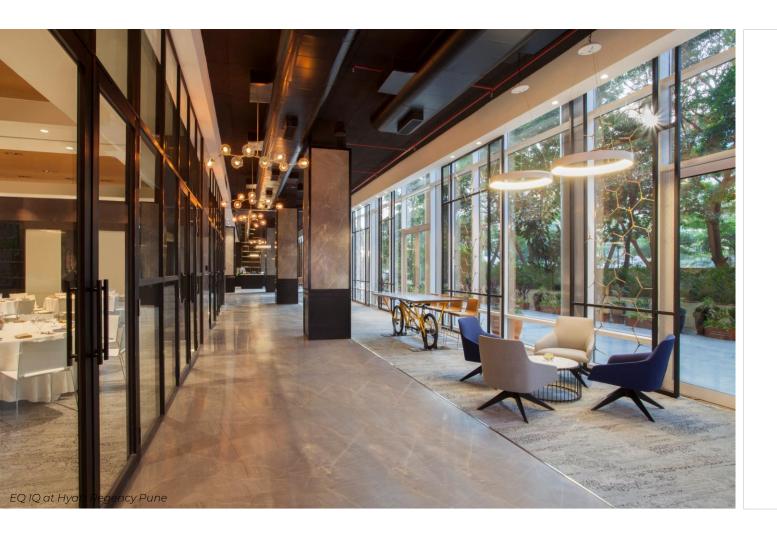
Chennai – 86 Mumbai - 350

436







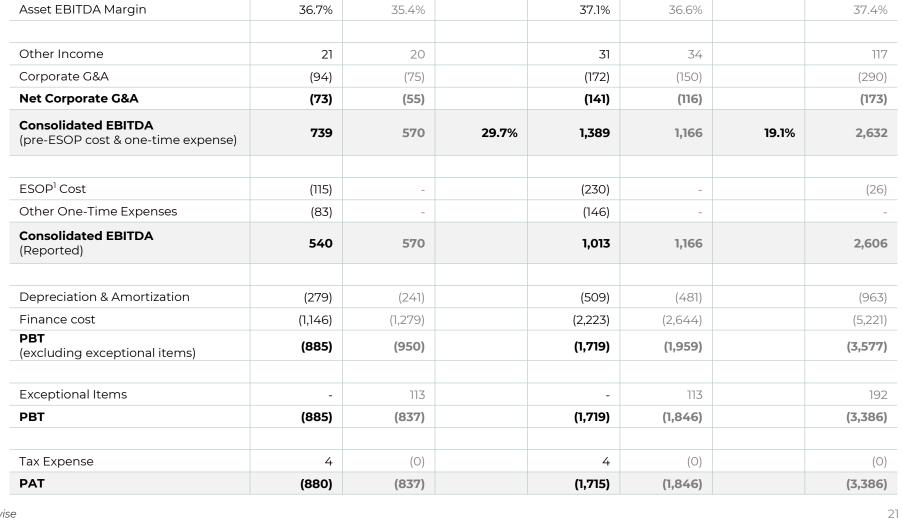


# Summary Financials

# Financial SUMMARY (Consolidated P&L)

	Q2FY24	Q2FY23	Change%	H1FY24	H1FY23	Change%	FY23
Operating Rooms (#)	4,801	4,050		4,801	4,050		3,839
Occupancy (%)	72%	71%		71%	72%		72%
Average Room Rate (₹)	5,441	4,743		5,426	4,639		5,069
Asset Income	2,211	1,764	25.3%	4,125	3,506	17.7%	7,499
Asset EBITDA	811	625	29.8%	1,530	1,283	19.3%	2,805
Asset EBITDA Margin	36.7%	35.4%		37.1%	36.6%		37.4%
Other Income	21	20		31	34		117
Corporate G&A	(94)	(75)		(172)	(150)		(290)
Net Corporate G&A	(73)	(55)		(141)	(116)		(173)
Consolidated EBITDA (pre-ESOP cost & one-time expense)	739	570	29.7%	1,389	1,166	19.1%	2,632
ESOP <sup>1</sup> Cost	(115)	-		(230)	-		(26)
Other One-Time Expenses	(83)	-		(146)	-		-
Consolidated EBITDA (Reported)	540	570		1,013	1,166		2,606
Danis istica () Association	(200)	(2 (3)		(500)	((03)		(0.67)
Depreciation & Amortization	(279)	(241)		(509)	(481)		(963)
Finance cost  PBT	(1,146)	(1,279)		(2,223)	(2,644)		(5,221)
(excluding exceptional items)	(885)	(950)		(1,719)	(1,959)		(3,577)
Exceptional Items	-	113		-	113		192
РВТ	(885)	(837)		(1,719)	(1,846)		(3,386)
Tax Expense	4	(O)		4	(O)		(0)
PAT	(880)	(837)		(1,715)	(1,846)		(3,386)

ESOP 2023 (as disclosed in prospectus) P&L impact over 4 years: ₹460mn in FY24, ₹177mn in FY25, ₹ 95mn in FY26, ₹40mn in FY27



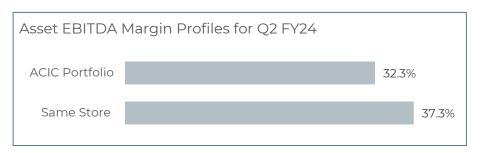
# Financial summary

(Consolidated Balance Sheet)

	Sep'23	Mar'23	Notes
Fixed Assets	26,180	19,089	Increase due to addition of the ACIC Portfolio Net Block
CWIP	208	202	
Other Non-current Assets	5,118	507	Change primarily due to goodwill creation upon ACIC Acquisition
Cash & Cash Equivalents	7,578	1,731	Includes un-utilized cash from the IPO Proceeds; cash balance as on November 04, 2023 reduced to ₹ 3,288mn driven by further repayment of debt
Inventories	46	33	
Trade Receivables	708	513	
Other Current Assets	677	555	
Total Assets	40,514	22,630	
Total Equity	10,782	(8,076)	
Total Borrowings	25,400	27,875	Debt reduction utilizing cash from IPO proceeds; partially offset by addition of ACIC Portfolio debt post completion of the acquisition; borrowings further reduced to ₹21,665mn as on November 04, 2023 utilizing cash balance
Trade Payables	2,060	1,413	
Other Non-current Liabilities	1,325	803	
Other Current Liabilities	947	614	
Total Equity & Liabilities	40,514	22,630	

Note: All values in ₹ mn unless specified otherwise

# Operational efficiency





# Financial flexibility

Significant reduction in debt and increase in EBITDA will lead to free cash from operations.

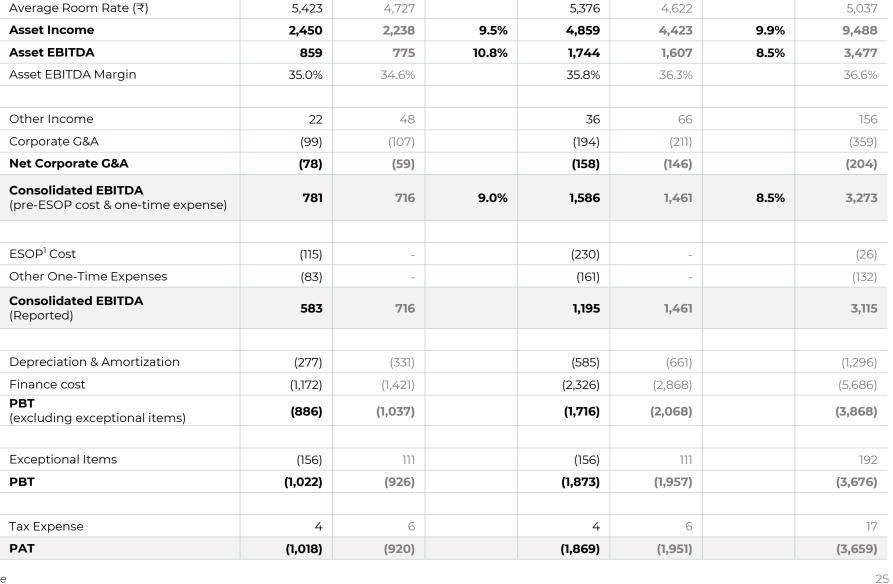
This cash to be used for further reduction in debt, capital expenditure and growth

	Mar 31, 2023	Nov 04, 2023
Net Debt (₹mn)	28,339	18,377
Consolidated EBITDA* (TTM) (₹mn)	3,273	3,397**
Net Debt : Consolidated EBITDA	8.7x	5.4x
Annualized interest cost (₹mn)	~3,750 @12.52% Cost	~2,100 @10.49% Cost

# Financial SUMMARY (Proforma P&L)

	Q2FY24	Q2FY23	Change%	H1FY24	H1FY23	Change%	FY23
Operating Rooms (#)	4,801	5,012		4,801	5,012		4,801
Occupancy (%)	73%	73%		72%	73%		73%
Average Room Rate (₹)	5,423	4,727		5,376	4,622		5,037
Asset Income	2,450	2,238	9.5%	4,859	4,423	9.9%	9,488
Asset EBITDA	859	775	10.8%	1,744	1,607	8.5%	3,477
Asset EBITDA Margin	35.0%	34.6%		35.8%	36.3%		36.6%
Other Income	22	48		36	66		156
Corporate G&A	(99)	(107)		(194)	(211)		(359)
Net Corporate G&A	(78)	(59)		(158)	(146)		(204)
Consolidated EBITDA (pre-ESOP cost & one-time expense)	781	716	9.0%	1,586	1,461	8.5%	3,273
ESOP <sup>1</sup> Cost	(115)	-		(230)	-		(26)
Other One-Time Expenses	(83)	-		(161)	-		(132)
Consolidated EBITDA (Reported)	583	716		1,195	1,461		3,115
Depreciation & Amortization	(277)	(331)		(585)	(661)		(1,296)
Finance cost	(1,172)	(1,421)		(2,326)	(2,868)		(5,686)
PBT (excluding exceptional items)	(886)	(1,037)		(1,716)	(2,068)		(3,868)
Exceptional Items	(156)	111		(156)	111		192
РВТ	(1,022)	(926)		(1,873)	(1,957)		(3,676)
Tax Expense	4	6		4	6		17
PAT	(1,018)	(920)		(1,869)	(1,951)		(3,659)

ESOP 2023 (as disclosed in prospectus) P&L impact over 4 years: ₹460mn in FY24, ₹177mn in FY25, ₹ 95mn in FY26, ₹40mn in FY27







# About Us

# Diversified portfolio across India...focused on large office markets

#Rooms/%



Note: Figures as on October 08, 2023

# Acquisition & turn-around a key strength...

4,136 of our total 4,801 operating rooms have been added through acquisition led strategy with a demonstrated track record of performance rerating

#### **Sheraton Hyderabad**

Full renovation of the asset Expansion of inventory Change of brand



		Q4 FY14	Q4 FY23
Rooms	#	158	272
Occupancy	%	41% •	77%
Average Room Rate	₹	3,349 4	10,344
RevPAR	₹	1,377	7,938

Pre-renovation

& Rebranding

Current

Performance

5.8x / 21% CAGR

RevPAR growth

#### **3 Fairfield by Marriott Hotels**

Full renovation of the asset
Expansion of inventory
Change of brand



		Q3 FY18	Q4 FY23
Rooms	#	334	343
Occupancy	%	45%	76%
Average Room Rate	₹	2,857	5,722
RevPAR	₹	1,279	4,369

3.4x / 26% CAGR

RevPAR growth

#### **10 Holiday Inn Express Hotels**

Full renovation of the asset

Development new room concept

Expansion of inventory

Change of brand



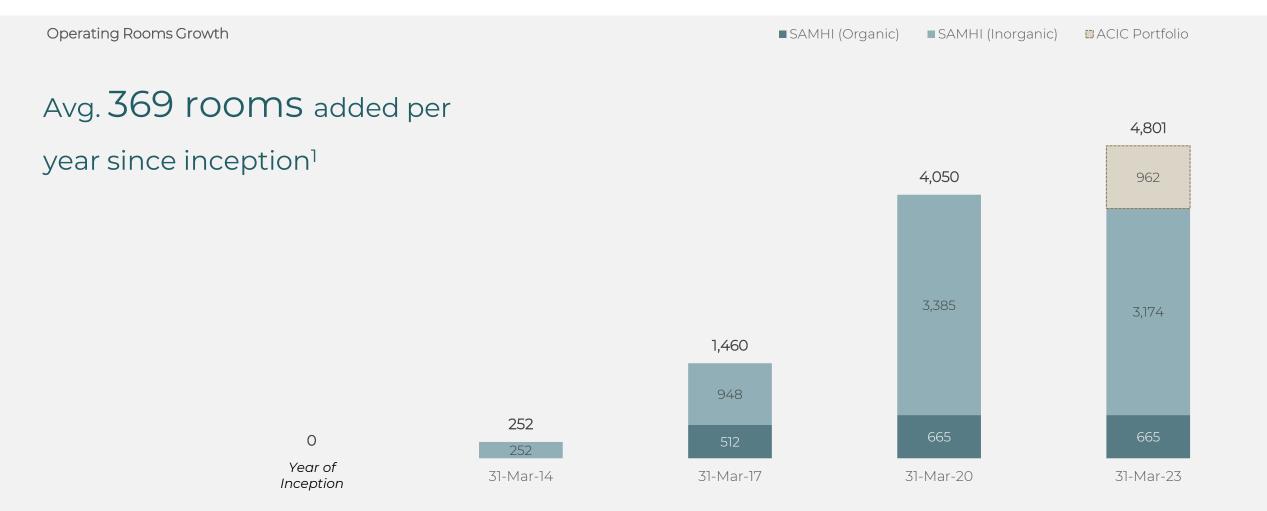
		Q3 FY18	Q4 FY23
Rooms	#	1,319	1,427
Occupancy	%	62%	78%
Average Room Rate	₹	1,768	3,675
RevPAR	₹	1,095	2,883

2.6x/20% CAGR RevPAR growth



Fairfield<sup>®</sup>

## ...gives us competitive advantage



# We leverage power of strong hotel brands in India

SAMHI<sup>1</sup> has over 43% share of all Fairfield by Marriott and 71% of Holiday Inn Express – two strong global brands in the midscale segment<sup>2</sup>

While we outsource day to day operations of our hotels to hotel operators, we control all material aspects:

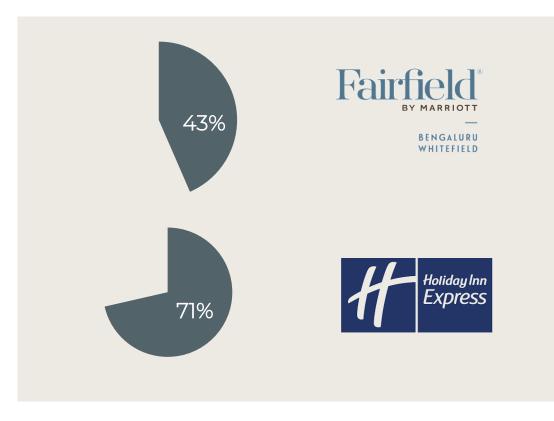
Product development to suit market

Brand & operator selection

Budgetary approvals

Positioning strategy

Renovations and asset disposal













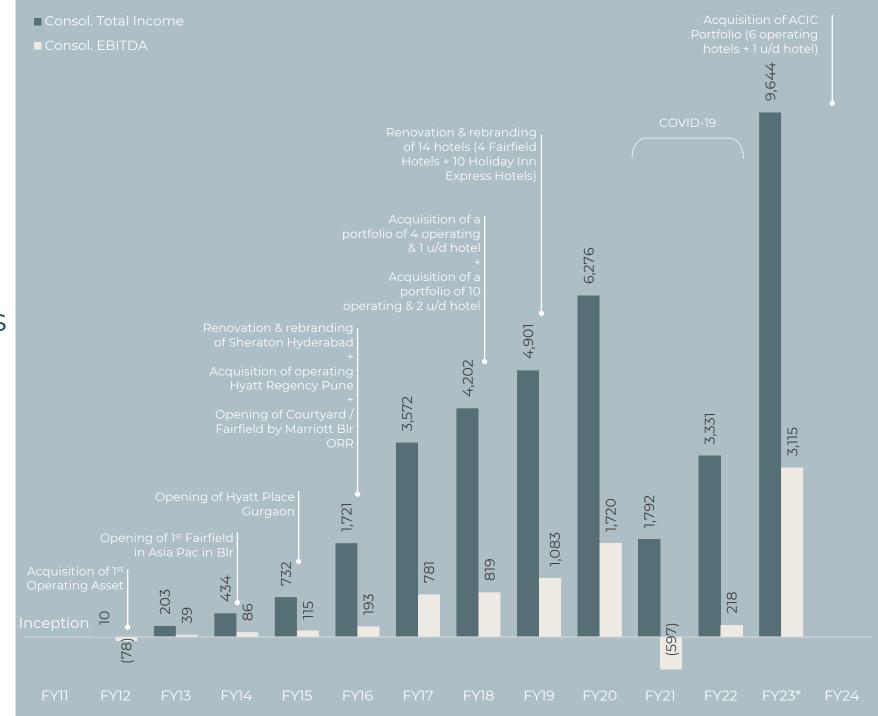


# Track record

of execution and delivering growth

working with world class investors & hotel companies

38% revenue CAGR between FY15 and FY23



# ACIC Portfolio acquisition

A portfolio of **6 operating** assets with 962 rooms acquired in **Aug'23** 

Additional real-estate in Navi Mumbai with potential **350 room hotel development** 

Opportunity of **revenue growth** & **margin expansion** by integrating with existing portfolio















### ACIC Portfolio

### Continued growth & improve our market share

- Acquisition completed on August 10, 2023; full reporting of portfolio as part of SAMHI from Q3FY24
  - We will disclose 'pro-forma' performance for certain headline numbers assuming ACIC portfolio has been fully acquired for full year period.
- Portfolio consists of :
  - 6 operating hotels across 962 rooms Hyderabad, Pune, Chennai, Ahmedabad & Jaipur
  - 3 Fairfield by Marriott and 3 Four Points by Sheraton
  - Land in Navi Mumbai (MIDC) for development of 350 rooms hotel (Upper Mid-scale segment)
- Key advantages & opportunities
  - Material expansion of our share of Marriott branded Upper Mid-scale hotels
  - Conversion of franchise agreements to management contracts and integration of the portfolio with our shared services center for Marriott operated hotels will improve operating margins current operating margin of 34% to improve and be in line with our Asset EBITDA level of ~38% over next 3-4 quarters
  - Renovation and rebranding of Pune asset with a higher brand
  - Development of the 350-room hotel in Navi Mumbai a key growth market

		FY22	FY23	H1FY24
Occ.	%	58%	79%	78%
ARR	₹	2,998	4,918	5,127
RevPAR	₹	1,743	3,865	4,013



# Experienced and professional team



Ashish Jakhanwala Chairman, MD & CEO

- Experience across hotel operations, design, consulting and investment
- Previously worked at InterGlobe Hotels (Director, Development) and Pannell Kerr Forster (Consultant)



Rajat Mehra CFO

- Previously worked with Religare Corporate Services as a EVP - Finance
- CA with diploma in Management from IGNOU

10+ yrs



Sanjay Jain Senior Director, Corporate Affairs, Company Secretary and Compliance Officer

- Previously worked with Beekman Helix India and DLF
- B.Com from University of Delhi, Cost Acct. and CS

12+ yrs In SAMHI



Gyana Das EVP & Head of Investments

- Previously worked with InterGlobe Hotels
- Masters in City Planning; IIT, Kharagpur & Bachelors in Architecture; NIT, Nagpur

12+ yrs



Tanya Chakravarty
General Counsel

- Previously worked with Phoenix Legal and Unitech
- Bachelor's degree in law from Army Institute of Law, Mohali

6+ yrs In SAMHI

# Headed by a professional Board with strong corporate experience...



Ashish Jakhanwala Chairman, MD & CEO

Accor
Interglobe Hotels
Pvt. Ltd.
Pannel Kerr Forster
Consultants Pvt. Ltd.



Manav Thadani Non-Executive & Non-Independent Director

Hotelivate Pvt. Ltd.

HVS Licensing LLC



Michael Peter Schulhof Non-Executive & Non-Independent Director

Air Works India (Engineering) Pvt. Ltd. GTI Holdings LLC.



Aditya Jain Independent Director

International
Market Assessment
(India) Pvt. Ltd.
PR Pandit Public
Relations Pvt. Ltd.
Chemplast Sanmar
Ltd.



Michael David Holland Independent Director

Nexus Select Mall
Management Pvt. Ltd.
Embassy Office Parks
Management
Services Pvt. Ltd.
Assetz Property
Management
Services Pvt. Ltd.

JLL



Ajish Abraham
Jacob
Non-Executive &
NonIndependent
Director

Asiya Capital Investments Company K.S.C.P. Albazie & Co (RSM) Ernst & Young



Archana Capoor Independent Director

Tourism Finance
Corporation of India
Birla Cable Limited
S Chand and
Company Ltd.
Sandhar
Technologies Ltd.

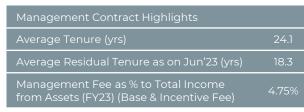


Krishan Dhawan Independent Director

Bank of America
Oracle India

# Glossary

#	Hotel Brand	City	Location	Operator	Segment	Operating Rooms
1	Hyatt Regency™	Pune	Nagar Road	Hyatt	Upper Upscale	301
2	Renaissance	Ahmedabad	SG Highway	Marriott	Upper Upscale	155
3	Sheraton	Hyderabad	Gachibowli	Marriott	Upscale	272
4	Courtyard by Marriott	Bangalore	Outer Ring Road	Marriott	Upscale	170
5	Hyatt Place™	Gurugram	Udyog Vihar	Hyatt	Upscale	176
6	Four Points by Sheraton	Visakhapatnam	City Center	Marriott	Upper Mid-scale	123
7	Fairfield by Marriott	Bangalore	Whitefield	Marriott	Upper Mid-scale	104
8	Fairfield by Marriott	Bangalore	City Center	Marriott	Upper Mid-scale	148
9	Fairfield by Marriott	Bangalore	Outer Ring Road	Marriott	Upper Mid-scale	166
10	Fairfield by Marriott	Coimbatore	Airport	Marriott	Upper Mid-scale	126
11	Fairfield by Marriott	Chennai	Sriperumbudur	Marriott	Upper Mid-scale	153
12	Fairfield by Marriott	Pune	Kharadi	Marriott	Upper Mid-scale	109
13	Fairfield by Marriott	Goa	Anjuna	Marriott	Upper Mid-scale	130
14	Caspia	New Delhi	Shalimar Bagh	SAMHI	Upper Mid-scale	142
15	Holiday Inn Express	Ahmedabad	SG Road	IHG	Mid-scale	130
16	Holiday Inn Express	Bangalore	Whitefield	IHG	Mid-scale	161
17	Holiday Inn Express	Pune	Hinjewadi	IHG	Mid-scale	104
18	Holiday Inn Express	Gurugram	Sohna Road	IHG	Mid-scale	205
19	Holiday Inn Express	Pune	Pimpri	IHG	Mid-scale	142
20	Holiday Inn Express	Hyderabad	Hi-tech City	IHG	Mid-scale	150
21	Holiday Inn Express	Nashik	Ambad	IHG	Mid-scale	101
22	Holiday Inn Express	Hyderabad	Banjara Hills	IHG	Mid-scale	170
23	Holiday Inn Express	Bangalore	Tumkur Road	IHG	Mid-scale	115
24	Holiday Inn Express	Chennai	Thoraipakkam	IHG	Mid-scale	149
25	Caspia Pro	Greater Noida	Knowledge Park	SAMHI	Mid-scale	137
	Sub-total (Ex-ACIC Portfolio)					3,839
26	Fairfield by Marriott	Hyderabad	Gachibowli	-	Upper Mid-scale	232
27	Four Points by Sheraton	Pune	Viman Nagar	-	Upper Mid-scale	217
28	Fairfield by Marriott	Ahmedabad	Ashram Road	-	Upper Mid-scale	147
29	Four Points by Sheraton	Jaipur	City Square	-	Upper Mid-scale	114
30	Four Points by Sheraton	Chennai	OMR	-	Upper Mid-scale	116
31	Fairfield by Marriott	Chennai	Mahindra World Centre	-	Upper Mid-scale	136
	Sub-total (ACIC Portfolio)					962
	Grand Total					4,801





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The equity shares of SAMHI Hotels Ltd. were listed on National Stock Exchange of India Ltd. (NSE) and BSE Ltd. (BSE) on 22 September 2023. Accordingly, the unaudited standalone and consolidated financial results for the quarter ended 30 June 2023 has been drawn up for the first time in accordance with the requirement of Regulation 33 of the Listing Regulations.



# Thank You



Company

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