

April 20, 2024

**BSE Limited** 

Phiroze Jeejeebhoy Towers

Dalal Street

Mumbai – 400 001

Scrip Code: 542760

**National Stock Exchange of India Limited** 

Exchange Plaza

Bandra Kurla Complex

Bandra (East), Mumbai – 400 051

Symbol: SWSOLAR

Dear Sir/Ma'am,

Sub.: Investor presentation on the Audited Standalone and Consolidated Financial

results of Sterling and Wilson Renewable Energy Limited ("the Company") for

the quarter and financial year ended March 31, 2024

Ref.: Regulation 30 read with Part A of Schedule III of SEBI (Listing Obligations and

**Disclosure Requirements) Regulations, 2015** ("Listing Regulations")

Dear Sir/ Madam,

Pursuant to the Listing Regulations, please find enclosed herewith a copy of the Investor presentation on the Audited Standalone and Consolidated Financial results of the Company for the quarter and financial year ended March 31, 2024.

Request you to take the same on record.

Yours faithfully,

For Sterling and Wilson Renewable Energy Limited

Jagannadha Rao Ch. V.

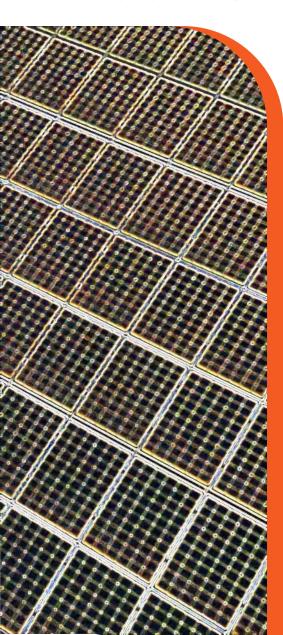
**Company Secretary and Compliance Officer** 

Encl.: As above



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Forward looking statements are based on the current beliefs and expectations of the Company regarding future events, and are subject to various risks and uncertainties, many of which are difficult to predict. Actual results may differ materially from anticipated results due to factors beyond the Company's control. Such risks and uncertainties include, but are not limited to, challenges to intellectual property, competition from other products, adverse litigation or government action, and changes to laws and regulations applicable to our industry. This Presentation also contains certain financial and operational information relating to the Company that is based on management estimates. These estimates are based on management's past experience and subjective judgment, and the manner in which such estimates are determined may vary from that used for the preparation and presentation of similar information provided by other companies engaged in the sector in which our Company operates. Neither the Company nor its affiliates or advisors or representatives nor any of their respective affiliates or any such person's officers or employees guarantees that the assumptions underlying such forward-looking statements or management estimates are free from errors nor does either accept any responsibility for the future accuracy of the forward-looking statements contained in this Presentation or the actual occurrence of the forecasted developments. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, our ability to manage our international operations, government policies and actions, regulations, interest and other fiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in ca





### **Leading Solar EPC and O&M Solutions Provider**

We offer Design, Detailed Engineering, Procurement, Construction, Installation, Commissioning and Operations & Maintenance services under turnkey EPC and BoS (Balance of System) solutions for utility-scale, rooftop and floating solar power projects. We also offer solar plus storage solutions.

OPERATIONAL EXCELLENCE

EPC Portfolio

18 GWp

O&M Portfolio **7.6 GWp** 

Global Manpower **2,208** 

GLOBAL RECOGNITION

**1,177 MWp** One of the world's largest single location PV plant

Regional presence across

28 countries Significant cost benefit and timely execution

DOMESTIC POWERHOUSE

EPC and O&M of NTPC **3GW+ in 2 projects**Executing one of India's

Largest PV plants at

Executing one of India's largest PV plants at Khavda, Gujarat

Awarded two projects of 1,570 MWp and 1,500 MWp in FY23 Market Leader

Leading Solar EPC
solutions provider in
the world

Leading Solar O&M player globally

No. 1 Solar EPC player in Australia

## Journey

### A GLOBAL LEADER IN SOLAR EPC IN 8 YEARS



### 2013

Completed our first turnkey EPC project

Started international solar operations

### 2016

Diversified into Rooftop Solar

Started third-party O&M services

#### 2018

Expanded operations in Australia by acquiring a controlling stake in GCO Electrical Pty Ltd

#### 2020

Ranked 2nd largest O&M player in the world by Wood Mackenzie

#### 2022

Reliance New Energy acquired 40% stake in Sterling and Wilson Renewable Energy Limited

Awarded one of the largest domestic EPC contract of 1.6 GW by NTPC

2011

Ventured into solar EPC business

### 2015

Recognized as the largest Indian solar EPC player

Largest single-axis tracker plant in India (60 MWp)

### 2017

Demerger of S&W Solar from S&W Group

Incorporated a subsidiary in Spain

Started operations in USA

Bagged world's largest single location solar EPC project in Abu Dhabi

### 2019

Listed on BSE and NSE

Commissioned our first floating solar project of 450 kWp

Ranked No. 1 solar EPC in the world by IHS Markit

### 2021

Expanded our offerings to include Hybrid Energy, Energy Storage and Waste-to-Energy solutions.

### 2023

Achieved a second consecutive mega order (1,500 MW) from NTPC





#### **Expeditious**

Quick Decision Making & well-defined internal processes leading to timely execution

### **Experience**

Strong Track Record of executing complex & large-scale EPC projects leading to high customer retention and repeat business

#### **Talent Pool**

Strong in-house Design and Engineering team providing customized solutions

#### **Cost Effective**

(\$)

Leveraging the Low-Cost India Base for global execution providing cost competitive solutions

#### **Global Presence**

One of the only Global Pure-Play Solar EPC players with a significant presence and operational experience across geographies

### **Strong Relationships**

A Bankable Player with strong relationships with customers and other key stakeholders

### Our Presence

### **ACROSS THE GLOBE**





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20 Countries

# Financial Highlights



| 4Q FY 2024



### Financials

## STERLING & WILSON

### KEY HIGHLIGHTS FOR FY24

- Unexecuted order value at INR 8,084 crore as of Mar 2024 compared to INR 4,913 crore as of Mar 2023
  - Company has received new orders / LOI in two projects worth ~INR 488 crore during the quarter including being declared L1 for a second floating solar module project in the country
  - Company received its second international order in Q4 from Enfinity for a BOS project in Italy amounting to ~EUR 20 mn
- We have received total orders / LOI in 13 projects worth INR 6,023 crore in FY24 compared to new order inflow of INR 4,387 crore in FY23
- P&L of the company has begun to revive in FY24
  - Consol revenues up ~51% YoY
  - Achieved positive consolidated EBITDA in FY24
  - Domestic EPC gross margins continue to operate within our target range
  - Achieved PBT/PAT profitability in 4QFY24

- Rationalization of overheads continue to progress with FY24 overheads at ~INR 333 crores compared to ~INR 382 crores in FY23
- The company has significantly de-leveraged the balance sheet in FY24
  - Total net debt of ~INR 116 crore, compared to net debt of ~INR 1,966 crore in FY23
  - No upcoming debt repayments till 3QFY25

## Financials

## TERLING & WILSON

### CONSOLIDATED PROFIT & LOSS – 4Q FY24

INR Crore	Q4FY24	Q4FY23	Q3FY24	FY2024	FY2023
Revenue from Operations	1,178	88	583	3,035	2,015
Gross Margin	124	(274)	65	313	(745)
Gross Margin %	10.5%	NM	11.2%	10.3%	NM
Other Income	19	0	18	39	36
Recurring Overheads	85	87	81	327	365
Recurring Overheads %	7.2%	101.9%	14.0%	10.8%	17.3%
Non-recurring Overheads	6	9	0	6	17
Forex gain / (loss)	7	(16)	8	34	(26)
EBITDA	59	(354)	10	54	(1,065)
EBITDA Margin %	5.0%	NM	1.7%	1.8%	NM
EBIT	55	(358)	6	37	(1,038)
EBIT Margin %	4.6%	NM	1.0%	1.2%	NM
PBT	34	(417)	(61)	(172)	(1,179)
PBT Margin %	2.9%	NM	(10.4%)	NM	NM
PAT	1	(421)	(62)	(211)	(1,175)
PAT Margin	0.1%	NM	(10.7%)	NM	NM

INR Crore	Q4FY24	Q3FY24	FY2024	FY2023
Revenue from Operations				
- International EPC	42	56	400	1,400
- Domestic EPC	1,082	470	2,425	516
- Operation and Maintenance	54	57	210	190
Total	1,178	583	3,035	2,107
Gross margin				
- International EPC	5	12	26	(710)
- Domestic EPC	113	44	253	50
- Operation and Maintenance	6	9	34	10
Total	124	65	313	(651)
Gross margin %	10.5%	11.2%	10.3%	(30.9%)

- Revenue has grown significantly both YoY and sequentially due to execution pace picking up in the domestic projects in Q4. Liquidity is likely to continue to improve with closure of legacy projects and improved credit ratings
- Company has reported positive gross margins in all four quarters of FY24 and full year gross margins are at 10.3%. A growing contribution from the Domestic EPC segment has aided the same. Our unexecuted order book which largely comprises Domestic projects currently is likely to help sustain gross margins going forward
- EBITDA has turned positive in FY24 aided by a strong Q4 after 3 consecutive years of losses
- Q4 PBT and PAT turned positive after nearly 12 quarters, and Q4 PAT was affected by a non-cash deferred tax asset charge

## Financials

## STERLING & WILSON

### CONSOLIDATED BALANCE SHEET - MARCH 2024

INR Crore	Mar-24	Mar-23
Sources of Funds		
Shareholders' Funds	955	(240)
Borrowings from Banks (net)	116	1,966
	1,071	1,726
Application of Funds		
Fixed assets (including right to use assets)	56	44
Net Working Capital	(585)	(445)
Deferred tax, direct and indirect tax assets (net)	490	421
Other assets / (liabilities)	1,110	1,706
Total	1,071	1,726

Breakdown of Net Working Capital (INR Crore)	Mar-24
Current Assets	2,048
Inventories	1
Receivables (including unbilled)	1,981
Receivable days	238
Advances to suppliers	66
Current Liabilities	2,633
Trade payables	1,508
Payable days	202
Advances from Customers	1,125
Net Working Capital	(585)

Breakdown of Net Debt (INR Crore)	Mar-24	Mar-23
Term debt	403	1,500
Working capital related debt	77	515
Total Debt	480	2,015
Less: Cash and Bank balance	(364)	(49)
Net Debt	116	1,966

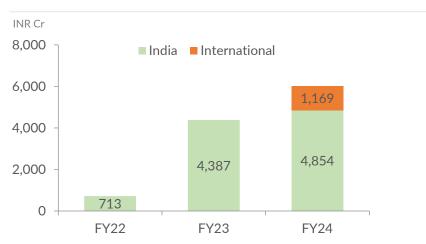
- Net debt has declined significantly in Mar 24 compared to a year ago aided by inflows from the QIP, Promoter indemnity payments and customer settlements.
- Net working capital continues to remain negative at Rs 585 crore as at March 2024 compared to negative working capital of Rs 445 crore as at March 2023.

### Outlook

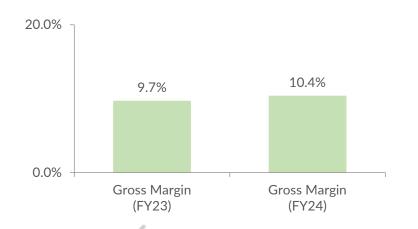
## STERLING & WILSON

### | EPC ORDERING GAINING TRACTION

#### **Order Inflow**



#### Domestic EPC has remained profitable in challenging times





- Received order of Module + BOS package of ~375 MW DC in 2QFY24
- Received order of one of single largest floating solar projects in country (Module + BOS package of ~220 MW DC in 3QFY24)



Received BOS order of ~530 MW DC in 3QFY24



Received BOS order of ~140 MW DC in 3QFY24



GIPCL BOS package of ~750 MW DC in 2QFY24



Received order of ~490 MW DC in 2QFY24



Received order of 319 MW DC in 1QFY24



Received order of 72.5 MW DC in 1QFY24







- SWREL bagged its first international order in 3 years with a BOS package for a 221 MWdc project in Spain
- Through this project, SWREL has achieved a key breakthrough in the European solar market
- The scope of work includes design, engineering, supply (excluding the PV modules and Transformer), construction, erection, testing, and commissioning

- SWREL bagged its second international order with a BOS package for a 45 MWdc project in Italy
- The scope of work includes design, engineering, supply (excluding the PV modules and Transformer), construction, erection, testing, and commissioning

### Outlook | MOU ANNOUNCED IN FY23





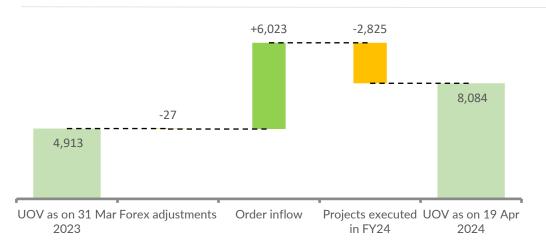
- Sterling and Wilson Solar Solutions, Inc (SWSS), the US step down subsidiary signed a MOU with the Government of the Federal Republic of Nigeria, along with its consortium partner Sun Africa in September 2022
- MOU is for the development, design, construction, and commissioning of solar PV power plants aggregating 961 MWp at five different locations in Nigeria along with battery energy storage systems (BESS) with total installed capacity of 455 MWh
- D&EPC agreement under negotiation
- Deal finalization awaited

## Outlook

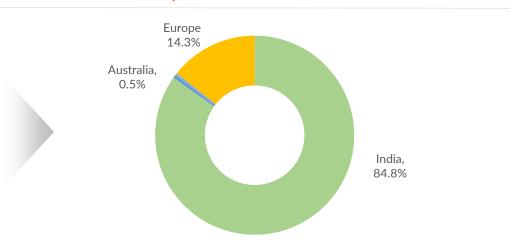
## STERLING & WILSON

### **ORDER BOOK & PIPELINE**

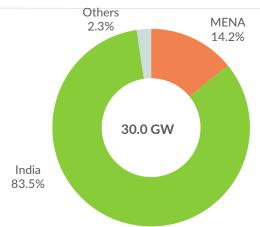
#### **Unexecuted Order Value Movement**



#### Gross UOV as on 19 April 2024



#### **SWREL Active EPC bid pipeline remains strong**



#### New order inflows are lumpy - Impacted by cyclicality and seasonality

INR Cr	Q1	Q2	Q3	Q4	Total
FY20	1,629	1,057	1,070	987	4.743
FY21	3,353	1,601	-	1,820	6,774
FY22	221	254	-	244	719
FY23	-	1,858	364	2,165	4,387
FY24	466	2,640	2,421	488	6,023

<sup>\*</sup> Domestic bid pipeline refers to solar projects where BOS / BOS + module scope of work is anticipated to be awarded by the solar project developers Note: UOV includes a domestic floating solar project where the company has been declared L1



#### For further information, please contact:

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