

# SUTLEJ TEXTILES AND INDUSTRIES LIMITED

Lotus Corporate Park, 'E' Wing, 5th/6th Floor, 185/A, Graham Firth Compound, Near Jay Coach, Goregaon (East), Mumbai - 400 063, INDIA.

Phone: (022) 4219 8800/6122 8989 Fax: (022) 4219 8830 E-mail: info@sutlejtextiles.com Website: www.sutlejtextiles.com

CIN No.: L17124RJ2005PLC020927

07th November, 2019

**BSE Limited** 

Phiroze Jeejeebhoy Towers,

Dalal Street, Fort,

Mumbai 400 001.

**Scrip Code: 532782** 

National Stock Exchange of India Limited

Exchange Plaza, 5th Floor, Plot No. C/1,

G-Block, Bandra - Kurla Complex,

Bandra (E), Mumbai 400 051.

Scrip Code: SUTLEJTEX

Re:- Results Presentation

Dear Sirs.

Please find enclosed herewith a copy of the presentation with respect to the Un-audited Financial Results (Standalone and Consolidated) of the Company for the quarter and half year ended 30<sup>th</sup> September, 2019.

Thanking you

Yours faithfully

For Sutlej Textiles and Industries Limited

Manoj Contractor

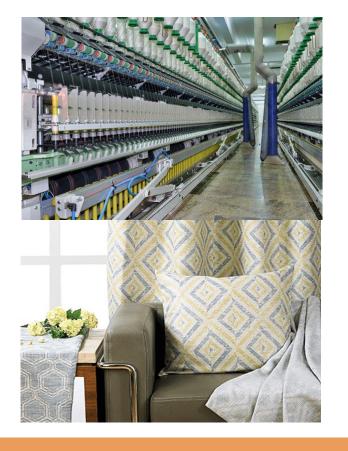
Company Secretary and Compliance Officer

Encl: a/a



**Sutlej Textiles and Industries Limited** 

Re-inventing itself



Result Presentation | Q2 & H1FY20 November 2019

### **Safe Harbor**

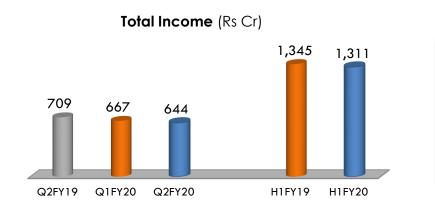


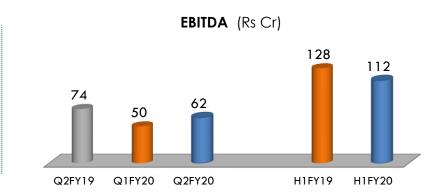
This presentation and the accompanying slides (the "Presentation"), which have been prepared by Sutlej Textiles and Industries Limited (the "Company"), solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. Unless otherwise stated in this document, the information contained herein is based on management information and estimates. The information contained is subject to change without notice and past performance is not indicative of future results. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company. This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded. Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and worldwide, competition, the company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. You acknowledge that you will be solely responsible for your own assessment of the market and the market position of the Company and that you will conduct your own analysis and be solely and completely responsible for forming your own view of the potential future growth and performance of the Company. The Company will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update, amend, modify or revise these forward looking statements to reflect subsequent events or developments. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statement/s and projection/s made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statement/s and projection/s. The contents of this presentation have not been reviewed by any regulatory authority in any jurisdiction where such presentation has been made or distributed.



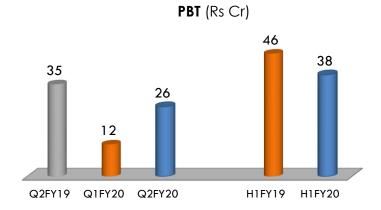
# Results Highlights (Consolidated) – Q2 & H1FY20





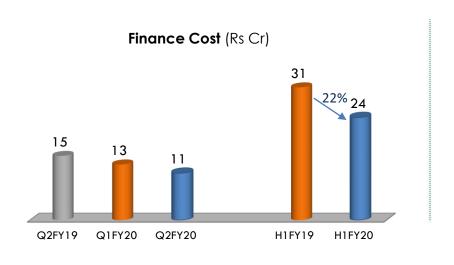


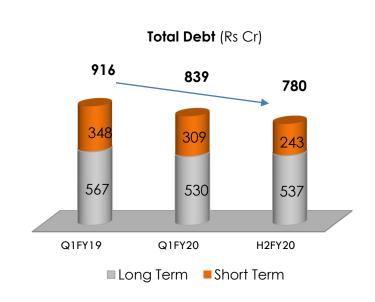




# Results Highlights (Consolidated) – Q2 & H1FY20







- ✓ Total Debt has reduced by Rs.136 crore in the last 1 year
- ✓ Finance cost reduced by 22% in H1FY20 due to efficient working capital management and reduction in overall debt

# **Profitability Highlights**



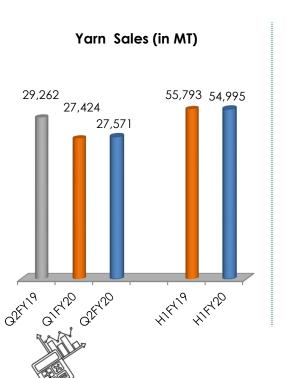
Particulars (Rs. In Crs)	Standalone			Consolidated			H1	H1
	Q2 FY20	Q1 FY20	QoQ chg %	Q2 FY20	Q1 FY20	QoQ chg %	FY20 I	FY19
Total Income	634	656	-3%	644	667	-3%	1311	1345
EBITDA	63	51	24%	62	50	24%	112	128
EBITDA %	9.9%	7.7%	218 bps	9.6%	7.5%	218 bps	8.6%	9.5%
PBDT	52	38	37%	51	37	38%	88	97
PBT	28	13	110%	26	12	120%	38	46
PAT	18	9	113%	17	7	124%	24	33
PAT %	2.9%	1.3%	156 bps	2.6%	1.1%	147 bps	1.8%	2.4%

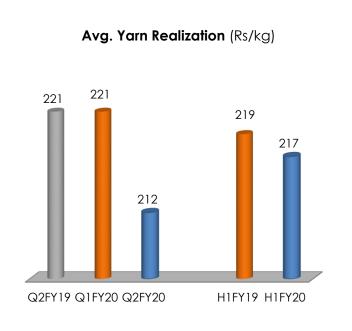
- ✓ Sales remained flat due to subdued demand in domestic and international markets.
- ✓ EBITDA Margin improved during the quarter by 218 bps with lower RM cost during the quarter
- ✓ PAT improved by 113 bps compared to earlier quarter

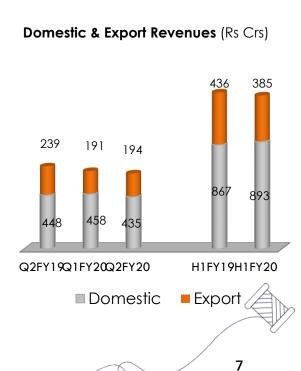


# **Key Performance Highlights – Q2 FY20 & H1FY20**









### **Executive Chairman's comments**





Commenting on the results, Mr. C.S. Nopany, Executive Chairman, Sutlej Textiles and Industries Limited said:

"The challenging business environment continued with subdued domestic demand and falling exports due to the global slowdown. Sutlej continued its efforts of cost cutting, improving efficiencies, debottlenecking and realigning its product mix. This has helped us in maintaining profitability and perform better than the industry average. We believe that, while the present challenges are likely to continue in short term, our business fundamentals are strong which will enable Sutlej to deliver a strong performance once the economic scenario improves."

Executive Chairman - Mr. C. S. Nopany





# **Sutlej Textiles - Overview**



### **Largest Spun Dyed Capacity**

India's largest spun dyed Yarn Manufacturer

One of the leading manufacturer of Melange Yarn

### **Niche Presence**

Presence in all value added yarns and high end Melange yarn Presence in curtains and upholstery in Home Textile segment

### **Well Diversified Capacities**

4,20,840 spindles capacity of Yarn

9.6 Million Meters Per Annum capacity of Home Textiles

### Patronage of Renowned K.K.Birla group

Part of a reputed group with excellent corporate governance and Experienced Management

### Exports to + 65 countries

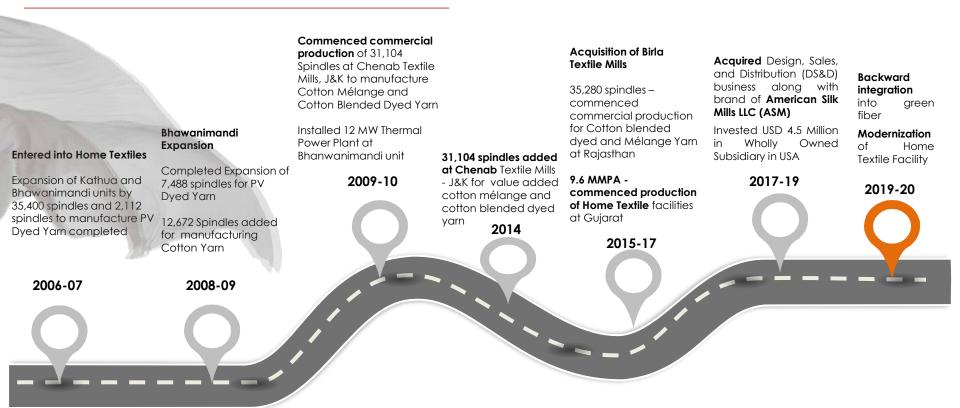
Exports across Europe, North America, South-East Asia, USA, Asia

### Reputed Cliental

Marquee clients like Page Inds (Jockey), Westside, Marks & Spencer, Arvind, Raymond, Donear NXG, Siyaram's, Arrow, Grasim, Digjam, JC Penney, Monte Carlo Pantaloons etc

# **Key Milestones**





# **Business Verticals**



Dyed Yarns

Value Added Yarns

Melange Yarns



Curtains

Home Textiles

Upholstery

Made Ups







# **Sutlej – Charged to grow higher**



# Focussed on Value Added Dyed yarns

Leading spun dyed & Melange
Yarn Manufacturer in India

### **Niche Home Textile**

Curtains, Upholstery and Made ups



# Improving Operating Efficiencies

One of the best Capacity
Utilization in Industry

Better RM & Power cost through Green Fibre and Solar Energy

### **Growth Drivers**

Home Textile

New Adjacent Segments

Inorganic Growth

# **Experienced Team**



Board of Directors							
Mr. C.S. Nopany	Mr. U.K. Khaitan	Mr. Amit Dalal	Mr. Rajan Dalal	Ms. Sonu Bhasin			
Executive Chairman	Independent	Independent	Independent	Independent			
	Non Exec Director	Non Exec Director	Non Exec Director	Non Exec Director			
	Mr. Rajiv K. Podar	Mr. Rohit Dhoot	Mr. Ashok Mittal				
	Independent	Non Exec Director	Non Exec Director				
	Non Exec Director						

**Key Executives** 

Mr. S.K. Khandelia Mr. Updee

President & CEO

Mr. Updeep Singh

Deputy CEO

Mr. Bipeen Valame

WTD and CFO

Mr. Manoj Contractor

CS & Compliance Officer



# **Yarn Capacities**

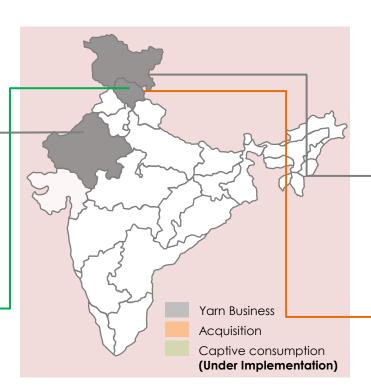


### Bhawanimandi, Rajasthan

- 35,280 Spindles (Cotton Mélange)
- 91,584 Spindles (Man -made Fibre)
- Roof top solar plant of 2.7 MW

# Baddi, Himachal Pradesh (Under Implementation)

- Green Fibre Plant
- 120 MT per day manufacturing Raw White & Black Recycle Fibre
- Exp. Commercial production Q1FY20-21



- Ability to handle variety of RM with different counts
- Work very closely with customer to fulfil requirements
- Manufacture to Sale and not to Stock

#### Kathua, J&K

- 1,09,154 Spindles (Cotton Mélange)
- 1,01,446 Spindles (Man-made Fibre)

#### Baddi, Himachal Pradesh

• 83,376 Spindles (Man-made Fibre)



# Speciality Dyed Yarns - Backbone of our business Suttle



#### Leading Yarn manufacturer in India

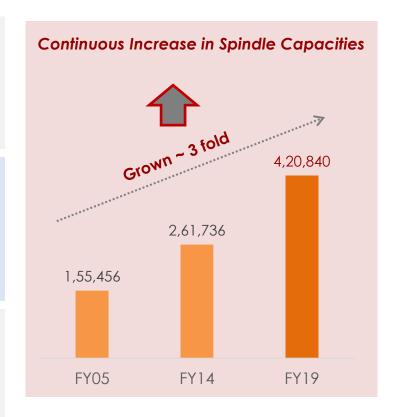
- √ 4,20,840 Dyed Yarn Spindles
  - 35% dedicated to Melange Yarn
  - 65% dedicated to various blends

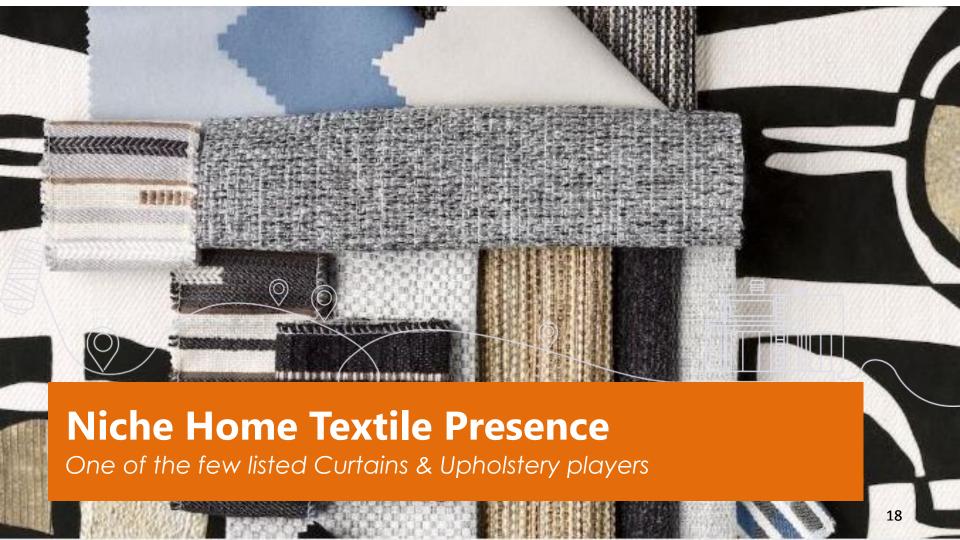
#### **Well Diversified Product Portfolio**

- ✓ Marquee clients like Page Inds (Jockey), Westside, Marks & Spencer, Arvind, JC Penney, Monte Carlo Pantaloons etc,
- ✓ B2B business model with over 60% revenue from organized sector
- ✓ Robust Business Model with low concentration and diversified geographical spread
- ✓ Strong Brand Recall in Yarn Segment

#### Strong Global Footprint

- ✓ Around 35% Revenue from Export to over 65 countries
- ✓ Export to all major countries in the world
- ✓ Three Star Export House Status holder





# **Home Textile - Emerging Business**



#### Focus on Curtains, Upholstery & Made ups

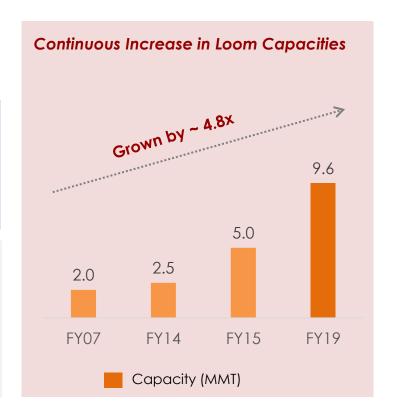
- ✓ Leading producer & exporter of Home Decor
- ✓ Acquisition of American Silk Mills (ASM), leading Design & Distribution in USA

#### Latest Technology in design & manufacturing

- ✓ State of Art manufacturing facility at Gujarat
- ✓ Capacity 9.6 Mn. metres/pa
- ✓ 126 dobby & jacquard looms including 36 looms with double width

### Strengthening Product Portfolio

- ✓ Leveraging ASM design expertise and US presence
- ✓ Focus on higher end markets in developed counties
- ✓ Building world class design capabilities
- ✓ Improving product mix and broadening product portfolio



# **Strengthening Capabilities in Home Textiles**



### **Enhance Manufacturing Capabilities**

- Modernisation underway to meet market trends.
- Upgrading sampling infrastructure to improve service levels & lead time.

### **Expanding Product Portfolio**

- Commissioned transfer printing, fancy yarn & dyeing machines to widen product basket.
- Foil Print products well received in the market, this will help in innovative products and improve manufacturing lead time

### **Establish Geographic Presence**

- Received good response at Intertextile exhibition,
   Shanghai.
- Tapping new geographies like Australia & New 7ealand.

- Have appointed Sales Consultant in Middle East,
   South East Asia & Russia.
- Targeting Large Retailers and Hospitality industry in the export market.

### **Leverage ASM Brand**

- Exploring launching of ASM's collection in India.
- Addressing Furniture Manufacturers in USA through synergy with ASM.

### **Branding**

 Developed new brand identity to launch high end collection under own brand

# **Home Textiles Business- Way Forward**





### Initiatives and Way forward for Home Textiles Business

#### Certifications

- ✓ Obtained certifications like Oeko Tex, ISO 9001, ISO 14001, ISO 45001 to meet requirements of US and European markets.
- ✓ Preparing to meet certification by Sedex SMETA.

### Strengthening Design capabilities

✓ Participation of Design team at Heimtextile, London Design Week, Proposte, Maison & Objet, Mood/Indigo, Furniture Show for creation of innovative and in-trend product

#### Collaboration with Yarn division

- ✓ Collaboration for using in-house yarns to create differentiated product offering, to carve out niche and reposition Sutlej as a creative producer of home textiles.
- ✓ Create innovative looks in drapery with our yarns. Since trends trickle from apparel to home textiles, can
  use this to our advantage

#### Product Basket enhancement

✓ Newly developed functional and design oriented prints. Sustainability range being developed.



# **American Silk Mills (ASM)**









### Initiatives and Way forward for ASM

### Consumer focused Design & Development

- ✓ Design archive of 100,000 images exist and accessible dating back to 1896
- ✓ Relaunch of ASM website & aggressive PR launch
- ✓ Create compelling, relevant, and saleable textiles originating from credible market analytics & customer collaboration
- ✓ Use of Virtual Ethnography, Direct Consumer Feedback
- ✓ Launch of EnduroSilk<sup>™</sup> luxury silk-like performance textile which surpassed industry leaders to place #2 in Casual Living's Top 10 Countdown of Best in Class and appeared in Furniture Today

### Cost Advantage & Synergy with Sutlej

- ✓ Introducing new Sutlej patterns as 'ASM Loft' and new Sutlej patterns in Off Loom Collection
- ✓ Leverage Sutlej's strengths along with strategic partnerships to achieve a sustainable, competitive advantage with scale, value, and expertise





# **American Silk Mills (ASM)**









### Initiatives and Way forward for ASM (Contd...)

### Simplify Supply Chain

- ✓ Streamlining processes and leveraging the cost of strategic partners
- ✓ Establish alliances with strategic partners, reduced costs, shorten lead-times, and simplify supply chain
- ✓ Penetrate new channels

#### Penetrate new channels

✓ Strategically target new market segments and channels like Residential furniture, Residential jobbers, Large design firms, e-commerce and hospitality.

### Warehouse Operational Excellence

- ✓ Create an adaptive environment that reduces waste, is responsive to customer needs, and scalable for growth
- ✓ Introduced 5 S into warehouse operations
- ✓ Warehouse is made compliant with OSHA guidelines
- ✓ Improved percent of on-time deliveries significantly.

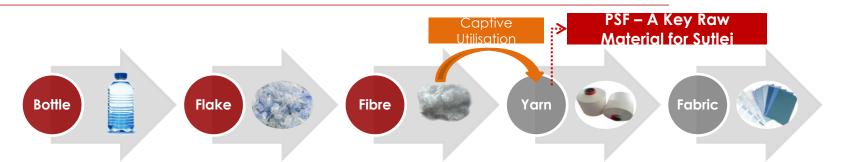






# **Backward Integration into Green Fiber**



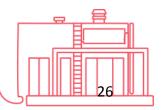


Description	Details		
Capacity to produce Raw white and black recycled fibre	120 MT / Day		
CAPEX (estimated)	Rs. 189 crore		
Location (adjacent to our existing yarn manufacturing unit)	Baddi, Himachal Pradesh		
Expected Commercial Production	Q1FY20-21		
Spent up to date	~Rs.70 crores		

Current Status: Project on schedule. Civil Work is ongoing and orders for most of key plant and machinery have been placed

Fulfil 75% of Captive Requirement of Key Raw Material PSF

Efforts to brand recycle fibre to fetch better realization in US and Europe markets



# **Focus on Reducing Energy Cost**



- Installed Roof Top Solar plant of 2.7 MW at new unit in Bhawanimandi, Rajasthan,
- Resulting in over 70% saving in per unit power cost compared to State Tariff





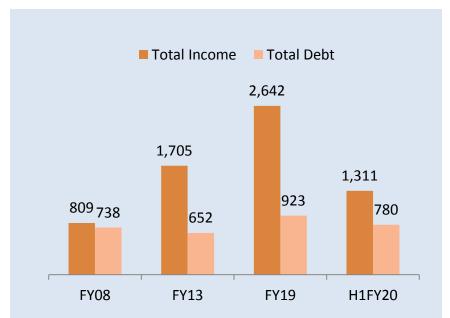
Solar Plant at Bhawanimandi, Rajashthan

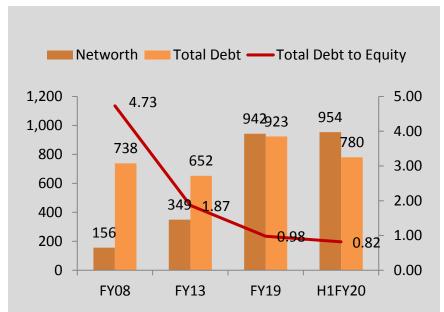




# **Always Focused on Disciplined Growth**







Deleverage Balance sheet by reduction in Overall Debt in past one year.



### **Well Placed for next Growth Phase**



• Effective control on key Raw material cost

Backward Integration



- Improving performance of ASM & integration with Sutlej
- Product Portfolio expansion to strengthen Home Textiles Business

Growth in Home Textile with better Margins



- Opportunities into Forward Integration
- Opportunities in new Speciality Yarns

Exploring New Segments



- Deleverage overall Debt to strengthen financing position
- Generate better Return Ratio's

Inorganic Growth opportunity

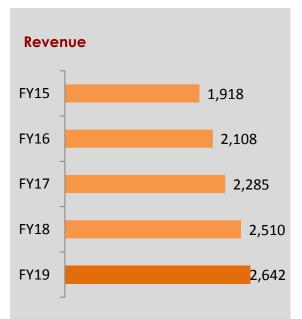




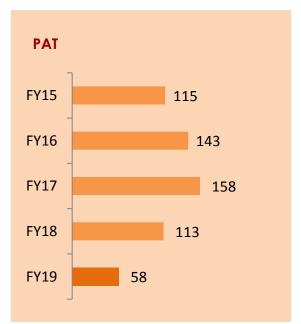


# **5 year Performance Highlights**







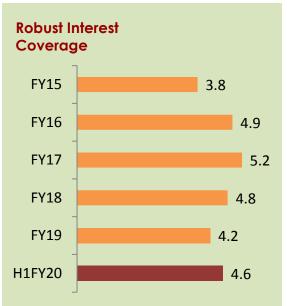


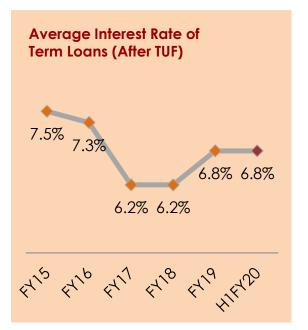
The Company acquired American Silk Mills, LLC on 6th Nov 17 and hence FY 2017-18 is first year of consolidation and FY2018-19 is first full year of Operation.

### **Balance sheet Ratios**











# **Appreciation and Awards**



### **AWARD FOR EXPORT PERFORMANCE DURING 2018-2019**

- Gold Trophy for highest exports of yarn (Processed Yarns) in category II by TEXPROCIL
- Special Achievement Award Gold Trophy



### **AWARD FOR EXPORT PERFORMANCE DURING 2017-2018**

- Silver Trophy for Second highest exports of Cotton yarn (Processed Yarns) in category II by TEXPROCIL
- Bestowed 'Silver Trophy' for the 'Second Best Export Performance of Spun Yarns' for 2017-18 by SRTEPC





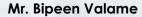
# "WITHSTANDING FIRMLY DURING A STORM HELP'S TO CHERISH THE SUNSHINE LATER"

# THANK YOU!









Sutle

bipeenvalame@sutleitextiles.com

Lotus Corporate Park, Goregaon (East), Mumbai 400063

Mr. Abhishek Bhatt

abhishek@stellar-ir.com

Kanakia Wall Street, Andheri (East), Mumbai 400 093