

Date: August 2, 2016

To.

**BSE** Limited

Phiroze Jeejeebhoy Towers,

Dalal Street.

Mumbai - 400 001

Fax: 022 - 2272 3121

Email: corp.relations@bseindia.com

BSE Scrip Code: 539141

Dear Sir / Ma'am,

National Stock Exchange of India Limited Exchange Plaza, 5th Floor, Plot No. C/1, G Block, Bandra Kurla Complex, Bandra

(East), Mumbai - 400 051 Fax: 022-2659 8237/38 Email: cmlist@nse.co.in

NSE Symbol: UFO

Sub: Analyst Presentation - Q1FY17 Conference Call

Pursuant to Regulation 46(2) of the SEBI (Listing Obligations and Disclosure Requirement) Regulation, 2015, we enclose herewith a copy of the presentation to be made to the Analysts on Q1FY17 Results of the Company.

We request you to take note of the same.

Thanking you.

Yours faithfully,

For UFO Moviez India Limited

S.S. Share

Sameer Chavan Company Secretary

M. No.: F7211

Encl: a/a

# Captive audience, customized content & audited displays

are attracting a growing number of in-cinema advertisers wishing for better recall amongst audiences







India's largest digital cinema distribution network and in-cinema advertising platform\*



<sup>\*</sup> in terms of number of screens.

### Safe Harbour



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### **UFO Moviez at a Glance**



#### India's Largest Digital Cinema Network and In-Cinema Advertising Platform

Indian Film Industry's Largest Content Distribution Highway

India's Largest In-cinema
High Impact Advertising Platform

4,997\*
Digital Screens in India

~2.12 million
Seating capacity per show

Digitally Delivered ~ 415 Movies for ~1209 Distributors in Q1FY17

Across 1,928 Locations

3,670
In Cinema Advertising Screens

with an average weekly seating capacity of ~49 million

1,198 Advertisers in Q1FY17

Across 1,892 Locations

Data as on June 30, 2016

<sup>\*</sup> Nepal forms a part of the Indian Film Territory, hence the # of digital screens includes 116 screens in Nepal

### **UFO's Innovative Solution for Analog Cinema Market**



## Analog Cinema Era beset with Issues...





- × Staggered release
- × Poor distribution
- × Piracy leakage
- **X** Lower box office collections
- X Damaged reels

#### ... UFO's Innovative Solution

Satellite Delivery of Cinema

#### **Satellite**



Pan India movie release through satellite transfer



**Exhibitor** 

- ✓ Low cost
- ✓ Immediate
- √ Flexible

'Solution provider', not 'Product provider'

#### Solution





End to end technology solution to accelerate uptake





**Exhibitor** 

- ✓ End to end
- ✓ Reliable
- ✓ Greater monetization

### In-cinema Advertising proposition

#### **Viewers**



### Connect cinema audience with advertisers

Government of India

Johnson &

Honda Motorcycle

Google

Coca Cola

Vodafone

ICICI Pru Life

HDFC Bank

#### **Advertisers**

- ✓ Pan-India reach
- √ Single reliable platform
- ✓ Transparent

### Philosophy – Value Creation Across the Value Chain



Digitization has redefined film economics by enabling pan-India releases on day one and improving viewing experience. Aggregated ad inventory across a fragmented exhibitor base has created a unique ad platform with high effectiveness and reach.

#### **UFO Proposition**

#### Stakeholder Impact

**Exhibitors** 

- Enable digitization of screens
  - Provides installation, investment and maintenance services for digital cinema systems
  - Receive fresh / "first-day first-show" content
  - Access to almost all films released historically
- Effectively monetize ad inventory

- Content variety clubbed with high quality viewing experience
- Higher theatrical revenues given day and date release
- Operational flexibility & simplicity
- Ad revenue upside

**Content Owner** / Distributor

- Pan-India release
- Fully secure, encrypted signal
- Pay per show model
- Low cost distribution even for under-served smaller markets
- Increased box office revenues.
- Reduced piracy
- Reduced distribution costs

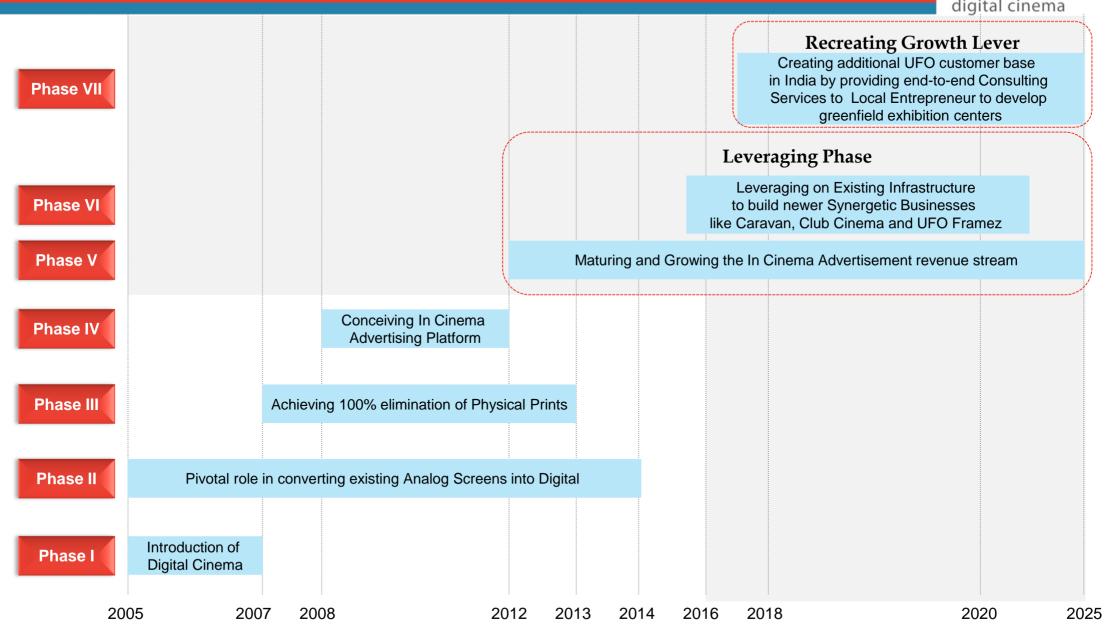
**Advertisers** 

- Aggregate ad inventory in 3,670 screens (including 318 D-Cinema screens); seating capacity of ~1.75 million viewers per show across India as on June 30, 2016
- Centralized scheduling
- Flexible and customizable ad platform

- Growing usage by advertisers
  - Targeted advertising
  - High impact medium
  - Transparency
  - Multi-language flexibility

### **Our Vision**





### **Shareholder Value Creation**



Capital Intensity

Initial high capital intensity over; poised to generate higher revenues with lower incremental capex.

Capital Efficiency

Network Effect and Operational Efficiencies lead to increasing RoCE.

Capital Allocation

Intent to grow only in synergistic businesses with low content risk.

Capital Distribution

Intent to distribute ≥ 25% of PAT annually.

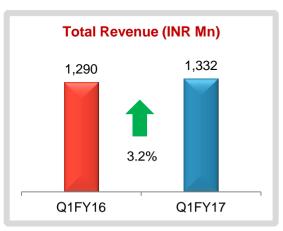


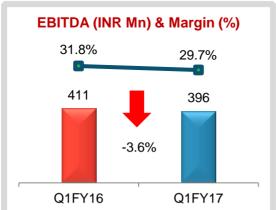
## **Financial and Operating Highlights**

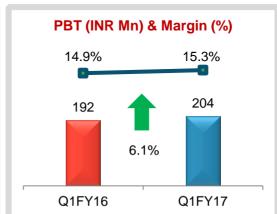
### **Financial Highlights**

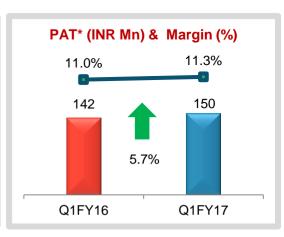


### Consolidated, excluding VDSPL\*\*

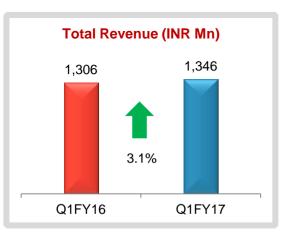


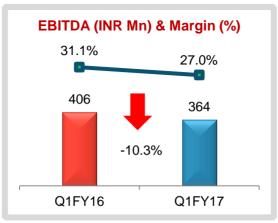


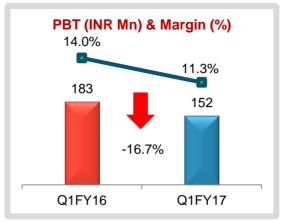


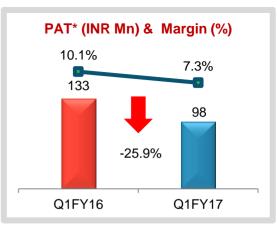


#### **Consolidated**









<sup>\*</sup>PAT after Minority Interest

<sup>\*\*</sup>VDSPL includes Caravan Talkies and Club Cinema businesses

### **Driving Wide Spread Release of Movies on UFO Network**



#### Top 10 Hindi

Release Date	Movie	# of Screens
3-Jun	HOUSEFULL 3	2,725
29-Apr	BAAGHI	2,683
15-Apr	FAN	2,545
13-May	AZHAR	2,000
17-Jun	UDTA PUNJAB	1,993
1-Apr	KI & KA	1,905
20-May	SARBJIT	1,663
27-May	VEERAPPAN	1,566
6-May	1920 LONDON	1,548
10-Jun	TE3N	1,408

#### **Top 10 Tamil**

Release Date	Movie	# of Screens
15-Apr	THERI	494
6-May	24	373
20-May	MARUTHU	273
27-May	IDHU NAMMA AALU	238
22-Apr	VETRIVEL	179
29-Apr	MANITHAN	153
3-Jun	IRAIVI	126
13-May	KO-2	117
1-Apr	DARLING 2	105
3-Jun	VELAINNU VANTHUTTA VELLAKARAN	101

#### Top 10 Telugu

Release Date	Movie	# of Screens
8-Apr	SARDAAR GABBARSINGH	982
22-Apr	SARRAINODU	887
20-May	BRAHMOTSAVAM	826
6-May	SUPREME (DON'T SOUND HORN)	443
3-Jun	AAA(ANASUYA RAMALINGAM V/S. ANAND VIHARI)	433
6-May	24	338
15-Apr	EEDO RAKAM - AADO RAKAM	329
17-Jun	NANI GENTLEMAN	328
27-May	RAYUDU	262
13-May	BICHAGADU	257

#### Top 10 Marathi

Release Date	Movie	# of Screens
29-Apr	SAIRAT	709
27-May	LAAL ISHQ	269
24-Jun	EKK ALBELA	208
24-Jun	GANVESH	195
8-Apr	VRUNDAVAN	194
1-Apr	RANGAA PATANGAA	176
3-Jun	LALBAUGCHI RANI	172
10-Jun	CHEATER	153
22-Apr	вно вно	153
17-Jun	PINDADAAN	109

# of screens reflects the # of screens the movie released on UFO network across the lifetime of the Movie

Continued...

### **Driving Wide Spread Release of Movies on UFO Network**



#### Top 10 Kannada

Release Date	Movie	# of Screens
29-Apr	CHAKRAVYUHA	203
10-Jun	JAGGU DADA	192
8-Apr	JAI MARUTHI 800	149
13-May	STYLE KING	132
27-May	APOORVA	124
24-Jun	JIGARTHANDA	121
27-May	KARVVA	110
24-Jun	LAKSHMANA	110
6-May	AKIRA	104
20-May	UTURN	81

#### Top 10 Punjabi

Release Date	Movie	# of Screens
24-Jun	SARDAARJI 2	281
20-May	KAPTAAN	210
6-May	ZORAWAR	208
27-May	SAADEY CM SAAB	198
22-Apr	VAISAKHI LIST	170
8-Apr	SAKA-NANKANA SAHIB DE SHAHEED	123
3-Jun	VAAPSI	95
1-Apr	CANADA DI FLIGHT	75
10-Jun	ONCE UPON A TIME IN AMRITSAR	68
10-Jun	RAI ABDULLAH DULLA BHATTI	65

#### **Top 10 Malayalam**

Release Date	Movie	# of Screens
8-Apr	JACOBINTE SWARGARAJYAM	205
1-Apr	KING LIAR	171
20-May	KAMMATIPAADAM	143
6-May	JAMES AND ALICE	122
27-May	SCHOOL BUS	121
22-Apr	LEELA	109
13-May	VALLEEM THETTI PULLEEM THETTI	100
27-May	YODHAAV	84
20-May	HAPPY WEDDING	79
20-May	AADUPULIYATTAM	71

#### Top 10 Bengali

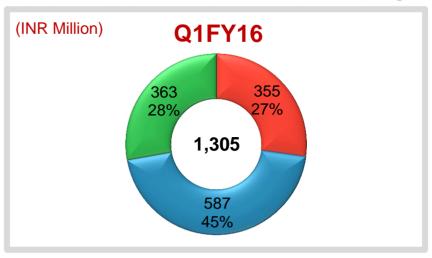
Release Date	Movie	# of Screens
27-May	PRAKTAN	115
15-Apr	POWER	83
15-Apr	SHANKHACHIL	56
13-May	CINEMAWALA	29
10-Jun	NIYOTI	23
17-Jun	SHORORIPU	16
10-Jun	PARABAS	13
10-Jun	SUVORATRI	10
3-Jun	CLAPSTICK	8
24-Jun	GAME PLAN	6

# of screens reflects the # of screens the movie released on UFO network across the lifetime of the Movie

### **Consolidated Revenue Mix**







Advertisement Revenue

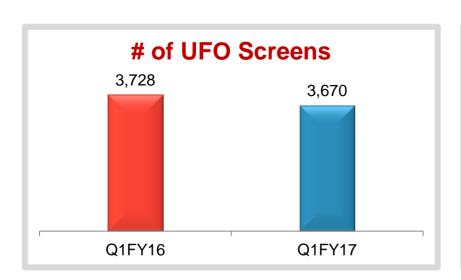
(INR Million)	Q1FY17	Q1FY16	Growth
Advertisement revenue	397	363	9.5%
Virtual Print Fees - E-Cinema	230	228	0.7%
Virtual Print Fees - D-Cinema	375	344	9.3%
Lease rental income - E-Cinema	108	94	15.7%
Lease rental income - D-Cinema	41	42	-1.8%
Other Operating Revenues	35	46	-26.5%
Total Sale of Services	1,186	1,117	6.2%
Total Sales of Products	154	188	-18.1%
Revenue from operations	1,340	1,305	2.7%



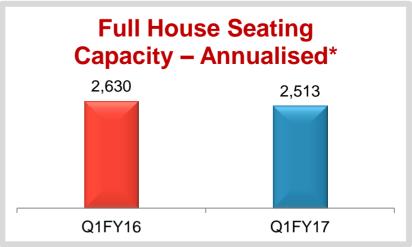
## In Cinema Advertising Performance

### **In Cinema Advertisement Operating Parameter**





#### in Million Seats

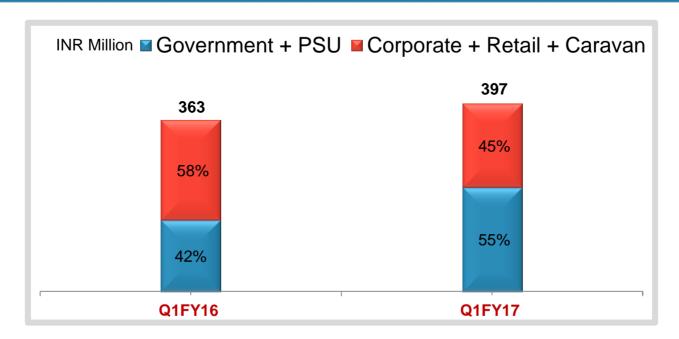


045747	Top 50	Cities	Rest of India	
Q1FY17	Multiplex	Single	Multiplex	Single
# of UFO Screens	367	484	512	2,307
Full House Seating Capacity – Per Show All Screens	96,055	303,129	142,342	1,203,481
Seating Capacity Per Screen Per Show	262	626	278	522
*Full House Seating Capacity Annualised (in Million Seats)	138	437	205	1,733

<sup>\*</sup>Full house seating capacity – Annualised is calculated by multiplying full house seating capacity per show x 4 shows a day x 30 days x 12 months

### **Advertisement Revenue Analysis**





In Cinema Advertisement	Q1FY17	Q1FY16
Ad Revenue / Screen for the period (Avg) (Rs.)	104,292	93,098
Average # of minutes sold / show / Ad Screen	3.97	3.81
# of In Cinema Advertising Clients	1,198	876

Average # of minutes sold / show / Ad Screen is calculated by dividing total # of advertisement minutes sold by average # of Screens with Ad Rights during the period Average # of Advertising Screens = (Sum of # of Opening Advertisement Screens and # of Closing Advertisement Screens) / 2

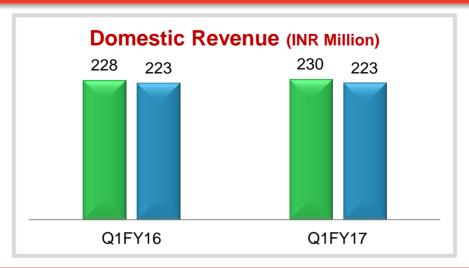


## **Theatrical Revenues**

### Theatrical revenues from Distributors

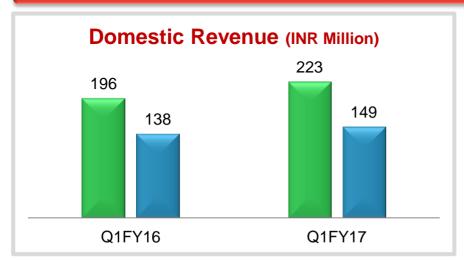


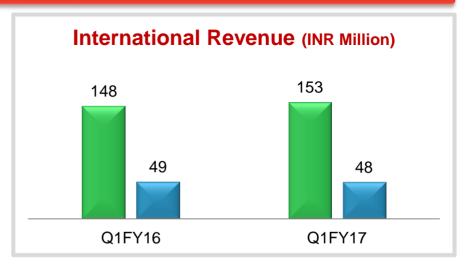






#### D - Cinema - VPF





Domestic includes revenues generated from screens in Nepal Net Revenue = Gross Revenue less Revenue Share with the Exhibitors

### **Operating Parameter – VPF Revenue India**



# of Screens *	Q1FY17	Q1FY16
E – Cinema	3,509	3,504
D - Cinema	1,488	1,461
Total	4,997	4,965

<sup>\*</sup> Average # of Screens as on June 30, 2016

VPF Revenue / Screen (Average**) (in Rs.)	Q1FY17	Q1FY16
E – Cinema Gross	65,165	64,674
E – Cinema Net	63,367	63,282
D – Cinema Gross	149,549	133,159
D – Cinema Net	100,116	93,629

<sup>\*\*</sup>Average # of Screens = (Sum of # of Opening Screens and # of Closing Screens) / 2

### **Operating Parameter – VPF Revenue International**



Number of Screens	Q1FY17	Q1FY16
Total	902	850

<sup>\*</sup> Average # of Screens as on June 30, 2016

VPF Revenue / Screen (Average**) (in Rs.)	Q1FY17	Q1FY16
D – Cinema Gross	171,409	175,405
D – Cinema Net	54,283	57,642

Total number of Screens includes Middle East and Israel only

<sup>\*\*</sup>Average # of Screens = (Sum of # of Opening Screens and # of Closing Screens) / 2

### **Progress of Caravan Talkies**



#### Q1FY17 Update

- 91 Caravans were operational during the quarter in 91 Districts in 6 States
- Caravan revenues during Q1FY17 stood at Rs. 12.4 million

#### **IMRB Research**

- IMRB conducted a research on Caravan Talkies to assess the efficacy of the medium and effectiveness of the activity across villages, below are the findings:
  - Great business opportunity for Caravan Talkies as it operates in villages that lack regular sources of entertainment
    - Mobile Internet and TV penetration is very low
    - There are no avenues of big screen entertainment
  - Awareness of Caravan Talkies 85%
  - Likeability of Caravan Talkies 4.4 out of 5
  - Average headcount per show per van 226
  - High brand/activation recall

#### **Strategic Initiatives**

- Additional revenue monetisation through Static Overlay Advertising during the movie and Live Activations
- Improved transparency with GPS tracking across all vans
- V-Sat installation across multiple villages in one cluster for on-time advertising and content delivery on the fly
- On board technical support to minimize technical failures

#### **Outlook**

- Efforts to improve revenues have further intensified, Caravan Talkies is expected to cash breakeven in H2FY17
- Caravan Talkies will be non-operational in Q2FY17 due to monsoons



## **Financial Performance**

### **Consolidated Results**



(INR Million)	Q1FY17	Q1FY16	Growth
Revenue from Operations	1,340	1,305	2.7%
Other Income	6	1	603.6%
Total Revenue	1,346	1,306	3.1%
Total Expenses	982	900	9.1%
EBITDA	364	406	-10.3%
Depreciation and Amortisation	206	192	7.7%
EBIT	158	214	-26.4%
Finance Cost	28	41	-32.5%
Finance Income	22	10	132.6%
PBT	152	183	-16.7%
Tax	62	55	14.6%
PAT	90	128	-30.1%
Profit from Associates	16	9	85.9%
Minority Interest	8	4	74.6%
PAT, Profit from Associates & Minority Interest	98	133	-25.9%
Basic EPS	3.56	5.12	-30.4%

### **Consolidated Expenditure Analysis**



Expenses as a % of Total Revenue	Q1FY17	Q1FY16
1) Total Operating Direct Cost	43.3%	43.3%
Key Operating Direct Cost Components		
i) Advertisement revenue share payment	<u>9.0%</u>	<u>8.8%</u>
ii) VPF D-Cinema share payment to D-Cinema Exhibitors	<u>13.7%</u>	<u>12.4%</u>
iii) Purchase of Equipment, Lamps and Spares	<u>9.2%</u>	<u>11.8%</u>
2) Employee Benefit Expenses	13.3%	12.4%
3) Other Expenses (SG&A )	16.3%	13.3%
Total Expenses	73.0%	68.9%
EBITDA Margin	27.0%	31.1%
EBITDA Margin excluding VDSPL*	29.7%	31.8%

<sup>\*</sup>VDSPL includes Caravan Talkies and Club Cinema businesses

### **Financial Performance excluding VDSPL**



### Reconciliation to EBITDA excluding VDSPL\*\*

(INR Million)	Q1FY17	Q1FY16	Growth
Reported EBITDA Including VDSPL	364	406	-10.3%
Margin	27.0%	31.1%	
VDSPL EBITDA Loss	32	5	
EBITDA Excluding VDSPL	396	411	-3.6%
Margin	29.7%	31.8%	

### **Reconciliation to PAT excluding VDSPL\*\***

(INR Million)	Q1FY17	Q1FY16	Growth
Reported PAT* Including VDSPL	98	133	-25.9%
Margin	7.3%	10.1%	
VDSPL PAT Loss	52	9	
PAT Excluding VDSPL	150	142	5.7%
Margin	11.3%	11.0%	

<sup>\*</sup>PAT after Minority Interest

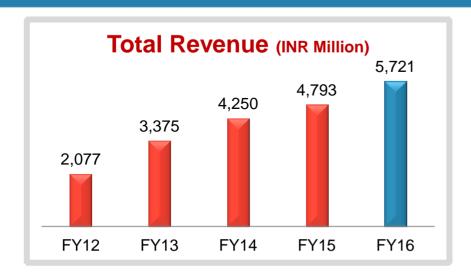
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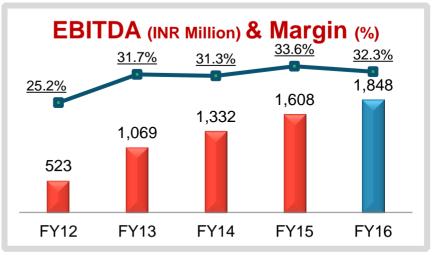


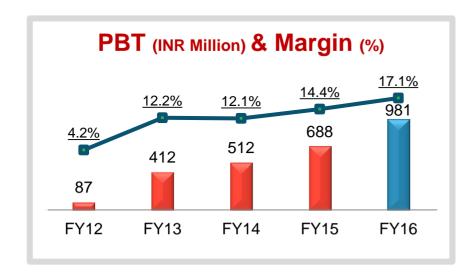
## **Annexure**

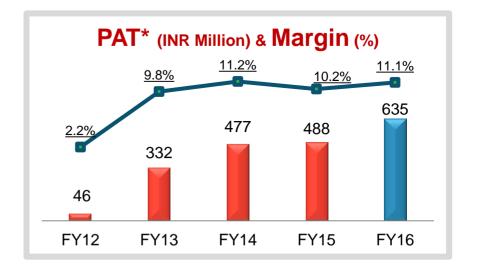
### Financial Highlights – 5 Years







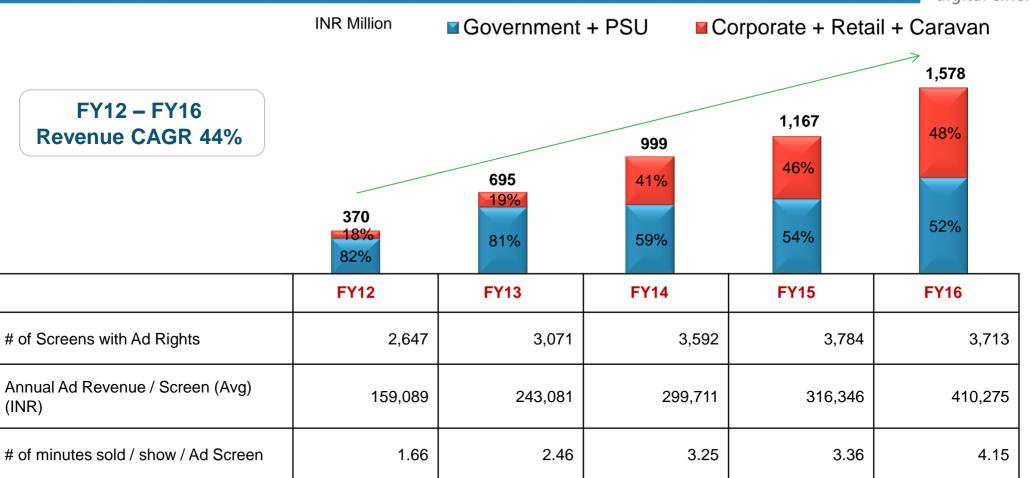




<sup>\*</sup>PAT after Minority Interest

### Advertisement Revenue – 5 Years

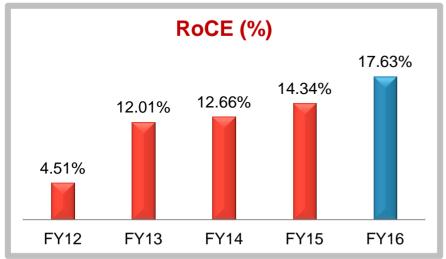


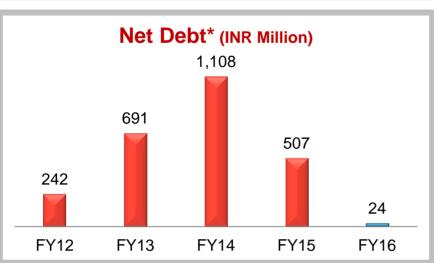


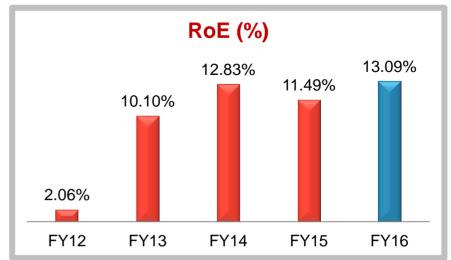
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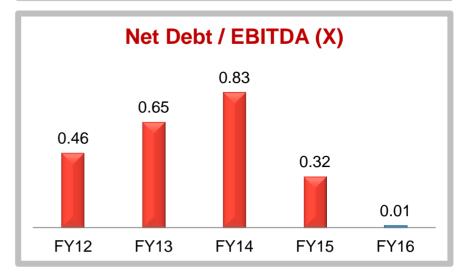
### **Key Financial Parameters**











\*Net Debt = Total Debt less Cash and Cash Equivalents

RoCE = EBIT/Average (Networth + Long Term Debt + Short Term Debt + Current Maturing Long Term Debt + Minority Interest)

RoE = PAT after Minority Interest / Average Networth

### **Shareholding**



(% of Total # of shares)	June 30, 2016
Promoters	28.86%
Foreign Venture Capital Investors	19.03%
FII	5.70%
DII	15.91%
Corporate Bodies	7.14%
Foreign Bodies	10.79%
Others	12.57%
Total # of Shares	27,600,801

#### **Marquee Institutional Investors\***

SBI Mutual Fund
Reliance Capital Asset Management
Max Life Insurance
DSP Blackrock
Wellington International Management
Grandeur Peak Global Advisors
Nomura Singapore
Union KBC Asset Management
Bharti Axa Life Insurance
Aviva Life Insurance

<sup>\*</sup> As on July 31, 2016

### **About Us**



#### **UFO Moviez India Limited**

UFO Moviez India Limited (BSE Code: 539141; NSE Code: UFO) is India's largest digital cinema distribution network and in-cinema advertising platform in terms of number of screens. UFO operates India's largest satellite-based, digital cinema distribution network using its UFO-M4 platform, as well as India's largest D-Cinema network. As on June 30, 2016, UFO's global network, along with subsidiaries and associates, spans 6,672 screens worldwide, including 4,997 screens across India and 1,675 screens across the Middle East, Israel, Mexico and the USA.

UFO's digitization and delivery model has been a key driver of extensive digitization of Indian cinemas and has enabled wide-spread, same day release of movies across India. UFO adds value to all stakeholders in the movie value chain, spanning movie producers, distributors, exhibitors and the cinema-going audience. UFO provides value to movie producers and distributors by reducing distribution costs, providing reach to a wide network, providing a faster method of delivery of content and reducing piracy through encryption and other security measures. We provide value to movie exhibitors throughout India by providing access to first day release of movies on our digital platform. Audiences benefit from faster access to new movie releases and a consistently high quality viewing experience.

UFO has created a pan India, high impact in-cinema advertising platform with generally long-term advertising rights to 3,670 screens, with an aggregate seating capacity of approximately 1.75 million viewers and a reach of 1,892 locations across India, as on June 30, 2016. UFO's in-cinema advertising platform enables advertisers to reach a targeted, captive audience with high flexibility and control over the advertising process. UFO's in-cinema advertising platform also allows small exhibitors who otherwise are not able to effectively monetise their advertising inventory due to their limited scale and reach to receive a greater share of advertisement revenue than they are able to using traditional advertising methods.

#### Visit us at www.ufomoviez.com. For further details, contact:

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