#### **DLF Limited**

DLF Centre, Sansad Marg, New Delhi-110001, India

Tel.: (+91-11) 23719300, 42102030 Fax: (+91-11) 23719344, 23719212



February 03, 2016

To,

The General Manager Dept. of Corporate Services

Dept. of Corporate Services

**Bombay Stock Exchange Limited** P.J. Tower, Dalal Street,

Mumbai – 400 001

Email: corp.relations@bseindia.com

To,

The Vice-President

National Stock Exchange of India

Limited

Exchange Plaza, Bandra Kurla Complex,

Bandra(E), Mumbai -400051

Email: cmlist@nse.co.in

Sub: Analyst Presentation – Q3FY16

Dear Sir,

In continuation of our letter dated February 1, 2016 intimating the analyst call date, we are forwarding herewith DLF – Q3FY16 Analyst Presentation.

This is for your kind information and record please.

Thanking you,

Yours faithfully,

for DLF Limited

Subhash Setia

**Company Secretary** 

Encl. as above

For any clarifications, please contact:-

1. Mr. Subhash Setia – 09873718989/ setia-subhash@dlf.in

2. Mr. Raju Paul — 09999333687/ paul-raju@dlf.in

Regd. Office: Shopping Mall, 3rd Floor, Arjun Marg, Phase-I, DLF City, Gurgaon-122 002, India

CIN - L70101HR1963PLC002484; Website: www.dlf.in

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**Q3 FY16 Analyst Presentation** 

February 2, 2016

### SAFE HARBOUR

This presentation contains certain forward looking statements concerning DLF's future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward looking statements. The risks and uncertainties relating to these statements include, but not limited to, risks and uncertainties, regarding fluctuations in earnings, our ability to manage growth, competition, economic growth in India, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, government policies and actions with respect to investments, fiscal deficits, regulation etc., interest and other fiscal cost generally prevailing in the economy. The company does not undertake to make any announcement in case any of these forward looking statements become materially incorrect in future or update any forward looking statements made from time to time on behalf of the company.



# **General Business Update**

#### Residential:

- As in the last 18 months, residential markets continue to be soft in most micro markets where DLF has presence
- The outlook continues to be weak; DLF continues to sell in its existing projects, albeit at a slower pace
- The strategy is to continue to remain focused on the execution of the live projects to create finished unlaunched stock and delivery of legacy projects to fulfill the customer commitments
- Once the GDP starts to grow at a higher rate and the sentiment improves, absorption shall automatically improve.

#### Commercial

- Office: Demand conditions are stable although there is uptick on rentals as forecasted supply of office space has not crystalized
  - Extinguished most of the inventory for leasing in Cybercity
  - In order to create new inventory, broken ground on a new office project Cyber Park, ~ 1.6 msf, at a "prime" location just opposite Oberoi & Trident Hotels, Gurgaon

#### Retail Malls:

- Mall of India, NOIDA has opened, with around 40% retail establishments & DT cinemas operational; full mall to open by mid-March; expected to contribute Rs. 225-240 crore per annum to the rental income
- All other retail malls in the DLF portfolio are performing well with >95% occupancy
  - Finishing of Chanakyapuri mall has commenced; targeting soft launch in Q4 FY17



# **DCCDL CCPS Transaction Update...**

- Substantial work has been completed by Bankers & Advisors, both in the form of Preparation of Information Memorandum and Vendor Diligence.
- The transaction is ready to be shared with the prospective investors within the month of February once all the NDA's have been signed. More than 20 NDAs have been signed/confirmed.
- Many prospective institutional investors which include sovereign funds, pension funds and private equity supported by their LP's have evinced interest to participate in the bidding process
  - Grow the commercial business, organically and inorganically, in partnership with institutional investors who have a long investment horizon
- The culmination of the transaction will be an important step to create two 'pure plays' Residential business with zero debt and an independent Commercial business in partnership of long term institutional investors



# **Business Segment Performance....**

## **Business Segment Performance – Q3 FY 2016**

#### ■ DevCo:

- 0.21 msf net sales booking of Rs 405 crore booked in Q3FY16 vs 0.24 msf net sales booking of Rs 575 crore in Q2FY16
  - DLF 5 Gurgaon 0.19 msf [ Rs 468 crore ]
  - New Gurgaon 0.07 msf [ Rs 67 crore ]
  - Delhi / Rest of India (0.05) msf [ Rs -130 crore ]
- ☐ GIC Transaction Sales Rs 1990 crore [Rs 1708 crore of Net of Stamp duty ]
- → Project Completions 4.49 msf vs 4.63 msf duirng Q2FY16
- Project under Construction: 37 msf

#### RentCo:

- 7 0.49 msf Net Leasing [ Gross leasing 0.99 msf and terminations 0.49 msf ] during Q3FY16 vs (0.08) msf for Q2FY16.
  - The terminations have been as per Budgetary plan. New leasing is happening at leasing rates substantially higher than the exit leasing rates of the terminations. Given the pipeline of new leasing & current status of negotiations, the Company is confident of ending the FY16 with the net leasing of 1-1.5 msf.



# **Business Segment Performance – YTD 2016**

#### **■** DevCo:

- 7 0.61 msf net sales booking of Rs 2,020 crore booked in 9MFY16 vs 0.82 msf net sales booking of Rs 1320 crore in 9MFY15
  - DLF 5 Gurgaon − 0.72 msf, Rs 2,060 crore
  - New Gurgaon 0.06 msf, Rs 65 crore
  - Delhi / Rest of India (0.17) msf, (-Rs 105 crore )
- ☐ GIC Transaction Rs 1990 crore [Rs 1708 crore of Net of Stamp duty ]
- → Project Completion 10.33 msf during 9MFY16 vs 11.92 msf 9MFY15
- Projects under Construction: 37 msf vs 48 msf

#### ■ RentCo:

- Net Leasing of 0.62 msf [ Gross leasing 2.41 msf and terminations 1.79 msf ] during 9MFY16 vs 1.35 msf [ Gross leasing 2.29 msf and termination 0.94 msf ] for 9MFY15
- The terminations have been as per Budgetary plan; new leasing is happening at higher than planned rates, many at the advance stage
- Restarted Chennai IT Park Operations in the shortest possible time, despite the worst flood in a century
- Given the pipeline of new leasing, the Company is confident of achieving the net leasing of 1-1.5 msf for FY16.

# **Summary: Operating Performance**

|                             | Q3F              | Y16            | 9MF              | Y16            |  |
|-----------------------------|------------------|----------------|------------------|----------------|--|
|                             | Sales (in msf)   | Avg Rate (psf) | Sales (in msf)   | Avg Rate (psf) |  |
|                             |                  |                |                  |                |  |
| Sales Booking               | 4.3              |                |                  |                |  |
| Gurgaon                     | (3.5%)           |                |                  |                |  |
| DLF 5                       | 0.19             | 24970          | 0.72             | 28563          |  |
| Garden City                 | 0.07             | 9221           | 0.07             | 9663           |  |
| National Dev Co             |                  |                |                  |                |  |
| Luxury                      | 0.01             | 47792          | 0.03             | 40856          |  |
| Premium-Major Cancellations | -0.13            | 14647          | 0.20             | 11402          |  |
| -Net Sales                  | 0.07             | 3546           | -0.20            | 11483          |  |
|                             | Q3F              | Y16            | 9MF              | Y16            |  |
|                             | Leasing in (msf) | Avg Rate (psf) | Leasing in (msf) | Avg Rate (psf) |  |
| Leasing                     |                  |                |                  |                |  |
| Office                      | 0.21             | 63             | 0.34             | 64             |  |
| Retail Malls                | 0.28             | 98             | 0.28             | 99             |  |
|                             |                  |                |                  |                |  |



# **Leased Assets Across India**

| <u>Cities/Projects</u>        |        | Leasable Area<br>(msf) | % leased |
|-------------------------------|--------|------------------------|----------|
|                               |        |                        |          |
| Gurgaon                       | ä      |                        |          |
| DLF Cyber City Developer *    | Office | 10.59                  | 94.50    |
| Others                        | Office | 0.62                   | 100.00   |
|                               |        | ,                      |          |
| DAL ( SEZ's )                 | Office | 13.47                  | 94.34    |
| Kolkata/Chandigarh            | Office | 2.93                   | 86.01    |
|                               |        |                        |          |
| Delhi (Corporate Office)      | Office | 0.17                   | 87.36    |
| á                             |        |                        |          |
| Malls                         |        |                        |          |
| Delhi                         | Retail | 1.43                   | 91.85    |
| Noida                         | Retail | 1.97                   | 86.43    |
| Chandigarh                    | Retail | 0.19                   | 88.83    |
| * Includes Collaborator area. |        |                        |          |
|                               |        |                        |          |

In FY16, annuity Income to grow to Rs. 2,400 crore, a growth of 10%



# **Live Projects Across India**

| Projects   | Size (msf) | Sold till Q3-15-<br>16 (msf) | Expected<br>handing over<br>Next 4 to 5 Qtr |
|--|------------|------------------------------|---|
|  | <u> </u>   |                              |   |
| Legacy   |            |                              |   |
| Express Greens*  | 0.62       | 0.48                         | <b>4</b>                                    |
| Garden City-91-92-Ph-II  | 1,37       | 1.13                         | 4   |
| Corporate Greens*  | 0.87       | 0.14                         |   |
| Capital Greens   | 5,20       | 5.20                         | 4   |
| GK King's Court  | 0.23       | 0.21                         | 4   |
| NTH-Kolkata*   | 0.34       | 0.29                         | 4   |
| Kochi  | 1.16       | 0.90                         |   |
| Banglore*  | 3.26       | 3.21                         | - I   |
| Hyderabad  | 3.44       | 2.76                         | 4   |
| Lucknow*   | 1.58       | 1.23                         | 4   |
| Panchkula*   | 3.85       | 3.06                         | 4   |
| Mullanpur*   | 0.80       | 0.21                         | 4   |
| Shimla   | 0.07       | 0.06                         | Ŷ   |
| Kasauli  | 0.57       | 0.23                         | 4   |
| The annual state of the state o | 23.37      | 19.13                        |   |
| New Projects   |            |                              |   |
| SkyCourt   | 1.25       | 0.98                         |   |
| Ultima   | 2.18       | 0.65                         |   |
| Regal Garden   | 1.03       | 0.89                         | 4   |
| Primus   | 1.24       | 1.22                         |   |
| Crest  | 2.61       | 1.22                         |   |
| Camillias  | 3.55       | 1.39                         |   |
| My Pad Lucknow   | 0.57       | 0.32                         |   |
|  | 12.43      | 6.67                         |   |
| * Area handed over is excluded from total size   |            |                              |   |



# **Our Development Potential**

| Land Bank as on 31st Dec 2015 |  |                    |       |  |  |  |
|-------------------------------|--|--------------------|-------|--|--|--|
| Cities                        | Development Business   | Lease Business     | Total |  |  |  |
|                               | Developme  | nt Potential (msf) |       |  |  |  |
| Gurgaon                       | 107  | 26                 | 133   |  |  |  |
| Bangaluru                     | 29   | 0                  | 29    |  |  |  |
| Delhi Metropolitan Region     | 17   | 3                  | 20    |  |  |  |
| Chennai                       | 15   | 5                  | 21    |  |  |  |
| Hyderabad                     | 14   | 1                  | 15    |  |  |  |
| Chandigarh Tri-City           | 19   | 0                  | 19    |  |  |  |
| Kolkata                       | THE PROPERTY OF THE PROPERTY O | 2                  | 5     |  |  |  |
| Other Indian Cities           | 31   | 9                  | 39    |  |  |  |
| Total                         | 235  | 46                 | 281   |  |  |  |

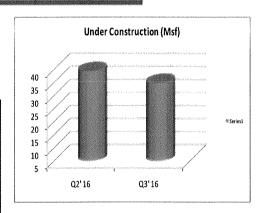
>"The Development Potential is the Best estimate as per the Current Zoning plans on Land owned by the company/Group companies, or lands for which the Company has entered into arrangements with third parties including Joint Development/Joint Venture Agreements/Other Arrangements for Economic Development of sid lands owned by such third parties. Some of these arrangements include making residual payments to the Land Owners before the development potential can be fully exploited."

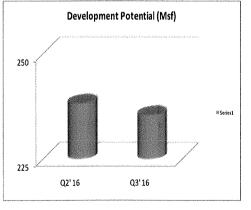


# DevCo Q3 FY16

|                                  | Total msf |        |        |  |  |  |
|----------------------------------|-----------|--------|--------|--|--|--|
| Particulars                      | Q3-16     | Q2-16  | Q3-15  |  |  |  |
| Sales Status                     |           |        |        |  |  |  |
| Opening Balance                  | 33.05     | 35.65  | 39.27  |  |  |  |
| Add:- Sale Booked During the Qty | 0.21      | 0.24   | 0.36   |  |  |  |
| Less : Completion                | (4.49)    | (2.84) | (2.30) |  |  |  |
| Closing Balance                  | 28.78     | 33.05  | 37.33  |  |  |  |

| der Construction                     |        |        |       |
|--------------------------------------|--------|--------|-------|
| Opening Balance                      | 39.42  | 42.26  | 46.73 |
| New Launches / Additions / Suspended | 0.00   | 0.00   | 0.57  |
| Less:- Completion                    | (4.49) | (2.84) | (2.30 |
| Closing Balance                      | 34.93  | 39.42  | 45.00 |





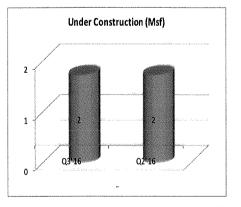


# RentCo Q3 FY16

| Darticulare                       | Total msf |               |        |  |  |
|-----------------------------------|-----------|---------------|--------|--|--|
| Particulars                       | Q3-16     | Q2- 16        | Q3 15  |  |  |
| Lease Status                      |           |               |        |  |  |
| Opening Balance #                 | 28.71     | <b>28</b> .79 | 26.67  |  |  |
| Add:- Lease Booked During the Qty | 0.99      | 0.83          | 0.71   |  |  |
| Less :- Cancellation              | (0.49)    | (0.91)        | (0.36) |  |  |
| Less :- Sold / Adjustment         | -         | ÷             | -      |  |  |
| Closing Balance                   | 29.20     | 28.71         | 27.01  |  |  |

|       | Developme                                 | ent Potential                                 | (Msf)                                |   |
|-------|---|---|--------------------------------------|---|
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| 25 // |   |   |                                      |   |
| 20 // | <b>1</b>                                  |   |                                      |   |
| 15    |   |   |                                      |   |
|       |   |   | ,                                    |   |
|       | Q3'16                                     | Q2'16   |                                      |   |

| der Construction            |        |        |        |
|-----------------------------|--------|--------|--------|
| Opening Balance             | 1,73   | 1.96   | 1.96   |
| New Launches / Additions ** | 0.00   | 1.56   | 0.00   |
| Less:- Handed over          | (0.00) | (1.79) | (0.00) |
| Less :- Suspension/Adju     | -      | -      | -      |
| Closing Balance             | 1.73   | 1.73   | 1.96   |





# Summary Financials....

# Consolidated P&L - Q3 FY16

|           |  | Q3 FY16 ( | Reviewed)                         | Q2 FY16 ( | Reviewed)                         | Q3 FY15 (   | Reviewed)                         | Nine mon<br>(Revie |                                   |                    | iths FY15<br>ewed)                |
|-----------|--|-----------|-----------------------------------|-----------|-----------------------------------|-------------|-----------------------------------|--------------------|-----------------------------------|--------------------|-----------------------------------|
| SI.N      | Consolidated Financials                            | Rs. Crs.  | Percentage<br>of Total<br>Revenue | Rs. Crs.  | Percentage<br>of Total<br>Revenue | Rs. Crs.    | Percentage<br>of Total<br>Revenue | Rs. Crs.           | Percentage<br>of Total<br>Revenue | Rs. Crs.           | Percentage<br>of Total<br>Revenue |
| A)        |  |           |                                   |           | 141.84377.4                       |             |                                   |                    |                                   |                    |                                   |
| 1         | Sales and Other Receipts                           | 2,828     | 1                                 | 1,865     | İ                                 | 1,957       |                                   | 6,924              |                                   | 5,695              |                                   |
|           | Other Income                                       | 153       |                                   | 132       |                                   | 123         |                                   | 399                |                                   | 372                |                                   |
|           |  |           |                                   |           |                                   |             |                                   |                    |                                   |                    |                                   |
|           | Total Income(A1+A2)                                | 2,981     | 100%                              | 1,997     | 100%                              | 2,080       | 100%                              | 7,323              | 100%                              | 6,067              | 100%                              |
|           |  |           |                                   |           |                                   |             |                                   |                    |                                   |                    |                                   |
| B)        | Total Expenditure(B1+B2+B3)                        | 1,602     | 54                                | 926       | 46                                | 1,162       | 56                                | 3,932              | 54                                | 3,367              | 55                                |
| 1         | Construction Cost                                  | 1,199     | 40                                | 678       | 34                                | 847         | 41                                | 3,027              | 41                                | 2,397              | 40                                |
| 2         | Staff cost   | 89        | 3                                 | 81        | 4                                 | չ 94        |                                   | 241                | 3                                 | 261                | 4                                 |
| 3         | Other Expenditure                                  | 314       | 11                                | 168       | - 8                               | 220         | 11                                | 664                | 9                                 | 709                | 12                                |
| -         |  |           |                                   |           |                                   |             |                                   |                    |                                   |                    |                                   |
| C)        | EBITDA (D/A1)                                      | 1,379     | * 46                              | 1,071     | 54                                | 918         | 44                                | 3,391              | 46                                | 2,700              | 45                                |
|           |  |           | Á                                 |           |                                   |             |                                   |                    |                                   |                    | ļ                                 |
| D)        | EBIDTA ( Margin)                                   |           | 46%                               |           | 54%                               | \$12.50 (B) | 44%                               |                    | 46%                               |                    | 44%                               |
|           |  |           | a 15                              |           | 100000                            |             |                                   |                    |                                   |                    |                                   |
| E)        | Financial charges                                  | 672       | 23                                | 706       |                                   | 648         | <u> </u>                          | 1,982              | 27                                | 1,809              |                                   |
| F)        | Depreciation                                       | 345       | 12                                | 145       | 7                                 | 141         | 7                                 | 626                | 9                                 | 415                | . 7                               |
|           |  |           |                                   |           |                                   |             |                                   |                    |                                   |                    |                                   |
| G)        | Profit/loss before exceptional items               | 361       | 12                                | 220       |                                   | 129         |                                   | 783                |                                   | <b>476</b><br>(68) |                                   |
| H)_       | Exceptional items - (net)                          | (15)      | -1                                | (15       |                                   | •           | 0                                 | (78)               | 10                                | 408                |                                   |
| <u>l)</u> | Profit/loss before taxes and after exceptional ite | 346       | 12                                | 205       |                                   | 129         |                                   | 705                |                                   | 408<br>81          |                                   |
| J)        | Taxes expense                                      | 211       | 7                                 | 78        |                                   | 8           | 0                                 | 319                | <u> </u>                          | 01                 | 11                                |
| <u>K)</u> | Extraordinary Items                                | (1)       | 0                                 |           | 0                                 |             |                                   | 9                  | <u> </u>                          | 2                  | 0                                 |
| <u>L)</u> | Prior period expense/(income) (net)                | 8         | 0                                 | 1         | 0                                 | 0           |                                   | 376                | 5                                 | 326                |                                   |
| M)        | Net Profit after Taxes before Minority Interest    | 127       | 4                                 | 127       | 6                                 | 121         | 6                                 | 3/6                | 3                                 | 320                | 1 0                               |
| N)        | Minority Interest                                  | 56        | 2                                 | 9         | 0                                 | 15          | 1                                 | 68                 | 1                                 | 47                 |                                   |
| 0)        | Profit/(losss) of Associates                       | (19)      | -1                                | (4        | 0                                 | (4          | ) 0                               | (27                | 0                                 | (4                 | ) 0                               |
|           |  |           |                                   |           |                                   |             |                                   |                    |                                   |                    |                                   |
| P)        | Net Profit   | 164       | 6                                 | 131       | 7                                 | 132         | 6                                 | 417                | 6                                 | 369                | 6                                 |
|           | * ( Refer to slide no 18)                          |           |                                   |           |                                   | 1           |                                   |                    |                                   |                    |                                   |



## **Consolidated Balance Sheet**

Total - Equity and Liabilities

#### **DLF LIMITED** Unaudited Consolidated Balance Sheet as at December 31, 2015 Rs. Crs. Ason Ason Particulars December 31 2015 September 30 2015 (Reviewed) (Reviewed) A. Equity and Liabilities 1. Shareholders' funds (a) Share capital\* 1,954 2,156 (b) Reserves and surplus 27,135 27,037 Sub-total - Shareholders' funds 29,089 29,193 2. Minority interests 118 174 3. Non-current liabilities 18,992 (a) Long-term borrowings 19,807 (b) Other long-term liabilities 2,644 2,529 (c) Long-term provisions 61 64 Sub-total - Non-current liabilities 22,514 21,583 4. Current liabilities (a) Short-term borrowings 3,188 3,439 (b) Trade payables 1,798 1,557 (c) Other current liabilities 9,162 9,183 (d) Short-term provisions 340 454 Sub-total - Current liabilities 14,489 14,634



65,583

66,210

# **Consolidated Balance Sheet**

# Contd.....

|                                   |   | Rs. Crs.                                 |
|-----------------------------------|---|--|
| Particulars                       | As on<br>December 31 2015<br>(Reviewed) | As on<br>September 30 2015<br>(Reviewed) |
| B. Assets                         |   | 10 Table 10                              |
| 1. Non-current assets             |   |  |
| (a) Fixed assets                  | 24,384                                  | 24,309                                   |
| (b) Goodwill on consolidation     | 1,066                                   | 1,266                                    |
| (c) Non-current investments       | 880                                     | 833                                      |
| (d) Deferred tax assets (net)     | 1,917                                   | 1,749                                    |
| (e) Long-term loans and advances  | 4,700                                   | 4,758                                    |
| (f) Other non-current assets      | 190                                     | 188                                      |
| Sub-total - Non-current assets    | 33,138                                  | 33,103                                   |
| 2. Current assets                 |   |  |
| (a) Current investments           | 97                                      | 99                                       |
| (b) Inventories                   | 16,202                                  | 16,488                                   |
| (c) Trade receivables             | 1,792                                   | 1,703                                    |
| (d) Cash and bank balances        | 3,620                                   | 2,338                                    |
| (e) Short-term loans and advances | 2,531                                   | 2,329                                    |
| (f) Other current assets          | 8,831                                   | 9,523                                    |
| Sub-total - Current assets        | 33,072                                  | 32,480                                   |
| Total – Assets                    | 66,210                                  | 65,583                                   |



#### **EBIDTA ANALYSIS**

#### ONE TIME EBIDTA ANYALYSIS

- ☐ Increase in Cost to Completion on Capital Greens ~(Rs. 200 crore) (Final settlement of Contractor / PMC on account of delays / force majeure etc.)
- Substantial Up-specking of Camellias to make it world class interiors / finishing / landscaping / construction ~Rs (Rs 200 crore ) (POCM impact on DLF 5 Sales reversal ~(Rs 500 crore) ). The Camellias Pricing has been increased by Rs 3,500 psf to reflect high specking

- One Time Pre Tax Profit in DHDL due to sale of Land to two DHDL-GIC JV's ~Rs. 1,200 crore

One Time EBIDTA impact ~Rs. 370 crore

Ongoing normal EBIDTA ~Rs. 1,009 crore

Total EBIDTA ~Rs 1,379 crore



# **Consolidated Cashflow**

|    | Consolidated Cash flow for the period ended December 31, $2$                             | 015                       |
|----|--|---------------------------|
|    | Particulars  | Period ended<br>31-Dec-15 |
| Α. | Cash flow from operating activities:   | 705                       |
|    | Profit before tax, minority interest and share of profit in associates  Adjustments for: | 705                       |
|    | Depreciation   | 626                       |
|    | Profit on sale of fixed assets, net  | 3                         |
|    | Provision for doubtful debts/ unclaimed balances written back/ exchange                  | 17                        |
|    | Exceptional items  | 78                        |
|    | Amortisation cost of Employee Stock Option   | 3                         |
|    | Loss / (Profit) on sale of investments (net)   | -                         |
|    | Prior period items   | (9)                       |
|    | Interest / gurantee charges  | 1,982                     |
|    | Interest / dividend income   | (338)                     |
|    | Operating profit before working capital changes  | 3,067                     |
|    | Movements in working capital:  |                           |
|    | Trade and other receivables  | (159)                     |
|    | Inventories  | 302                       |
|    | Trade and other payables   | (65)<br>(426)             |
|    | Direct taxes paid ( net of refunds)  Net cash generated from operating activities        | 2,718                     |
|    | Net cash generated from operating activities   | 2,710                     |
| в. | Cash flow from investing activities:   |                           |
|    | (Purchase) / Sale of fixed assets (Including capital work in progress /capital a         | (492)                     |
|    | Interest/Dividend received   | 218                       |
|    | Movement in fixed deposits with banks  | (943)                     |
|    | (Purchase)/Proceeds from Investment(net)   | (173)                     |
|    | Net cash used in investing activities  | (1,389)                   |
| c. | Cash flow from financing activities:   |                           |
|    | Proceeds from / (repayment) of borrowings (net)  | 1,406                     |
|    | Interest paid  | (2,330)                   |
|    | Dividend Paid (including dividend distribution tax)                                      | (447)                     |
|    | Net cash used in financing activities  | (1,371)                   |
|    | Net decrease in cash and cash equivalents  | (42)                      |
|    | Opening cash and cash equivalents  | 2,432                     |
|    | Closing cash and cash equivalents  | 2,390                     |
|    | Net decrease   | (42)                      |



# **Liquidity Update**

| Net Debt Position  | Q2 16  | Q3 16  | Net Change |
|--|--------|--------|------------|
|  | Actual | Actual |            |
| Opening Gross Debt   | 24451  | 25040  |            |
| Less: Repayment during the Qtr                                   | -1751  | -762   |            |
| Add: New Loans [including CCD]                                   | 2340   | 1138   |            |
| Gross Debt as per Balance Sheet                                  | 25040  | 25416  | 376        |
| Less: Equity shown as Debt / JV Co Debt                          | 380    | 382    | 2          |
| Gross Debt ( Net of Equity shown as Debt / JV Co Debt )          | 24660  | 25034  | 374        |
| Pref. Shares   | 202    | 0      |            |
| Gross Debt Position ( Net of Equity shown as Debt / JV Co Debt ) | 24862  | 25034  | 172        |
| Less : Cash in hand  | -2342  | -3623  |            |
| Net Debt Position  | 22520  | 21411  | -1109      |

Cost of debt on a consolidated basis has moved down from 12.5% as on April 1, 2015 to 11.6% as on Dec 31, 2015



# **Attributable Debt**

#### **Current Status**

Rs. 2,700 crore

□ Current LRD tenor:

72 months

□ Debt Attributed to Rental business:

Rs. 16,200 crore

Net Debt Attributable to Residential Business:

Rs. 6,000 crore (approx)



# Impact of Ind AS

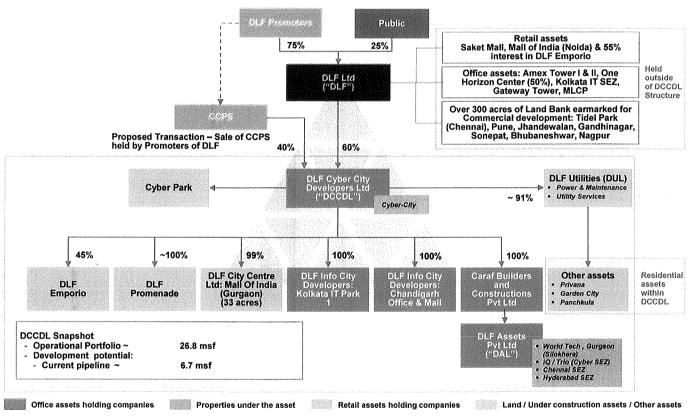
- The New Accounting Standards (Ind AS) will need to be implemented wef 1st April,2016
- 7 This will entail restatement of Financial books as of 31st Mar 2016
- Full impact being studied
- Could lead to some impact on assessment of cost on day one (e.g. TPR / Compensation / Subvention Cost ) / Lease accounting / POCM accounting / Financial instruments
- Certain Restatements / Reclassifications of Liabilities / Contingent Liabilities
- ☐ The Net impact due to Changes in Ind AS will be passed through Restated opening Reserves and Surplus as on 1<sup>st</sup> April 2016



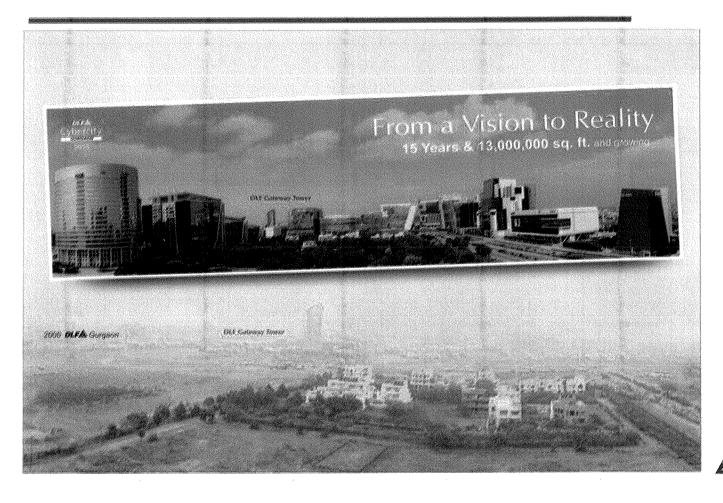
## **Annexure**

# **DLF's Rental Business**

# **DCCDL Holding Structure**



# **DLF Cyber City Development, Gurgaon**





# **DCCDL Consolidated Profitability**

| CONSOLIDATED PROFITABILITY              | - DCCDL (UNA | (UDITED) |
|---|--------------|----------|
| Profitability                           | Sept-15      | Mar-15   |
| All figures in Rs Crs                   |              |          |
| Sales & Other Income                    | 1848         | 3455     |
| Operating Expenses                      | 661          | 1312     |
| Staff Cost                              | 44           | 95       |
| EBIDTA                                  | 1144         | 2048     |
| Finance Charges                         | 319          | 562      |
| Depreciation, Amortisation & impairment | 218          | 459      |
| PBT                                     | 607          | 1027     |
| Exceptional Items                       | -15          | -38      |
| PBT                                     | 591          | 988      |
| Тах                                     | 78           | 118      |
| Minority Interest                       | -20          | -47      |
| Prior Period                            | 0            | 2        |
| PAT                                     | 538          | 916      |



# DCCDL Consolidated Balance Sheet – Sep-15 ( Unaudited )

|  |                             | (Rs in Crs)                |
|--|-----------------------------|----------------------------|
|  | <u>Unaudited</u><br>Sept-15 | <u>Unaudited</u><br>Mar-15 |
| EQUITY AND LIABILITIES                           |                             |                            |
| Shareholders' funds                              |                             |                            |
| Equity share capital                             | 3,097                       | 3,581                      |
| Preference shares issued by subsidiary companies | -                           | -                          |
|  | 3,097                       | 3,581                      |
| Reserves and surplus                             | 4,918                       | 4,400                      |
| Money received against share warrants            |                             |                            |
|  | 8,016                       | 7,981                      |
| Share application money pending allotment        |                             | -                          |
| Minority interests                               | 954                         | 3,598                      |
| Non-current liabilities                          |                             |                            |
| Long-term borrowings                             | 6,978                       | 4,324                      |
| Deferred tax liabilities (net)                   | 87                          | 81                         |
| Other long term liabilities                      | 2,144                       | 2,262                      |
| Long-term provisions                             | 12                          | 11                         |
|  | 9,221                       | 6,678                      |
| Current liabilities                              | 256                         | 000                        |
| Short-term borrowings                            | 856                         | 628                        |
| Trade payables                                   | 256<br>4.730                | 246                        |
| Other current liabilities                        | 1,739<br>38                 | 1,958<br>475               |
| Short-term provisions                            | 2,889                       | 3,306                      |
|  | 21,080                      | 21,563                     |

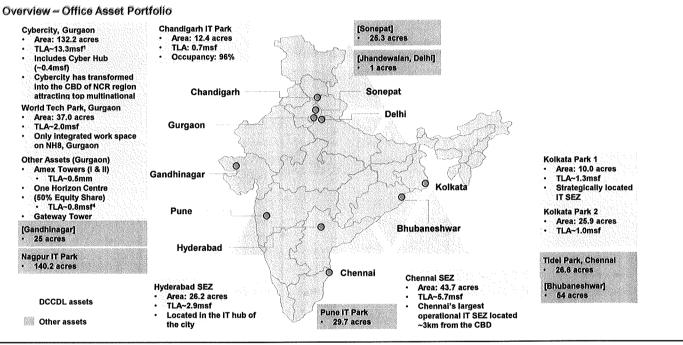


# DCCDL Consolidated Balance Sheet - Sep-15 (Unaudited)

#### **DLF Cyber City Developers Limited** Unaudited Consolidated Balance Sheet as at Sept 30, 2015 Unaudited Unaudited Sept-15 Sept-15 ASSETS Non-current assets 16,018 16,163 Fixed assets 13,530 13,675 Tangible assets Intangible assets 2,486 2,486 Capital work-in-progress Intangible assets under development 68 Goodwill on consolidation 68 158 175 Non-current investments 184 186 Deferred tax assets (Net) Long-term loans and advances 1,561 1,335 126 114 Other non-current assets 18,131 18,024 Current assets **Current investments** 1,186 1,103 Inventories Trade receivables 189 207 1,038 Cash and bank balances 486 838 988 Short-term loans and advances 250 202 Other current assets 2,949 3,538 21,080 21,563



## **DLF's Office Platform**



Source: Company information; TLA – Total Lettable Area; Note: Occupancy and TLA as of Sep-15

<sup>1</sup> Including SEZ TLA and entertainment area (Cyber Hub); <sup>2</sup> Multiple project commissioning dates within asset; <sup>4</sup> Excluding area sold to third party



## **DLF's Retail Mall Platform**

#### DCCDL has a Portfolio of Leading Malls in India

Overview - Retail Asset Portfolio



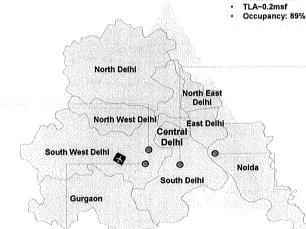
- DLF Emporio<sup>3</sup>
   Location: Vasant Kunj, Delhi
   Commission Date: Aug' 08
   TLA~0.3msf
- Occupancy: 99%



#### **DLF Promenade**

- Location: Vasant Kunj, Delhi Commission Date: Jan' 09 TLA~0.5msf

- Occupancy: 95%



#### CityCentre

- Location: Chandigarh Commission Date: May' 08



- DLF Place
  Location: Saket, Delhi
- Commission Date: Nov' 08 TLA~0.5msf
- Occupancy: 79%



- Mail of India. Nolda
  Location: Noida, NCR<sup>2</sup>
  Commission Date: Q32015
  TLA~2.0msf



Source: Company information

Note: CityCentre is part Chandigarh IT Park; Occupancy as of Sep-15

National Capital Region; DCCDL owns ~45% in DLF Emporio

30



# DCCDL – Overview of Key Buildings within CyberCity, Gurgaon





#### **Building 10**

- ·TLA~2.2msf
- · Design by renowned architect, Hafeez Contractor
- Spectacular complex with futuristic amenities



#### Epitome (Building 5)

- TLA~2.0ms
- Designed by renowned architect, Hafeez Contractor
- Iconic Building over 10.6 acres with 40MW captive
  gas power plant



#### Innov8 (Building 8)

•TLA~1.6msf



#### Building 9 A & B

- •TLA~1.5ms
- Elegant 16 floor mirror image twin towers



#### Infinity Tower

- ·TLA~1.3msf
- Design by renowned architect, Hafeez Contractor



#### **Cyber Greens**

- ·TLA~0.9msf
- Design by renowned architect Mohit Gujral; DLF's first project with amenities and breakout areas



#### Building 7A & 7B

•TLA~0.4msf



#### Ericsson Forum

- TLA~0.2msf
- · Represents Ericsson's Indian corporate office



#### iQ SEZ (Building 14)

- •TLA~2.0msf
- Aesthetically designed architectural wonder with modern and well planned work spaces



#### Trio SEZ (Building 6)

- ·TLA~0.9msf
- One of the premier emerging technology centers in the country

Source:

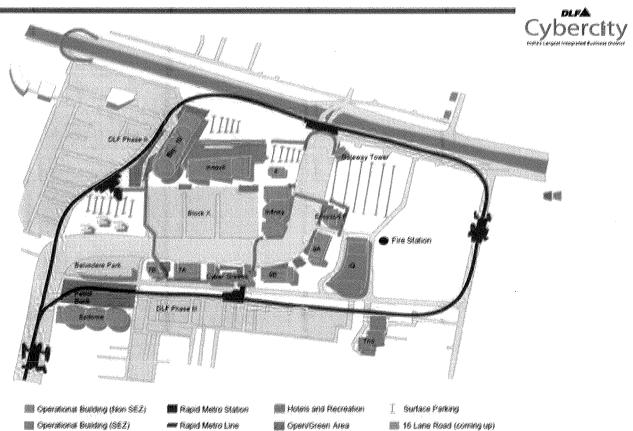
Company information; TLA – Total Lettable Area

SEZ Projects - Notified IT SEZ covered as part of DLF Assets Ltd.



# **DCCDL – Overview of CyberCity**

Residential



M Open/Green Area

🖛 Škywalks (coming up)

# DCCDL - Overview of Key Buildings within DLF Assets Ltd.



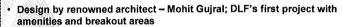


**DLF Chennai SEZ** TLA~5.7msf













iQ SEZ (Building 14)

- TLA~2.0msf
- · Aesthetically designed architectural wonder with modern and well planned work spaces



**DLF World Tech Park** 

- · TLA~2.0msf
- · Destination of choice for corporates in Gurgaon



Trio SEZ (Building 6)

- TLA~0.9msf
- · One of the premier emerging technology centers in the country

Source:

Company information; TLA - Total Lettable Area





# DCCDL – Overview of Key Developments in Kolkata





#### **Project Statistics**

| kata<br>y '11 – Jun '12<br>msf<br>ck A: Ground + 12<br>ck B: Ground + 9 + | + Basement 1                 |
|---|------------------------------|
| msf<br>ck A: Ground + 12  | + Basement 1                 |
| ck A: Ground + 12   | + Basement 1                 |
|   | + Basement 1                 |
| ck C: Ground + 15<br>ck D: Ground + 11<br>ck E: Ground + 3 +              | + Basement 1<br>+ Basement 1 |
| hit Gujral  |                              |
| DLF - LOR   |                              |
| 1,072   |                              |
| <u></u>   |                              |
|   |                              |





Location

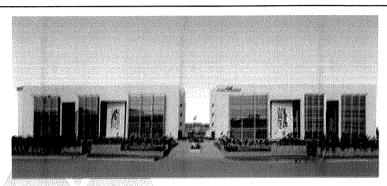


# **DCCDL – Overview of Chandigarh IT Park**





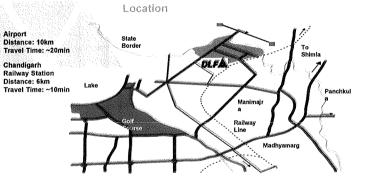




#### **Project Statistics**

| Location                         | Chandigarh              |  |
|----------------------------------|-------------------------|--|
| OC Date                          | Oct '05                 |  |
| Total Lettable Area <sup>1</sup> | 0.7msf                  |  |
| No. of floors                    | Ground + 3 + Basement 1 |  |
| Architect                        | Design Plus             |  |
| Main contractor                  | J.J.Ram and B.L.Gupta   |  |
| Car parking                      | 669                     |  |
| Occupancy <sup>1</sup>           | 96%                     |  |

<sup>1</sup> As of September 30, 2015 Source: Company Information





# Thank You

