

#### 12th August 2016

- (1) BSE Ltd
  Listing Department
  Phiroze Jeejeebhoy Towers,
  Dalal Street,
  Mumbai 400 001
- (2) National Stock Exchange of India Ltd Listing Department Exchange Plaza, 5th floor, Plot no. C/1, G Block, Bandra Kurla Complex, Bandra (East), Mumbai 400 051

Scrip Code: 500087

Scrip Code: CIPLA EQ

(3) SOCIETE DE LA BOURSE DE LUXEMBOURG Societe Anonyme 35A Boulevard Joseph II, L-1840 Luxembourg

Dear Sirs,

Please find enclosed investor presentation dated 12<sup>th</sup> August 2016.

Kindly acknowledge the receipt.

Thank you,

Yours faithfully, For Cipla Limited

Mital Sanghvi

Company Secretary

Encl: as above





Investor Presentation
Q1 FY 17 Earnings Release

12 August 2016

#### **Disclaimer**



Except for the historical information contained herein, statements in this presentation and the subsequent discussions may constitute "forward-looking statements". These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. These risks and uncertainties include, but are not limited to our ability to successfully implement our strategy, our growth and expansion plans, our ability to obtain regulatory approvals, technological changes, cash flow projections, our exposure to market risks as well as other risks. Cipla Limited does not undertake any obligation to update forward-looking statements to reflect events or circumstances after the date thereof.



## Q1 FY17 Highlights

## **Continued Growth Momentum in Key Markets**

Leadership position in a challenging India

Market

Strong base business performance in US<sup>1</sup>

Healthy double digit growth in South Africa<sup>2</sup>

**Profitability** 

EBITDA percentage expansion on the base business highlighting early signs of gross margin expansion and expense productivity

InvaGen

EBITDA accretive to the overall business
Integration on track with processes streamlined across key functions

Investment for future Growth

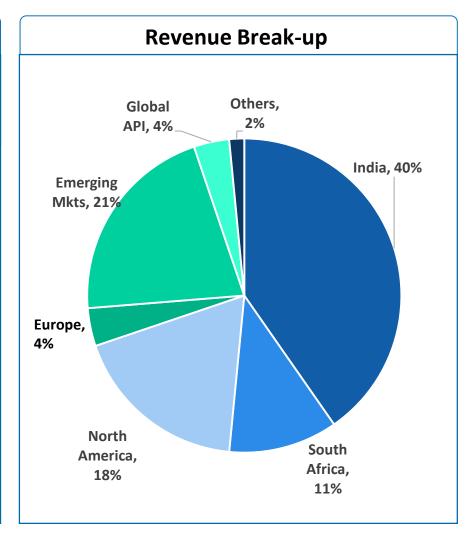
Significant ramp-up in product filings across key markets
R&D spend increased by 40% yoy
Overall R&D spend at ~7% of sales and in-line with the FY target

- 1. Excluding the impact of one-offs (Esomeprazole) and Invagen
- 2. In local currency terms

## **Financial Performance**

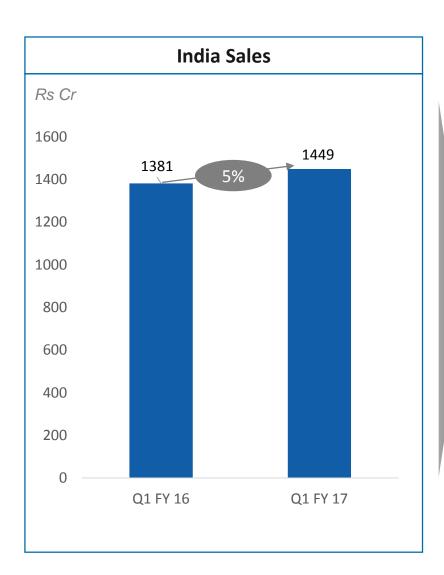


Q1 FY17 (Consolidated)		
	Actuals (Rs Cr)	vs Q1 FY 16
Total Income from Operations	3,594	-6%
a) Domestic Sales	1,449	5%
b) Int'l Sales	2,051	-14%
c) Other Operating Income	94	21%
EBITDA	611	-42%
EBITDA %	17.0%	-11%
PBT	444	-50%
PBT %	12.4%	-11%
PAT	365	-44%
PAT %	10.2%	-7%



#### **India Sales**

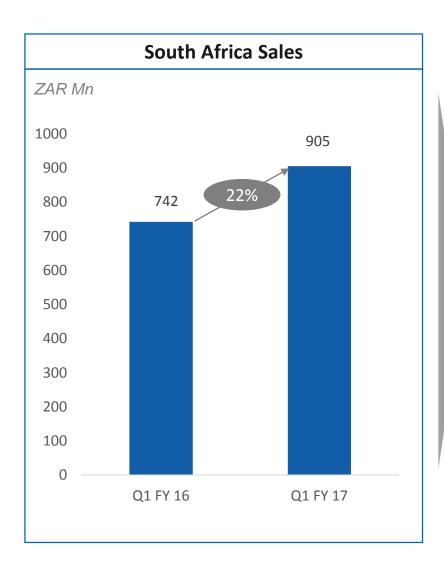




- As per IMS MAT Jun'16, strong domestic growth of
   ~13% with 5.2% market share in Rx
- Robust performance despite regulatory challenges
  - Key therapies such as Respiratory and Antiinfective have outperformed the market<sup>2</sup>
- Significant progress in portfolio build out for highvalue therapies
  - In-licensing of Hepatitis B vaccine from
     Serum Institute of India (SII)

#### **South Africa**

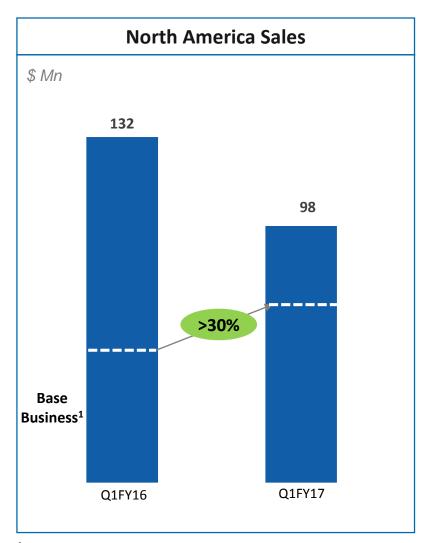




- As per IMS MAT (Jun'16), growth of ~14% vs. ~7%
  market growth in private market, among the Top 3
  fastest-growing players
  - Leadership in Respiratory, CNS, Oncology
     segments with ~25-30% market share
- Market share of 5.3% in private market, up from4.7% last year
- 10% growth in tender market vs. last year, focus on higher-margin tenders going forward
- Partnership with the Government to set up South
   Africa's first biotech manufacturing facility

#### **North America**





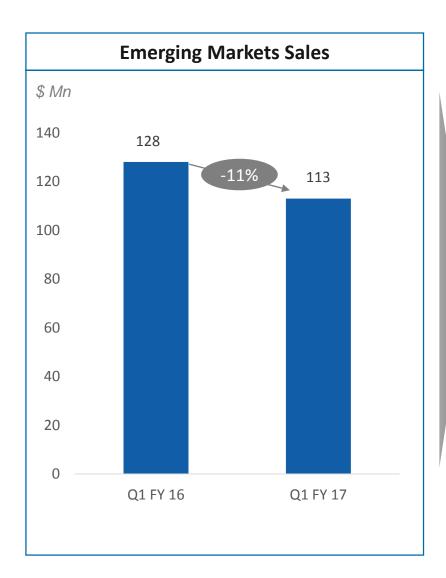
<sup>1</sup>For illustrative purposes only and not to scale

- Base business growth of 30%+ in dollar terms vs
   last year
- Third fastest-growing generics player in the US in
   Q1 FY17<sup>2</sup>, strong DTM performance
  - 8 of 38 products ranked #1 in their segments
- Integration of InvaGen Pharmaceuticals Inc. and
   Exelan Pharmaceuticals Inc. progressing smoothly
- Ramp-up in US portfolio and filing intensity
- Acquired 3 products from Teva's US portfolio
  - Includes the rights to a limited-competition
     product with likely filing date in Q2

<sup>&</sup>lt;sup>2</sup>Based on IMS data on absolute number of scripts

## **Emerging Markets**

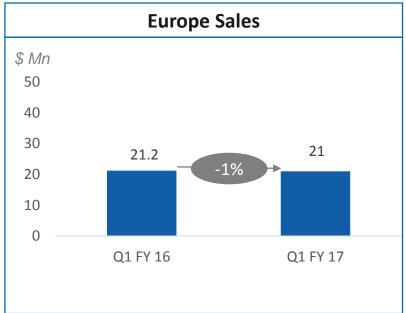


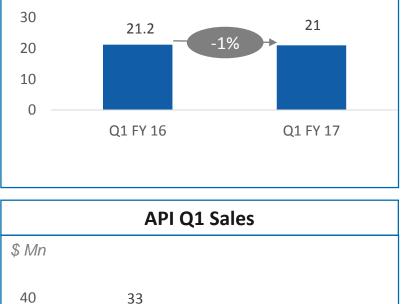


- Decline of ~13% in DTM markets vs. last year,
   driven by forex volatility and complexity reduction initiatives
- Decline of ~15% in partnership-led markets (B2B),
   mainly on account of price decline in some Middle
   East markets
- Focus on building harmonized portfolio and leveraging existing dossiers across markets
- Cipla Global Access (CGA) decline of ~9%, partly on account of lumpiness in order placement
  - Continued competition and price pressure

## **Europe and API**



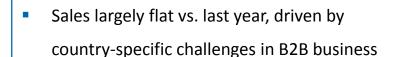




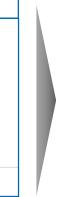
-41%

19.6

Q1 FY 17



- Progress on transition from DTM to B2B (partnering) model in select countries
- Focus on profitability through product mix improvement and leaner cost structure



Decline mostly attributable to higher inventory levels with partners

Q1 FY 16

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# **Progress on key priorities is on track**



	Key Priorities	Q1 FY17 Progress	
1	Accelerate scale-up of US business	<ul> <li>✓ 6x growth in organic US DTM business; 6 from Cipla pipeline in last six months</li> <li>✓ Seamless integration of InvaGen and Exelan businesses</li> <li>– Processes integrated across key functions (Commercial, Quality, Manufacturing etc.)</li> <li>– 1 product launched from InvaGen pipeline</li> <li>– 4 filings in Q1 FY17, including some oncology filings</li> <li>✓ 3 products acquired for the US from Teva's portfolio including a limited-competition product, continued focus on partnerships for first-to-file opportunities and differentiated generics</li> </ul>	
2	Enhance growth in India business	✓ Strong performance and above-market growth in key therapies and top Cipla Rx brands ✓ Hepatitis B vaccine added, new products launched in Urology, Dermatology and Gastrology	
3	Enhance leadership position in key Emerging Markets	✓ Among top 3 fastest-growing players in South Africa, increase in private market share to 5.3% ✓ Focus on resolution of country-specific challenges to restore growth in emerging markets	
4	Continue to invest in pipeline	✓ Development progress and filing timelines of top 50 projects on track ✓ Human clinical trials for Bevacizumab underway, development initiated for second product ✓ ~40% increase in total R&D spend vs. last year, currently stands at ~6.6% of sales	
5	Enhance organizational	✓ Improvement in profitability through focus on cost management ✓ Complexity reduction through decrease in the number of countries with DTM play	

efficiency, maintain

quality track record

Successful inspections with key regulatory entities across multiple manufacturing locations

✓ Complexity reduction through decrease in the number of countries with DTM play



# Thank you

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