

Investor Presentation

November 2015

Safe Harbor



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Presentation Flow





Corporate Structure and Business Overview



Key Investment Highlights



ABL Project Portfolio



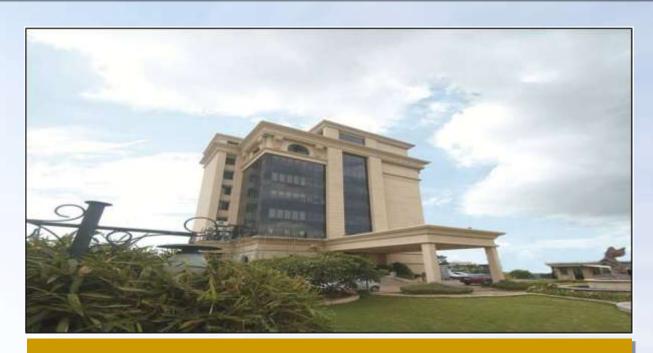
ACL Project Portfolio



Financial Highlights



Corporate Structure



An Ecofriendly Corporate Office at Nasik

Journey till date





Corporate Structure



Ashoka Buildcon Limited (ABL – Listed Entity)

SBI Macquarie Investment of Rs. 800 Cr in ACL

Ashoka Concessions Limited (ACL)

BOT Projects	ACL Stake
Belgaum Dharwad Road	100.0%
Dhankuni Kharagpur Road	100.0%
Sambalpur Baragarh Road	100.0%
Bhandara Maharashtra Road	51.0%
Durg Chattisgarh Road	51.0%
Jaora-Nayagaon Road	23.0%
Pimpalgaon-Nasik-Gonde Road	26.0%

New BOT Projects	Stake
Chennai ORR*	50.0%

EPC & RMC Business

Owned BOT Projects Portfolio

BOT Projects	ABL Stake
Ahmednagar Aurangabad Road	100.0%
Dewas Bypass	100.0%
Indore Edalabad Road	100.0%
Katni Bypass	99.9%
Wainganga Bridge	50.0%
6 Foot Over Bridges in Mumbai	100.0%
Nashirabad Railway Over Bridge	100.0%
Mudhol Nepani (BOT Annuity)	51.0%
Bagewadi (BOT Annuity)	100.0%
Hungud (BOT Annuity)	100.0%

Role of ABL & ACL



Ashoka Buildcon Limited (ABL):

EPC Arm

- EPC arm of Ashoka Group
 - Exclusive EPC and O&M contractor for all its group projects including that of ACL
 - Bid for EPC contracts for govt. (NHAI, MORT&H, PWD, etc.) and other developers
 - EPC of Transmission & Distribution (T&D) projects
- BOT Projects
 - Owned Operational BOT Project portfolio
 - Bid for small and State BOT Projects

Ashoka Concessions Limited (ACL):

Asset Owner

- Exclusive BOT Project Developer for both ABL and SBI Macquarie
 - Exclusive Bidding Company for large BOT Projects
 - ACL can utilize Macquarie technical points for govt. (NHAI, MORT&H, PWD, etc.) qualification

Business Overview of ABL



EPC Business

- Over 40 years of experience
 - 60 Roads and Bridges, 57 Industrial / Institutional Buildings
 - BOT 19 operational / 4 under-construction / 8 handed-over
- Spread across India 7,447 lane kms
 - ~2,075 lane kms Third parties
 - ~5,371 lane kms Own projects (BOT+Annuity)
- Experience in Power T&D business
 - 23 Power (Transmission & Distribution) works
 - Lighten 27,000 villages , 18,915+ kms Distribution line Network
- Strong EPC Order Book* of Rs. 44,444 Mn
 - Rs. 30,832 Mn in Roads and Bridges
 - Rs. 13,612 Mn in Power Transmission & Distribution

Own BOT Portfolio

- Portfolio of 23 BOT Projects
 - 12 projects currently under operation
 - 8 projects completed and handed over
 - 3 project under construction
- **♦** Toll Collection of ~ Rs. 2,148 Mn in FY15

Investments in Ashoka Concessions Ltd.

- Portfolio of 8 Large BOT Projects
 - 3,801 lane kms spread across Maharashtra, MP,
 Chhattisgarh, Karnataka, West Bengal, Orissa and Tamil
 Nadu
- Toll Collection of ~ Rs. 6,367 Mn in FY15



Key Investment Highlights of ABL



Roopnarayan bridge

Key Investment Highlights



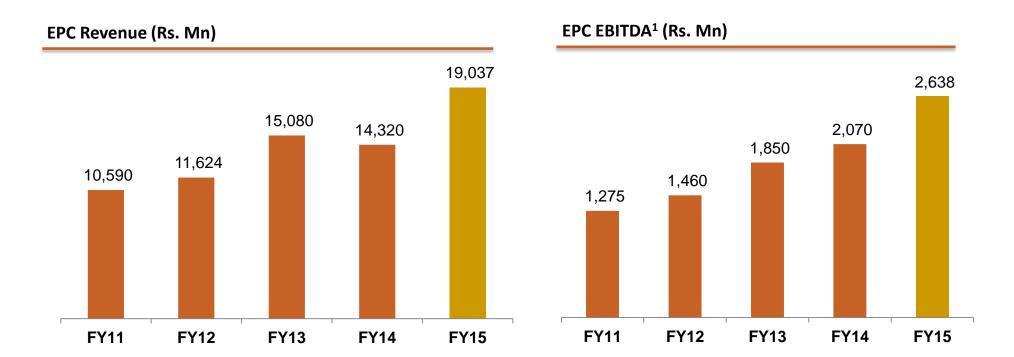
- EPC Exclusivity to ABL
- Cash Flow generating own BOT Projects
- Focused Management Team
- Integrated Business Model A Key Differentiator
- NH-6: Access to Real Traffic

EPC Business of ABL



Ashoka Buildcon Limited – Exclusive EPC contractor

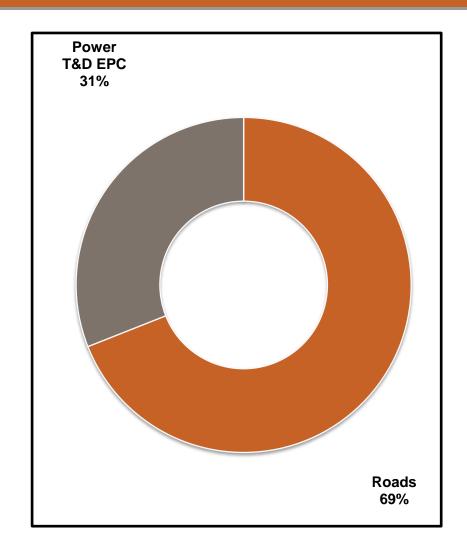
- Exclusivity for existing as well as for New BOT projects bagged by ACL
- Strong EPC Order-book in Roads & Power T&D Projects







	Segment		Rs. Mn
Roads			30,832
вот		9,743	
	Dhankuni	2,093	
	Chennai ORR	1,276	
	Mudhol - Nepani	1,104	
	Annuity BOT - Bagewadi	2,780	
	Annuity BOT - Hungund	2,490	
EPC		21,089	
	Eastern Peripheral Expressway	7,890	
	Mumbai-JNPT Port	4,140	
	Islampur	2,770	
	MoRTH - Badami	1,108	
	MoRTH - Madhugiri	2,129	
	Others	3,052	
Power T	&D		13,612
	Maharashtra	3,687	
	Bihar	7,304	
	Tamil Nadu	2,621	
Total			44,444







Rs. Mn	Stake (%)	Project Costs	Debt Outstanding	FY15 Toll Collection	Contract Ending Date
Indore Edalabad Road	100.00	1,650	604.7	1,065	27-Jul-17
Wainganga Bridge	50.00	410	-	255	15-Feb-18
Katni Bypass *	99.89	710	-	186	16-Sep-14
Ahmednagar Aurangabad Road	100.00	1030	-	197	07-Sep-16
Total			604.7	1,703	

^{*} Katni Bypass – Collecting Toll under High Court Order for extension of period on account of Claims. However, do not recognize Revenue

Focused Management Team



Ashok Katariya, Chairman

- ✓ Responsible for the strategic direction of the company
- ✓ A Civil Engineer with 42 years experience
- Recipient of "Udyog Ratna" award from Indian Economic Council and Life Time achievement award from Association of Consulting Civil Engineers

Sanjay Londhe, CEO (Projects)

- ✓ Heads Execution of Highway Projects
- ✓ A Civil Engineer working with the company for last 26 years
- ✓ Recipient of "Engineer of the year 2014" award, Asia Pacific from FEIAP (Federation of Engineering Institutions of Asia & the Pacific)

Satish Parakh, Managing Director

- ✓ Responsible for the overall management of the company
- ✓ Has been associated with the company since 1982
- ✓ A Civil Engineer with 33 years experience in the construction industry
- ✓ Recipient of "Industry Doyen" Award from CIDC in 2015

Ashish Katariya, MD of ACL

- ✓ Heads Ashoka Concessions responsible for execution and management of highway projects.
- ✓ A Civil Engineer and MBA with 15 years experience in the construction industry

Paresh Mehta, Chief Financial Officer

- ✓ Heads Finance, Taxation and Accounting
- ✓ He is a Chartered Accountant with 28 years of experience.
- ✓ Has been working with the company for last 15 years





Traffic Studies

• Traffic database developed over 18 years to aide traffic study

In-House EPC

- Design , Engineering & Construction from inception to completion
- Own construction equipment bank of around Rs. 2700 Mn
- Over 2,600 employees with over 650 technical staff

Re-leveraging

- Re-leveraged 17 BOT Projects
- Provides equity funding for New Projects

Toll Collection

- Own Proprietary Software to monitor Toll Collection on real time basis
- In-house O&M reduces operational cost

Complete control over BOT Projects

NH-6: Access to Real Traffic

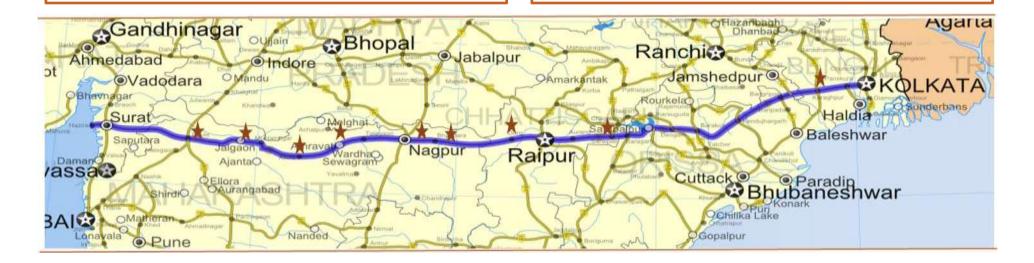


NH-6: High Growth Corridor

- Portfolio of 9 projects
- Presence in 4 out of 6 states connected to NH-6
- Experience provides credible traffic data which aides bidding of new projects.

Toll Projects

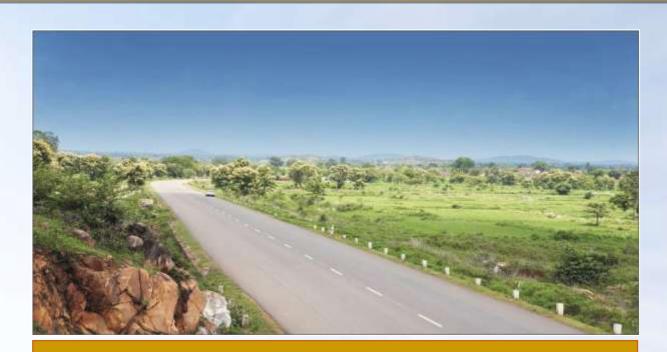
- Annual revision of toll rates linked to the Inflation
- Economic growth leads to higher traffic



Largest BOT Player on NH-6 with 1,739 Lane kms



ABL Project Portfolio



Indore-Edalabad Road – Longest BOT Road in 2001





	Rs. Mn	Indore Edalabad	Wainganga	Nagar- Aurangabad
	Ownership (%)		50%	100%
Details	State	Madhya Pradesh	Maharashtra	Maharashtra
Project Details	Client	MPRDC	MORT&H	PWD
<u>.</u>	Lanes / Lane kms	2 Lane / 406.60	2 Lane / 26	4 Lane / 168
Su	Signing Date	22-Sep-01	16-Nov-98	18-Dec-06
Concession Terms	Туре	Toll	Toll	Toll
ncessic	Concession Period	15 yrs	18 .75 yrs	10 .75 yrs
S	Grant / Revenue Share	45	-	-
v	Project Cost	1650	410	1030
Financials	Secured Debt o/s Mar. 15	1,000	94.94	Nil
這	Contract Ending Date	27-Jul-17	15-Feb-18	07-Sep-16

Operational Projects



	Rs. Mn	Katni Bypass *	Mudhol Nipani Road
	Ownership (%)	99.89%	51%
Details	State	Madhya Pradesh	Karnataka
Project Details	Client	PWD	PWD - KSHIP
a	Lanes / Lane kms	2 Lane / 35.20	2 Lane / 215.86
St	Signing Date	19-Aug-02	12-Dec-14
Concession Terms	Туре	Toll	Annuity (Semi annual annuity of Rs. 39 Crs)
ncessic	Concession Period	12 yrs	10 yrs
S	Grant / Revenue Share	-	136
<u>8</u>	Project Cost	710	4710
Financials	Secured Debt o/s Mar. 15	Nil	Nil
正道	Contract Ending Date	16-Sep-14	11-Dec-24

^{*} Katni Bypass : Collecting Toll as per Court orders for extension of contract on account of claims. Revenue not recognized.



ACL Project Portfolio



ECR, Chennai- Model Road declared by Gol





	Rs. Mn	Bhandara	Durg	Jaora - Nayagaon	Belgaum Dharwad
	Ownership (%)	51%	51%	37%	100%
Details	State	Maharashtra	Chhattisgarh	Madhya Pradesh	Karnataka
Project Details	Client	NHAI	NHAI	MPRDC	NHAI
Δ.	Lanes / Lane kms	4 Lane / 376.80	4 Lane / 368.200	4 Lane / 340.240	6 Lane / 454.050
SU	Signing Date	18-Sep-07	23-Jan-08	20-Aug-07	29-Jun-10
Concession Terms	Туре	Toll	Toll	Toll	Toll
ncessic	Concession Period	20 yrs	20 yrs	25 yrs	30 yrs
Ö	Grant / Revenue Share	100	(10) One time in 13 th year	1 st yr : (153) 5% increment pa	1 st yr : (310) , 5% increment pa
<u>s</u>	Project Cost	5,280	6,310	8,650	6,940
Financials	Secured Debt o/s Mar. 15	3,240	3,652	5,625	4,651
语	Contract Ending Date	29-Feb-28	17-Jul-28	15-Feb-33	03-May-41





	Rs. Mn	Pimpalgaon – Nasik – Gonde	Sambalpur Baragarh	Dhankuni- Kharagpur	Chennai ORR
10	Ownership (%)	26%	100%	100%	50%
Details	State	Maharashtra	Orissa	West Bengal	Tamil Nadu
Project Details	Client	NHAI	NHAI	NHAI	Govt. of Tamil Nadu
Δ.	Lanes / Lane kms	6 Lane / 451.860	4 Lane / 407.600	6 Lane/ 840.500	6 Lane/ 183.000
v	CA Date	08-Jul-09	29-Jun-10	20-Jun-11	18-Sept-13
Concession Terms	Туре	Toll	Toll	Toll	Annuity (Semi annual annuity of Rs. 120 Crs)
oncess	Concession Period	20 yrs	30 yrs	25 yrs	20 Yrs
ŏ	Grant / Revenue Share	6.19% of revenue, 1% increment pa	1 st yr : (13.3) 5% increment pa	1 st yr : (1,260.6) 5% increment pa	1,970
<u>s</u>	Project Cost	16,910	11,420	22,000	14,400
Financials	Secured Debt o/s Mar. 15	12,544	8,000	12,549	5,067
证	Contract Ending Date	04-Jan-30	13-May-41	31-Mar-37	18-Mar-34



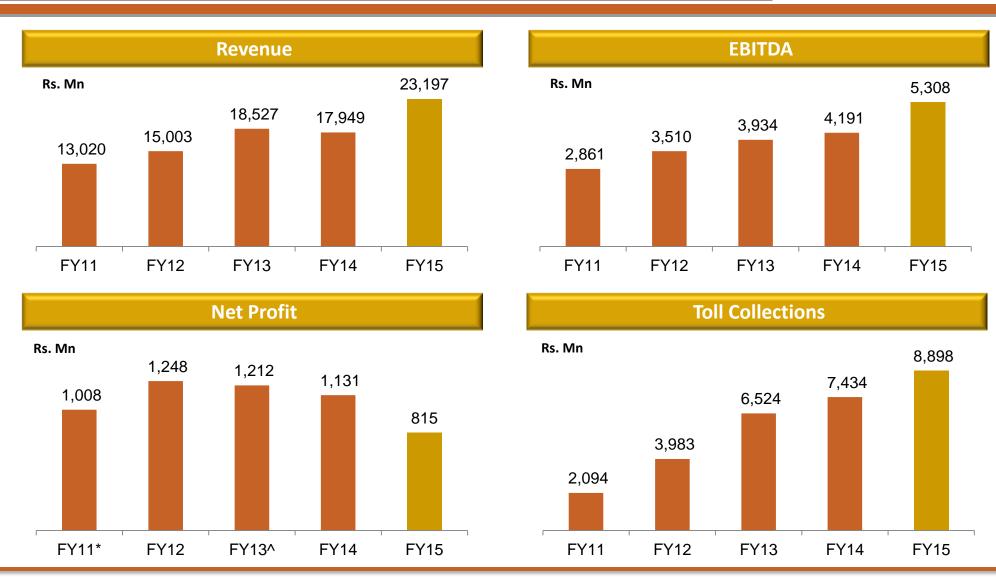
Financial Highlights



Roopnarayan Bridge opened for traffic

Financial Highlights



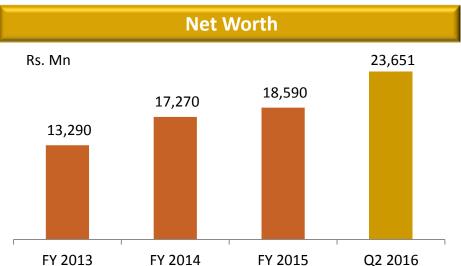


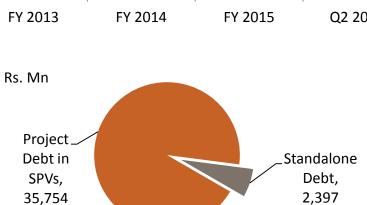
^{* -} Profit for FY11 adjusted for one time Exceptional Item of ~Rs. 107 Crs;

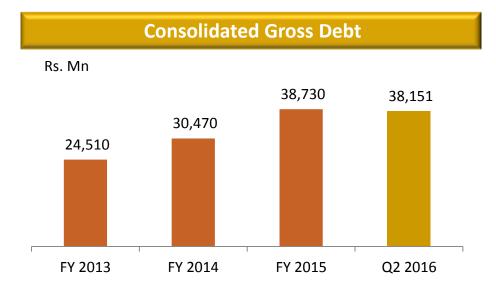
^{^ -} Profit for FY13 adjusted for exceptional items of Rs. 37 Crs (Equity Raising Exp: Rs. 10.5 Crs, Additional Tax: 10.8 Crs & Nagar-Karmala assets w/o: Rs. 15.7 Crs) ²⁴

Financial Highlights









Standalone Debt	Value (Rs. Mn)
Equipment Loan	421.2
Working Capital	475.4
NCD	1,500.0
Total	2,396.6

^{*} Consolidated Gross Debt includes Quasi Equity of Rs. 1,380 mn in Sep - 15



Consolidated : Q2 FY16 Profit & Loss Highlights

Rs. Mn		Q2 FY16			Q2 FY15	
	EPC	вот	Consol	EPC	вот	Consol
Total Income from Operations	4,908	1,604	6,512	3,357	956	4,314
Other Income	98	18	116	42	13	56
REVENUE	5,006	1,622	6,628	3,400	970	4,370
EBITDA	1,145	1,042	2,187	436	555	991
EBITDA margin	22.9%	64.2%	33.0%	12.8%	57.2%	22.7%
Interest	112	994	1,107	136	380	516
Depreciation	142	466	607	103	265	369
PBT	891	-418	473	196	-90	106
Tax	223	67	290	88	57	240
Profit After Tax	668	-485	183	107	-147	-39
PAT margin	13.3%	-29.9%	2.8%	3.1%	-15.2%	-0.9%
Less: Minority Int. Profit / (Loss)	-	-270	-270	-	-179	-179
Add: Associates Profit / (Loss)	-	-52	-52	-	-82	-82
PAT after MI	315	-267	401 *	107	-49	58
Cash Profit	456	-19	790	211	119	330

^{*} EPC financials of Q2FY16 includes Sale of land and TDR: Revenue of Rs 509 mn; EBITDA of Rs 443 mn; Tax of Rs 90 mn



Consolidated: H1 FY16 Profit & Loss Highlights

Rs. Mn		H1 FY 16		H1 FY 15		
	EPC	ВОТ	Consol	EPC	ВОТ	Consol
Total Income from Operations	9,496	3,318	12,814	8,568	2,043	10,611
Other Income	184	24	208	73	21	94
REVENUE	9,680	3,342	13,022	8,641	2,064	10,705
EBITDA	1,909	2,205	4,114	1,076	1,361	2,437
EBITDA margin	19.7%	66.0%	31.6%	12.5%	65.9%	22.8%
Interest	233	2,015	2,248	222	760	983
Depreciation	247	935	1,182	209	576	785
PBT	1,429	-745	684	645	24	669
Tax	421	122	543	265	121	385
Profit After Tax	1,008	-867	141	380	-96	284
PAT margin	10.4%	-25.9%	1.1%	4.4%	-4.7%	2.7%
Less: Minority Int. Profit / (Loss)		-517	-517		-301	-301
Add: Associates Profit / (Loss)		-133	-133		-160	-160
PAT after MI	1,008	-483	525	380	44	424
Cash Profit	1,254	69	1,323	589	480	1,069

^{*} EPC financials of Q2FY16 includes Sale of land and TDR: Revenue of Rs 509 mn; EBITDA of Rs 443 mn; Tax of Rs 90 mn

^{*} In H1FY15, Provided for Rs. 11.24 Crs. payment to NHAI towards Settlement & Close-out Agreement for Termination of Cuttack Angul Project





Rs. Mn	September-15	March-15	
Shareholder's Fund	18,844	13,547	
Share capital	935	793	
Reserves & Surplus	17,909	12,754	
		-	
Minority Interest	4,807	5,047	
Non-current liabilities	1,12,988	1,15,117	
Long term borrowings	35,382	36,287	
Other non-current liabilities	77,605	78,830	
Current liabilities	12,952	12,897	
Short term borrowings	879	2,006	
Other current liabilities	12,072	10,891	
TOTAL LIABILITIES	1,49,590	1,46,608	

Rs. Mn	September-15	March-15	
Non-current assets	1,35,023	1,33,970	
Fixed assets	1,28,180	1,27,218	
Other Non-current assets	6,843	6,752	
Current assets	14,568	12,639	
Current Investment	291	147	
Inventories	9,486	7,286	
Trade receivables	2,910	3,644	
Cash and bank balances	713	410	
Other current assets	1,168	1,151	
TOTAL ASSETS	1,49,590	1,46,608	



Gross Toll Collection : Highlights

Sr. No.	(Rs. Mn)	Q2 FY 16	Q2 FY 15	Y-o-Y (%)	Q1 FY 16	Q-o-Q (%)
	ACL Projects					
1	Belgaum Dharwad	166.8	154.6	7.8%	178.4	-6.6%
2	Dhankuni – Kharagpur	562.3	520.4	8.1%	584.7	-3.8%
3	Bhandara	134.1	120.0	11.8%	142.1	-5.6%
4	Durg	168.7	152.1	10.9%	179.2	-5.9%
5	Jaora – Nayagaon	411.4	324.4	26.8%	380.8	8.0%
6	Pimpalgaon – Nashik – Gonde	232.1	218.6	6.1%	201.6	15.1%
7	Sambalpur	96.5	-	-	101.3	-4.8%
	Sub-total	1,771.7	1,490.1	18.9%	1,768.2	0.2%
	ABL Projects					
1	Ahmednagar - Aurangabad	37.0	46.9	-21.3%	48.8	-24.3%
2	Indore -Edalabad	299.8	259.2	15.7%	324.7	-7.7%
3	Wainganga Bridge	64.8	57.1	13.5%	69.3	-6.5%
4	Dewas Bypass	33.3	46.2	-28.0%	65.6	-49.2%
5	Katni Bypass	43.8	47.4	-7.7%	50.1	-12.6%
6	Others #	151.9	132.4	24.3%	168.4	-9.8%
	Sub-total	630.5	589.3	7.0%	726.9	-13.3%
	Grand Total	2,402.2	2,079.4	15.5%	2,495.1	-3.7%

^{# -} Others include Anawali Kasegaon, Kognoli Toll Plaza, Dhule Bye pass, Pune-Shirur, Nashirabad, Sherinala & 6 Foot Over Bridges in Mumbai Katni project – Toll collection under High Court order for extension of period on account of claims, not recognized as Revenue Ahmednagar – Aurangabad: Passenger Vehicles are exempted from Toll; State will pay compensation



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