

September 25, 2017

BSE Limited Corporate Relation Dept. P. J. Towers, Dalal Street Mumbai 400 001. Scrip Code: 532859

National Stock Exchange of India Ltd. "Exchange Plaza", Bandra Kurla Complex, Bandra (East) Mumbai - 400 051.

Symbol: HGS

Dear Sirs,

Sub: Intimation under Regulation 30 of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

Pursuant to the Regulation 30 read with Schedule III (Part A) of Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we wish to inform you that the senior management of the Company is scheduled to attend Equirus Investor conference. There would be group meetings and 1 one-on-one meeting, as per below schedule.

Date	Event	Location
August 26, 2017	Equirus Investor Conference	Sofitel Hotel
		BKC, Mumbai

The schedule is subject to changes due to any exigencies on behalf of the investors or the Company.

We would like to inform further that the presentation to be made in the aforesaid meetings is attached herewith and will be available on the Company's website (http://www.teamhgs.com/ investors/corporate-information).

We request you to kindly take the above on your records.

Thanking you,

Yours truly,

For Hinduja Global Solutions Limited

Makarand Dewal **Company Secretary**

Encl: a/a.

HINDUJA GLOBAL SOLUTIONS LIMITED



Investor Presentation September, 2











Disclaimer



Certain statements in this presentation concerning our future growth prospects are forward-looking statements, which involve a number of risks, and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, intense competition in the BPM industry including those factors which may affect our cost advantage, wage increases, our ability to attract and retain highly skilled professionals, time and cost overruns on fixed-price, fixed-timeframe contracts, client concentration, restrictions on immigration, our ability to manage our international operations, reduced demand for technology in our key focus areas, disruptions in telecommunication networks, our ability to successfully complete and integrate potential acquisitions, liability for damages on our service contracts, the success of the companies in which Hinduja Global Solutions (HGS) has made strategic investments, withdrawal of governmental fiscal incentives, political instability, legal restrictions on raising capital or acquiring companies outside India, and unauthorized use of our intellectual property and general economic conditions affecting our industry. HGS may, from time to time, make additional written and oral forward-looking statements, including our reports to shareholders. The Company does not undertake to update any forward-looking statement that may be made from time to time by or on behalf of the Company.





About the Company





HISTORY

- Part of the Hinduja Group, in the BPM business since 2000
- Erstwhile HTMT, IT & BPM business demerged October 1, 2006
- Rebranded as HGS in 2008

FINANCIAL DETAILS (FY 17 & Q1 FY 18)

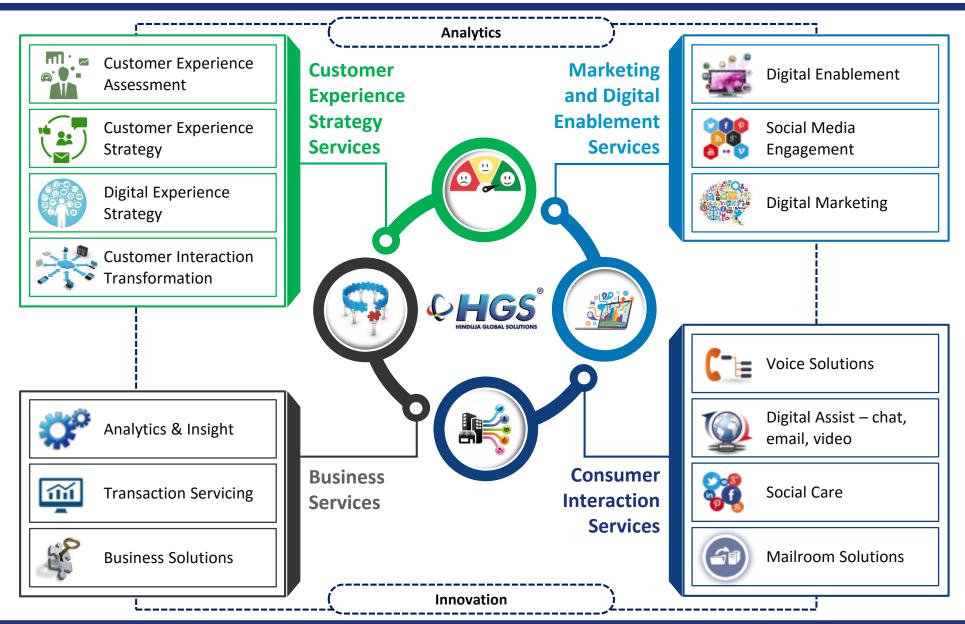
	FY 17	Q1 FY 18	
Revenue	INR 37,110 Mn (\$ 555 Mn)	INR 9,272 Mn (\$ 144 Mn)	
EBITDA	INR 4,424 Mn (\$ 66 Mn)	INR 1,002 Mn (\$ 16 Mn)	
EBITDA Margin (%)	11.9%	10.8%	
Free Cash flow/EBITDA	48%	75%	
Net Debt/Equity Ratio	0.15 x	0.09 x	
Gross Debt Reduction	INR 1,953 Mn	INR 594 Mn	
Net Debt Reduction	INR 1,883 Mn	INR 792 Mn	

SNAPSHOT

- CAGR of 19% in Revenue over last 5 years
- 66 Worldwide Centers
- **44,900** + employees (as on 30th June 2017)
- 187 active clients for the BPM business
 (additionally over 618 clients for Payroll & HRO Business) at the end of Q1FY18

HGS Core Capabilities to Enable the Unified Customer Experience





Relatively diversified business portfolio



Almost all HGS day to day activities relate to consumer transactions and interactions

Healthcare/Insurance



- 58 Million transactions, 10
 Million calls, 2.7 Million emails per annum
- Annual claim payout of \$11.5
 billion USD and \$1.3 billion
 USD recoveries initiated for 4
 of the Top 10 healthcare
 payers and several large
 hospitals/health systems in the
 US

Contributes 46.9% of HGS
Revenue

Telecommunications



- Providing extensive consumer support for land lines, wireless, satellite, IPTV, hispeed internet – from supporting the consumer from the point of purchase to end of service
- HGS ranked as a leader by Nelson Hall in Customer management service for Telecommunication, Cable and Satellite.

Contributes 21.9% of HGS
Revenue

Consumer Products



- Supporting many consumer electronics manufacturers and distributors from purchase to post-warranty servicing
- Multi-channel service over telephone, white-mail, email, text and social media for a CPG client
- Provides services in the area if automation analytics and channel management to enhance customer experience

Contributes 12.7% of HGS
Revenue

Financial Services



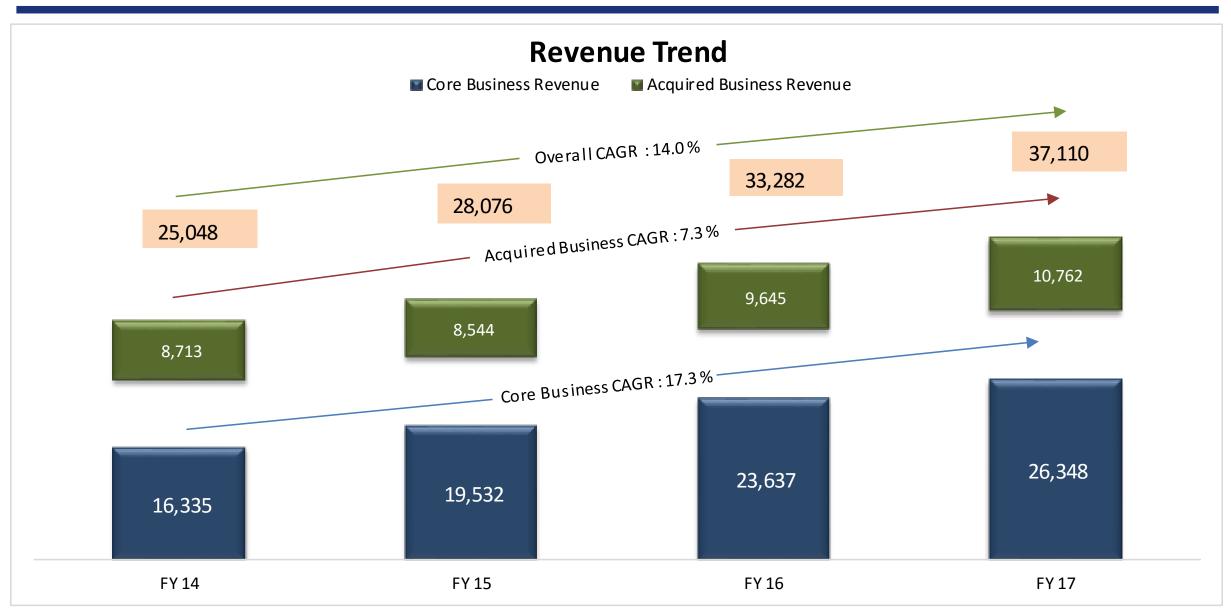
- Only credit card issuer to win the J.D. Power Award for customer experience 6 consecutive years driven by HGS's best in class NPS customer service - supporting all aspects of consumer financial transactions
- Providing support to a large Pubic sector financial services company in UK for their operations

Contributes 8.3% of HGS
Revenue

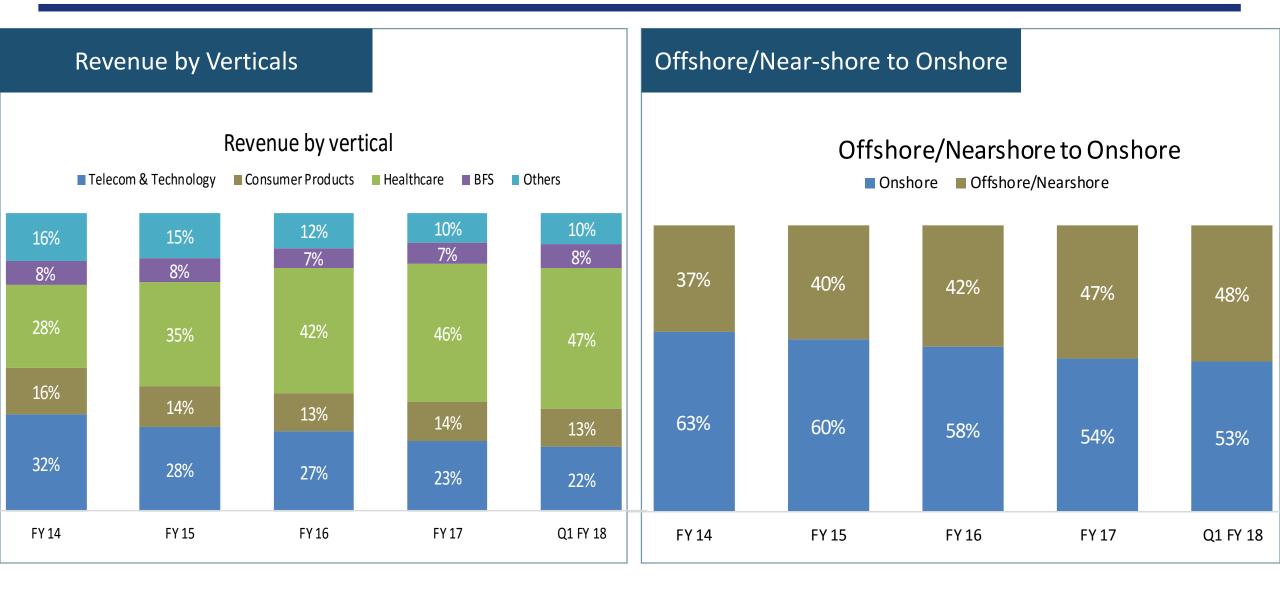
Share of revenue by vertical based on Q1 FY 18 results

How have we grown

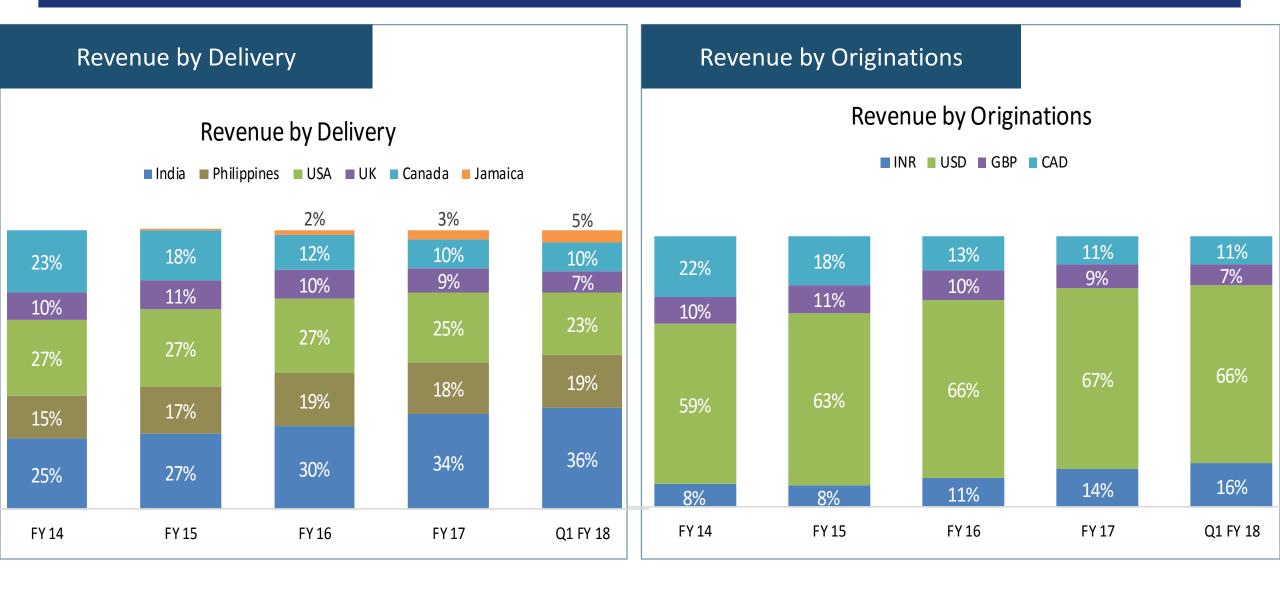




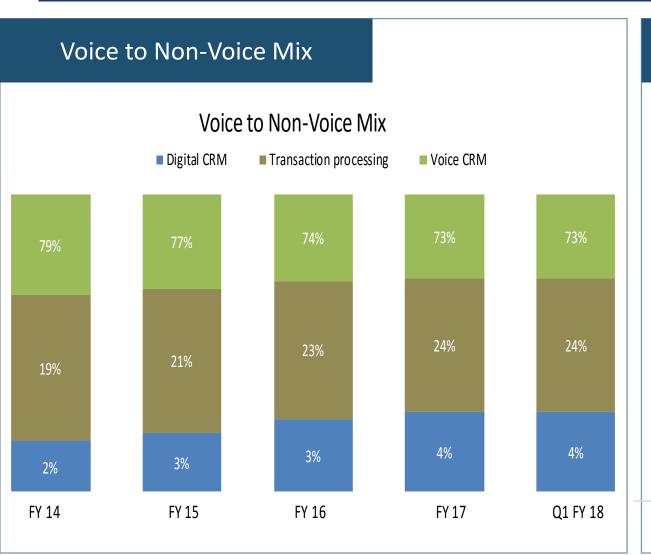


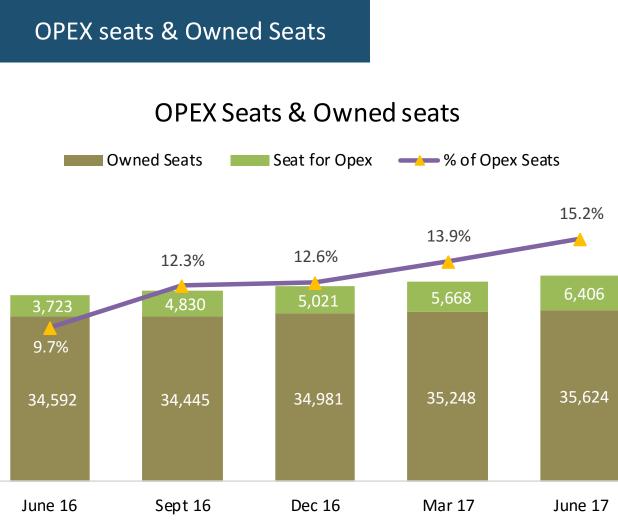




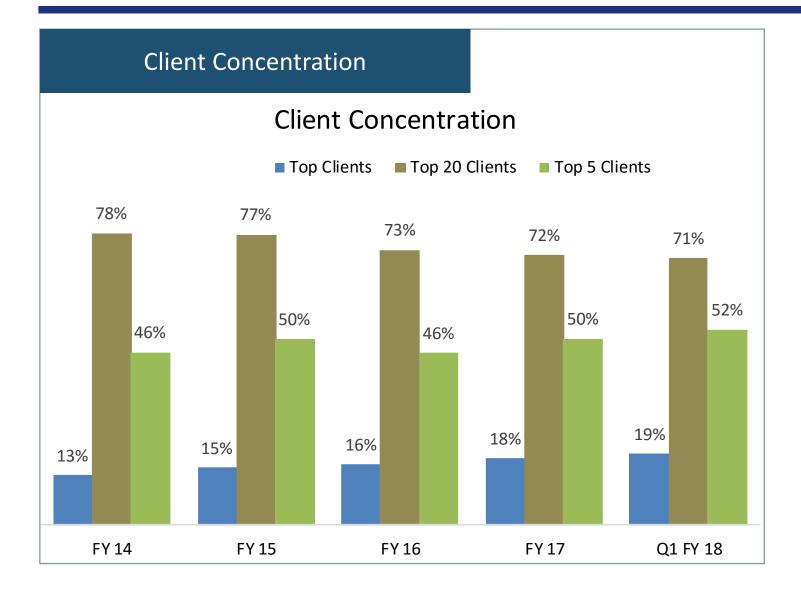






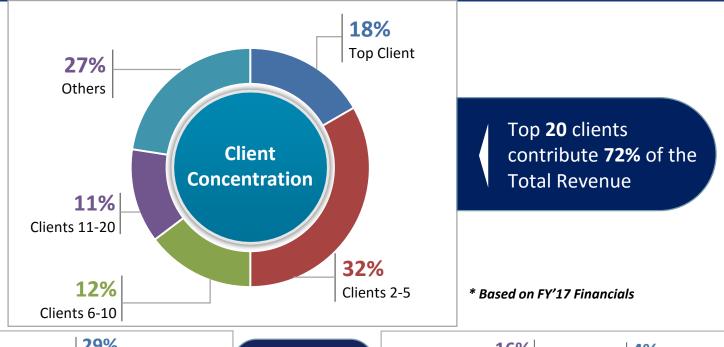


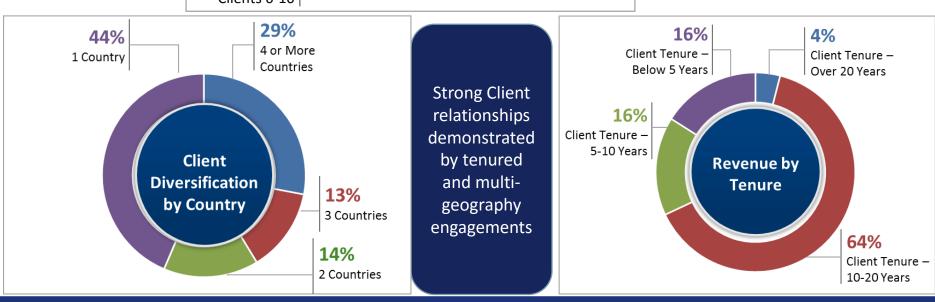




Strong and Tenured Client Relationships











The BPO/BPM Marketplace



Marketplace Dynamics

- Total BPM market is over \$160 billion
- In-house BPM 4 times the size of the outsourced BPM market
- Next 5 year CAGR for BPM expected to be 5.9% (Gartner Q1, 2013 forecast)
- Billion Dollar Plus players in this are still only a handful, who grew between 5% to 20%
- Essentially a large, fragmented but growing market, enough for everybody to play in

Source: Gartner

Global BPO/BPM Market: Industry Estimates for Growth



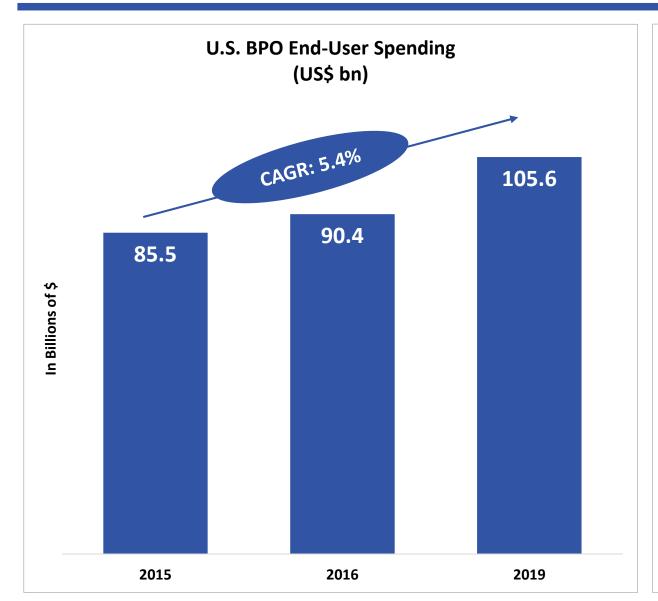


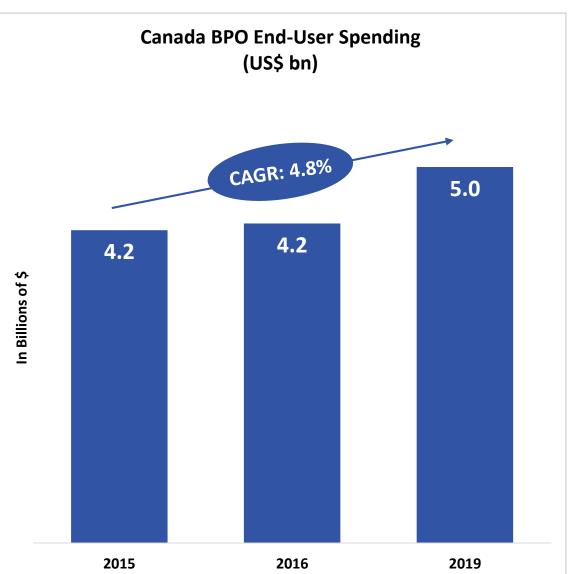


Source: Gartner BPO Revenue Forecast 2013 -2019

North America BPO Spending Macro Market Overview



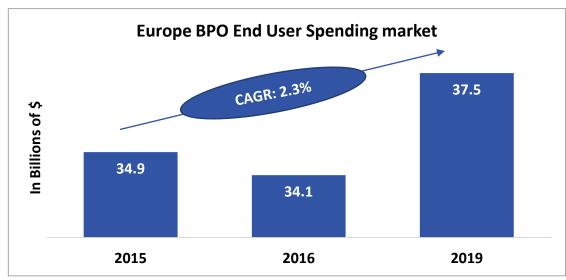


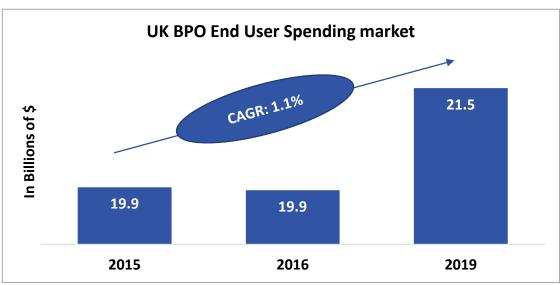


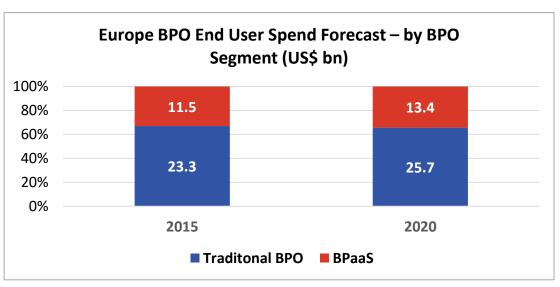
Gartner Forecast: IT Services by Geography, 2014-2020

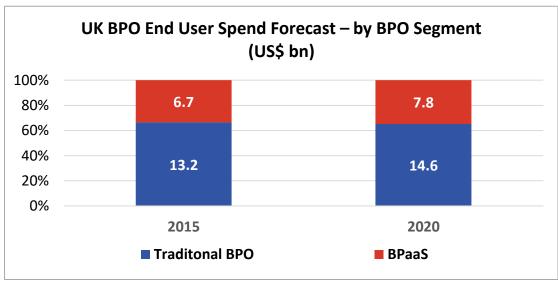
Europe – UK BPO Spending Macro Market Overview











Gartner Forecast: IT Services by Geography, 2014-2020



Philippines and Jamaica as Delivery Destinations

Why clients prefer Philippines?



Scalable Educated Talent Pool

- 3rd largest English speaking country, 101M+ population with 96% literacy rate
- Western-based legal, education, accounting curriculum & certification

Cost Competitiveness

- Labor cost for English speaking professional among the lowest in the world
- Predictable & Manageable inflation

Government Support

- Government support in education (TESDA, CHED), locator support (PEZA, BOI), industry development (ICTO)
- Income tax holiday (4-8 years),
 5% tax on gross income post holiday, VAT exemption













Filipino Workforce

- Service Culture & Adaptability
- Loyal, Compassionate & caring by nature

Excellent Infrastructure

- Abundant low-cost & high quality real estate in several urban areas
- Reliable, redundant, low cost telco infrastructure, reliable power & building 100% - 200% back-up as a standard

Proven Track Record

- No. 1 in voice: customer care, tech, financial services, sales, collections
- Mature growing industry specific & cross industry capabilities: IT, F&A, HR, Healthcare BPM, Procurement, Banking, Utilities, Telco, Media, Analytics & KPO capabilities

The Philippines - Roadmap to 2022





Source: IT-BPM Industry Road Map 2016 (public version) & http://itbpm-roadmap2022.ibpap.org/ & http://country-facts.findthedata.com/compare/111-122/Philippines-vs-India

Jamaica Demographics



TALENT

- 2.7 million population
 - 1.3 million English-speaking workforce



LOCATION

Kingston is strategically located with several **1.5 to 3.5 hours** direct flights from key US destinations

Unemployment& Attrition

- Youth unemployment rate is 29%
- 30% 35%
 annualized
 attrition
 (industry best)

BPO Data

 BPO companies in Jamaica employ more than 20,500 people

Economic Indicators

- GDP (PPP):
 \$24.58 billion
 (2014 est.), GDP
 Growth Rate:
 1.5% (2014)
- Interest rate:5.5%, 1USD =129 JMD
- Literacy rate -91% andInflation 8%

Recognition by World Bank in DBR (Doing Business Report)

- Moved up 36
 places in the
 ranking (from 94
 in 2014)
- Jamaica is the highest ranking performer among its CARICOM neighbors

Doing Business Index

<u>Jamaica</u> <u>ranks 58th</u>

Advantages of Jamaica for BPO service



Confidence

- Jamaicans carry pride on their shoulders, which brings out confidence clearly in their conversations.
- Their innate curiosity to ask questions around not just 'WHAT' they have to do but also 'WHY?' enables them to have a deeper understanding of what they are learning.

Conversational skill

- Being near shore to the USA, Jamaicans have a higher exposure to American culture.
- Jamaicans consume the same media as Americans do; be it 'dancing with moms', The Voice',
 'Scandal', they know it all. They use the same consumer products as Americans do.
- Many of these aspects enables Jamaicans to have a natural conversation with Americans.

Location Advantages

- Cultural affinity with North America
- Natural conversational ability and confidence
- Global and reliable connectivity
- Truly near-shore to North America

HGS Jamaica Advantages

- HGS is a preferred employer in Jamaica with highest base pay compensation.
- Deeper engagement with employees
- Fast ramp-up capabilities

Well educated Jamaican labour force





Diploma, Technical Education, Associate Degree (69,481)

> Caribbean Advanced Proficiency Education (262,718)

Secondary / Grade 12 – 13

CXC

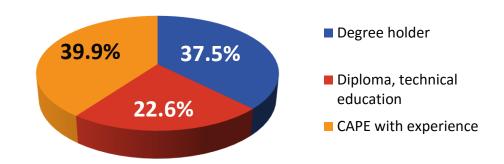
Secondary / Grade 7 – 11

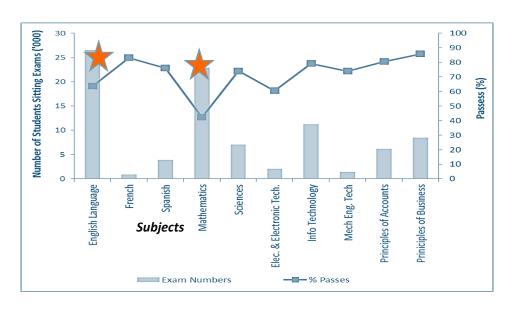
GSAT

Primary / Grade 1 – 6

Kindergarten

Current HGS Jamaica employees qualification split









HGS is developing industry leading Digital Customer Experience solutions, creating value for our clients, and their customers



Enabling the Optimized Consumer Journey... with clear objectives in mind

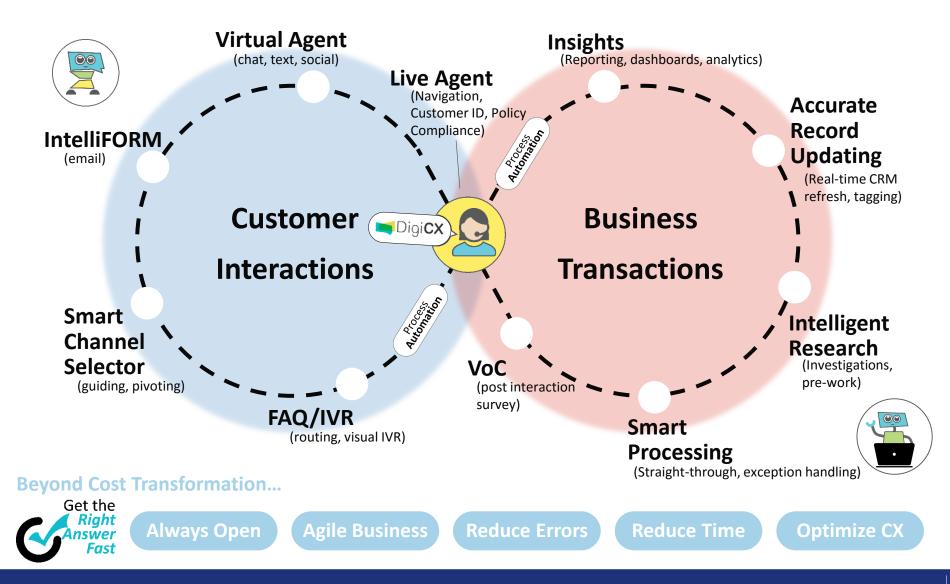


- Revenue generation and optimization
- Customer Experience with NPS/RTF measure of loyalty
- Availability Always open
- Ease of doing business How the customer prefers
- Brand management across consumer channels
- Business and cost transformation

The Automated Enterprise

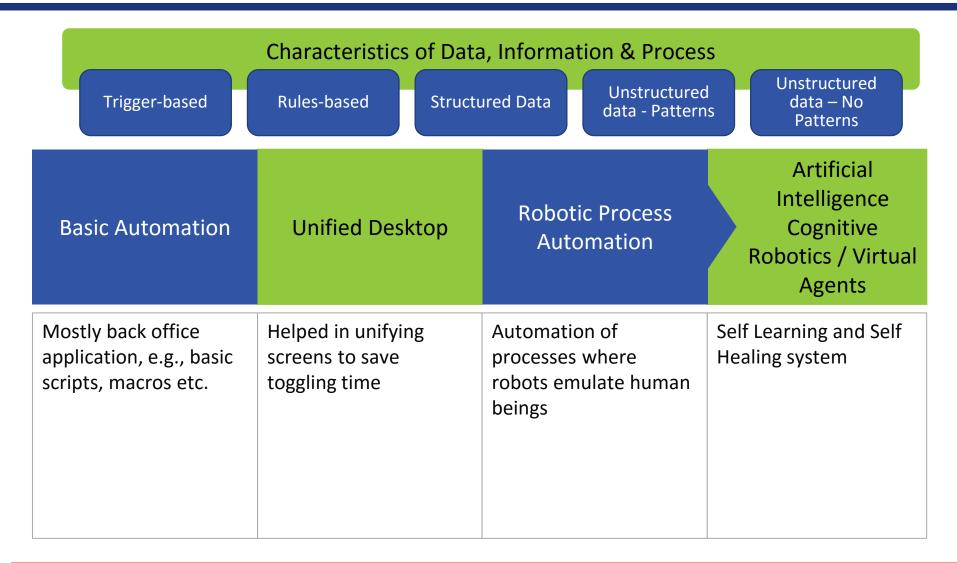


Automation everywhere enables each touchpoint through the digital end-to-end journey



Automation – Evolution





HGS expertise in Automation Design

What does it mean for our Business - Opportunities



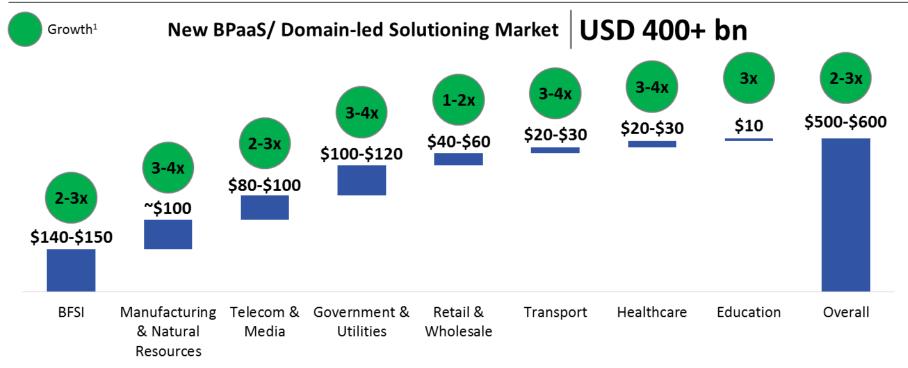
Al will help BPaaS penetrate into the core, "heart of the business" processes

Current scope of BPM/BPaaS

Core Processes Mid-Office Back Office Al to expand the scope of BPM/ BPaaS 2-3x

Core Mid-Office Back Office

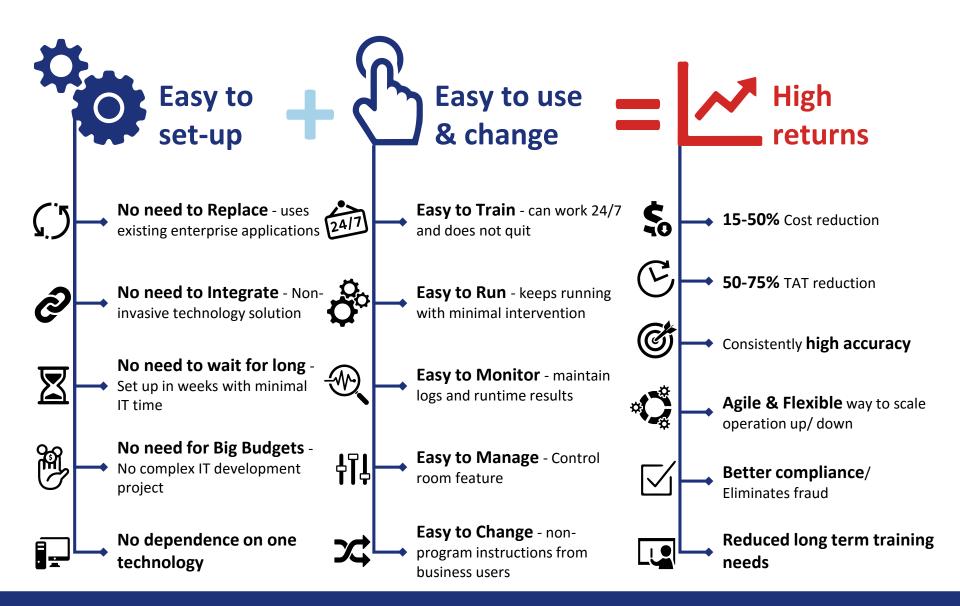
AI-led addressable market – BPaaS/ Domain-led solutioning (USD billion)



1 As a multiple of current market size Sources: NASSCOM, BCG analysis

Key Highlights of HGS Process Automation Solution







Healthcare Practice overview

HGS Payer Capabilities



Sales & Distribution

Policy Administration

Claims Management

Patient Care Management

Provider Network Management

- Lead management
- Tele-marketing
- Promotional campaigns
- Sales
- Payment

- Plan Setup
- Policy Maintenance
- Enrollment
- Eligibility

- Fulfillment services
- Adjudication
- Re-pricing
- Financial recovery
- FWA services

- Nurse triage
- Utilization mgmt.
- Pre-payment clinical reviews
- Care management
- Wellness care support
- Outreach services

- Provider credentialing
- Contract review
- Database management
- Online directory services
- Outreach services
- Pre-authorization

HGS Colibrium

HGS Core Healthcare Services



Provider Services Value Chain



Billing Services	Payment Services	AR Services
 Transcription Coding Charge capture Claim submission 	 Financial Clearance EOB analysis Third party liability COB Self Pay Balance after Insurance Charge integrity Coding integrity 	 Denial management Recovery / collections Carrier outreach Patient outreach AR management
		HGS EBOS Services
	Coding Solutions	Payment & A/R Solutions
	 CPC and CCS coders with ICI HCPCS, and DRG coding expe E&M coding, Radiology, Path Lab coding, Facility coding Robust in-house training for certification / re-certification ICD-1- Training & Readiness 	 Prinancial Clearance Accounts Receivables Management Legacy A/R Management for system conversions Administrative and Clinical Denial Appeals



Financial Overview

Q1 FY 18 Actuals



Quarterly Performance - Consolidated Figures in Rs Mn unless otherwise indicated

inguies in its iviii amess otherwise marcatea	Actual	Actual	QoQ	Actual	YoY
	QE June'17	QE Mar '17	Growth %	QE June'16	Growth %
Revenue	9,272	9,400	-1%	9,095	2%
Operating Costs (excl Dep)	8,270	8,418	-2%	8,029	3%
EBITDA	1,002	1,248	-20%	1,066	-6%
EBITDA %	10.8%	13.3%		11.7%	
Depreciation	367	369	-1%	334	10%
Interest Expense	92	97	-5%	118	-22%
Other income	36	(201)		139	
PBT	579	581	0%	753	-23%
PBT %	6.2%	6.2%		8.3%	
Tax	164	154		234	
PAT	415	427	-3%	519	-20%
PAT %	4.5%	4.5%		5.7%	

Constant Currency Growth

0.9% 6.4%

EBITDA margin computed excluding impact of FX losses

FY 17 Actuals vs FY 16 Actuals



Consolidated Performance					
Figures in Rs Mn unless otherwise indicated					
	Actual	Actual	YoY	Growth	
	FY 17	FY 16		%	
Revenue	37,110	33,210		12%	
Operating Costs (excl Dep)	32,686	30,103			
EBITDA	4,424	3,107	1	42%	
EBITDA %	11.9%	9.4%			
Depreciation	1,432	1,364	1	5%	
Interest Expense	429	404	企	6%	
Otherincome	(16)	264			
PBT	2,547	1,602	1	59%	
PBT %	6.9%	4.8%			
Tax	755	598			
PAT	1,792	1,004	☆	79%	
PAT %	4.8%	3.0%			

[■] For FY 17 Organic growth of 9.1%, Forex impact of 0.3% and Inorganic growth of 2.1% as compared to FY 16 FY 17 computed on the same basis as for FY'16



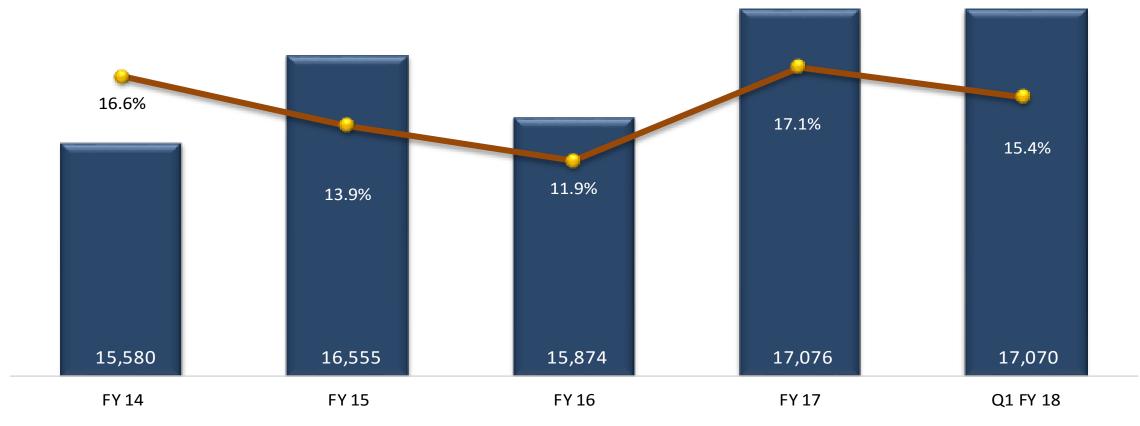
FREE CASH FLOW to EBITDA Ratio



- > FY 17: Adjusted for Income Tax Refunds of Rs 260 Mn
- ➤ Q1 FY 18 : Adjusted for Income Tax Refund of 51 Mn and Forex impact







Business ROCE computed excluding Treasury Cash and Treasury Income

Summary Cash Flow Statement



(Rs. Million)	FY 2014	FY 2015	FY 2016	FY 2017	Q1 FY 2018
Cash flow from Operations and after working capital changes	2,352	1,924	1,589	4,031	1,269
Cash Flow due to Capex (net)	(1,137)	(1,621)	(2,472)	(1,779)	(395)
Total Cash Flow from Operations and Regular Capex	1,215	303	(883)	2,252	874
For Purchase of building	(400)	0	(44)		
Cash Flow paid for acquisition of business	0	(890)	(153)		
Cash Flow due other investing activities	192	451	269	138	
Total Cash Flow from Operations and Investing	1,007	(136)	(811)	2,390	874
Proceeds from share allotment under ESOP scheme	9	36	3		
Proceeds/(Repayment) from Borrowings	877	112	1,990	(1,823)	(586)
Capital Lease Taken Pursuant to Acquisition		(49)			
Cash from Interest payment and others	(1022)	(997)	(872)	(636)	(90)
Total Cash Flow from Financing Activities	(1,36)	(898)	1,121	(2,459)	676
Net Increase/ (Decrease) in Cash and Cash Equivalents	871	(1,034)	310	(69)	198

Key Highlights – Q1 FY18 Performance



■ **Growth** - Revenue growth of 1.9 % over Q1 FY 17. Volume growth of 6.4 % offset by negative impact of 4.5% due to FX effect

- Margin EBITDA Margin of 10.8% as compared to 11.7 % in Q1 FY 17. EBITDA margin impacted due to the following factors
 - India Domestic- Margin pressure due to increase of minimum wages
 - Offshore business margins impacted by Rupee strength
- Cash flows Strong cash flows (ECF to EBITDA ratio of 75%) driven by efficient working capital management and lower Capex
 - Operating cash flow after Capex of Rs 874 Mn
 - Debt reduction of approx. Rs 594 Mn in Q1 FY 18

Key Highlights – FY17 Performance



- **Robust Growth** Revenue growth of 11.5 % over FY 16. Volume growth of 9.1 %, 0.3 % due to FX effect and 2.1 % due to timing difference on the Mphasis BPO Acquisition made in Sept 15
- Margin Expansion EBITDA Margin of 11.9% as compared to 9.4 % in FY 16. EBITDA growth driven by the following factors
 - HGS Canada profitability has improved Driven by new contractual terms with the largest client
 - Mphasis BPO integration Completion of integration of the Mphasis domestic BPO with the existing domestic
 BPO resulting in cost synergies
 - Improvement in India Domestic business
 - Strong performance of the Healthcare Sector Driven by growth in India, Philippines & Jamaica.
 - Cost Control Measures HGS has implemented various cost control measures in FY 16, which have started bringing results

Summary Financial Profile – As at 30th June 2017

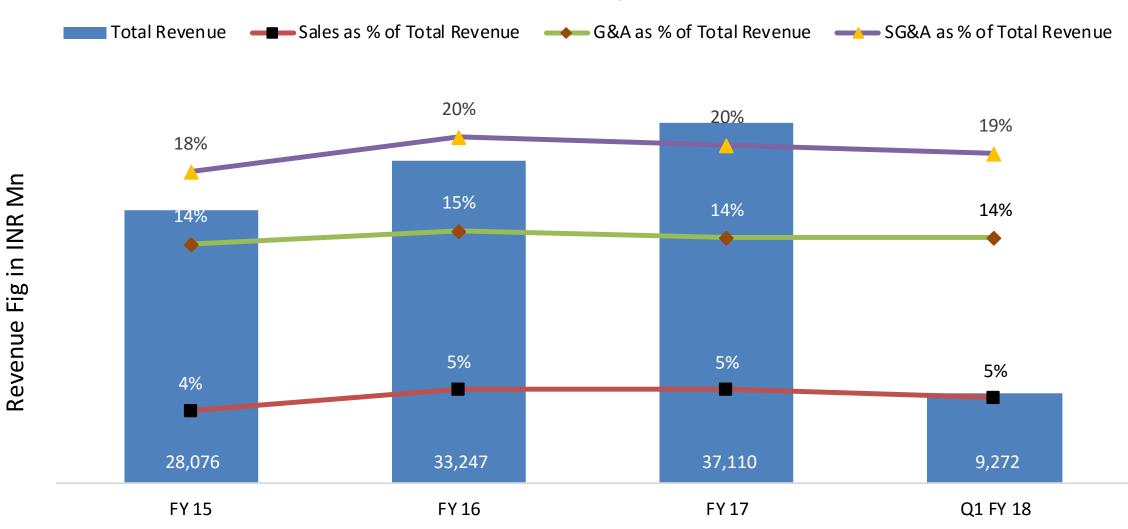


Particulars	HGSL		
	Rs.	USD	
Net Worth (in millions)	13,854	214.9	
Book value per share	667	10.3	
Price per share	516.8	8.0	
Dividend per share (FY 17)	2.5	0.04	
EPS (TTM)	83.9	1.3	
P/E Ratio (TTM)	6.16	6.2	
Gross Debt (in millions)	5,961	92.5	
Total Cash (in millions)	4,774	74.1	
Net Debt (Net Cash) (in millions)	1,187	18.4	
Net Debt/TTM EBITDA	0.29x	0.29x	
Total Debt/Equity	0.43x	0.43x	

- Book Value taken is as reported on QE June 2017
- Stock prices and USD/INR exchange rate latest available prices
- Total Debt includes foreign currency debt taken at applicable exchange rates



SG&A Analysis

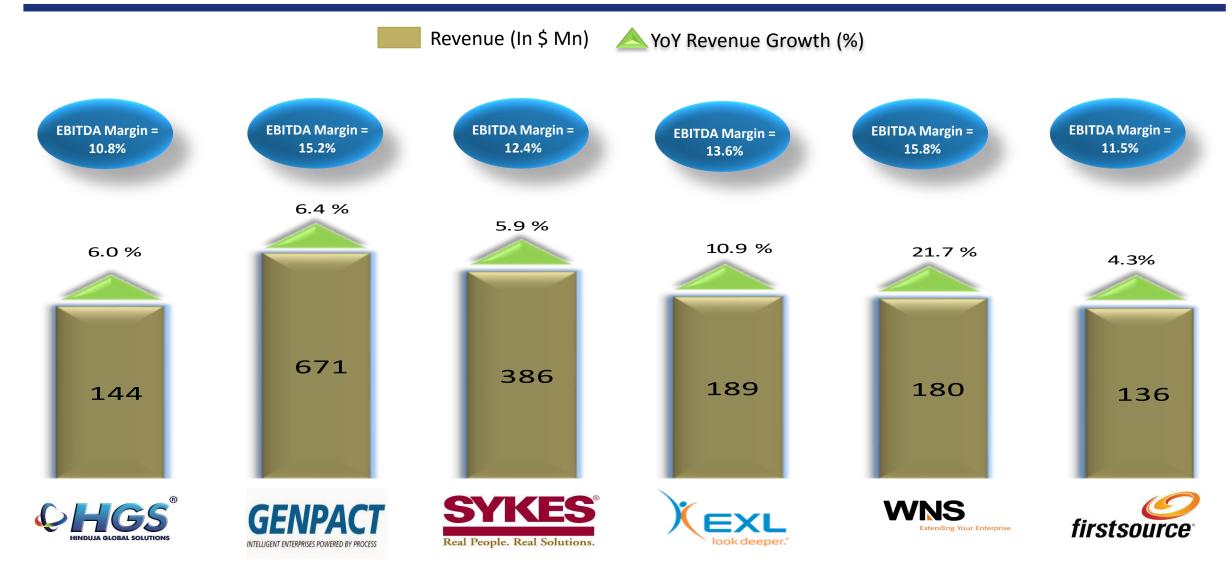




Peer Comparison

Peer Comparison: QE June 2017

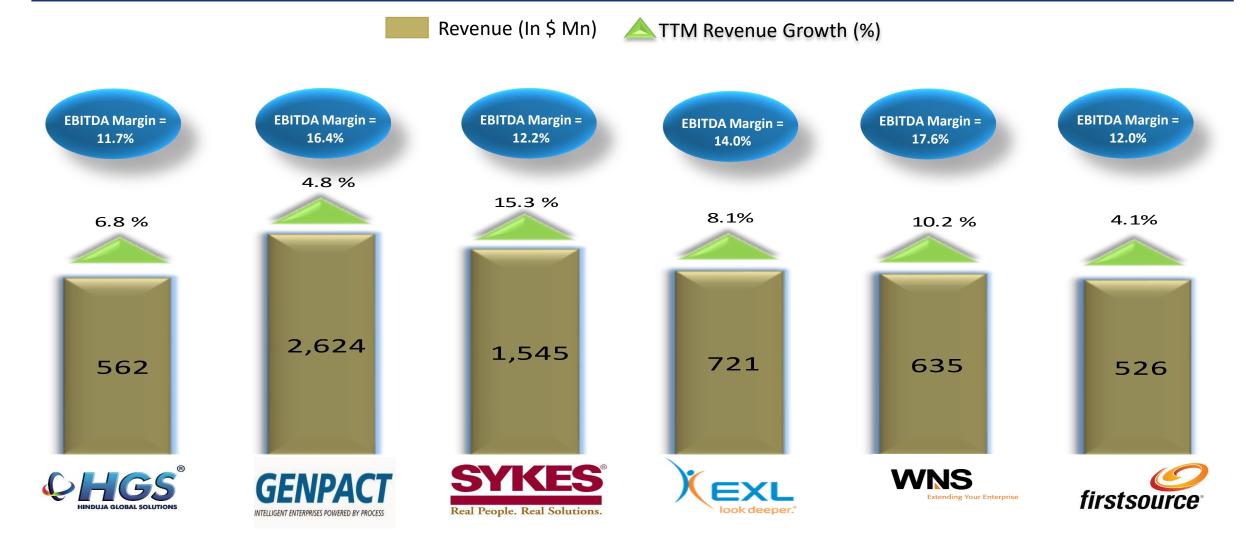




^{* \$/}RE exchange rate used – INR 64.47 to the dollar for QE June'17)

Peer Comparison: TTM Ending June 2017





^{* \$/}RE exchange rate used – INR 66.33 to the dollar (average for the period July'16 to June'17)



