Magma Fincorp Limited

Development House

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CIN: L51504WB1978PLC031813 Web: www.magma.co.in



15 September 2019

Corporate Relationship Department **BSE Limited** 25th Floor, P.J. Towers, Dalal Street, Fort, Mumbai - 400 001

Company Code - 524000

The Manager Listing Department, **National Stock Exchange of India Limited** "Exchange Plaza" Bandra- Kurla Complex, Bandra (E), Mumbai - 400 051

Symbol - MAGMA

Sub: Investors/Analysts' Presentation

Ref: Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations)

Dear Sir,

In furtherance to our letter dated 13 September 2019 and pursuant to Regulation 30 of the Listing Regulations we are enclosing herewith the presentation to be made to the Investors/Analysts at the investor meet in London scheduled on 18 and 19 September 2019.

The presentation is also being uploaded on the website of the Company at the URL https://magma.co.in/about-us/investor-relations/financial-results/investor-presentation/ in accordance with Regulation 46 of the Listing Regulations.

Kindly take the same on record Thanking you,

Yours faithfully,

For Magma Fincorp Limited

Company Secretary

ACS No. 13918 Encl:as above



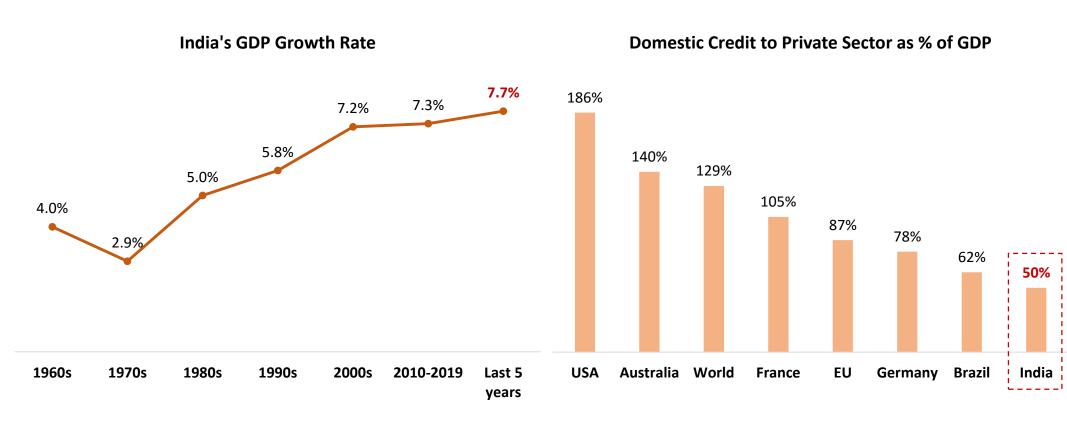


- 1 India Economy & Financial Sector Outlook
- 2 About Magma
- 3 Magma Business Strategy
- 4 Key Pillars to Drive Sustainable Growth
- 5 Annexures

Note: We have used various abbreviations, nomenclature, financial & non-financial ratios in this presentation. These may differ from the customary or industry practices and some of the products / geographical breakup are on best estimate basis. Please refer to the Glossary in this presentation for the definition or description of such abbreviations, nomenclature, financial & non-financial ratios.

India GDP & Credit Penetration



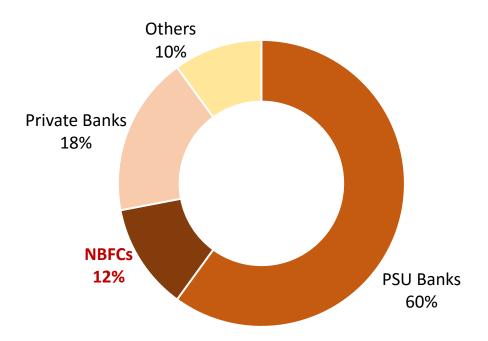


Note: India GDP stands at USD 2.6 Trillion, aspires to reach USD 5.0 Trillion by 2024

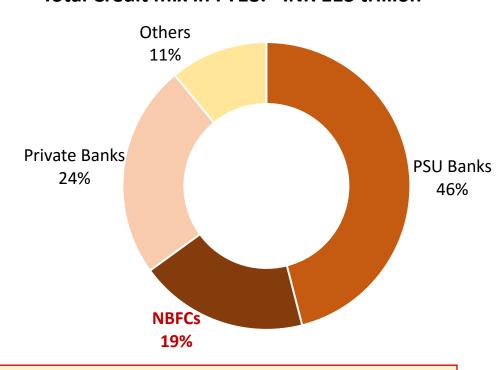
Change in Total Credit Mix in India







Total Credit mix in FY18: ~INR 113 trillion

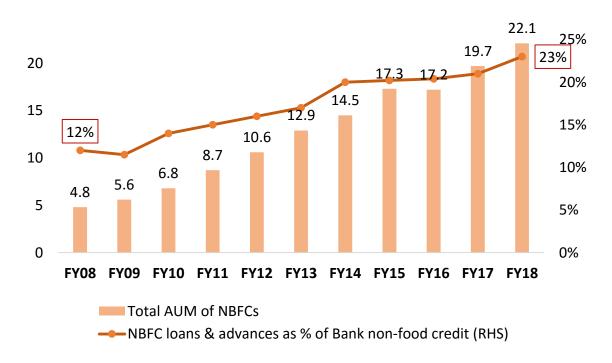


Note: NBFCs share has increased from 12% (~INR 3.6 trillion) in FY08 to 19% (~INR 22.1 trillion) in FY18, a CAGR of ~20%

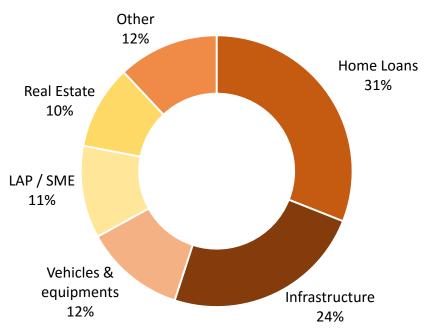
NBFC Sector in India



NBFCs' AUM touched INR 22.1 trillion in FY18



Segment-wise share of lending from NBFCs



Note: Magma caters to ~55% of lending segment under NBFC space

Source: Institutional Research

Agenda

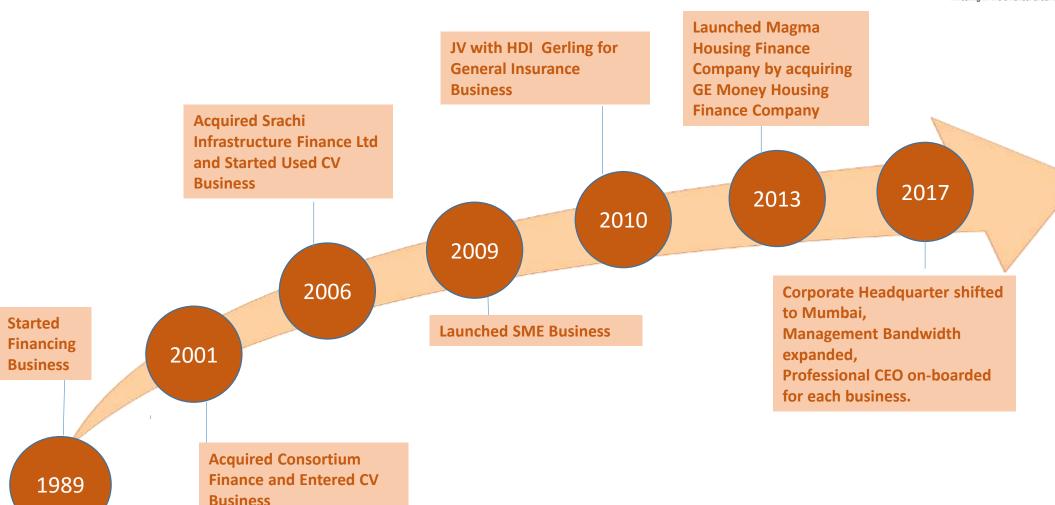


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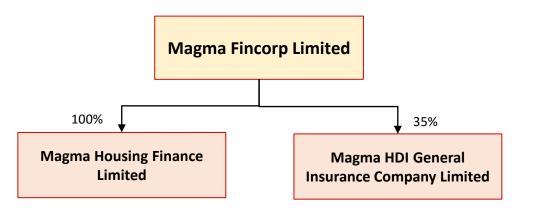
Magma Journey

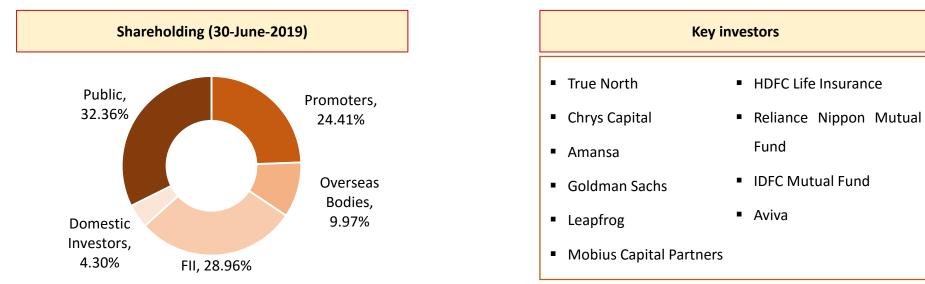




Holding Structure & Key Share holders







Board of Directors – Majority Independent Directors



Promoter Directors

Independent Directors

Mayank Poddar Chairman Emeritus and Whole time Director

- Supports policy formulation and guidance to the Management/Board
- Over 30 years of experience in the financial sector.

Narayan K Seshadri Non- executive Independent Chairman He is on the Board of companies including Clearing Corporation of India Limited, PI Industries Limited and TVS Electronics Limited

Satya Brata Ganguly Independent Director Serves on the Boards of various reputed Indian companies including West Bengal Industrial Development Corporation Limited and Emami Limited

Sanjay Chamria VC and MD

- Anchors strategic policy formulation and execution.
- Drives new business initiatives and leads management team

VK Viswanatha Independent Director Chairman of Bosch Ltd.
Previously he served as
Managing Director of
Bosch Ltd. He currently
serves on board of various
reputed Indian corporates
as an Independent
Director.

Vijayalakshmi R lyer Non-Executive Independent Director Previously served as an Executive Director of Central Bank of India, Chairperson and Managing Director of Bank of India. She was also a Whole Time Member (Finance and Investment) in the IRDAI.

Management Team





Business CEO / Functions



Manish Jaiswal MD & CEO - HFC, CEO - SME



Rajive Kumaraswami MD & CEO -MHDI



Mahender Bagrodia CCO - ABF





Harshvardhan Chamria Chief Digital Officer



Chief People Officer



Chief Risk Officer

Support Functions



Kailash Baheti Chief Financial Officer

Jun-2017

Head, Risk Advisory, Research and SME Ratings, CRISIL

Jun-2016

Chief Representative Officer - India Liaison office, SCOR Re, India

Oct-2000

General Manager, Tijaya Enterprises Ltd.

Sept-2014

Chief Strategy Officer- Housing and SME, Magma **Fincorp Limited**

Jan-2019

Vice president-HR, Bajaj Finserv Limited

Sept-2018

Chief Risk Officer, Fullerton India Credit Company Limited.

Oct-2011

CEO, Century Extrusions Limited

Kaushik Banerjee: Advisor – ABF business

Joined

Title and Previous Company

Value Proposition – Sustainable Risk Reward



Growing economy,

NBFC gaining

Market share

Nation-wide urban, semi urban & rural Distribution network

Diversified product suite to support customer life cycle

Leveraging analytics & state of art digital platform

Robust **risk management**,
focus on asset
quality

Strong
Corporate
Governance
Structure

Focus on profitability,
Capital management

Community Commitment: Environment & Social Responsibility



Environment





- A programme for Truck Drivers to train them on Road Safety and vehicle maintenance. The lone formal Training camp run by PCRA, Govt of India, with a Truck Financing NBFC in India.
- Training provided to over 1.75 Lac Truck Drivers at 250 camps across the country.
- **Reduction in CO2 Emission** estimated 790 Lac kg and Diesel consumption reduced by 2 crore Litres per year.
- E-Toilets for Sanitation at Transport Nagars benefit approx. 50,000 Truck drivers per year

Poverty alleviation

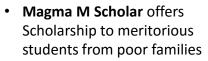
 Mid-day Meal offered to 6500 kids in Govt. Schools in 7 states (West Bengal, NCR, Maharashtra, Jharkhand, Andhra, Haryana and Rajasthan)



· Adopted 16 Ekal Vidyalaya Schools in Tribal areas of CG, Jharkhand

Education







- Over past 4 years, M Scholar has offered 300 scholarships. 2015 batch students now work for ISRO, Grant Thornton, Qualcomm, Amdots etc.
- Adopted 16 Ekal Vidyalaya Schools in Tribal areas of CG, Jharkhand

Healthcare

- Magma runs M Care health camps at Rural India. Till date, nearly 1 Lac people benefitted.
- Magma's M Care camps in Post Flood Kerala





Group level CSR activities are managed by Magma Foundation





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Business Snapshot





Company into 32nd year of retail financing business Strong management team with extensive industry experience Strong technology platform, systems & processes

Robust risk management framework





AUM¹ – INR 173,116 mio Evenly spread across India North 36%, East 17%, West 22%, South 25%



~ 2.4 Million Customers serviced since inception

> 1.5 Million Active customer





Diversified product portfolio
Asset-backed finance (UV/Cars, CV,
CE, Used Assets, Agri Finance), SME
finance, Affordable Housing finance
and General insurance

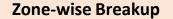
Pan India presence across 21 states and 316 branches ¹

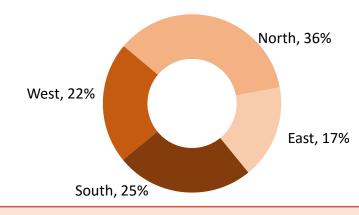


UV – Utility Vehicles, CV – Commercial Vehicles, CE – Construction Equipment 1 – AS on 30th June 2019

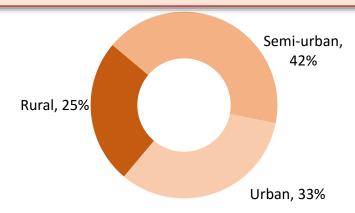
Extensive Pan India Distribution Reach



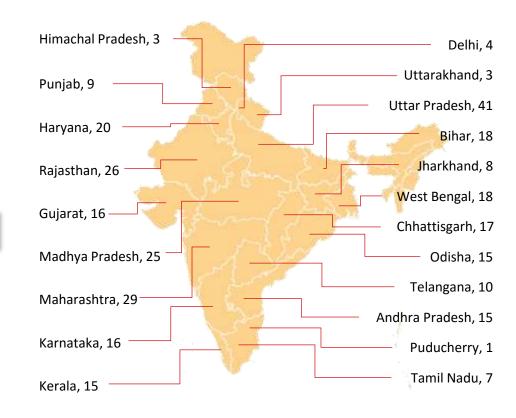




Rural-Urban Breakup

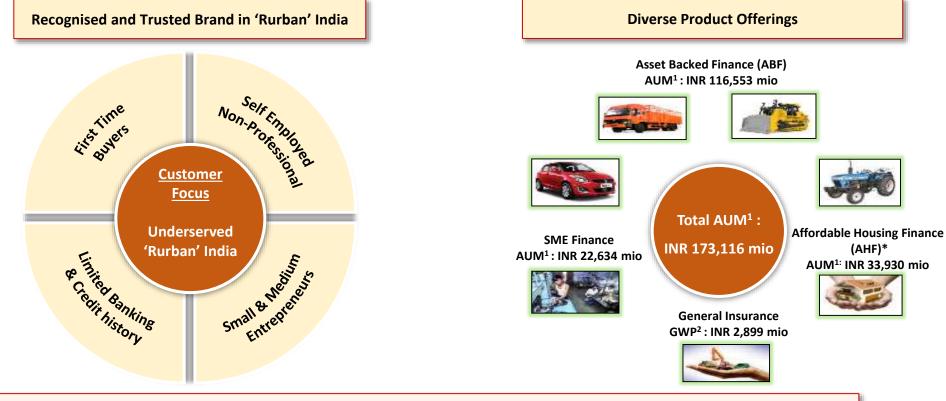


316 Branches as on 30th June 2019



Provide Financing Solutions to Underbanked Customers in 'Rurban' India





Core strengths - Widespread presence, differentiated product suite, deep 'Rurban' insight, robust technology for faster customer acquisition, loan servicing and effective cross-sell

Rurban includes Rural and Semi-Urban locations

Focus Customer Segments - High Cross-Selling of Products



			Illustrative Asset Profile					
		First Time Buyers	Self Employed Non Professionals	Small & Medium Entrepreneurs	Limited banking / credit history	Average Ticket Size (INR mio)	Average Loan to Value Ratio	Average Tenure (months)
Financing & General Insurance Solutions	ABF: Commercial Finance	•	•	•	•	0.4-0.6	75-80%	40-45
	ABF: Agri Finance					0.3-0.4	65-70%	45-50
	SME Finance		•	•		1.9-2.1	N/A	30-35
	AHF: Affordable Housing Finance		•	•		0.9-1.2	60-70%	150-180
	General Insurance	•	•	•				

Numbers indicative of disbursements done during Q1 FY20 Commercial Finance includes trucks, construction equipment, UVs & Cars SME Finance includes Unsecured Loans to Business Enterprises;

Agri Finance includes Tractors
Affordable Housing Finance includes Home Loans and Loan against property

Business-wise Strategy



- Diversified Product Mix: Focus on high ROA assets i.e. Used Assets, Tractor and New SCV
- **Scorecard Driven Lending:** 2/3rd of Lending decisions directly through Scorecard
- Branch & Product Grading: Trigger applied at granular level to boost asset quality
- Customer Cross sell Focus: 1/4th of the business through repeat Loans

Asset
Backed
Finance
(ABF)

 Expanding in to Hinterland: Leveraging in to existing branch infra (current presence at 1/3rd of Magma Network).

- **Expanding Product Suite:** To increase target customer set, moving towards more informal.
- M-score Launched: 65% lending decisions straight through along with risk based pricing

• Sales Channel Expansion: Sales now direct, to grow further on PMAY and APF

- Deepen Localized Legal and Technical Expertise: Nuanced offerings basis district specific Legal and Technical Rule
- Cross Sell Focus: Launched "Griha Pravesh" campaign to cross sell home loans to ABF customers

Affordable Housing (AHF)

General Insurance (GI)

Small

Medium

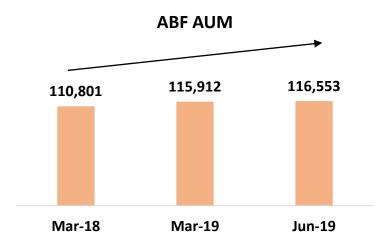
Enterprise

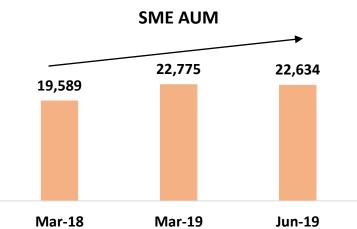
(SME)

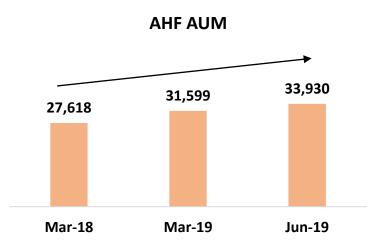
- Ramp up in the OEM business with current partners. Continue to pitch to other OEMs
- Innovation & cost rationalisation continues:
 Real time claims processing, adoption of RPAs
- Building blocks being put in place for significant growth in Health business which was launched in end of 2018

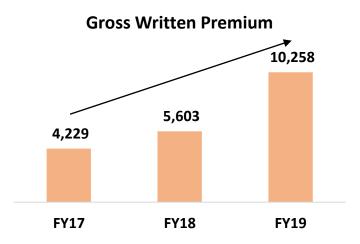
Business Growth







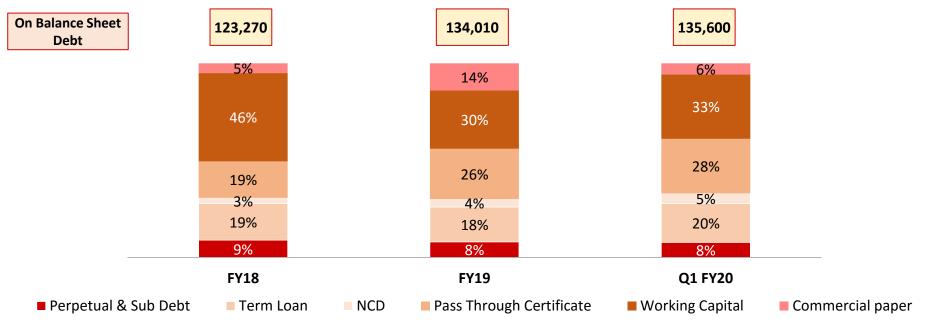




Values in INR million

Liability Profile – Stable credit rating and Stable sources of funds





Instrument	Rating
Short term Debt	A1+ (By CARE & CRISIL)
Long term Debt	AA- (By CARE, ICRA & India Ratings)

- Diversified liability sources limit concentration risk and allows stable flow of funds.
- Source of liabilities Banks 68%, Debt capital market 32%.

Capital & Profitability



NIM

FY18: 7.5%

FY19: 8.5%

NCL

FY18: 2.0%

FY19: 1.6%

ROA

FY18: 1.5%

FY19: 1.9%

ROE

FY18: 12.8%

FY19: 13.0%

Net Worth

FY18: INR 19,720 mio

FY19: INR 27,439 mio

CRAR

FY18: 17.3%

FY19: 24.9%



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Key Pillars to Drive Sustainable Growth



- Deep understanding of informal (NINJA) customer
 & cash-flow assessment; data records & experience from three decades of underwriting
- Diversified Product suite to increase lifetime value of customer, increasing ability to cross sell (2x post 360 degree view of customer in CRM)
- Easy accessibility for Customer through frequent
 Physical and Digital touch points and
 communication in 12 vernacular languages

Origination System, Loan Management System

> Geo-tagging, Better Risk controls due to Automated Workflow

Digital vs. physical document flow: Loan

- Credit Rule Engine, Integration into API economy: data analytics led decision making
 - Field-force gamification of incentive plan

Customer

People

Technology

- Fully functional **role based and** state of the art learning tools aimed at enhancing productivity and behavior
- International leadership program for Senior leadership, including 360 degree feedback
- Talent management framework with objective of building internal talent pipeline and strengthening retention

Risk Management

- Independent risk management unit overlooking Credit Governance, Operational Risk, Fraud Risk, InfoSec and Compliance
- Comprehensive Risk library; Regular monitoring of Key Risk Indicators
- Statistically derived Early Warning Indicators (EWI) and Continuous Portfolio Monitoring Indicators (CPMI)

THANK YOU



Annexure: FY 19 Financial Results – Profit & Loss Statement



INR Million	FY19	FY18
Net Revenue	13,912	12,104
Expenses	6,841	6,055
Operating Profit	7,071	6,049
Net Credit Loss	2,654	3,159
Profit Before Tax	4,417	2,890
Тах	1,384	540
Profit After Tax	3,033	2,350
Share of profit in Joint Ventures / Associates	7	19
Consolidated Profit After Tax	3,040	2,369
RoA	1.9%	1.5%
RoE	13.0%	12.8%

Annexure: FY 19 Financial Results – Balance Sheet



INR Million	FY19	FY18
Cash and Cash Equivalents	9,568	4,067
Loans and Advances	150,066	135,704
Other Assets	6,371	7,239
Fixed Assets	1,887	1,934
Total Assets	167,893	148,943
Borrowings	134,014	123,266
Other Liabilities	6,440	5,958
Share Capital	539	474
Reserves & Surplus	26,900	19,246
Total Liabilities	167,893	148,943

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