

Fusion MicroFinance Limited

(Formerly known as Fusion Micro Finance Private Limited)

Letter No. FMFL/SEC/2023-24/SE-93

Date: 06.11.2023

The Manager	The Manager
Listing Department	Listing Department
National Stock Exchange of India Limited	BSE Limited
Exchange Plaza, Plot No. C/1, G Block Bandra	Phiroze Jeejeebhoy Towers
Kurla Complex, Bandra (E), Mumbai - 400 051	Dalal Street, Mumbai - 400 001
Scrip Code: FUSION	Scrip Code: 543652

Sub: Submission of Earnings Presentation

Dear Sir/Ma'am,

Pursuant to Regulation 30, Regulation 51 and other applicable provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the Earnings Presentation with respect to Unaudited Financial Results for Quarter and Half Year ended on September 30, 2023.

The same is also available on the website of company i.e. <u>www.fusionmicrofinance.com</u>.

The Board Meeting in which the aforesaid unaudited financial results are approved, started at 02:20 PM (IST) and concluded at 5:35 PM (IST).

Request you to take the same on records.

Thanking you, Sincerely,

For Fusion Micro Finance Limited (Formerly Fusion Micro Finance Private Limited)

Deepak Madaan Company Secretary & Chief Compliance Officer Membership No. A24811 Place: Gurugram



Creating Opportunities... Fusion Micro Finance Limited

Investor Presentation Q2 FY24

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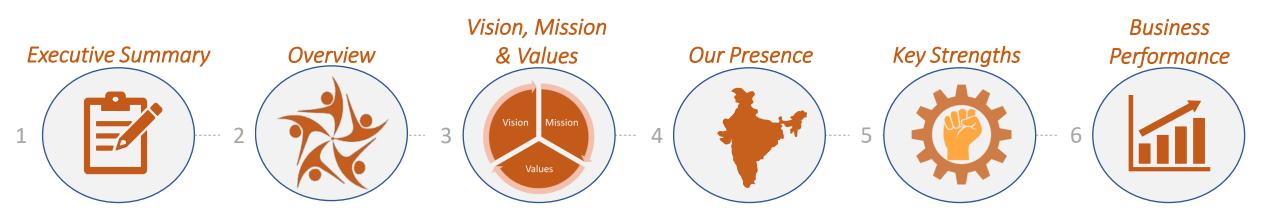
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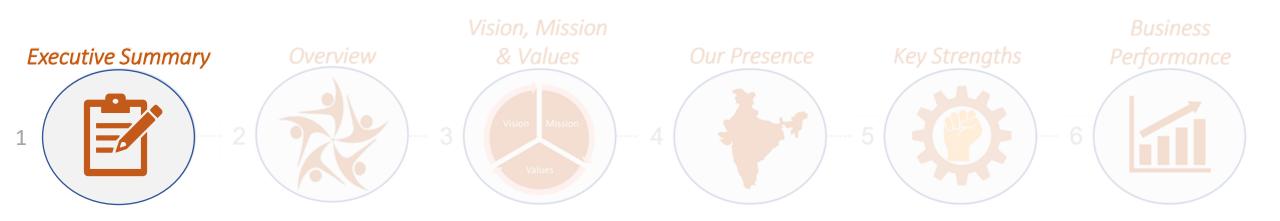
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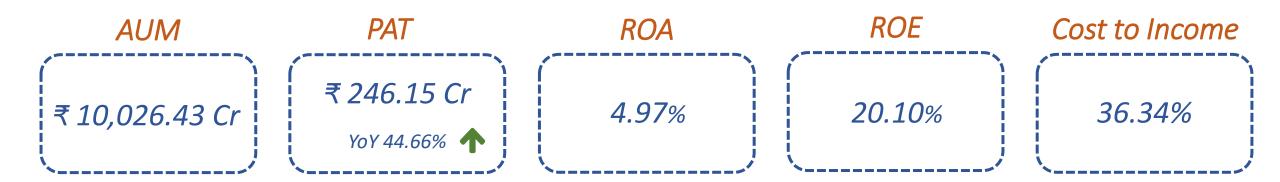








- ✤ Focus on new clients continues, added ~2.4 lakh, increase of 17.69% YoY
- Cost to Income reduced by 364 bps YoY
- Added ₹10.23 Cr to Management Overlay, stands at ₹61.48 Cr
- ☆ Consistent ROA & ROE





- ☆ Profit after Tax of ₹125.69 Cr, QoQ growth of 4.34%
- * 2 Rating upgrades in 11 months by CRISIL
- Reduction in Marginal Cost of Funds
- * Expansion in NIM
- ☆ GNPA / NNPA reduced by 52 bps / 13 bps QoQ, stands at 2.68% / 0.65%
- Addition to Network 2 states, 61 branches opened in Q2



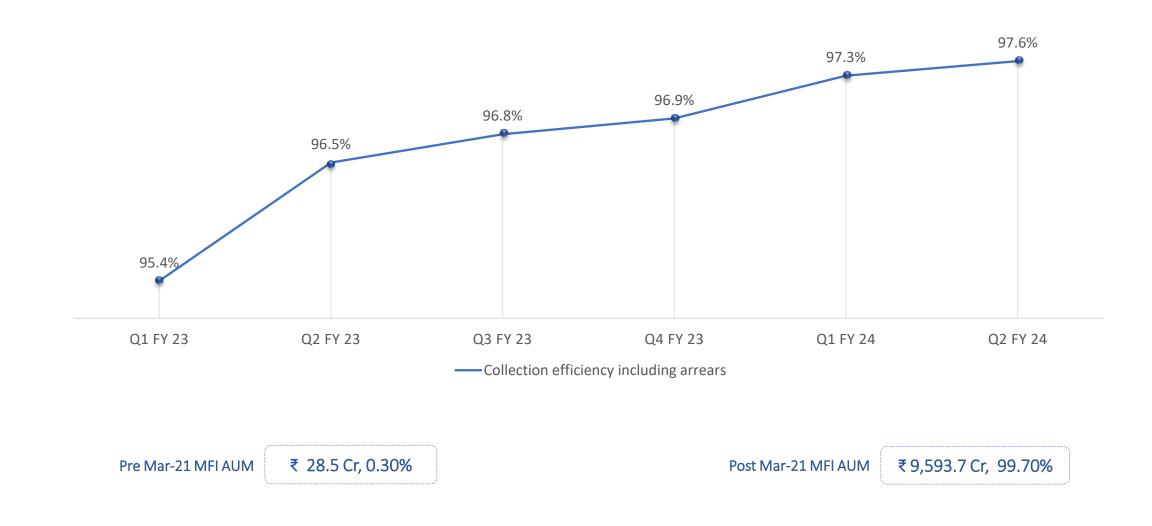
Performance Highlights



Key Metrics	Q2 FY24	QoQ	H1 FY24	YoY
Total Income (₹ Cr)	571.26	3.34%	1,124.04	38.30%
NII (₹ Cr)	304.54	3.56% 🛧	598.61	40.60%
PPOP (₹ Cr)	241.79	2.72%	477.18	55.20%
Cost to Income	36.41%	15 bps 🔶	36.34%	364 bps 🔸
OPEX	5.61%	3 bps 🔸	5.64%	12 bps 🔶
ECL (₹ Cr)	300.24	8.57% 🔶	300.24	5.32% 🛧
Net worth (₹ Cr)	2,576.93	5.38% 🛧	2,576.93	70.24%



Collection efficiency



Credit Cost



Understanding the Credit Cost Impact (₹ in Crore)	Q2 FY 24	Q1 FY 24	Q2 FY 23	H1 FY 24	FY 23
Opening ECL [A]	328.38	312.66	244.27	312.66	360.35
- Provisions as per ECL [B]	75.28	75.08	61.09	150.36	199.51
Reversals (on account of write-off) [C]	103.42	59.36	20.28	162.78	247.20
Closing ECL [D = A+B-C]	300.24	328.38	285.08	300.24	312.66
Impairment [F]	75.28	75.08	61.09	150.36	199.51
Credit Cost (Provisions) / % of Avg. On-Book Loan Portfolio	0.85%*	0.88%*	0.86%*	1.73%*	2.73%*
Bad-Debt Recovery [G]	10.41**	4.44	4.82	14.85	17.99
Net P&L Impact [F – G]	64.87	70.64	56.27	135.51	181.52
Net P&L Impact – % of Avg. On-Book Loan Portfolio	0.73%*	0.83%*	0.79%*	1.56%*	2.48%*

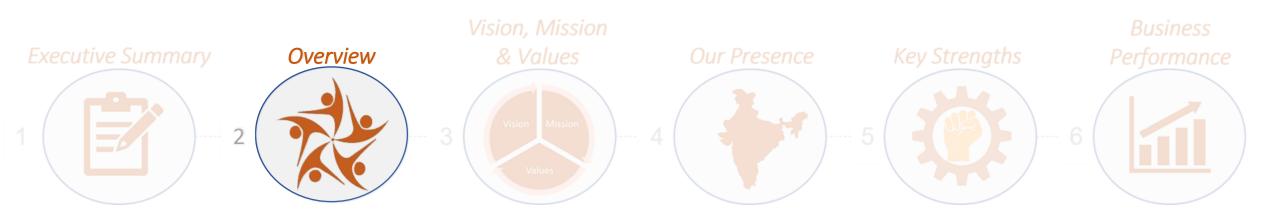
* Non-annualized

Slab	Loans (Gross) (₹ Cr)	ECL (₹ Cr)	Loans (Gross) (%)	ECL (%)
- Stage I	8645.99	69.81	96.12%	0.81%
- Stage II	107.86	46.25	1.20%	42.88%
- Stage III	241.10	184.18	2.68%	76.39%
Total	8,994.95	300.24	100.00%	3.34%
- GNPA (Stage III)				2.68%
- NNPA (Net Stage III)				0.65%
- PAR 90+ (MFI)				2.12%

☆ PAR 90+ is 2.12% of which 0.32% pertains to Pre-March 21 portfolio, 1.80% pertains to Post March 21 portfolio

- Total Management overlay of ₹ 61.48 Cr as on September 30, 2023
- **₹ 5.16 Cr has been received from Assam Govt. under Cat 3 recovery
- Restructured portfolio outstanding is ₹2.95 Cr (0.03% of AUM), part of stage III







Diversified Organically diversified since inception Client Growth ~23% over last 5 Years AUM Growth ~37% over last 5 years

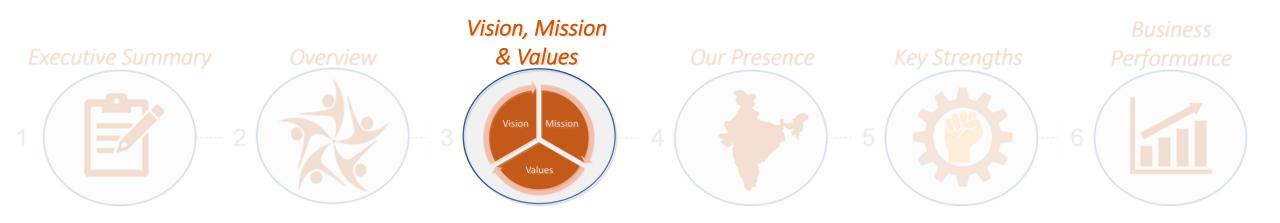
Technology On Cloud since 2013 Robust Liability Management

Marquee Investor Warburg Pincus - 2018

Ratings 3 upgrades in last 5 years, currently "A+" Stable (CRISIL) IPO Nov 2022 New Product Started MSME in 2019







Vision, Mission and Values



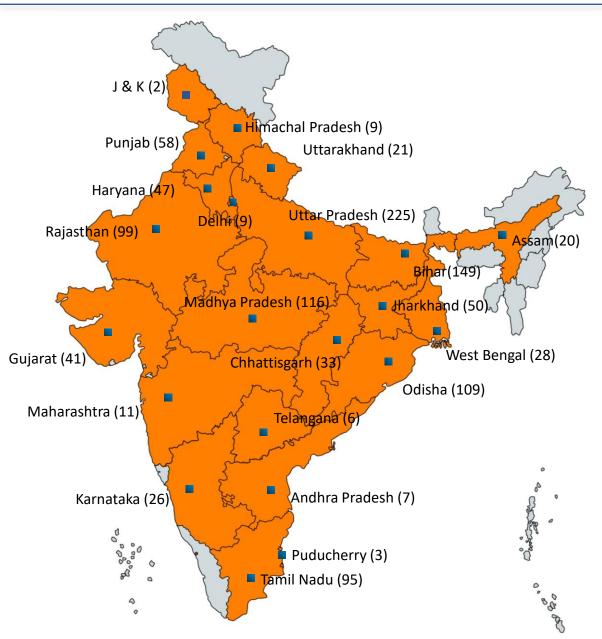






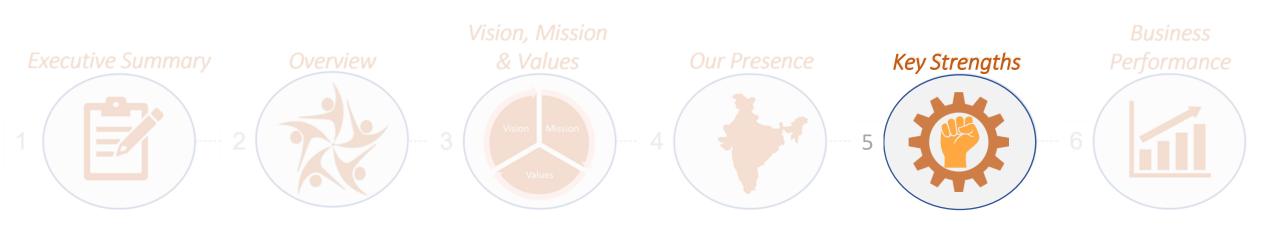
Our Presence





	FY 10-15	FY 16	Q2 FY24
States	5	9	22
Districts	38	88	420
Branches	75	173	1164
AUM (₹ in Cr)	295	647	10,026
Customer (lacs)	~3.3	~6.1	~36.9





Key Strengths







Digital Orientation





People



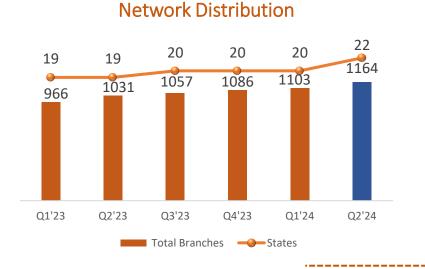


Key Strengths : Diversification



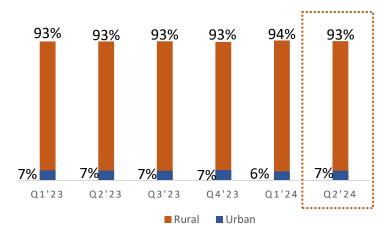
QoQ

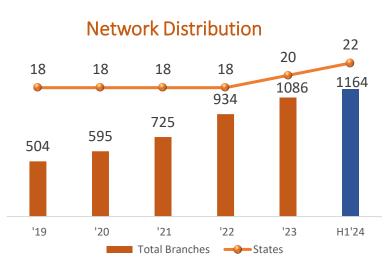
Top 5 states concentration



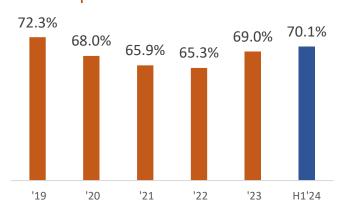
69.8% 69.0% 60.0% 60

Rural vs Urban Presence

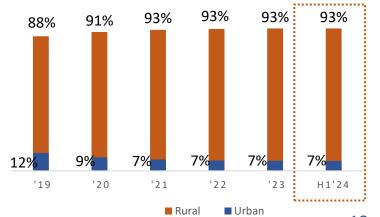




YOY Top 5 states concentration

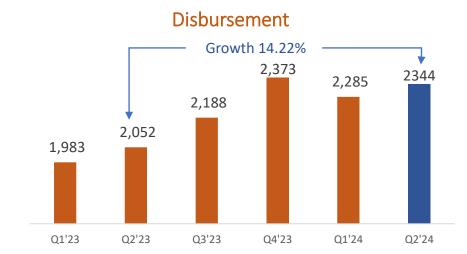


Rural vs Urban Presence



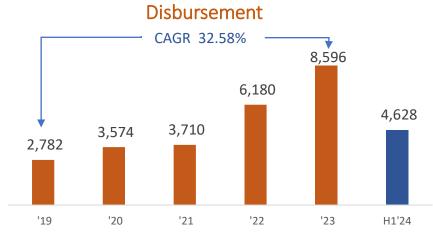
Key Strengths : Consistency





AUM CAGR 34.50% 10,026 9,296 6,786 4,638 3,607 2,641 '19 '20 '21 '22 '23 H1'24

YoY



₹ in Crore

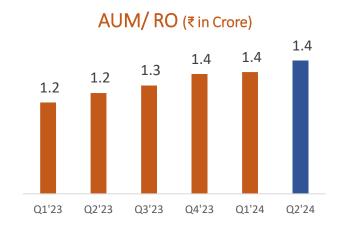
Creating Opportunities..

sion

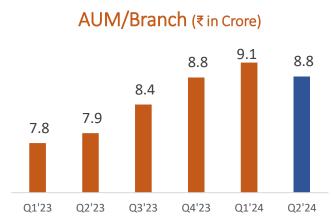
Key Strengths : Consistency (Contd...)

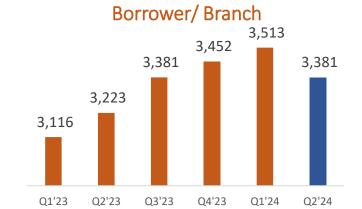


For MFI Vertical



QoQ

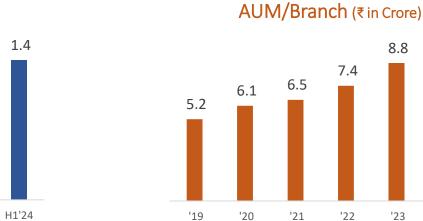




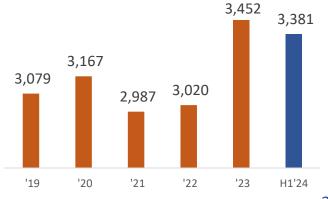
YoY

8.8

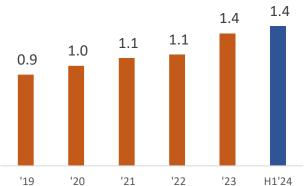
H1'24



Borrower/Branch



AUM/ RO (₹ in Crore)

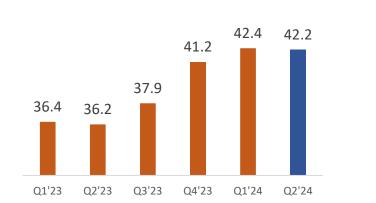


Key Strengths : Operational Prudence



For MFI Vertical

QoQ



Avg. Ticket Size (₹ in K)

Active Borrowers (in Lakh) Growth 15.69%

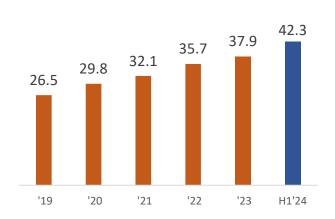


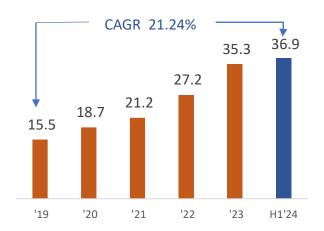
Avg. OS / Borrower (₹ in K)



YoY

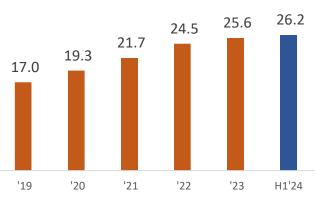






Active Borrowers (in Lakh)

Avg. OS / Borrower (₹ in K)





For MFI Vertical

Branch Vintage	Mar'22		e Mar'22 Mar'23		lar'23	Sep'23	
(Years)	Branches	POS Contribution	Branches	POS Contribution	Branches	POS Contribution	
<1 yrs	190	7%	121	4%	100	2%	
1 - 2 yrs	119	10%	190	14%	233	16%	
2 - 3 yrs	87	9%	118	11%	156	14%	
> 3 yrs	504	74%	590	71%	599	68%	
Grand Total	900	100%	1019	100%	1088	100%	





Stable and Experienced core management team and a strong second line with diversified experience

Balanced infusion of strong talent for key leadership positions with progressing home-grown talent

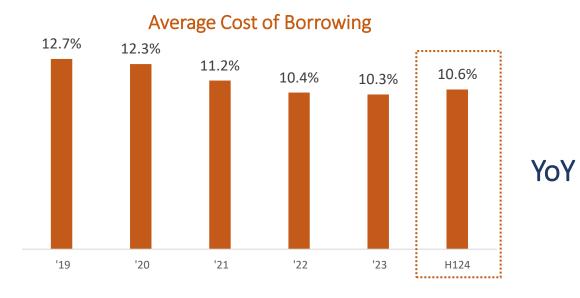
Building a performance driven culture which rewards top performers

Focus on enhancing the Employee Experience through seamless processes, benefits and connect

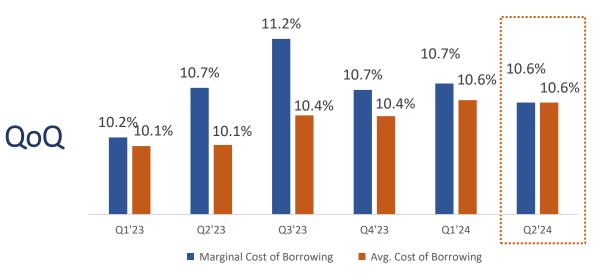
Team Size >11k Pan India



Key Strengths : Liability Management



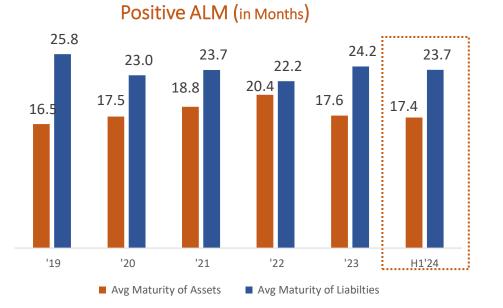
Marginal & Average Cost of Borrowing

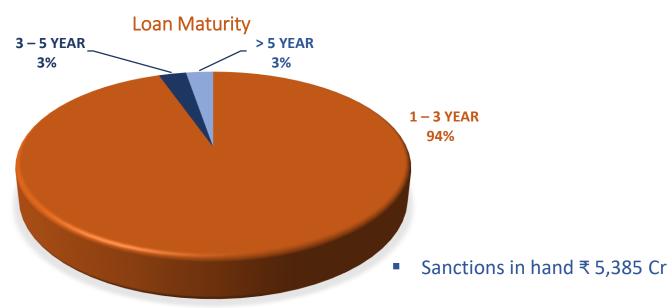


Institutions / Banks	Q2 FY24	Q1 FY24	FY23	FY22	FY21	FY20	FY19
Public Sector Banks	29.2%	24.7%	25.8%	21.4%	13.3%	5.4%	1.1%
Development Financial Institutions	9.5%	9.5%	7.8%	11.7%	13.3%	12.7%	5.9%
Private Sector Banks	34.3%	37.2%	37.5%	36.5%	36.4%	39.9%	50.3%
Foreign-Banks	15.8%	15.1%	12.9%	13.7%	16.4%	20.3%	10.4%
Non-Banking Financial Institutions	5.3%	7.3%	9.5%	8.8%	7.1%	10.1%	18.1%
Foreign Portfolio Investors	5.9%	6.2%	6.5%	8.0%	13.5%	11.7%	14.3%
Total	100.0%	100%	100%	100%	100%	100%	100%

Key Strengths : Liability Management (Contd...)







Period	Rating	
Oct 2023	A+	
Nov 2022	А	
FY 2019	A-	
FY 2017	BBB+	

Rating Instrument	Rating Agency	Ratings
Long torm dobt	CRISIL	A+ Stable
Long-term debt	CARE	A Stable
	CRISIL	A+ Stable
NCD	ICRA	A Positive
	CARE	A Stable
Grading	CART	MFI 1
Comprehensive MFI Grading (COCA)	M-CRIL	M2C1
Client Protection Certification	M-CRIL	Gold Level





Customer Experience



- Digital onboarding improved from 30% in 2018 to 100%
 - Cashless disbursement improved from 20% in 2018 to 99.87% in Q2 FY24

Operational Efficiency



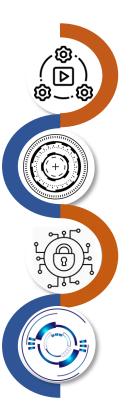
Loan Approval TAT reduced to 3.5 days

Scalability & Optimization of Resources



 Branches increased from 375 in 2018 to 1164 in Q2 FY24 with presence in 22 states & 420 districts





Robotic Process Automation facilitating

- Automated credit decisioning
- Driving operational efficiency

Continuous investment in core technology

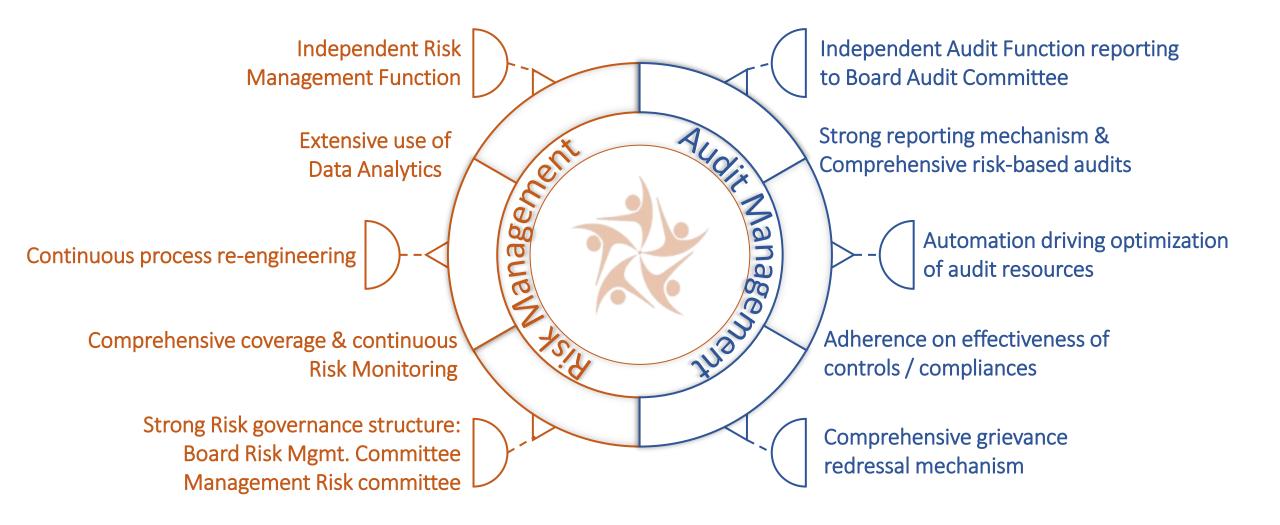
Continue to invest in cyber resilience framework

Envisioning future ready Tech framework

• Monolithic \rightarrow Microservices Architecture







ESG - seeking to be a responsible Financial Institution



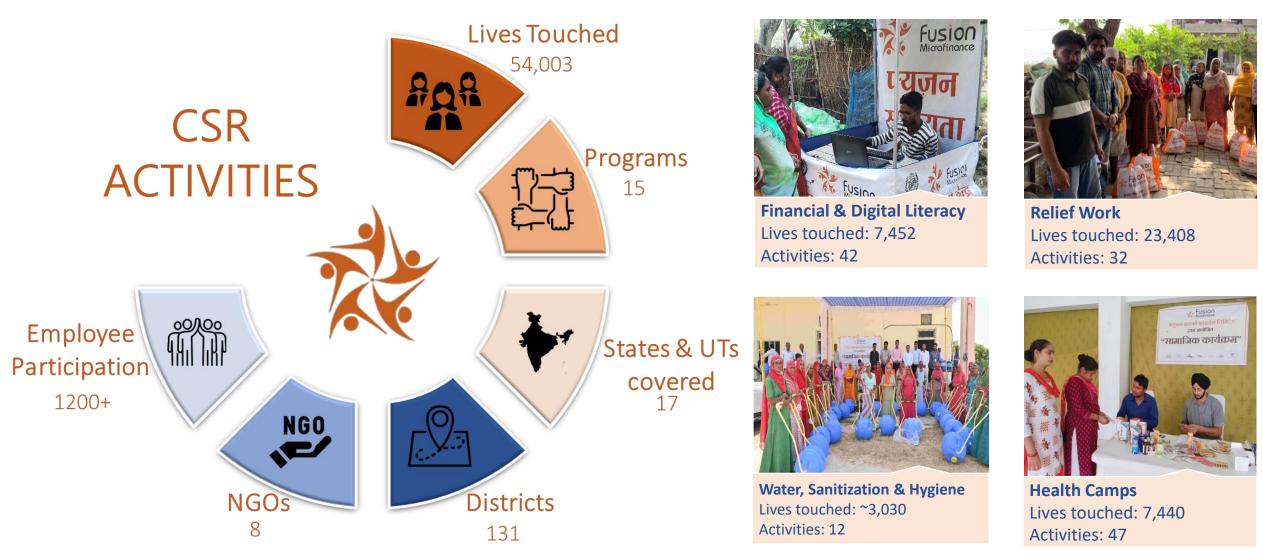
Responsible approach towards environment, community and employees as well as towards internal governance standards Continuous Engagement with Community and Employees **Governance Standards** In 15 CSR programs, 185 activities implemented and covered 131 districts 50% board comprising independent directors including 2 women directors across 17 states touching 54,003 lives Over 7,000 community members received health check ups, access to Special veto powers for Head of Audit for new area approval gynecologists with a special emphasis on women's health through 30+ health camps organized across 11 states. Risk Management Committee to review management policies in relation to 23 financial literacy programs benefiting 3,886 rural people to enhance various risks and regulatory compliance issues their knowledge on various aspects of financial management across 12 states Awarded a score of 97.0% on the Code of Conduct Assessment (CoCA) for MFIs in India by M-CRIL⁽¹⁾ TEST 12,000 sanitary napkins were distributed to benefit 6,000 adolescent girls Awarded the Gold Level Certification by M-CRIL⁽²⁾ according to the new Client and women across 16 villages in Kalahandi district. Protection Certification Framework promoted by SPTF and CERISE Dedicated ALM committee to monitor maturity schedule of financial Prompt relief and 4,722 food packets were distributed to 18,888 flood liabilities & assets victims across 6 states.

Successful assessment by BNP Paribas against seven dimensions of Universal Standards for Social and Environmental Performance Management (USSEPM) showcasing our continued focus & progress on key parameters like social strategy, leadership commitment, client-centricity, client protection and human resource development.

- 1. Rated 97.0% on the Code of Conduct Assessment for MFIs in India, based on indicators of transparency, client protection, governance, recruitment, client education, grievance redress and data sharing, by M-CRIL, a global leader in the financial rating of microfinance institutions
- 2. Gold level certification is awarded based on the Total score achieved in 83 Indicators with compliance \geq 95% by M-CRIL and approved by SPTF and CERISE



Fusion creates a positive impact on economic, social and environmental growth of disadvantaged communities through integrated and sustainable development initiatives







Profit and Loss Statement



Profit & Loss Statement (₹ Crore)	Q2 FY 24	Q2 FY 23	YoY %	Q1 FY 24	QoQ %	H1 FY 24	H1 FY 23	YoY %
Revenue from operations								
- Interest income	496.80	399.76	24.27%	479.00	3.72%	975.80	729.12	33.83%
- Other revenue from operations	49.84	39.93	24.82%	52.07	(4.28)%	101.91	53.29	91.24%
Total revenue from operations	546.64	439.69	24.32%	531.07	2.93%	1,077.71	782.41	37.74%
- Other income	24.62	12.64	94.78%	21.71	13.40%	46.33	30.37	52.55%
Total income	571.26	452.33	26.29%	552.78	3.34%	1,124.04	812.78	38.30%
Expenses								
- Finance costs	191.01	157.33	21.41%	183.48	4.10%	374.49	300.52	24.61%
- Employee benefit expense	99.28	79.71	24.55%	97.84	1.47%	197.12	151.94	29.74%
- Depreciation and amortization expense	2.09	1.67	25.15%	1.76	18.75%	3.85	3.15	22.22%
- Other expenses	37.09	26.35	40.76%	34.31	8.10%	71.40	49.71	43.63%
- Impairment of financial instruments	76.20	61.19	24.53%	75.93	0.36%	152.13	81.25	87.24%
Total expenses	405.67	326.25	24.34%	393.32	3.14%	798.99	586.57	36.21%
Profit before tax	165.59	126.08	31.34%	159.46	3.84%	325.05	226.21	43.69%
- Tax expense	39.90	31.02	28.63%	39.00	2.31%	78.90	56.05	40.77%
Profit after tax for the period/year	125.69	95.06	32.22%	120.46	4.34%	246.15	170.16	44.66%
Net interest income	304.54	241.07	26.33%	294.07	3.56%	598.61	425.74	40.60%
РРОР	241.79	187.27	29.11%	235.39	2.72%	477.18	307.46	55.20%

Balance Sheet

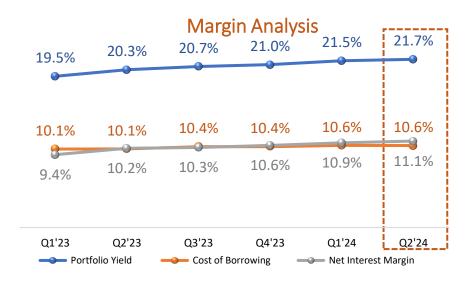


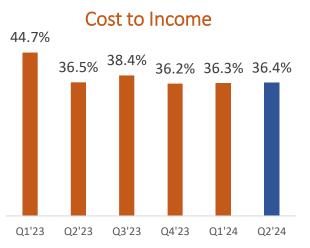
Financial Position (₹ Crore)	Q2 FY 24	Q2 FY 23	YoY %	Q1 FY 24	QoQ %
Financial and Non-financial assets					
- Cash & Other Bank Balances	1,400.43	916.70	52.77%	1,177.08	18.97%
- Bank balances other than cash and cash equivalents	60.70	112.86	(46.22)%	70.04	(13.34)%
- Loans - (Net of Impairment Loss Allowance)	8,694.71	7,035.69	23.58%	8,402.98	3.47%
- Investments	2.02	-	100.00%	-	100.00%
- Current and deferred tax assets	117.51	99.03	18.66%	120.53	(2.51)%
 Property, plant and equipment, Right of use asset and Intangible assets & Capital WIP 	23.83	20.64	15.46%	22.37	6.53%
- Trade Receivables, Derivative financial & Other financial assets	97.51	94.71	2.96%	122.64	(20.49)%
- Other non-financial assets	35.04	9.99	250.75%	22.35	56.78%
Total assets	10,431.75	8,289.62	25.84%	9,937.99	4.97%
Financial and Non-Financial liabilities					
- Debt securities	537.14	657.06	(18.25)%	563.89	(4.74)%
- Borrowings (other than debt securities)	6,907.55	5,726.76	20.62%	6,511.01	6.09%
- Subordinated liabilities	83.21	162.77	(48.88)%	113.10	(26.43)%
- Trade payables & Derivative financial instrument	103.10	74.06	39.21%	88.58	16.39%
- Other financial liabilities	181.13	106.56	69.98%	161.57	12.11%
- Current tax, Provisions & Other non-financial liabilities	42.69	48.75	(12.43)%	54.40	(21.53)%
Total liabilities	7,854.82	6,775.96	15.92%	7,492.55	4.84%
Total equity	2,576.93	1,513.66	70.24%	2,445.44	5.38%
Total liabilities and equity	10,431.75	8,289.62	25.84%	9,937.99	4.97%

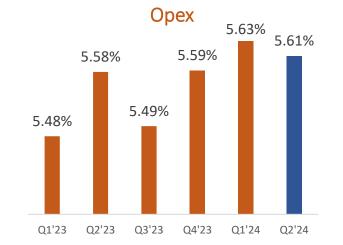
Key Ratios



QoQ

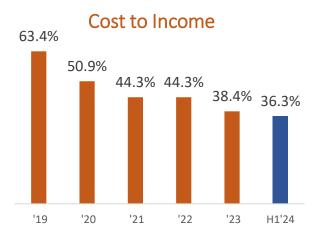


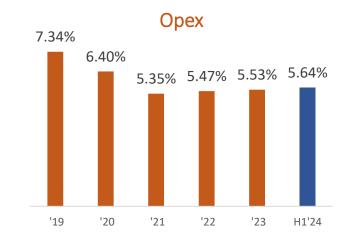




Margin Analysis 22.4% 21.6% 21.2% 20.5% 20.5% 18.8% 12.7% 12.3% 11.2% 10.6% 10.4% 10.3% 0-11.0% 10.2% 9.7% 9.2% 8.8% 8.4% '21 '22 '19 '20 '23 H1'24 ----- Portfolio Yield ----- Cost of Borrowing - Net Interest Margin

YoY

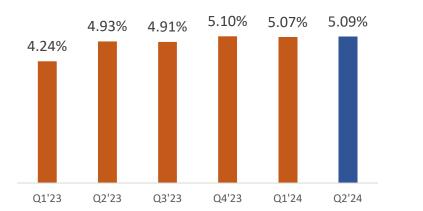




Key Ratios



ROA (On Avg. AUM)



ROA (On Avg. Assets)

4.78% 4.74%

4.03%

Q1'23

Q2'23

Q3'23

4.99%

Q4'23

4.99%

Q1'24

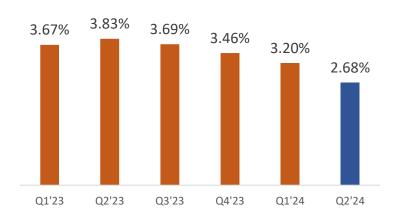
4.94%

Q2'24

ROE



GNPA



NNPA



MSME



- MSME vertical launched in Dec 2019 as a dedicated business unit to address the 'missing middle'
- Building credit assessment capability ...nucleus of our MSME strategy
- Clear focus on mapping adjacencies and potential thereof
- Branch led distribution strategy, Direct sourcing
- Cashflow based lending to micro enterprise in informal segment only for business purpose (non-salaried)
- Ability to underwrite Imperfect Collateral & Rural Properties

Business Updates	Q2 FY24
Clients	13,685
AUM (₹ in Cr)	404.24
States	10
Branches	76
Team	820

Highly Experienced Board with Strong Governance





- Chairperson of the governing board of Microfinance Institutions Network
- Over 26 years of experience in service industry

Devesh Sachdev Promoter, MD & CEO

Holds a Post-Graduate Certificate from XLRI, Jamshedpur and has also completed HBS Accion Program from Harvard Business School, USA



Narendra Ostawal Nominee Director

- Managing Director at Warburg Pincus India Limited
- 20+ years of experience
- Previously worked with 3i India and Mckinsey & Company
- Holds a PGDM in business management from IIM Bangalore



- Served on the board of Creditaccess
 Grameen and Muthoot Microfinance, among others
- Over 15 years of experience

Kenneth Dan Vander Weele Nominee Director

 Holds a PhD from the Oxford Centre for Mission Studies, Open University



- Over 35 years of experience working with the Government of India, MFIN, and Oxfam India among others
- Currently, on the board of Moneyboxx
 Finance Limited , and Dilip Buildcon Limited

Ratna Dharashree Vishwanathan Independent Director



Independent

Director

- Over 34 years of experience working with companies like Grindlays Bank and Deutsche Bank
- Currently on the board of Havells India, and Schneider Electric among others



Pankaj Vaish

Independent

Director

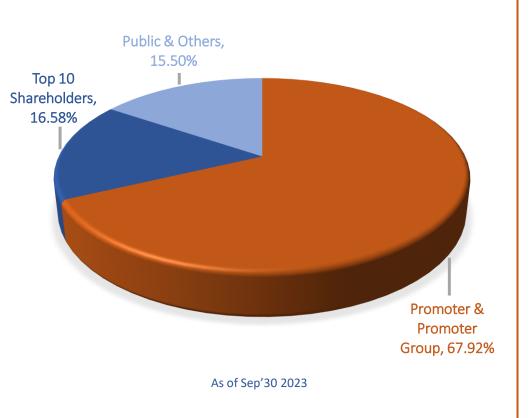
- Currently on the board of IIFL Wealth Management, Krishna Institute of Medical Sciences and Indium Software (India)
- Over 35 years of work experience
- Bachelor from IIT BHU and MBA from University of Minnesota, U.S.A.

Stable & Experienced Management Team









# Category	Top 10 Share Holders
1 Foreign Investment Co.	Massachusetts Institute of Technology
2 Foreign Investment Co.	The Nomura Trust and Banking Co. Ltd.
3 Foreign Investment Co.	BNP Paribas Arbitrage – ODI
4 Mutual Fund	SBI Banking Financial Services Fund
5 Mutual Fund	Nippon Life India Trustee Ltd
6 Mutual Fund	Aditya Birla Sun Life Trustee Private Ltd.
7 Mutual Fund	Mirae Asset Banking & Financial Services Fund
8 Insurance Co	Bajaj Allianz Life Insurance Company Ltd.
9 Insurance Co	Kotak Mahindra Life Insurance Company Ltd.
10 Insurance Co	HDFC Life Insurance Company Ltd.

Abbreviations



AUM	Asset Under Management
PAT	Profit After Tax
NIM	Net Interest Margin
ROE	Return on Equity
ROA	Return on Assets
ECL	Expected Credit Loss
CRAR	Capital Risk Adequacy Ratio
GNPA	Gross Non-Performing Assets
NNPA	Net Non-Performing Assets
NII	Net Interest Income
РРОР	Pre-Provision Operating Profit before tax
СОВ	Cost of Borrowing
CAGR	Compound Annual Growth Rate
Opex	Operating Expenses
YoY	Year on Year
QoQ	Quarter on Quarter
Cr	Crore
L	Lacs
Mn	Million
К	Thousand
FY	Financial Year
Bps	Basis points

FY	Financial Year
Н	Half Yearly
Bps	Basis points
Q	Quarter
ALM	Asset Liability Management
TAT	Turn Around Time
API	Application Programming Interface
UPI	Unified Payments Interface
ISO	International Organization for Standardization
GLP	Gross Loan Portfolio

Definitions



- AUM represents the aggregate of principal outstanding for all loans including the assigned portfolio as of the last day of the relevant period/year
- Net Interest Income represents interest income on loan portfolio for the relevant period/year reduced by finance costs for such period/year
- Yield represents interest income as a percentage of average outstanding owned portfolio for the relevant period/year
- Cost of Borrowing represents finance cost as a percentage of average outstanding borrowings for the relevant period/year
- Net Interest Margin represents the difference between the Yield and Cost of Borrowing for the relevant period/year
- Return on Assets represents profit for the relevant period/year as a percentage of average gross AUM/total assets for such period/year
- Return on Equity represents profit for the relevant period/year as a percentage of average equity for such period/year
- **Pre-Provision Operating Profit** represents the sum of profit before tax for the relevant period/year and impairment on financial instruments for such period/year
- Debt to Equity ratio represents our total borrowings divided by total equity attributable to shareholders as of the last day of the relevant period/year. Total borrowings represent the aggregate of debt securities, subordinate liabilities, borrowings (other than debt securities) as of the last day of the relevant period/year
- Marginal Cost of Borrowing represents the weighted average cost of borrowings as a percentage of borrowings availed for the relevant period/year.
- Cost to Income ratio represents operating expenses (which comprises the aggregate of employee benefits expense, depreciation and amortization and other expenses) as a percentage of total income less finance costs for the relevant period/year
- Gross NPA represents our portfolio of Stage III Assets as of the last day of the relevant period/year
- Net NPA represents Stage III Assets (Gross NPAs) as of the last day of the relevant period/year as reduced by ECL on Stage III Assets for such period/year.



Thank You





Class: NBFC-MFIs Category: Outstanding Financial Performance ASSOCHAM

For Investor queries contact:

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