

October 19, 2016

The Secretary, Listing Department, BSE Limited, 1st Floor, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400001 Scrip Code: 540065 The Manager, Listing Department, The National Stock Exchange of India Limited, 'Exchange Plaza', C-1 Block G, Bandra Kurla Complex, Bandra (E) Mumbai – 400051 Scrip Symbol: RBLBANK

### Sub: Investor Presentation on unaudited financial results - Q2FY17

Dear Sir/Madam,

Pursuant to the Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we forward herewith the Investor Presentation on the Unaudited Financial Results of the Bank for the quarter I half-year ended September 30, 2016.

In compliance with Regulation 46, the information is being hosted on the Bank's website at www.rblbank.com

Kindly take the same on record and oblige.

Thank you.

Yours faithfully, For **RBL Bank Limited** 

Nº, Vinay Tripathi

Vinay Tripathi Company Secretary

www.rblbank.com

**RBL Bank Limited** 

(Formerly: The Ratnakar Bank Limited) Controlling Office: One Indiabulls Centre, Tower 2B, 6th Floor, 841, Senapati Bapat Marg, Lower Parel, Mumbai - 400 013, India | Tel: +91 22 43020600 | Fax: +91 22 43020520

Registered Office: 1st Lane, Shahupuri, Kolhapur- 416 001, India. | Tel. : +91 231 6650214 | Fax : +91 231 2657386

# 21.75 **Investor Presentation** 2<sup>nd</sup> Quarter / Half Year FY 17 nhon



October 19, 2016

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ALL FIGURES IN THIS DOCUMENT ARE IN INR CRORE UNLESS MENTIONED OTHERWISE ; 1 CRORE = 10 MILLION



# Glossary and Key Notes

Agri	Agribusiness banking	G-Sec	Government Securities
ARC	Asset Reconstruction Company	LAP	Loan Against Property
ATM	Automated Teller Machine	MF	Mutual Funds
BBB	Branch & Business Banking	NFB	Non Fund Based
BC	Business Correspondent	NIM	Net Interest Margin
BD	Bills Discounting	NNPA	Net Non Preforming Assets
BIL	Business Installment	NPA	Non Performing Assets
C&IB	Corporate & Institutional Banking	OD	Overdraft
CAGR	Compounded Annual Growth Rate	PCR	Provision Coverage Ratio
CASA	Current Account and Savings Account	PIL	Personal Installment Loan
СВ	Commercial Banking	RIDF	Rural Infrastructure Development Fund
CC	Cash Credit	RoA	Return on Assets
CRAR	Capital to Risk Weighted Assets Ration	RoE	Return on Equity
CSP	Customer Service Point	RWA	Risk Weighted Assets
DCM	Debit Capital Markets	S4A	Scheme for Sustainable Structuring of Stressed Assets
FI	Financial Inclusion	SDR	Strategic Debt Restructuring
FICC	Fixed Income Currency and Commodity	SLR	Statutory Liquidity Ratio
FX	Foreign Exchange	SR	Security Receipts
GNPA	Gross Non Performing Assets	VCF	Venture Capital Funds



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# **Key Performance Highlights**

# Performance Overview

## H1 FY 17 Financial Highlights



Improving NIM & diversification of Other Income led by Core Fees

Better utilization of investments done to date

Savings account strategy working well (Growth of 102% yoy)

Investing in retail and mass banking

Credit markets still challenged. NPAs slightly higher but as per plan



Notes:

Figures in brackets are H1 FY 16 figures ;

\*Net Profit, RoA and RoE are before exceptional item i.e. the Bank's investment in Utkarsh Microfinance Limited. After providing for the same, Net Profit, RoA and RoE for H1FY17 would be Rs.187 crore, 0.96% and 10.92% respectively # including interim profits

# **RBL Vision 2020**

# Performance Benchmarks

	RBL Vision 2020	Actual H1 FY 17
Advances	30-35% CAGR	44%
CASA Ratio	0.75 - 1% increase every year	March 31, 2016: 18.6% September 30, 2016: 19.9%
Other Income %	~ 1/3 <sup>rd</sup> of Net Total Income	38.1%
<b>Operational Efficiency</b>	Cost/Income ratio of 51% - 52% by 2020	March 31, 2016: 58.6% September 30, 2016: 54.4%
<b>Return Ratios</b>	~ 1.50% RoA by 2020	March 31, 2016: 0.98% September 30, 2016: 1.01%*

Note: \* RoA is before exceptional item, i.e. the Bank's investment in Utkarsh Microfinance Limited. After providing for the same, RoA for H1FY17 would be 0.96%.



# Key Initiatives of Vision 2020



Leveraging technology to acquire, engage and service clients

Technology



Distribution

Enhancing distribution through a combination of owned branches, BCs, Customer Service Points ('CSPs')



Creation of Transaction and Payment platforms that leverage changes in ecosystem driven by Aadhaar, UPI, IndiaStack, GST etc.

X

Enhancing cross-sell across all businesses

**Cross-sell** 



Increase presence in 'Mass Banking' - internal efforts, partnerships and acquisitions

**Mass Banking** 







# **Financial Performance**

# Performance Highlights

Parameter	Q2 17	Q2 16	YoY	Q1 17	QoQ	H1 17	H1 16	FY 16
Net Interest Income	303	190	59.5%	245	23.8%	548	357	819
Other Income	169	112	50.6%	168	0.9%	337	238	491
Net Total Income	472	302	56.2%	412	14.5%	884	595	1,310
Operating Profit	219	121	81.3%	184	18.8%	404	232	542
Net Profit	109#	67	62.1%	97	11%	206#	127	292
Parameter	Q2 1	7	Q2 16	Q1 17	H1 17	I	H1 16	FY 16
Other Income/Total Income	35.8%	4	37.2%	40.6%	38.1%	4	0.0%	37.5%
Cost/Income	53.6%	(	60.0%	55.3%	54.4%	6	0.9%	58.6%
CRAR	15.1%		11.0%	12.3%	15.1%	1	1.0%	12.9%
Net Interest Margin	3.4%		3.0%	2.8%	3.1%	:	3.0%	3.1%
Credit Cost/Advances (bps)*	89		57	74	82		52	62

H1 17 – Rs.187 crore.\*Annualized



# Performance Highlights (Contd.)

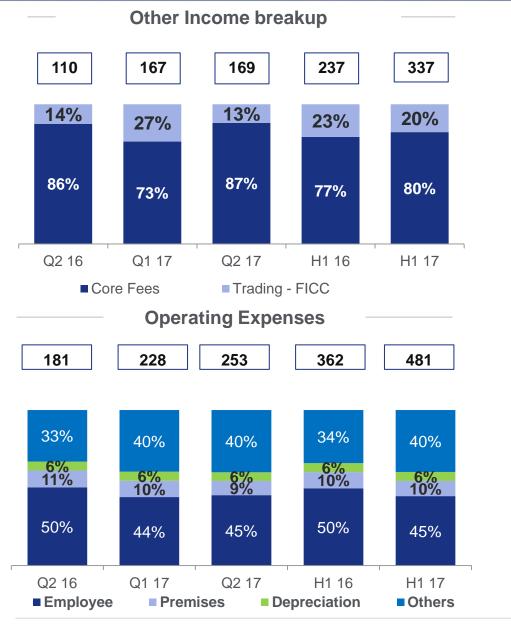
Parameter	H1 17	H1 16	ΥοΥ	Q1 17	QoQ	FY 16
Advances	24,875	17,279	44.0%	22,265	11.7%	21,229
Deposits	27,960	20,284	37.8%	25,803	8.4%	24,349
Investment	12,262	9,425	30.1%	12,547	-2.3%	14,436

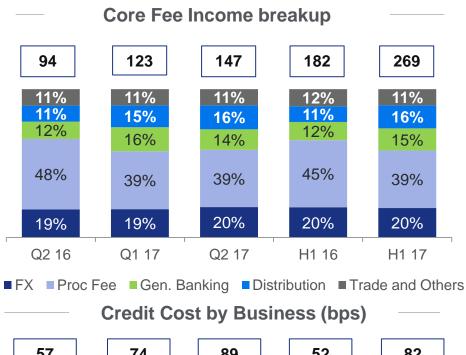
Parameter	H1 17	H1 16	Q1 17	FY 16
CASA	19.9%	18.0%	18.5%	18.6%
GNPA	1.10%	0.93%	1.13%	0.98%
NNPA	0.55%	0.48%	0.66%	0.59%
PCR	60.3%	56.2%	54.7%	55.9%
RoA	1.01%*	0.94%	1.02%	0.98%
RoE	11.46%*	11.00%	12.69%	11.32%

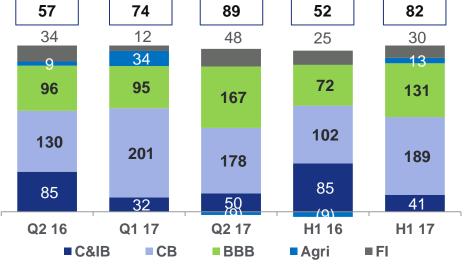
\* RoA and RoE are annualized and before exceptional item, i.e. the Bank's investment in Utkarsh Microfinance Limited. After providing for the same, RoA and RoE for H1FY17 would be 0.96% and 10.92% respectively



# Key Profit & Loss Parameters







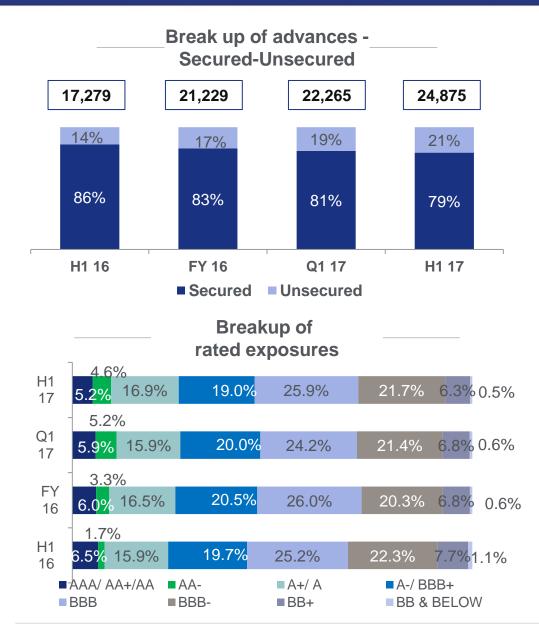
RBL BANK

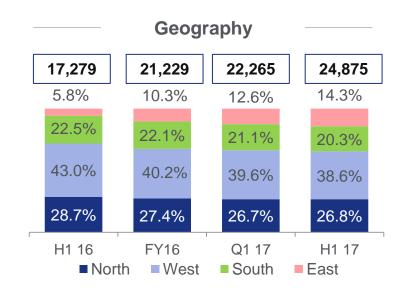
# Advances Breakup

	- H1 17 $-$	— H1 16 —	— YoY —	—Q1 17—	— QoQ —	— FY 16 —	Yield Proportion H1 17
C&IB	10,592	6,533	62.1%	8,874	19.4%	8,186	
СВ	4,624	4,202	10.0%	4,651	-0.6%	4,689	Wholesale 10.1% 61% (11.2%)
Wholesale	15,216	10,735	41.7%	13,525	12.6%	12,875	
BBB	4,342	2,669	62.7%	3,733	16.3%	3,465	
Agri	1,676	1,497	12.0%	1,834	-8.6%	1,756	Non- Wholesale 39%
DB & FI	3,640	2,377	53.1%	3,172	14.7%	3,133	13.3% (13.4%)
Non-Wholesale	9,658	6,543	47.6%	8,739	10.4%	8,354	
							H1 16 yields in brackets
Total	24,875	17,279	44.0%	22,265	11.7%	21,229	

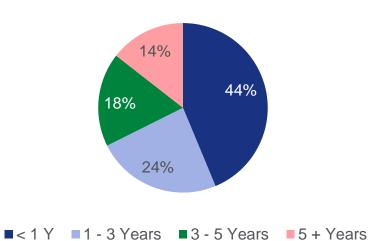


# Advances Breakup (Contd.)











# Top 10 Industry Exposures and Break up of NFB Book

### **Top 10 industry exposures**

Industry	Exposure	FB-NFB Split	% of Exposure
Retail / distribution	2,474	76 : 24	5.78%
Construction	2,455	47 : 53	5.74%
Pharmaceuticals	2,053	85 : 15	4.80%
Power	1,901	61 : 39	4.44%
NBFC-MFI	1,825	97 : 3	4.27%
Food Processing	1,708	66 : 34	4.00%
Engineering	1,627	51 : 49	3.80%
Real Estate	1,621	97 : 3	3.79%
Chemicals and Fertilizers	1,420	51 : 49	3.32%
Gas/LNG/Oil Storage	1,011	0 : 100	2.36%

### Non Fund Based Book

Particulars	H1 17	H1 16	Q1 17	FY 16
Guarantees	6,436	4,608	5,800	4,966
Letter of Credit	656	544	754	616
Acceptances, Endorsements and other Obligations	826	722	658	679



# Asset Quality

	H1 17	H1 16	Q1 17	FY 16
Movement of Gross NPAs				
Opening Balance	208	111	208	111
(+) Additions during the period	106	79	68	200
(-) Upgrade	13	-	13	11
(-) Recoveries	15	8	5	19
(-) Write Offs	12	20	5	73
Closing Balance	275	162	253	208
Gross NPA (%)	1.10%	0.93%	1.13%	0.98%
Net NPA	138	82	148	124
Net NPA (%)	0.55%	0.48%	0.66%	0.59%
Provisioning Coverage Ratio (PCR) (%)	60.3%	56.2%	54.7%	55.9%
Slippage Ratio	1.00%	1.09%	1.28%	1.38%
Restructured %	0.08%	0.49%	0.09%	0.09%
Total Stressed Assets%	1.18%	1.42%	1.22%	1.07%

- Net Security Receipts as a percentage of total assets at 0.03% down from 0.18% in September 2015
- No ARC sale during the quarter
- No instance of SDR Advances during the quarter
- No 5:25 Refinancing or S4A case done by the bank

Gross NPA by business segment

Business segment	H1 17	H1 16	Q1 17	FY 16
C&IB	37.8	50.1	26.6	17.1
%	0.36%	0.77%	0.30%	0.21%
СВ	159.2	78.5	158.9	138.4
%	3.44%	1.87%	3.42%	2.96%
BBB	55.0	19.8	47.2	37.8
%	1.26%	0.74%	1.26%	1.09%
LAP	8.5	0.6	6.1	4.2
BIL	7.8	2.6	5.6	3.4
PIL	1.9	0.4	1.3	0.8
Cards	8.1	3.2	6.9	4.6
Others	28.5	13.0	27.3	24.8
Agri	10.7	4.7	10.18	6.6
%	0.64%	0.31%	0.56%	0.38%
DB&FI	11.9	8.5	9.8	8.2
%	0.33%	0.36%	0.31%	0.26%
Total	274.6	161.6	252.6	208.1
Total (%)	1.10%	0.93%	1.13%	0.98%



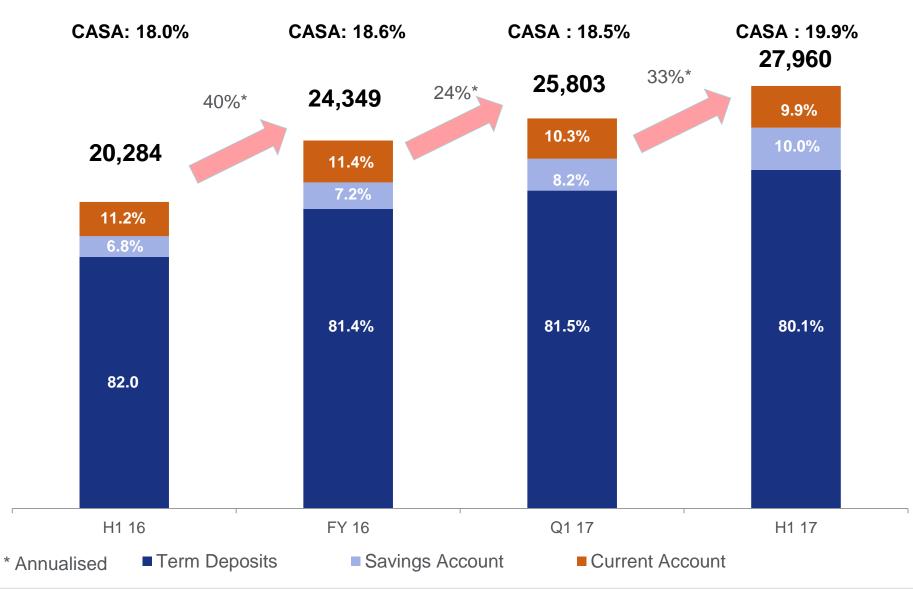
# Capital Adequacy - Well Capitalized to Support Growth

Particulars	H1 17	H1 16	Q1 17	FY 16
Tier 1 Capital Funds	3,991	2,343	3,083	2,972
Tier 2 Capital Funds	837	81	496	491
Total Capital Funds	4,828	2,424	3,579	3,463
Total RWA	32,040	22,073	29,072	26.761
Tier 1 CRAR	12.5%	10.6%	10.6%	11.1%
Total CRAR*	15.1%	11.0%	12.3%	12.9%
RWA/Total Assets	78.0%	75.3%	75.5%	68.3%

\* CRAR for interim financial periods has been computed after adding interim profit for better comparison

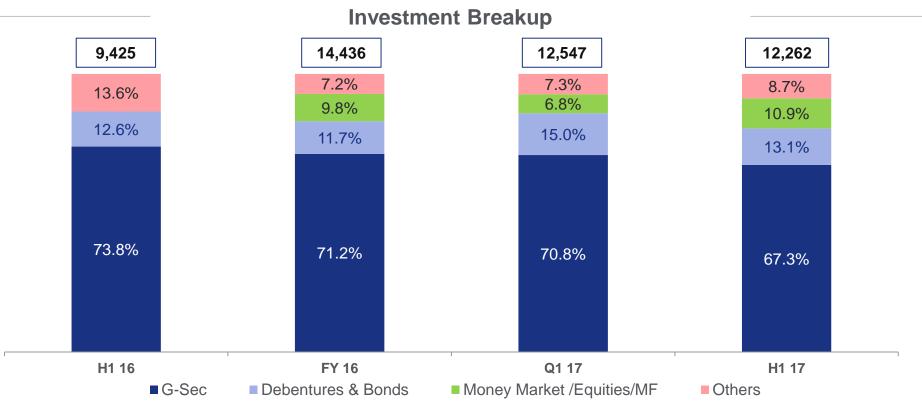


# **Deposits Breakup**





# **Investment Breakup and Yields**

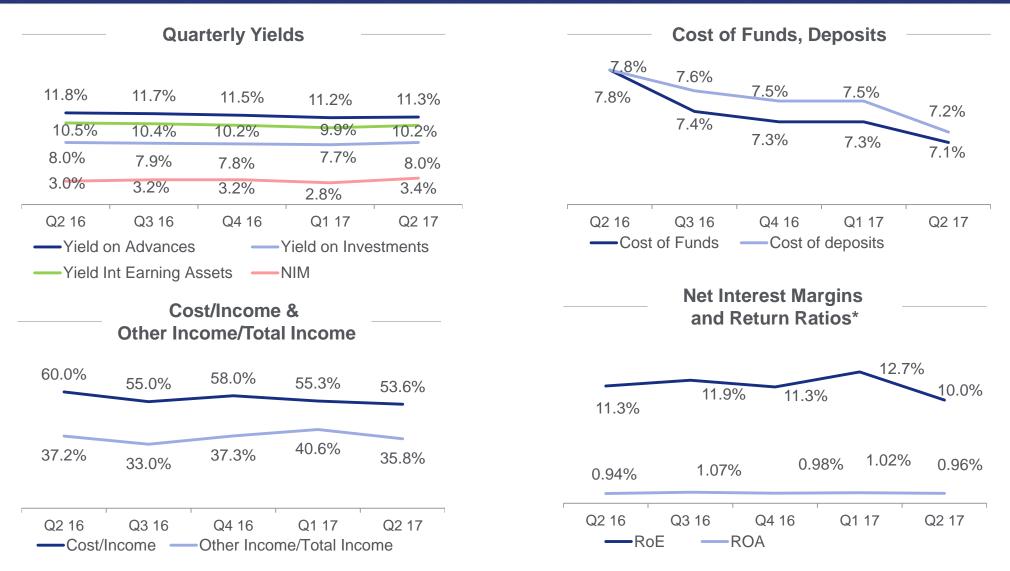


**Yield** 

Yield	Q2 17	Q1 17	Q2 16	H1 17	H1 16
Total Investments	8.0%	7.7%	8.0%	7.8%	8.0%
SLR	7.5%	7.4%	7.8%	7.5%	7.9%
Non SLR	8.9%	8.5%	8.5%	8.7%	8.4%



# Trends in Key Business Parameters

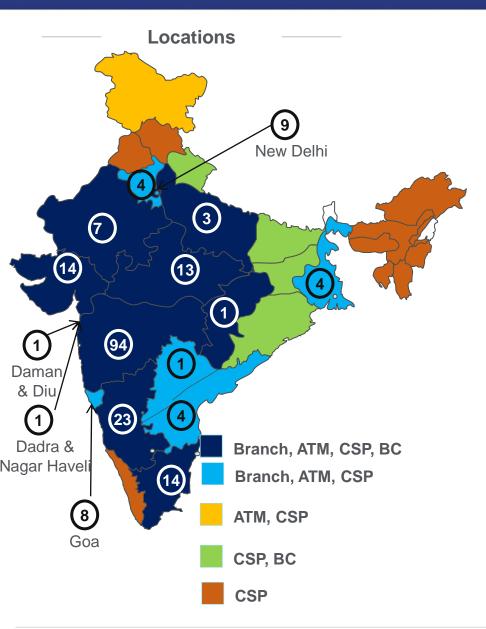


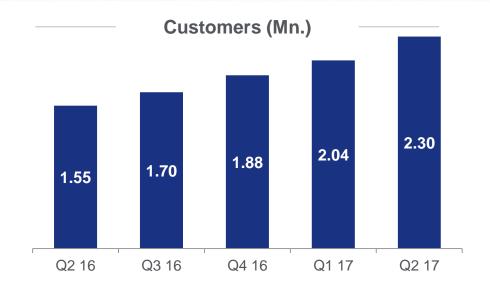
\*RoA and RoE are before exceptional item, i.e. the Bank's investment in Utkarsh Microfinance Limited. After providing for the same, RoA and RoE for Q2FY17 would be 0.91% and 9.47% respectively



# **Distribution Network**

# Our Distribution Network





### Channel Breakup

Channels	Number of transaction points
Branch	201
BC Branches	429
CSP	40,899



New Initiatives and Recent Developments

# New Initiatives and Recent Developments



• Launched our brand with tag line, 'Apno ka bank' using television, Social media and outdoor advertising

CDO



 Raised Rs 330 Crores from the UK-based development finance institution, CDC Group Plc (CDC), through Basel III compliant Tier II sub-debt

• Raised Rs. 832 crores through an Initial Public offering

Investments

**Product Launches** 

& Partnerships

Capital



- Acquired a stake of 30% in Swadhaar Finserve Pvt. Ltd in May 2016
- Acquired a stake of 9.9% in Utkarsh Micro Finance Limited (Applying to become a small finance bank)



MONEYTAP

Instant App based credit line with MoneyTap )PIC

Lending to NeoGrowth for SME loans backed by a \$5 million loan guarantee from OPIC



Launched Masterpass QR on our OnGo Wallet



# **Our Recent Awards**





FE Best Bank Award - Growth category for 2013-2014 and 2014-2015



Best Bank for Cyber Defence by IDRBT

Awarded Best Debit Card innovations for the India Startup Club Debit Card at MasterCard Innovations Award 2016

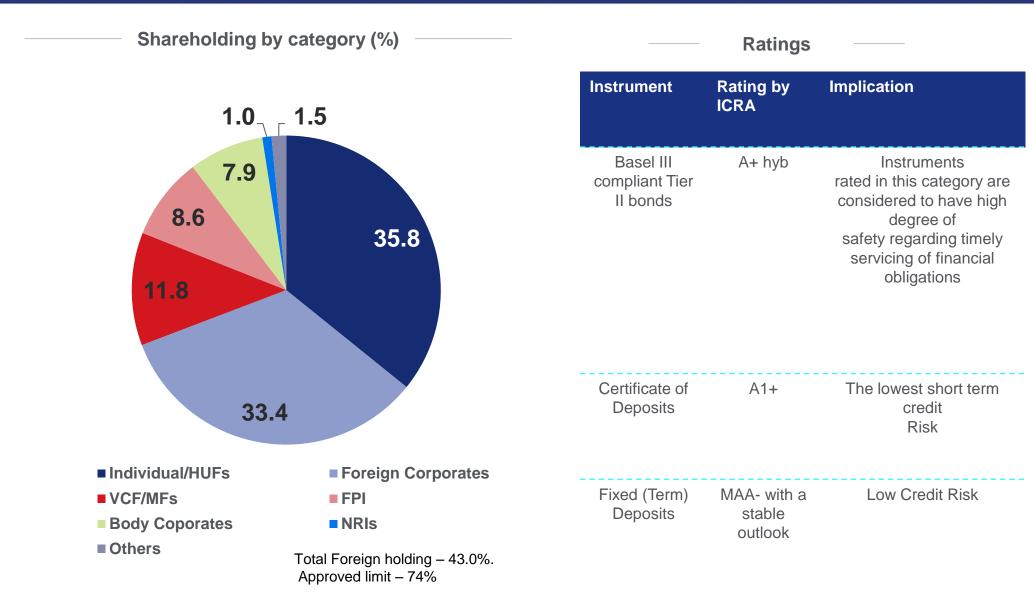


Best Corporate Payment Project at The Asian Banker Technology Innovation Awards 2016



# Shareholding Pattern & Ratings

# Shareholding Pattern & Ratings





# Annexures

# Professional and Experienced Leadership Team

### **Board of Directors**



### Mr. Vishwavir Ahuja

Managing Director and CEO Previously, Managing Director & Country Executive Officer of Bank of America for Indian Sub-continent



### Mr. Narayan Ramchandran

Non-Independent Director and Part-Time Chairman Previously, CEO and Country Head of Morgan Stanley, India



### Mr. Girish Godbole

Independent Director Involved in Micro Finance and rural sectors



### Mr. Jairaj Purandare

Independent Director Previously, Regional Managing Partner of PWC



### Mr. Prakash Chandra

Additional Director <sup>(1)</sup> Previously, Chairman of Central Board of Direct Taxes (CBDT)



### Mr. Ishan Raina

Additional Director (1)

Previously, Founder of Out of Home (OOH) India, Associated with JWT and Lintas Advertising



### Mr. Palepu Sudhir Rao

Independent Director

Mr. Rajesh Kumar

Currently, Associated with a Number of Corporates including Aditya Birla Money Ltd and Radhakrishna Foodland Pvt Ltd



Ms. Rama Bijapurkar Independent Director Wide Experience in Market Research, Market Strategy and Management Consulting



Mr. Sivanandhan Dhanushkodi Independent Director Currently, Part-Time Security Advisor to RBI Previously, Director General of Police, Maharashtra



Mr. Vimal Bhandari Independent Director Currently, Managing Director and CEO of Indostar Capital Finance

RBI - Additional Director Currently, General Manager of the Human Resources Department with Reserve Bank of India



# Professional and Experienced Leadership Team (Contd.)

### **Experienced and Professional Management Team**



### Mr. Vishwavir Ahuja

Managing Director and CEO Previously, Managing Director & Country Executive Officer of Bank of America for Indian Sub-continent



### Mr. Rajeev Ahuja

Head—Strategy, Retail, Transaction Banking and Financial Inclusion Previously, associated with Citibank India, Bank of America, India and Bankers Trust Company



### Mr. Naresh Karia

Chief Financial Officer Previously, Country Controller of Citibank N.A., India



### Mr. Amareesh Gulati

Head - Transaction Banking and Payment Services Previously, associated with DCM Toyota Limited and ANZ Grindlays Bank



### Mr. Harjeet Toor

Business Head - Retail Assets, MSME, Credit Cards and Micro Banking

Previously, associated with Bank of America, ABN AMRO Bank and Fullerton India Credit Company



### Mr. R. Gurumurthy

Head – Risk and Governance

Previously, associated with Standard Chartered Bank, Bank of America, Credit Lyonnais and State Bank of India



### Mr. Brijesh Mehra

Head – Corporate and Institutional Banking and Transaction Banking

Previously, associated with Royal Bank of Scotland N.V. and Grindlays Bank Public Limited Company



### Mr. Sandeep Thapliyal

Head - Commercial Banking

Previously, Managing Director of Investment Banking at Religare Capital Markets



### Mr. Andrew Gracias Head - Financial Markets

Previously, associated with Bank of America and UBS



Mr. Manoj Rawat Head - Agri Business Previously, associated with NABARD and Fullerton India



# Professional and Experienced Leadership Team (Contd.)

### Experienced and Professional Management Team (Cont'd)



### Mr. Surinder Chawla

Head – Geography, Business and Branch Banking Previously, associated with Standard Chartered Bank, ABN Amro Bank and HDFC Bank



### Ms. Shanta Vallury

Head- Human resources, Learning and Development, Internal Branding and CSR

Previously, Vice President of Acquisitions and Partnerships Division in American Express Bank Ltd (Gurgaon)



### Mr. Rajeev Dewal

Head - Legal Holds Bachelor's Degree in Science and Law from University of Bombay and Certified Associate of the Indian Institute of Bankers



### Mr. Satish Dhawan

Chief Infrastructure and Administration Officer Previously, Chief Executive Officer of DCM Estates



### Mr. Bhaskar Niyogi

Head – Enterprise Risk & Policy Previously, Chief General Manager at State Bank of India



### Mr. Rana Vikram Anand

Head – Segments and Products, Business and Branch Banking Previously, associated with Royal Bank of Scotland



### Mr. Bhavtaran Singh (Sunny) Uberai

Chief of Staff and Head - Change Management and Service Delivery Previously, associated with ABN Amro Bank and Arete Financial Partners, Singapore



### Mr. Joginder Singh Rana

Head - Chief Operations Officer

Previously, Asia Head of Citibank - Enterprise Risk Management for Consumer Bank Divisions; Director Of Citigroup Wealth Advisors India Pvt Ltd



### Mr. Sanjay Sharma

Head – Technology, Innovation and Customer Fulfilment Previously, associated with IDBI Intech



Ms. Neeta Mukherji Chief Credit Officer Previously, associated with ICICI Bank, Asset Reconstruction Company (India) and GE Capital



# Profit & Loss Statement

Particulars	Q2 17	Q2 16	Q1 17	H1 17	H1 16	
Income						
Interest Earned	902	666	865	1,766	1,269	
Interest Expended	599	474	620	1,218	913	
Net Interest Income	303	192	245	548	356	
Other Income	169	115	167	337	238	
Total Income	472	307	412	884	596	
Expenditure						
Operating Expenses	253	185	228	481	362	
Employee Cost	115	94	100	215	180	
Premises Cost	23	24	28	47	38	
Depreciation	14	10	13	28	21	
Other Operating Expenses	101	55	85	191	124	
Operating Profit	219	122	184	404	232	
Provisions	50	22	43	93	45	
On advances	41	16	39	80	33	
On others	9*	6	4	13*	12	
Profit Before Tax (before exceptional item*)	169	99	142	311	188	
Profit Before Tax	141	99	142	283	188	
Тах	51	32	45	96	60	
Profit After Tax (before Exceptional Item*)	109	68	97	206	127	
Profit After Tax	90	68	97	187	127	

\* Includes a pre-tax charge of Rs.28.46 crore towards marking a strategic investment to book value, being the acquisition of 9.9% equity stake in Utkarsh Micro Finance Limited in September 2016, which is held in 'Available for Sale' category (treated as an exceptional item).



# **Balance Sheet Statement**

Particulars	H1 17	H1 16	Q1 17	FY 16
Liabilities				
Capital	370	297	329	325
Reserves and Surplus	3,660	2,082	2,784	2.665
Deposits	27,960	20,287	25,803	24,349
Borrowings	7,775	5,547	8,288	10,536
Other Liabilities	1,290	1,567	1,287	1.287
Total	41,055	29,780	38,490	39,161
<u>Assets</u>				
Cash & Balances with RBI	1,116	894	1,205	1,340
Balances with RBI	1,680	849	1,355	1,110
Investments (Net)	12,262	9,468	12,547	14,436
Advances (Net)	24,875	17,274	22,265	21,229
Fixed and Other Assets	1,122	1,295	1,118	1,046
Total	41,055	29,780	38,490	39.161



# Our 10 year History

Particulars	FY 07	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	H1 17
Net Worth	196	320	338	349	1,075	1,131	1,594	2,012	2,224	2,960	4,030
Deposits	876	1,101	1,307	1,585	2,042	4,739	8,341	11,599	17,099	24,349	27,960
Advances (Net)	531	586	801	1,170	1,905	4,132	6,376	9,835	14,450	21,229	24,875
Investments (Net)	316	361	405	507	893	2,334	5,571	6,518	9,792	14,436	12,262
Net Profit	3	17	31	19	12	66	93	93	207	293	206*
CRAR (%)	34.3	49.2	42.3	34.1	56.4	23.2	17.1	14.6	13.1	12.9	15.1
Gross NPA (%)	6.81	6.01	2.13	2.33	1.12	0.80	0.40	0.79	0.77	0.98	1.13
Net NPA (%)	1.92	0.99	0.68	0.97	0.36	0.20	0.11	0.31	0.27	0.59	0.55
Business per employee	2.5	3.1	3.7	3.9	4.4	6.7	7.9	7.7	9.1	11.8	11.6
No. of employees	553	544	565	704	907	1,328	1,859	2,798	3,465	3,872	4,573
Return on Assets (%)	0.31	1.31	1.96	1.05	0.53	1.38	1.09	0.68	1.05	1.01	1.01*
Return on Equity (%)	1.5	5.3	8.9	5.4	1.7	5.9	6.7	5.1	8.4	10.8	11.46*

Notes:

\* Net Profit, RoA and RoE are annualized and are before exceptional item, i.e the Bank's investment in Utkarsh Microfinance Limited. After providing for the same Net Profit, RoA and RoE for H1FY17 would be Rs.187 crore, 0.96% and 10.92% respectively.



# Thank you

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