

August 09, 2023

**To BSE Limited**Phiroze Jeejeebhoy Towers
Dalal Street, Fort
Mumbai -400001

**BSE Scrip Code:** 538772

**Subject:** <u>Investor Presentation – Q1FY2024</u>

Dear Sir/Ma'am,

Pursuant to Regulation 30 (6) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the "SEBI Listing Regulations") read with Part A of Schedule III of the SEBI Listing Regulations, we are enclosing herewith the Investors' Presentation for Q1FY2024.

Pursuant to Regulation 46 (2) (o) of the SEBI Listing Regulations, the aforesaid information is also being made available on the website of the Company i.e. www.niyogin.com

Yours truly,

For Niyogin Fintech Limited

Neha Agarwa

Company Secretary & Compliance Officer

Encl: a/a



### **Executive Summary**

Key financial updates of the quarter

On track to achieve our FY2025 guidance

**500** cr

10-12%

 $1.5 - 2.0 \, \text{Mm}$ 

**100K** cr

Revenue

**EBITDA Margin** 

**BaaS Agents** 

Gross Transaction Value (GTV)

- Consolidated revenue (ex-device sales) grew 37.6% sequentially.
- Our adj. EBITDA (Ex-ESOP) loss stood at INR 4.3 Crores for Q1FY24 which accommodated twin impact of active provisioning for ageing receivables in the subsidiary and increased tech expense ahead of launch of new product (Prepaid cards).
- Outstanding loan book grew by 28.0% QoQ and stood at INR 117.5 Crores as of Q1FY24.
- **4** Gross Take Rate at *36 bps* and net take rate at *9 bps* for iServeU.
- 5 Successfully concluded a Convertible warrant raise of INR 80 Crores in July 2023.

### **Executive Summary**

Key milestones achieved during the quarter

- Q1FY24 GTV\* stood at INR 9,893.0 Crores an increase of 70.0% sequentially. Monthly Transaction GTV stood at nearly INR 3,600 Crore mark in July 2023.
- On boarded 796 BaaS partners and 5,238 CA partners as of Q1FY24.

### **Tech Updates**

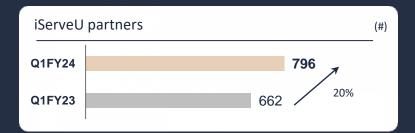
- 1 We onboarded Kotak Life Insurance as an insurance partner on our NiyoBlu platform.
- 2 India Post Payment Bank went live with DMT and BBPS.
- 3 A PSU Bank went live with Aadharpay during the quarter.
- 4 Prepaid card set to go live on August 15<sup>th</sup> with first customer.

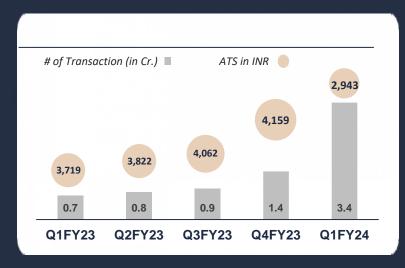
\*GTV – Gross Transaction Value 03



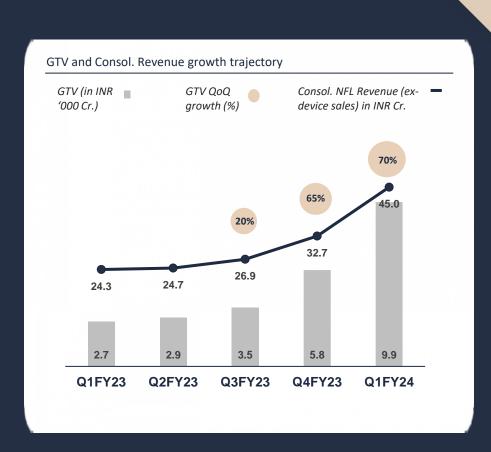
# **Building scale..**

Continued momentum in operational metrics translating into a strong top line growth





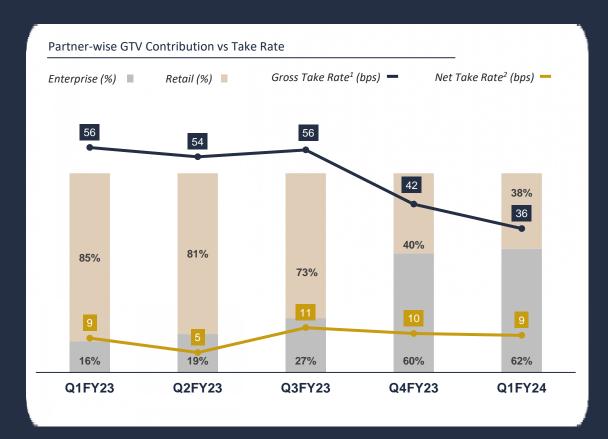
Average Transaction Size (ATS) has contracted because of incremental products like UPI.



Increase in iServeU partners led to exponential growth in GTV & Transaction-led revenue.

### **Take Rates**

Leveraging the Enterprise Partnership-led Strategy for improved net take rates

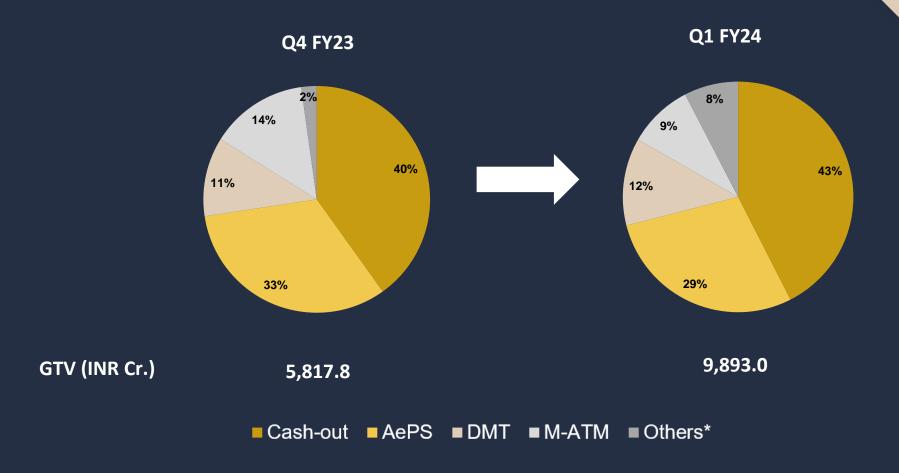


- Contribution from enterprise segment expanding as relationships with large partner networks gain traction.
- As contribution from enterprise channel increases, we will see a decline in gross rates however, impact on net take rate will be limited.
- This is because enterprise channel income will have lower pass through payouts as compared to retail channel.

Q4FY23 and Q3FY23 had one off reversals leading to increase in take rates.

### **Product-wise Break-up of GTV**

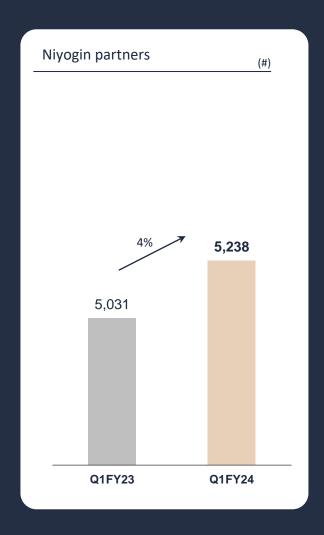
GTV mix moving in favour of newer products

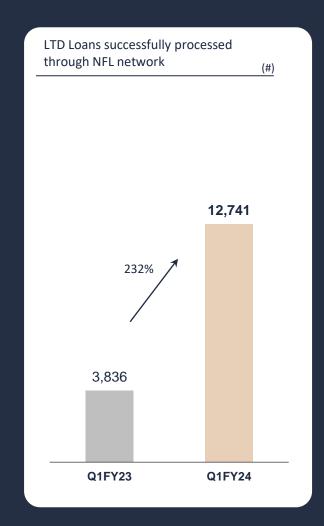


Product mix has moved in favour of newer launched products like UPI which are translating in higher cash-out throughput.

# **Building network strength...**

A healthy scale up of Finance professional partner network and Fintech partnerships has translated into robust lead flow into the platform





# Path to profitability...

Adj. EBITDA (Ex-ESOP) gap widened due to one-off adjustments this quarter



One-off provisioning reversal in subsidiary positively impacted Adj. EBITDA (Ex-ESOP) in Q4FY23

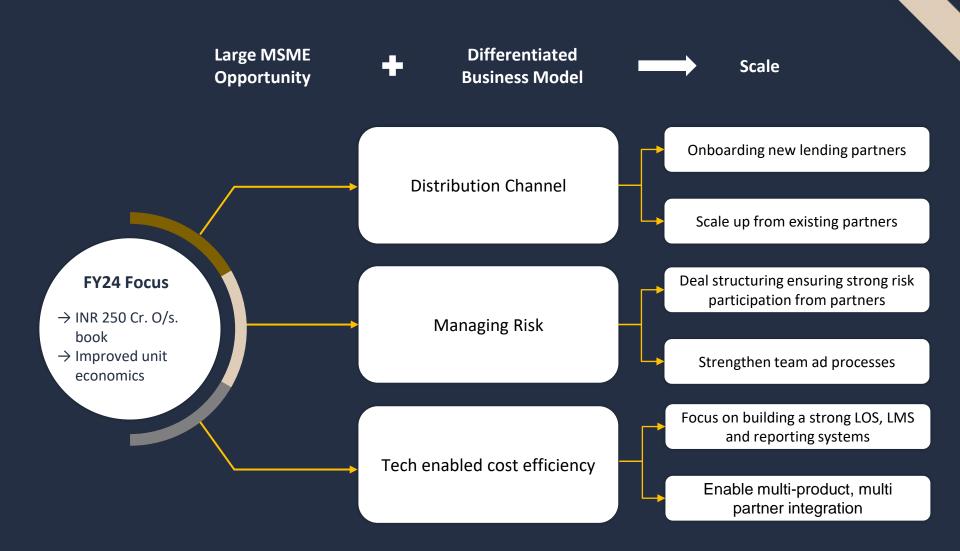
One-off active provisioning for ageing receivables in the subsidiary



Incremental step-up in cloud cost incurred for increase in GTV and new product stack (Prepaid card)

### **Lending strategy**

Scaling the book while managing opex and risk



### Marquee partnerships

Building a strong partner network

### **Consistently expanding our Partner network**

**Lending Partner** 















**Lending Business** 











**Insurance Partner** 







**Payment** 











**Wealth Management** 







# **Consolidated – Quarterly Financial Snapshot**

Revenue mix continues to improve driven by significant pick-up in GTV

Consolidated Profit & Loss Statement (INR Cr)	Q1FY24	Q1FY23	YoY Change (%)	Q4FY23	QoQ Change (%)
Revenue (ex-device sales)	45.0	24.3	85.1%	32.7	37.6%
Total Income	45.5	27.4	66.0%	36.3	25.4%
Expenses	49.9	31.2	60.1%	36.9	35.3%
Adjusted EBITDA (ex-ESOP)	(4.3)	(3.7)	NM	(0.6)	NM
Reported Pre-Tax Profit/(Loss) (A)	(7.2)	(6.2)	NM	(3.3)	NM
Depreciation and Amortization	1.9	1.3	41.7%	1.7	12.6%
ESOP (B)	0.9	1.2	(21.5)%	1.0	(13.3)%
Non-GAAP PBT (C ) = (A) + (B)	(6.2)	(5.1)	NM	(2.3)	NM

Consolidated Balance Sheet Excerpt (INR Cr)	June'23	Mar'23	QoQ (%)
Gross Loan Book	117.5	91.8	28.0%
Cash & Cash Equivalents	89.9	89.4	0.6%

### ~85% **↑** YoY

Revenue (ex-device sales) growth was driven by increase in transaction-led revenue

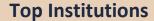
Adj. EBITDA (Ex-ESOP) gap stood at INR 4.3 Crores for Q1FY24 which accommodated twin impact of active provisioning for ageing receivables in the subsidiary and increased tech expense ahead of launch of new product (Prepaid cards).

# ~28%个 QoQ

Loan book grew significantly led by rapid scale up of credit during the quarter.

### **Shareholding Pattern**

Supported by investors who believe our growth potential



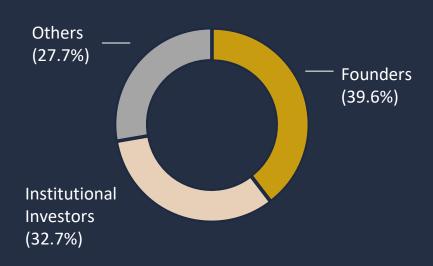
**Strategic India Equity Fund** 

**Think India Opportunities Master Fund** 

Vikasa India EIF I Fund

**Carmignac Portfolio** 

### **Shareholding Pattern**



Niyogin also successfully raised INR 80 Crores through convertible warrants in July'23. Warrant subscribers include marquee investors.

# **Our Positioning**

# Where do we Stand?

**API Stack** 

Payments

Comparing ourselves with market participants

Niyogin	Payments Banks	Payment Service Providers	e Other API Players
<b>√</b>	✓	✓	<b>√</b>
$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
$\checkmark$	×	$\checkmark$	$\checkmark$
✓	$\checkmark$	✓	✓
<b>√</b>	×	×	×
$\checkmark$	$\checkmark$	$\checkmark$	×

Deposit Lending Investments **Credit** Underwriting Sourcing

15 Source: Disclosed data of publicly listed companies



### **Investment Rationale**

Building the "Neobank" platform infrastructure to power MSMEs



# Unique – API infrastructure provider with lending capability

- Go To partner for financial inclusion use cases
- Well-integrated hook product to higher margin product journey
- Strong cross-sell synergies among subsidiaries



# Large addressable market

- 63 Mn+ MSMEs\* and 89 Mn rural retailers~
- AePS Transactions value to touch ₹6.4 Lakh Cr by FY25 (exp 3-yr CAGR @ 23%)~
- DMT to touch ₹3.4 Lakh Cr by FY25 (exp 5-yr CAGR @11%)~
- Gol<sup>^</sup> focus on financial inclusion provides significant tailwinds



#### **Tech-centric model**

A scalable tech platform powered by our own switching capabilities and with a partner-led distribution model across India gives us:

- Ability to process transactions at low cost
- Low CAC market access
- Fee/ commission-led revenue
- Opportunity for transaction-led credit



### **Delivering impact**

Profit with purpose enterprise to drive financial inclusion through our:

- Rural reach
- Accessibility to banking services
- Partner model enabling income augmentation



### Public Listed, Strong Board, Management & Investor support

- BSE Listed and professionally managed
- Well aligned interests of management & stakeholders via ESOPs.
- High pedigree institutional shareholders support

Well Capitalized. Steadily moving towards Profitability

# **Business Model**

Adopting a Differentiated Approach towards delivery of financial services



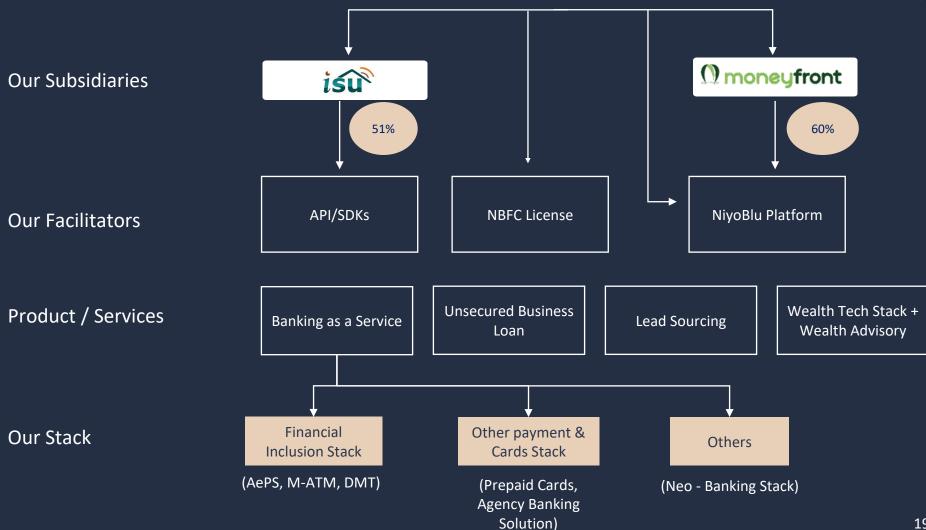




### **Organization Structure**

Leveraging through our subsidiaries

# niyogin



# **API Infrastructure Provider**

Understanding iServeU's Business Model

### **Market Opportunity**

India, a primarily cash-driven economy

Cash in Circulation increased post-COVID.. <sup>1</sup>

(as a % of GDP\*)

**15% 21%** FY23

### M-ATM

Devices deployed by banks

0.1 Cr <sup>1</sup>

As on June 2023 (past 2-yr CAGR @ 59%)



# Deeper geographies still prefers cash ..

- Limited presence of banks
- Lack of digital literacy
- Connectivity issues

#### **AePS**

**Transaction Value** 

### ₹6.4 Lakh Cr <sup>2</sup>

By FY25 (exp 3-yr CAGR @ 23%)

#### **DMT**

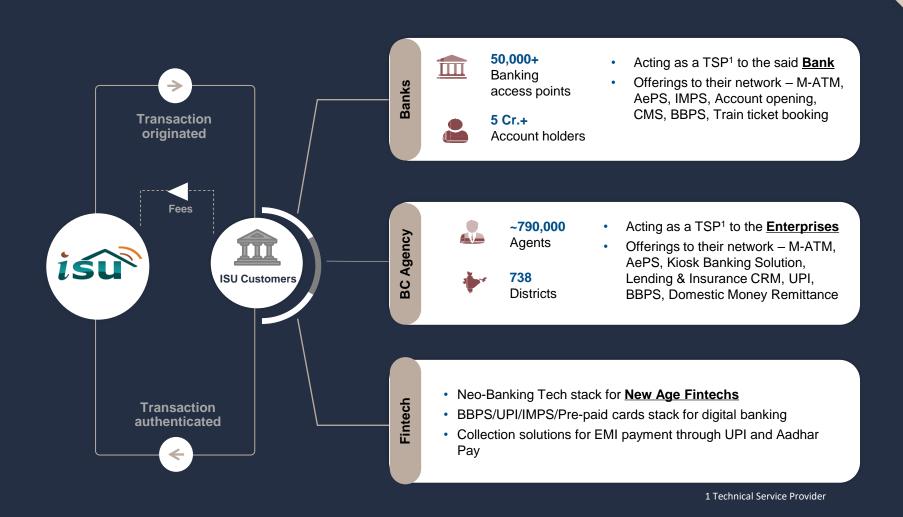
**Transaction Value** 

### ₹3.4 Lakh Cr<sup>2</sup>

By FY25 (exp 5-yr CAGR @ 11%)

### **Our Customers**

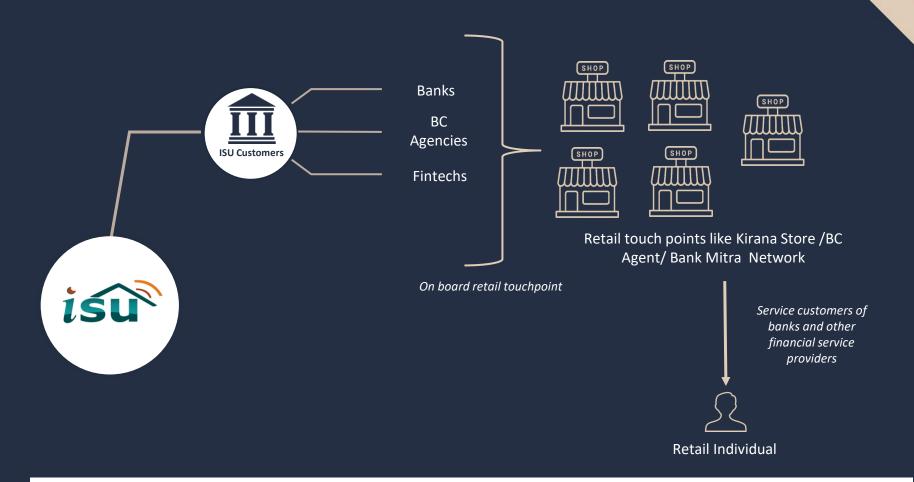
Serving various customers through our BaaS offerings



22

### The Value Chain

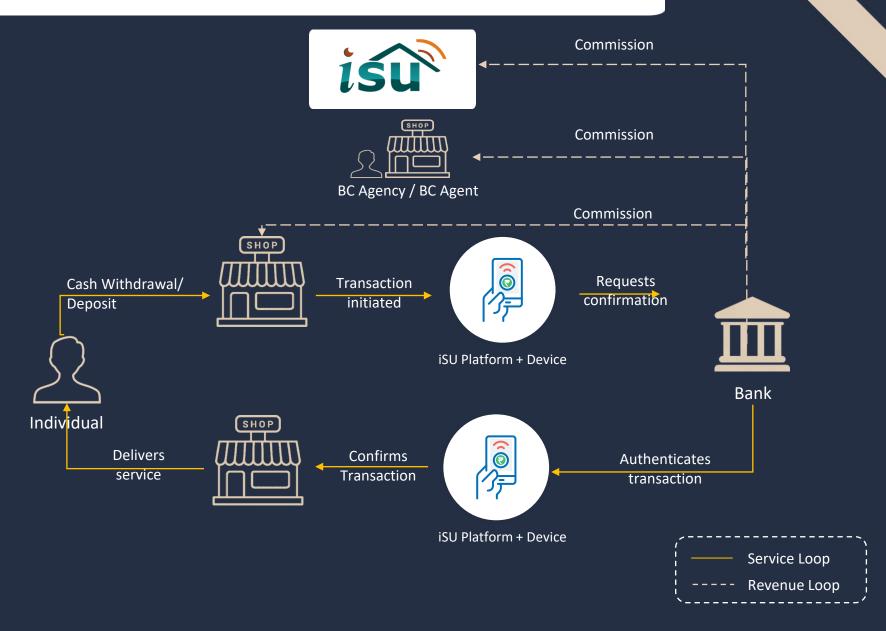
How ISU powers last mile financial inclusion



ISU infrastructure layer power transactions by empowering retail touchpoints of Banks, BC Agencies and other Fintechs to service retail individuals in need of banking services

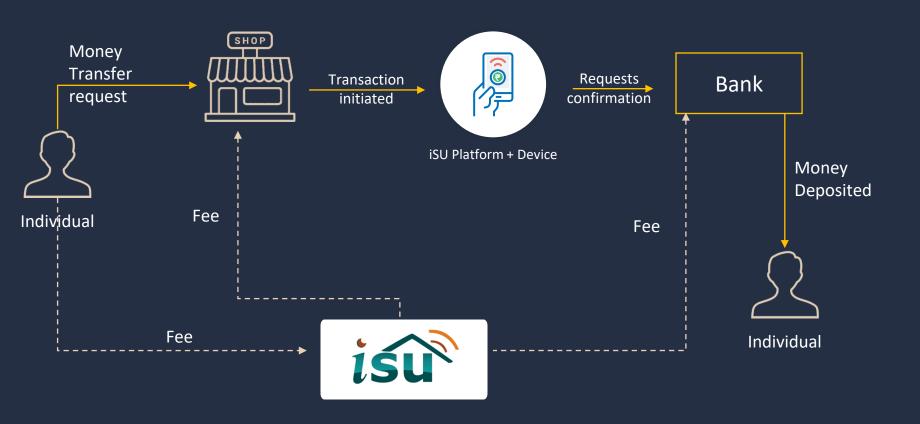
### **Transaction & Revenue Flow (1/2)**

Understanding our Cash to Digital & Digital to Cash loop using M-ATM & AePS



# **Transaction & Revenue Flow (2/2)**

Understanding our money transfer loop using DMT



Service Loop

Revenue Loop

# **Our Products**

Built a comprehensive stack with a recurring revenue model

Revenue Model	Financial Inclusion Stack	Other payment & Cards Stack	Others
• Transaction- led	<ul> <li>Micro-ATM</li> <li>Aadhaar Enabled         Payment         System(AePS)     </li> </ul>	Prepaid Cards	Neo-banking
• Revenue	<ul> <li>Domestic Money Transfer (DMT)</li> </ul>	<ul><li>BBPS</li><li>Recharge</li><li>POS</li></ul>	
• Subscription	<ul> <li>Agency Banking Solution</li> </ul>		CRM Solution

# **Lender to MSMEs**

Understanding Niyogin Fintech Limited's Business Model

### **Market Opportunity**

MSME lending the next frontier for growth

# **Backbone of the Indian Economy**

- 6.3 Cr+ MSMEs in India <sup>1</sup>
- ~30% Contribution to India's GDP <sup>2</sup>
- ~40% Contribution to Exports <sup>4</sup>
- ~11 Cr employment opportunities created <sup>4</sup>

### **MSME** sector is credit starved

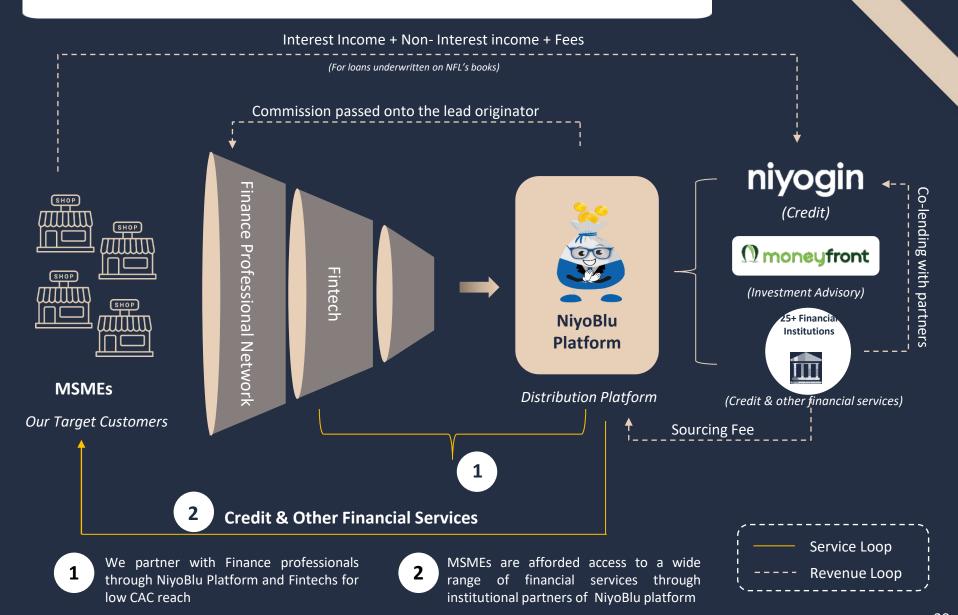
- ~Rs. 20 Lakh Cr<sup>2</sup> of overall credit gap in the MSME sector
- Low credit access; working capital is the primary concern

# Poised for growth through Government support

- Continued implementation of reforms like GST and JAM Trinity<sup>3</sup>
- Push for Make in India

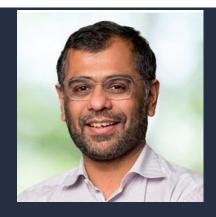
### **Business Model**

Overview of Niyogin's lending and Niyoblu's distribution business





### **Board of Directors**



Amit Rajpal NON-EXECUTIVE CHAIRMAN, CO-FOUNDER

CEO – Marshall Wace Asia; Ex-Morgan Stanley



Gaurav Patankar NON-EXECUTIVE DIRECTOR, CO-FOUNDER

Ex-BNY Mellon, Lockheed Martin



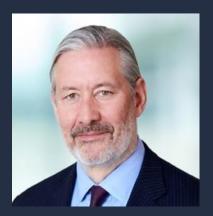
Tashwinder Singh MANAGING DIRECTOR, CHIEF EXECUTIVE OFFICER

Ex-Citigroup, KKR



Subhasri Sriram
INDEPENDENT DIRECTOR

Director – TVS Electronics; Ex-Shriram City Union Finance



Eric Wetlaufer INDEPENDENT DIRECTOR

Director – TMX group; Ex-CPPIB; Fidelity



Kapil Kapoor INDEPENDENT DIRECTOR

Chairman-InfoEdge India; Ex-Nestle; ex-Global COO, Timex



**Ashby H.B. Monk** INDEPENDENT DIRECTOR

Senior Research Engineer, School of Engineering , Stanford University; Co-founder-Long Game Savings

# Management



Tashwinder Singh CHIEF EXECUTIVE OFFICER

Ex-Citigroup, KKR



**Abhishek Thakkar** CHIEF FINANCIAL OFFICER

Ex-Avendus Capital, Aegis Logistics, Deloitte



**Debiprasad Sarangi** CHIEF EXECUTIVE OFFICER, IserveU

Ex-iCash Card



Mohit Gang CHIEF EXECUTIVE OFFICER, MoneyFront

Ex-HSBC, Citi



Pankaj Chaudhary CHIEF BUSINESS OFFICER, Niyogin

Ex-KKR, Citigroup, EY



Neha Agarwal
COMPLIANCE OFFICER

**Ex-Essel Infraprojects** 



Noorallah Charania CHIEF OPERATING OFFICER

Ex-Aditya Birla Group, RBS, HDFC Bank



Salima Charania MARKETING HEAD

Ex-Times Professional learning



**Trivenika Avasthi**INVESTOR RELATIONS
OFFICER

Ex-L&T, Yes Bank, Equirus Capital



**Sonal Patni**CHIEF TECHNOLOGY OFFICER

Ex-SMEcorner, Avaya, Cognizant, Tech Mahindra



How did we get here?

1) Acquired 50.01% in Moneyfront, a digital platform, adding Wealth Tech to its product stack



 Acquired M3 Global Finance, a BSE listed NBFC4, and renamed Niyogin Fintech Ltd

2017

2) Raised capital of ₹2,348 mn from institutional investors

- 1) Acquired 51.00% in iServeU, a INR 3,900 Cr GTV platform
- 2) SaaS based B2B product went live under Wealth Tech

 Initiated business with the Credit segment offering small ticket unsecured business loans (UBL)

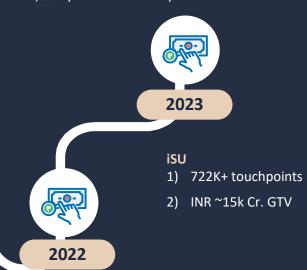
2018

Focus on market access through CA network 1) Announced the 3-year Hyper growth plan

#### iSU

2021

- 1) Initiated and scaled transaction-led credit
- Upgraded DMT product & BBPS agent institution
- Expanded product use cases Aadhar Pay for Collections & POS for M-ATM
- 4) Key wins NSDL Payments Bank



1) Revenues crossed INR 100 Cr.

#### iSU

- 1) 378K+ touchpoints
- Key wins India Post Payments Bank, PSU Bank (first PSU as client)
- 3) M-ATM Switch went Live with NPCI
- 4) Monthly GTV crossed the INR 1k Cr. mark in September

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