



November 06, 2019

**BSE Limited** 

Listing Department Phiroze Jeejeebhoy Towers Dalal Street - Mumbai- 400001

Scrip Code: 532349

Dear Sir/Madam,

National Stock Exchange of India Limited

Listing Department Exchange Plaza, Block G, Bandra Kurla Complex, Bandra (E) Mumbai - 400 051

Scrip Symbol: TCI

Sub: Intimation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

In compliance with Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached the Investors Presentation for the H1/FY 2019-20 ended on 30<sup>th</sup> September, 2019.

This is for your information and necessary records.

Thanking you,

Yours faithfully,

For Transport Corporation of India Ltd.

Company Secretary & Compliance Officer

Encl: a/a



# Earnings Presentation FY 2019-20 (H1)



## **Group Information**















## **Group Overview**

#### SBU's and Services

#### **TCI's Joint Venture/Subsidiaries**

#### **Other Group Companies**



FTL/FCL, LTL &
Over-dimensional
cargo services
through Road, Rail
& Sea.



JV with CONCOR (49%) to provide end to end multi modal solutions.



JV with Mitsui & Co (51%) for Auto supply chain solutions for Toyota and other Japanese auto companies in India



100% Subsidiary ,offers temperature control Warehousing, Primary & secondary distribution requirements for varied industries from QSR to Retail to Pharma.



100% Subsidiary , undertakes End-to-end transportation and C&F services and country specific Logistics solutions



100% Subsidiary End-to-end transportation and C&F services and country specific Logistics solutions



Demerged in 2016, undertakes time sensitive and high value express services by road & air across 40,000 pickup and delivery locations.



Demerged in 2011, undertakes development of the properties of TCI group It also develops large scale Warehouses, Logistics Parks etc



A Single-window 3PL service provider takes care Conceptualization to Implementation



Leading player in Coastal Shipping, NVOCC & Project Cargo



## **Board of Directors**

Name

Mr. D P Agarwal

Mr. Vineet Agarwal

Mr. S N Agarwal

Mr. Ashish Bharat Ram

Mr. Vijay Sankar

Mr. S Madhavan

Ms. Gita Nayyar

Mr. Ravi Uppal (1)

Mrs. Urmila Agarwal

Mr. Chander Agarwal

Designation

Chairman & Managing Director

Managing Director

Non-executive director

Non-executive independent director

Non-executive director

Non-executive director

<sup>1.</sup>Apponited w.e.f 5<sup>th</sup> November 19



## Corporate Governance



#### **Corporate Social Responsibility**

TCI would be taking CSR initiatives through TCI Foundation, TCI Institute of Logistics & TCI Charities under below activities













#### **TCI Policies**

Company establishes the policies and procedures to ensure full compliances as applicable and to protect interests of all stakeholder. Important policies are: HSE Policy, Code of Conduct, Sexual Harassment Policy, CSR Policy, Risk Management Policy and Whistle Blower Pol Policy. Company also falls under top 500 listed entities and there it also implemented certain additional policies on Dividend Distribution, Material Subsidiaries, Disclosure of Material Information, Preservation of Documents and Records, Nomination and Remuneration...









Joint Study Reports: A Joint Study Report by TCI & Insurance Institute of India 2017-18, 3rd Joint Study Report by TCI & IIM 2014-15, 2nd Sustainability Report 2010-14.

Awards & Recognition 2018: Marketing Excellence in Logistics & Supply Chain, Diversified Logistics Company of The Year, Cold Chain Rising Star of the Year etc.

In-house Publication: Logistic Focus, Enroute,



#### **Listing, Rating & Certifications**

TCI is listed in two stock exchange i.e. NSE & BSE whereas having Rating & Certifications form the following: ISO 9001:2008, CRISIL: AA-/stable for long term, ICRA: A1+ short term, IATA Certificate











## Domestic Logistics Market Size

	FTL			# 3PL	
Entry Barriers	Low	Medium	High	High	High
Industry Structure	Fragmented	Semi- Organized	Organized	Organized	Organized
Estimated Market Size (Bn USD)	~ 100	~ 10	~ 16	~ 6	~ 1
Estimated CAGR	~10%	~10%	~12%	~18%	~10%
EBDITA Margins %	2-4%	8-11%	3-6%	8-12%	25-35%
TCI's presence (Revenue Mn USD)	Freight Div. (~ <b>105</b> )	Freight Div. (~ <b>67)</b>	TCI CONCOR (~ <b>29</b> )	TCI SCS &TLI (~ <b>221</b> )	TCI SW (~ <b>48) TCI</b>
TCI's Market Position	3 <sup>rd</sup> largest national player	2 <sup>nd</sup> largest national player	5 <sup>th</sup> Largest	Among Top 3	2 <sup>nd</sup> Largest



## **Logistics Key Growth Drivers**

#### **Economic Growth**

- Stable growth in GDP
- Increase in consumption trends
- Urbanization: Emergence of demand centers

## Regulatory Reforms (GST, Eway Bill )

- Brings transparency
- Level playing field for organized players
- Consolidation and cost optimization

## Infrastructure Development

- More public spending viz. Bharat Mala, Sagar Mala, DFC, Highways and Port facilities
- Ease of doing multimodal transportation

#### Emergence of 3PL

- Scope for cost optimization
- Increased outsourcing due to customized needs
- Rapid increase in technology adoption



Capability to offer both LTL & FTL at National Level

Technology driven operations

Key USPs Complex supply chain designing and solutions

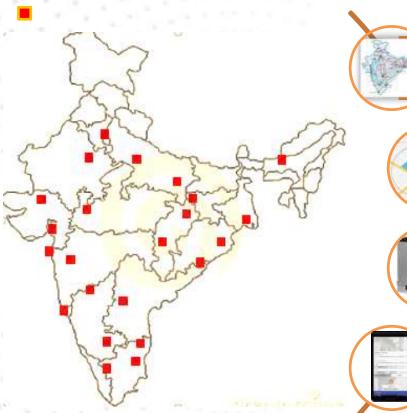
Multimodal Capabilities

Large-scale modern warehousing



## Largest player having both LTL and FTL capabilities at National Level





Presence across India with IT enabled 25 Hub centers and 700+ Branch network

Centralized Vehicle tracking through GEO Fencing System, and customer service by quick response team.

On demand use of Foldable large container (FLC) to safeguard goods

Mobile App controlled loading ,unloading and dispatch of goods

#### **KEY DIFFERENTIATOR**





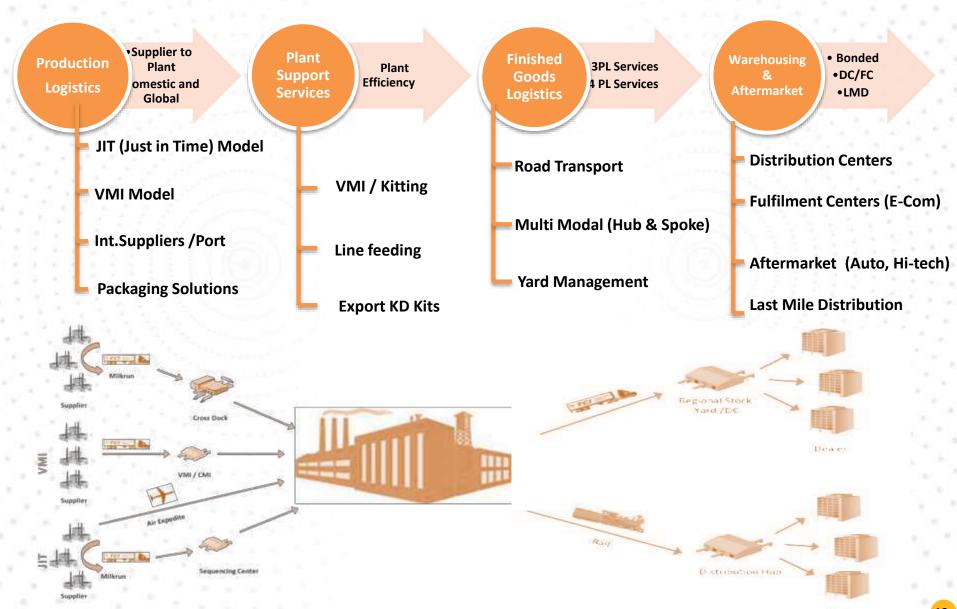








## Complex Supply Chain Design & Execution





## Large-scale Modern Warehousing

**Auto** 

**Retail & CP** 

Hi-tech

Chemicals

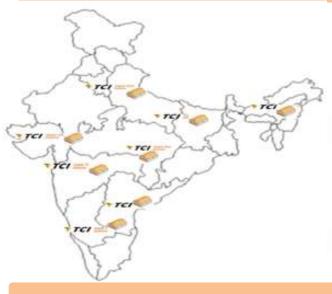
Healthcare

**Cold Chain** 

TCI covers 12 million sq feet of warehousing space – owned/ long leased/ customer owned



**Cross dock operations** 











Infrastructure of Racking , Pigeon Holes, Cage Bins, Mezzanine Floor , Dock-Levelers , Forklifts and Stackers



IT systems from WMS , Hand Held Scanners and EDI (Electronic Data Interchange) Capability

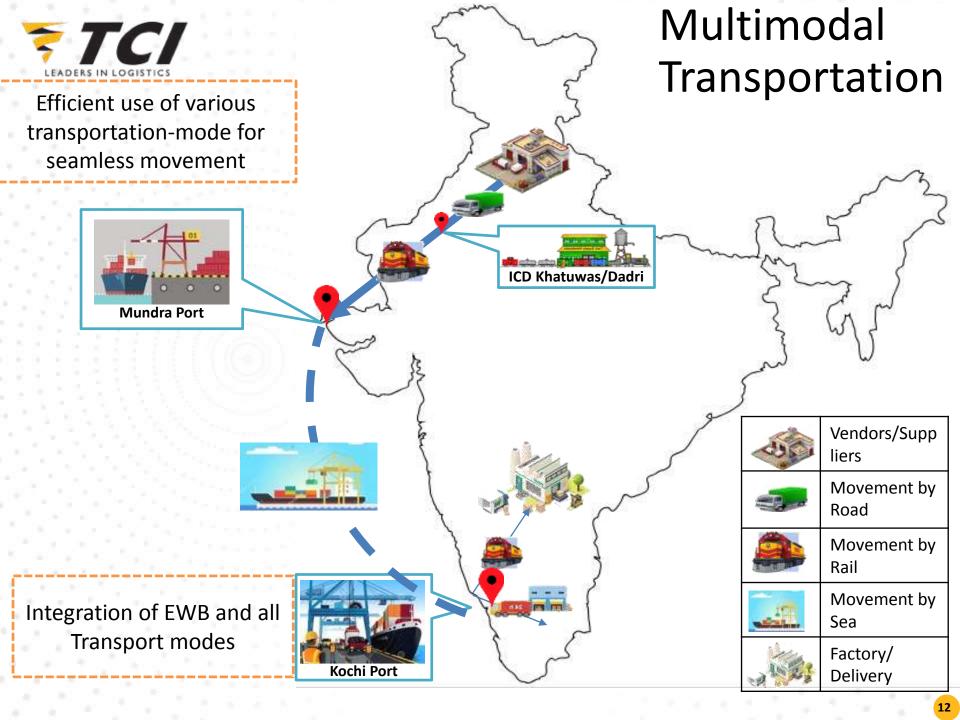


Well documented and Refined processes for Receipt , Put away , Picking, Documentation and Shipping











**EMAILS** 

## **Technology Driven operations**













EXTERNAL STAKEHOLDERS





INTERNAL STAKEHOLDERS









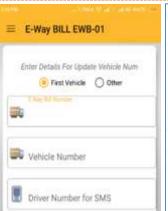


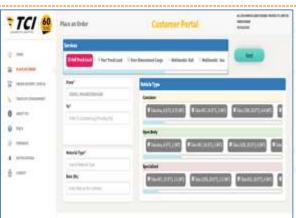
















### **TCI Freight Division**

#### **Key Operational Highlights**



3,500 (120)

Trucks & Trailers in operation (owned)



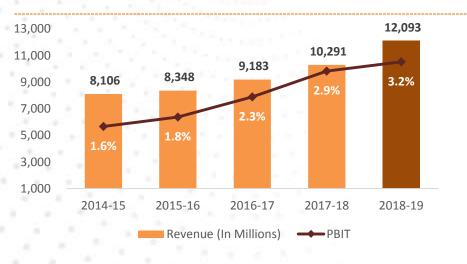
IT Enabled Owned Offices

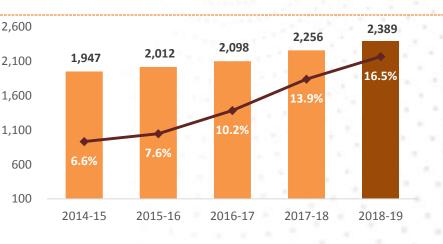


**Strategic Hubs** 

- Registered 4.3% Q-t-Q and 5.8% H-t-H growth amid lower volumes and also base effect of corresponding previous periods
- EBIT margins stood at 3.6% of revenue and grew by 11.7% on H-t-H basis.
- Margins improvement to continue focus on value added services and LTL (less than truck load)
- ROCE improved to 16.5% with better cash flow management

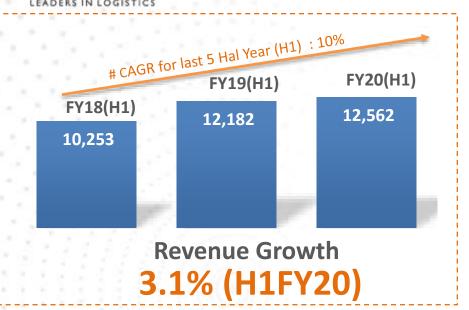
#### **Financial Performance at glance**

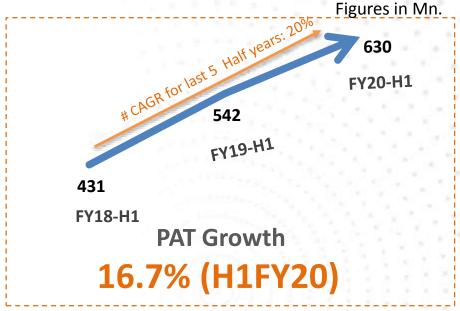


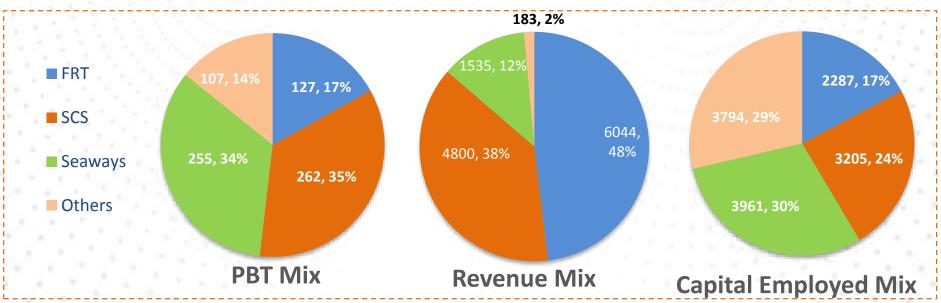




## FY2019-20-H1 Standalone Highlights









## TCI Supply Chain Division

#### **Key Operational Highlights**



12 Mn. Sqft.

**Warehousing Area Managed** 



4,000 (1350)

Fleet in operations (Owned)

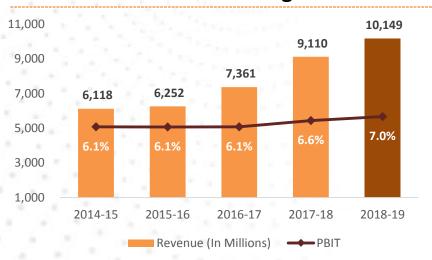


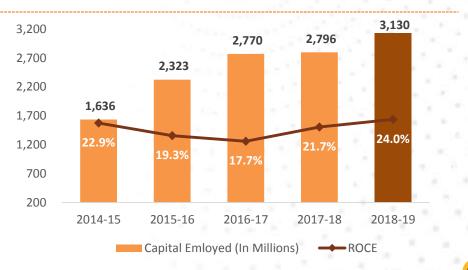
5,000+

**IBL Pickup per day** 

- Revenue was flattish amid spiraling downward trends in automotive sector however other non-auto verticals have offset the impact to some extent.
- EBIT margins have been stable with better cost management
- The division is making inroads to new clients and has good pipeline

#### **Financial Performance at glance**







## **TCI Seaways Division**

#### **Key Operational Highlights**



**7**Cargo Ships



7,650 (6350)

**Containers in operations (Owned)** 

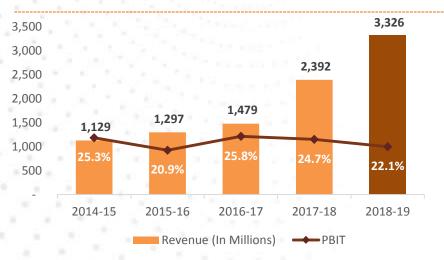


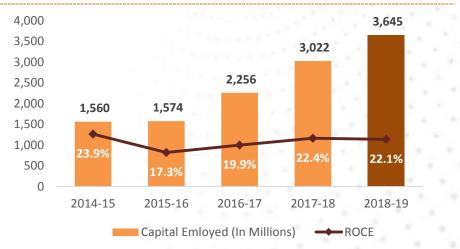
91,880

**Total DWT Capacity** 

- Revenue grew by ~ 11.0% Q-t-Q and as well as H-t-H basis. amid volume impact specially at West Coast during the quarter
- EBIT margins are in improving trend amid moderate growth
- Acquired new ship of 28400 DWT to bolster presence in South-West Coast of India. The ship is deployed in Q3 FY19

#### **Financial Performance at glance**







## TCI's Joint Ventures

FY20 (H1) (FY19 Annual)	TCI CONCOR  Multimodal Logistics Solutions	Transystem Figures in Mr
Revenue	890 (1894)	2421(5301)
Y-o-Y Growth	-7% (12%)	-7% (13%)
Capital Employed	238 (236)	2246 (2096)



**Key Operational Highlights** 

- Operates on asset-light model
- Building upon its capabilities in Chemical Logistics and multimodal integrated logistics solutions
- Focused on auto logistics

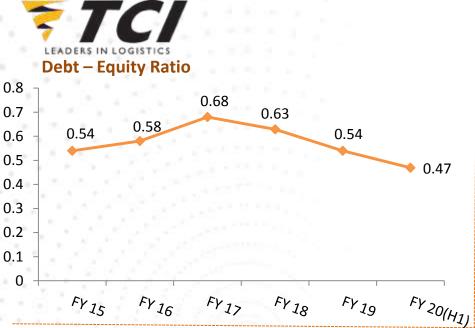


### Division-wise Stand-alone Financial Performance

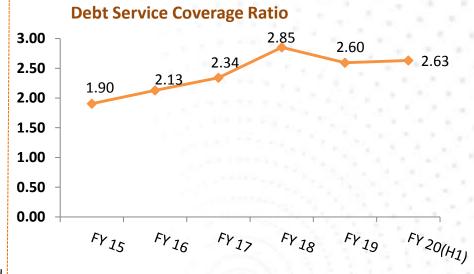
Figures in Mn.

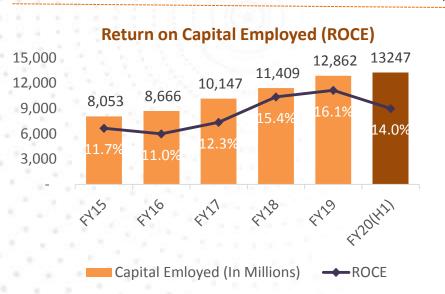
					Bares III IVIII		
	₹ TCI Freight	TCI Supply Chain	₹ TCI Seaways	# Corp.& Others	<b>Total</b> (2019-20)(H1)	<b>Total</b> (2018-19)(H1)	<b>Total</b> (2018-19)
Revenue	6044.2	4799.9	1535.2	182.8	12560.7	12181.5	25851.4
% Growth	5.8%	-2.2%	11.1%	NA	3.1%	18.8%	17.0%
EBIDTA	215.1	497.0	456.5	117.9	1287.0	1207.7	2710.5
% of Revenue	3.6%	10.4%	29.7%	NA	10.2%	9.9%	10.5%
EBIT	173.7	327.7	301.9	107.3	911.1	849.2	1958.6
% Growth over LY	14.6%	-5.5%	19.7%	NA	7.3%	21.7%	17.7%
Capital Employed	2286.9	3205.4	3960.6	3793.9	13246.9	12860.8	12825.6
ROCE %	14.8%	20.7%	15.9%	NA	14.0%	14.0%	16.2%

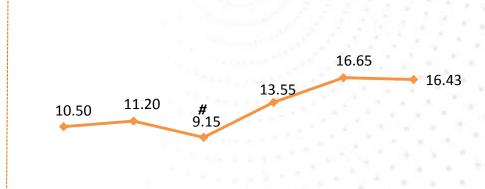
<sup>#</sup> Corp. & Others consist of unallocated assets, investments and energy division.



## **Financial Performance**







FY 17

FY 18

**Earnings per Share (in Rs)** 

Ratings AA (CRISIL –Bankline Credit, upgraded from AA-), A1+ (ICRA-Commercial Paper), Average interest cost is below

FY 15

FY 16

8.5%

# XPS Undertaking was demerged w.e.f. FY16 end

FY 20(H1)



## Financial Results

#### **Income Statement**

#### **Balance Sheet**

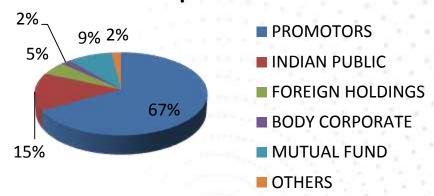
Figures in Mn.					2.0		
Particulars (Rs in Cr.)	2018-19	2018-19(H1)	2019-20(H1)	Particulars (Rs in Cr.)	2018-19	2018-19(H1)	2019-20(H1)
				1. Non current Assets		777	
Freight	23298.7	10983.8	11364.7	Property, plant and equipment	7050.2	7245.6	6658.9
	2204.2		1000.6	Right to Use Assets	0.0	0.0	211.3
Other Sales & Services	2284.3	1050.7	1038.6	Capital work-in-progress	40.2	8.3	815.7
Other Income	268.5	147.1	158.8	Intangible assets	5.0	5.3	5.0
				Investments	938.2	348.0	899.1
Total Income	25851.4	12181.6	12562.2	Long term loans and advances	59.4	111.7	60.5
Davianus avainth (/	17.40/	40.020/	2.10/	Other non current assets	667.2	714.7	600.6
Revenue growth %	17.4%	18.82%	3.1%	2. Current Assets			
Operating expenses	20693.8	9781.0	10004.1	Inventories	53.2	55.0	54.0
		\		Trade Receivables	4765.8	4349.0	4236.6
Other expenses	2447.1	1192.7	1271.6	Cash & cash equivalents	121.6	104.0	122.1
Total Evponsos	23140.9	10072.7	11275.7	Loans and advances	224.2	158.9	228.7
Total Expenses	25140.9	10973.7	112/5./	Other current assets	1270.1	1349.4	1839.2
EBITDA	2710.5	1207.9	1287.0	TOTAL	15195.1	14449.9	15731.7
				1. Shareholders Funds			
EBITDA Margin %	10.5%	9.92%	10.2%	Share Capital	153.3	153.3	153.7
Interest Expense	355.8	163.3	159.4	Reserves & Surplus	8216.3	7293.4	8903.7
interest Expense	333.6	103.3	133.4	3. Non Current Liabilities			
Depreciation	751.9	358.5	375.9	Long term Borrowings	1804.8	2072.1	1443.2
Exceptional Item	0.0	0.0	98.8	Deferred tax Liabilities (net)	390.3	422.5	
PBT	1602.8	686.0		Other long term liabilities	19.6	16.8	19.4
PBT Margin %	6.2%	5.63%		4. Current Liabilities			
Taxes	326.4	3.03 <i>%</i> 145.3		Short term borrowings	2148.8		
IUNCS	320.4	145.5	22.4	Trade payables	649.2		
PAT	1276.4	540.7	630.1	Other current liabilities	1748.3		
		-		Short term provisions	64.5		
PAT Margin %	4.9%	4.44%	5.02%	TOTAL	15195.1	14449.9	15731.6



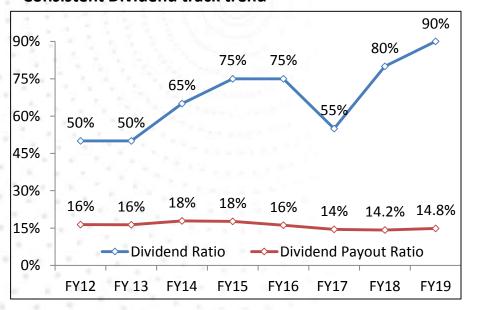
## **Market Summary**

## Shareholding Pattern as on 30th September 2019

Market Cap	Rs Mn.	23558.8
Debt	Rs Mn.	4222.9
Enterprise Value	Rs Mn.	27737.1
P/E	Nos	18.7
EV/EBITDA	Nos	10.8
52 Week High	Rs/share	329.6
52 Week Low	Rs/share	250.1



#### **Consistent Dividend track trend**



Stock Performance						
2001	Initial Investment	18000/- invested in 1000 Equity shares				
2006	Share Split	Share Split 5 share of 2/- each for 1 share of 10/-				
2011	Demerger of Real Estate Div	Swap ratio one share in TCI developers for 20 shares in TCI				
2016	Demerger of XPS Div	Swap Ratio one share in TCI Express for 2 shares in TCI				
Dividend Rs 102,575 and Market Value of Investment Rs. 34,26,900						

gave 36% CAGR return by June'2019.

# Interim divided @50% declared on 5<sup>th</sup> November 19 for FY20



## Capital Expenditure Plan FY19

Figures in Mn.	Total Actual (FY 2006-07 to 2017-18)	2018-19 Actual	2019-20 Proposed	2019-20(H1) Actual
Hub Centers & Small warehouses	3889.2	463.2	729.0	89.9
Ships	2501.9	199.1	782.0	488.3
Containers	294.4	381.7	506.0	164.5
Trucks & other vehicles	3696.6	417.1	676.0	184.6
Others (W/H Equip, Wind Energy, IT etc.)	1103.2	54.3	57.0	15.0
Total	11485.3	1515.3	2750.0	942.3

Funding Pattern:	Debt	Equity	Free Cash Flows	Total
FY 2019-20 Revised	600	0	700	1300
FY 2019-20 HI Actual	405	0	537	942



## Thank You!

#### **Cautionary Statement**

Statements in this "Presentation" describing the Company's objectives, estimates, expectations or predictions may be "forward looking statements" within the meaning of applicable securities laws and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the Company's operations include global and Indian demand supply conditions, cyclical demand and pricing in the Company's principal markets, changes in Government regulations, tax regimes, economic developments within India and other factors. The Company assumes no responsibility to publicly amend, modify or revise any forward looking statement, on the basis of any subsequent development, information or events, or otherwise.

#### **Transport Corporation of India Limited**

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CIN: L70109TG1995PLC019116















