

July 31, 2020

The Secretary
BSE Limited
Pheeroze Jeejeebhoy Towers
Dalal Street, Fort
Mumbai - 400 001
Scrip Code: 531595

The Secretary
National Stock Exchange of India Limited
Exchange Plaza, 5th Floor
Plot No- 'C' Block, G Block
Bandra-Kurla Complex, Bandra (East)
Mumbai – 400 051
Scrip Code: CGCL

Sub: <u>Investor's Presentation of Capri Global Capital Limited for the announcement of the Financial</u>
Results for the quarter ended June 30, 2020, i.e. Earning Presentation for Q1FY21

Dear Sir(s) and Madam,

Please find enclosed herewith the Investor's Presentation of Capri Global Capital Limited for the announcement of the Financial Results for the quarter ended June 30, 2020, i.e. Earning Presentation for Q1FY21.

You are requested to take the same on record for dissemination of the said Presentation to the stakeholders.

Thanking you,

Yours faithfully, for Capri Global Capital Limited

Abhishekh Kanoi

Vice President & Group Company Secretary

Encl.: As Above



Responsible. Resilient. Ready.

Q1FY21 Earnings Presentation 31st July 2020



Disclaimer

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Capri Global Capital: Banking The Unbanked



Promoted by first generation entrepreneur, Mr. Rajesh Sharma, Capri Global Capital Limited (CGCL) is listed on both BSE and NSE and is part of NIFTY Smallcap 100 Index

Strong focus on MSMEs - the key growth drivers of the economy; having active relationships with 12,040 businesses ending June 2020 across several states in India ranging from retail outlets to small manufacturing units to traders to private schools

Affordable Housing Finance business, aligned with the Government's Flagship scheme under the 'Housing For All by 2022' - mission 'Pradhan Mantri Awas Yojana (PMAY)', has already empowered ~9,610 families to realize the dream of owning their own home

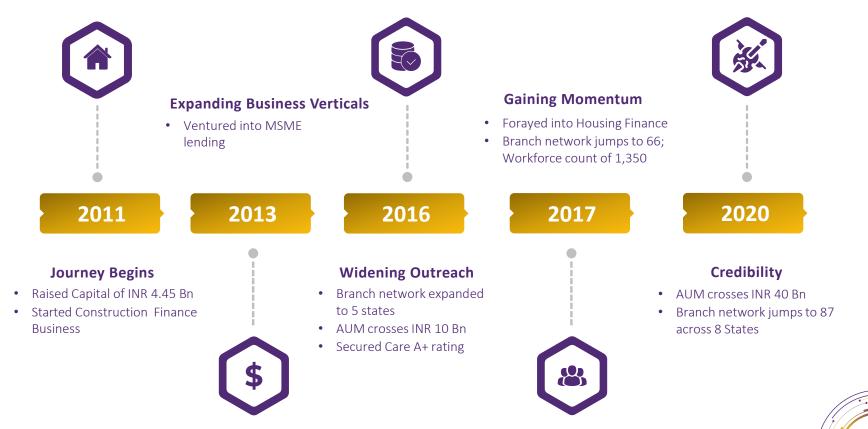
Committed workforce of over 1,440 employees with a branch presence at 81 locations in 8 states majorly across North and West India

Strong governance and risk-control framework with scrutiny at multiple levels

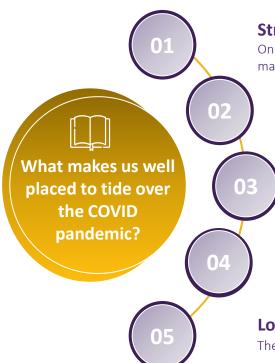
- Statutory Auditor : Deloitte Haskins & Sells LLP
- Internal Auditor : Grant Thornton



Executive Summary: Building a Stronger Institution



COVID Update: Stronger Than Ever



Strong Liquidity Position

On back of strong liquidity, the company didn't sought moratorium from any of its lenders. In fact the company made a prepayment of INR 3,111 Mn to reduce the overall cost of funds.

Granular & Well Diversified Portfolio

With an average ticket size of INR 1.7 Mn and only 1% of total customers in MSME segment engaged in industries such as Tourism and Restaurant that are severely impacted by COVID-19 offers us a great comfort.

100% secure book with Low LTV across our business verticals

MSME LTV at 48%, CF at 40-50% and Housing Finance at 59%.

Focus on Tier 3 and Tier 4 cities

Majority of branches fall in semi-urban areas where businesses has resumed operations and the active COVID population is very less.

Low Cost Funds available under TLTRO/PCGS

The company has already raised INR 3,000 Mn under TLTRO 2.0 as well as INR 2,250 Mn under PCGS.

Customer Awareness: Adverse Impact of Moratorium on Loan Tenor

No. of EMIs opted for Moratorium	MSME			HL		
(in months)	3	4	5	3	4	5
Rate of Interest (%)		16.5%			14.0%	
Tenor	144			240		
Month on Books	24			24		
Balance Tenor (A)	120			216		
Revised Tenor post opting for Moratorium (B)	134	139	145	260	281	308
Increase in no. of EMI (B-A=C)	14	19	25	44	65	92

- Circulated excel calculator (which are easy-to-use) to each of our customers relationship manager, to educate customers about adverse impact of opting for Moratorium on their financials by sharp shoot up in loan tenor.
- Post reaching out to customers and educating them about adverse impact of opting moratorium has resulted into customers who had earlier opted for moratorium also started paying EMIs

Educating Customers: Sizeable Improvement in EMI Servicing - MSME

	April-20		May-20		June-20	
MSME	Count (Nos.)	POS (INR Bn)	Count (Nos.)	POS (INR Bn)	Count (Nos.)	POS (INR Bn)
Total Customers (A)	12,110	20.6	12,096	20.6	12,040	20.6
- Under Moratorium (B)	5,997	11.6	6,678	12.8	6,892	13.2
% Under Moratorium	50%	56%	55%	62%	57%	64%
- Not opted for Moratorium (C)	6,113	9.0	5,418	7.9	5,148	7.4
% Not Opted for Moratorium	50%	44%	45%	38%	43%	36%
Customers paid EMI for current or previous month (D)	6,646	9.7	7,453	10.7	8,678	12.7
% Customer servicing EMI	55%	47%	62%	52%	72%	62%
- Customers opted for moratorium servicing EMI (D-C=E)	533	0.7	2,035	2.8	3,530	5.2
Effective Moratorium Cases (B-E=F)	5,464	10.9	4,643	9.9	3,362	7.9
% Under Effective Moratorium (F/A)	45%	53%	38%	48%	28%	38%

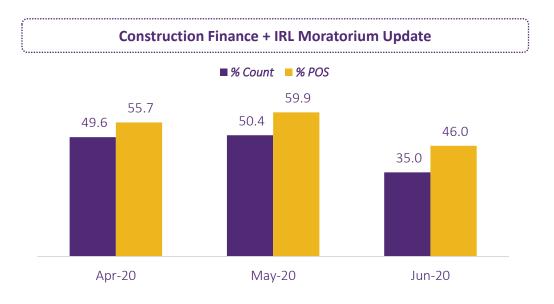
Out of total MSME customer base of 12,040 (as on 30th Jun'20), 6,892 customers have opted for moratorium but of these 3,530 customers have serviced EMI (during Jun'20) resulting only 3,362 customers (i.e. 28% of total base) under effective moratorium during Jun'20

Educating Customers: Sizeable Improvement in EMI Servicing - HL

	April-20		Ma	May-20		e-20
Housing Loans	Count (Nos.)	POS (INR Bn)	Count (Nos.)	POS (INR Bn)	Count (Nos.)	POS (INR Bn)
Total Customers (A)	9,672	9.0	9,659	9.0	9,614	9.1
- Under Moratorium (B)	3,524	3.6	4,127	4.2	4,352	4.4
% Under Moratorium	36%	40%	43%	46%	45%	49%
- Not opted for Moratorium (C)	6,148	5.4	5,532	4.8	5,262	4.7
% Not Opted for Moratorium	64%	60%	57%	54%	55%	51%
Customers paid EMI for current or previous month (D)	6,770	6.0	7,281	6.5	7,664	6.9
% Customer servicing EMI	70%	67%	75%	72%	80%	76%
- Customers opted for moratorium servicing EMI (D-C=E)	6,22	0.6	1,749	1.6	2,402	2.2
Effective Moratorium Cases (B-E=F)	2,902	3.0	2,378	2.6	1,950	2.2
% Under Effective Moratorium (F/A)	30%	33%	25%	28%	20%	24%

Out of total HL customer base of 9,614 (as on 30th Jun'20), 4,352 customers have opted for moratorium but of these 2,402 customers have serviced EMI (during Jun'20) resulting **only 1,950 customers (i.e. 20% of total base) under effective moratorium during Jun'20**

Moratorium Update: On a Downtrend



June'20 has shown better trends in terms of decline in the CF + IRL moratorium cases as compared to trend seen in earlier month of Apr'20 and May'20

In Construction Finance, the number of cases under moratorium have declined from 63 in Apr'20 to 46 in Jun'20

In IRL, the number of cases under moratorium have declined from 7 in Apr'20 to 3 in Jun'20

Collection Efficiency: Continues to be Strong Inspite Moratorium

Business Segments	No Amount paid	Partial EMI paid	At least one EMI paid	At least two EMI paid	At least three EMI paid	Four or more EMI paid
MSME	11.2%	1.8%	86.5%	64.8%	48.9%	35.1%
HL						
- Salaried	1.3%	0.2%	98.5%	87.1%	76.5%	61.0%
- Non-Salaried	3.9%	1.8%	94.3%	77.3%	62.8%	46.4%
Total HL	2.8%	1.1%	96.1%	81.5%	68.7%	52.6%

Collections have improved with gradual reopening of economy and concerned field efforts of our team

Q1FY21 Review: Well Positioned for Post Covid World



Managing liquidity for tackling through COVID 19

- Addition of new lines of INR 10.5 Bn in Q1FY20; undrawn lines of INR 10.7 Bn; share of bank borrowings at 86%.
- Enough liquidity with a healthy
 Capital Adequacy of 40.93% and
 Cash & Equivalents of INR 4.9 Bn to sail through any headwinds and grow for the remaining financial year.



Focusing on operating efficiencies

- Optimised Operational structure by implementing hub and spoke model resulting in significant efficiency.
- Optimised and realigned the branch network driving efficiencies.
- Identifying areas which are discretionary in nature and started curtailing those expenses.



Adoption of Technological Initiatives

- Digitalising our internal processes considerably as a future-focused financial services provider.
- Undertook various digitalisation initiatives towards automation of HR, customer onboarding and credit decisions.
- Focus on servicing customers via digital medium in every avenue possible through a self service portal.

Liquidity Position: Unutilized Limits at All Time High

Particulars (INR Mn)	CGCL (Standalone)	CGHFL	Consolidated
Limits Sanctioned	45,200	14,100	59,050
Limits Availed	36,960	11,350	48,310
Un-Drawn	7,990	2,750	10,740
Repaid	17,280	2,330	19,610
Outstanding	19,680	9,020	28,700
Total no. of relationship maintained	22	11	22
Limits Sanctioned in Q1FY21	6,500	4,000	10,500

CGCL has relationship with 22 Financial Institutions across Scheduled Commercial Banks, Mutual funds, Life Insurance companies and Public sector Financial Intuitions; 6 new relationship with lenders were established in past 15 months. The company is also diversifying its source of funds from Term loans to NCDs.

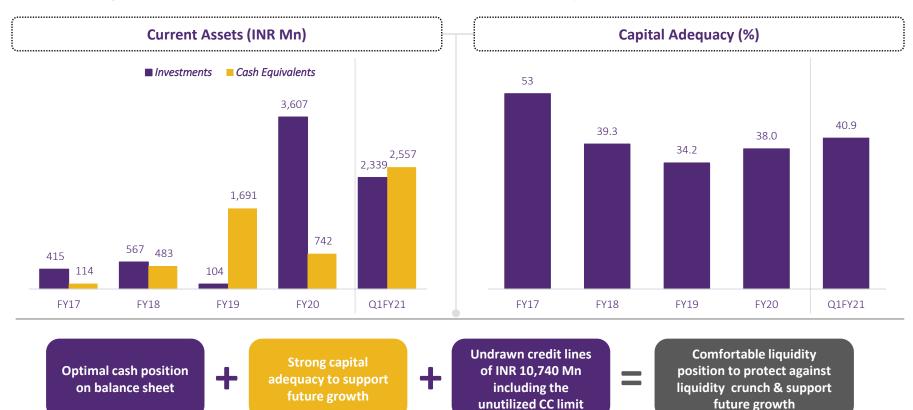
Liquidity Position: Repayment of High Cost Loans

Particulars (INR Mn)	CGCL (Standalone)	CGHFL	Consolidated
Dues during FY2020-21	5,852	1,446	7,298
Payment made as per Schedule (A)	1,062	248	1,310
Prepayments made for the year (B)	1,763	337	2,099
Total repayments/prepayments (A+B)	2,825	585	3,409
Balance Payment for FY2020-21	3,028	861	3,888
Additional prepayments beyond FY2020-21 (C)	322	690	1,012
Total Prepayments (B+C)	2,085	1,027	3,111

The company has initiated discussions with banks for revision of interest rates downwards and working on strategy to bring to overall cost of fund down by $\sim 0.75\%$.

At the back of strong liquidity, the Company has not sought any moratorium from any of our lenders. In fact, the company has made payments of 47% of amounts due during FY21, including repayments.

Well Capitalized Business Model: Aid to Expansion



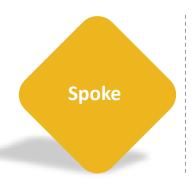
Capital Adequacy Standalone Numbers ; From FY18 nos. as per IND-AS

Operating Efficiency: Adopting Low Cost Hub & Spoke Model



Area Managers

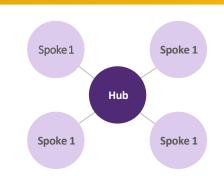
- Sales and Credit
- Operations
- FCU, Legal, Technical and Collections
- Spoke branch functions



- Branch Manager
- Relationship
- Mangers (DSTs)
- Credit Resource
- Direct connect with customers

Benefits of Hub & Spoke Model

- Enables low-cost penetration into underserved markets
- Decentralized model optimizes turn around times
- Benefit from economies of scale and uniformity in operations
- Cost efficient, technology driven hub-and-spoke model is helpful in optimizing turn around times



Q1FY21 Region / Hubs: 21 Spokes: 60

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Digitised Workflow & Analytics Driven Underwriting



Mobility Applications

- Sales Application
- ✓ Paperless origination
- **✓**TATs
- ✓OCR capabilities for enhanced FTR's leading to Increased Productivity
- ✓ Reduced Compressed manual intervention
- ✓ Location intelligence using Geo Tagging & Route mapping capabilities
- Collections Application
- ✓ Real Time Status updates
- ✓ E- Receipting
- ✓ Location intelligence using Geo Tagging & Route mapping capabilities







Verification & Screening Tools

Disbursement with minimal or no manual intervention reducing overall TAT with the implementation of :

- **✓** Video KYC
- ✓ Digital KYC
- ✓ ID card verification
- ✓ Customer & Business document verifications
- √ Face Biometrics

Automated workflows using built in Credit risk scoring, automated Bureau & Fraud checks





Digitisation & Score carding

Digital, cloud based application which unifies origination & management of loan end to end

Credit Risk Classification (CRC) Scorecard

- ✓ Risk based pricing
- ✓ Customised application scorecard with configurable rules
- ✓ Uses multiple variables like income, qualification, customer profile, property type, bureau data etc.
- ✓ Resultant score eases assessment process of loan applicants, fast tracks leads as well as prioritising PDs
- ✓Eliminates manual pricing (ROI) preventing revenue leakage



Bureau Scrubs

Regular bureau scrubs enables assessment of CAPRI customers with other lending institutions

- ✓ credit performance
- ✓ repayment behavior
- √ delinquency check

Provides EWS triggers and determine further actionable which helps

- ✓ maintain the portfolio quality
- ✓ retain exiting customers
- ✓ determine Upsell opportunities
- ✓ reduce turnover of good customers
- ✓ monitor customer behaviour, assets and product offerings



Digital Payments Infrastructure & Technology Initiatives

Evolved e-payment solutions for both disbursements & collections

- Mandate registration prior to disbursement has reduced the no of NPDC cases
 - ✓ NACH enabled at all the branches
 - ✓ Direct debit mandate
 - **√**eNACH
- Host -to-host integration with sponsor banks for direct and instant disbursement to

customers

- **✓**IMPS
- **✓** RTGS
- **✓** NEFT
- · Digital payment capabilities
 - ✓ Wallets
 - **✓**UPI
 - ✓Internet banking
 - ✓ Credit Cards etc
- All agents are equipped with digital payment modes on the field with real time realization of payments



Customer Relationship through self service portal & effective communication modes

With management principles built around customer centricity and customer delight, the following tools help better the customer experience

- CRM software caters to single view of all customer transactions and communications across multiple lines of business and applications
- Reduced customer service TATs and complaints
- Increased and better reach to customers through:
 - ✓SMS,
 - ✓ Emails &
 - ✓ WhatsApp
- Customer self service portal to access online
 - ✓ interest certificates,
 - ✓ new loan application.
 - ✓ repayments,
 - ✓Online requests, SOA etc

CRM



Capri Learning Application

- Mobile Application for Employee
 Communication, Engagement & Training
- Centrally disseminated & cured data, available uniformly across all regions with increased accessibility to online learning modules
 - ✓ Policy guidelines and changes
 - ✓ Latest loan product updates,
 - ✓ Intimation about regulations and lending norm changes
- Skilled & well-trained staff who are better equipped to attend to the needs of Capri's customers

CapriPedia





Q1FY21 Performance and Analysis



Capri Global Capital: Serving the Underserved

Q1FY20 Overview

INR 40.48 Bn

INR 396 Mn

INR 15.79 Bn

Total AUM (consolidated)

PAT

Net Worth

Our Geographic Expanse

81

Branches

8

States/Union Territories 1,449

Team Size

Our Achievements

12,040

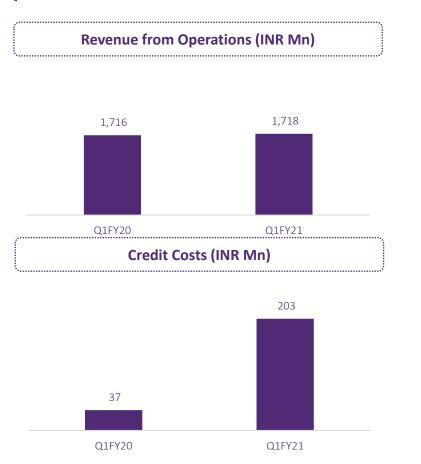
Businesses Financed 9,610+

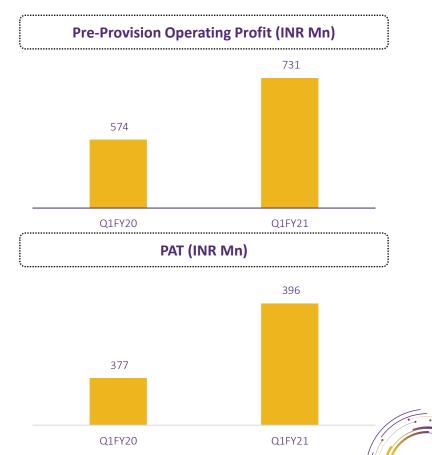
Families Empowered 21,790+

Live Accounts

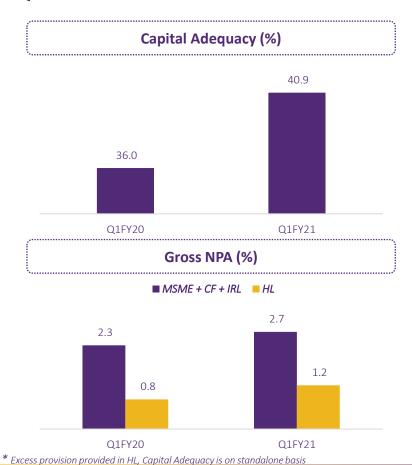


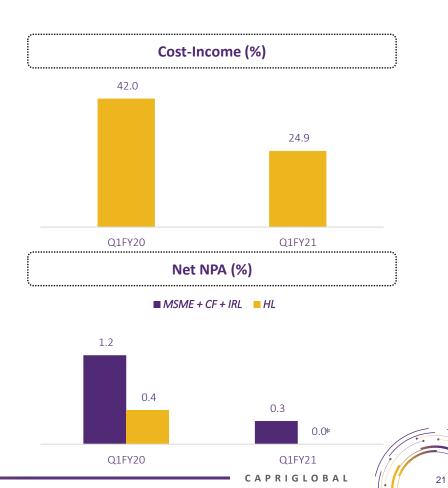
Q1FY21: At a Glance...



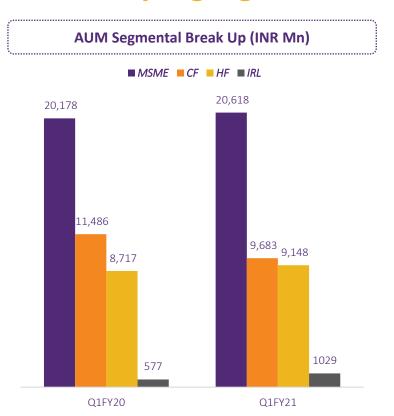


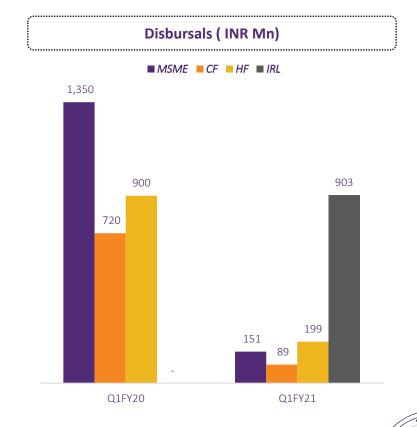
Q1FY21: At a Glance...





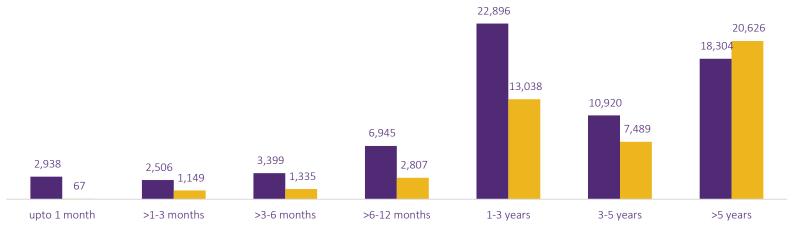
Q1FY21: Key Highlights





Asset-Liability Split: Consistent Mix

Asset-Liability Mix (INR Mn); Ensuring Optically Matched Balance Sheet

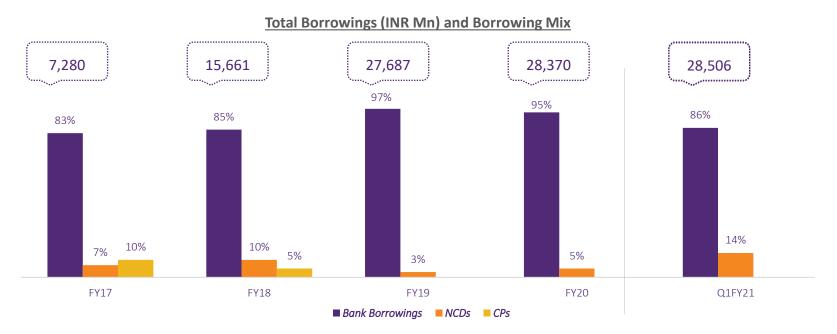


Total .	Assets	Total	Liabilities

Particulars (INR Mn)	Ending	up to 1 month	>1-3 months	>3-6 months	>6-12 months	1-3 years	3-5 years	>5 years
Cumulative Inflow - outflow	June 20	2,872	4,229	6,293	10,432	20,289	23,719	21,398

The Company has not availed moratorium from any of its lenders

Liability Mix: The Low-Cost Benefit



- o Nil exposure to short-term money market signifies no probability of default
- o CGCL's prudence in higher borrowing share from banks has resulted in positive ALM across short- and medium-term buckets
- o Maintained credit ratings of A+ (CARE Ratings) and AA- (BWR Ratings) amid peer downgrades specially for Construction Finance lenders.

Stable Asset Quality: Stage Analysis As per IND-AS

All amount in INR Mn except stated

ECL Analysis as per INDAS	Q1FY21	Q4FY20	Q1FY20
Stage 1 & 2 - Gross	39,533	39,398	40,144
Stage 1 & 2 – ECL Provisions	346	345	205
Stage 1 & 2 - Net	39,187	39,053	39,940
Stage 1 & 2 – ECL Provisions %	0.87%	0.88%	0.50%
Stage 3 - Gross	943	952	822
Stage 3 – ECL Provisions	498	295	215
Stage 3 - Net	100	312	607
Stage 3 % - GNPA	2.33%	2.36%	2.01%
Stage 3 % - NNPA	0.25%	0.79%	0.99%

NPA Analysis: Prudent Lending Practices

CGCL (Standalone) (INR MN)	FY17	FY18	FY19	FY20
NPA Recognition Norms	120 DPD	90 DPD	90 DPD	90 DPD
GNPA	178	439	560	843
NNPA	152	374	202	278
Provisions	26	64	358	566
Total Assets	19,646	28,239	33,106	31,366
Gross NPA%	0.98%	1.68%	1.69%	2.69%
Net NPA%	0.84%	1.44%	0.62%	0.90%
Coverage Ratio	81%	53%	64%	67%
Gross NPAs (Adjusted to 90 DPD)	1.99%	1.68%	1.69%	2.69%

GNPA Product Segm	ient wise –	Q1FY21
Product Segment	GNPA %	NNPA %
MSME	3.96%	0.98%
Construction Finance	0.17%	-
Housing Finance	1.21%	-
Total (Consolidated)	2.33%	0.25%



Annexure: About CGCL & Industry Scenario



Business Overview: Diversified Portfolio

MSME

Product portfolio: Business loan against residential, commercial or industrial properties

Ticket size: INR 0.5-7.5 Mn, with average ticket size of INR 1.7 Mn

Tenor: Average tenor of 4-6 years

Security: First and exclusive charge on collateral property with clean and marketable title

~48% 100%

Average LTV Self-origination
Loan Model

Housing Finance

Product portfolio: Home loans for – Purchase of ready/underconstruction residential units; Construction & extension renovation of homes – Plot purchase and home equity loans

Ticket size: INR 0.2-5 Mn (Average ticket size of INR 1 Mn)

Average tenor: Average tenor of about 7-8 years

Security: First and exclusive charge on mortgage property with clean and marketable title

~59%Average LTV Self-origination Loan Model

Construction Finance

Product portfolio: Constructionlinked loans to small and midsized real estate developers

Ticket size: INR 70-250 Mn, with average ticket size outstanding of INR 70.2 Mn

Average tenor: Average tenor of 3-4 Years

Security: Exclusive lending with escrow mechanism, secured against cash flow of 2.5x.

~2 times 100%

Asset Cover Self-origination

Indirect Lending

Product portfolio:

Financing to other NBFCs in

- MSME and MFI engaged in MSME Lending and Microfinance,
- Two wheelers and Commercial Vehicles Finance

Ticket size: INR 50-500 Mn ticket size range

Average tenor: Average tenor of 1-3 Years

Security: Hypothecation of receivables with 1 to 1.2X cover

1-1.2 X 100%

Asset Cover

Self-origination Loan Model _

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CGCL Advantage: What Sets Us Apart

02

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Focus on SENP Borrower

 Strong focus on self employed nonprofessional borrower; carved out a niche in this segment.

- o Similarity in profiles enables efficient and faster underwriting.
- Personal Discussion based Touch and Feel Model, rely on customized assessments which can not be replicated by digital lending.

Own sourcing Model; no Dependence on DSAs

- 100% sourcing is done by regularly trained in-house Direct Sales Team (DSTs) or Feet on Street (FOS) staff; also generates cross sell opportunities for insurance.
- DSAs prone to influence customers to Balance Transfer with other lenders in pursuit of repeat commission; In Direct Sourcing model of the company, this is eliminated.

Adequate Liquidity

03

06

- 86% long term borrowing for a period of 6-10 years from Banks
- o Positive ALM in <1 Year, 1-5 Years and >5 years.
- o Adequate credit lines available from banks.

Multi Layered Credit Approach

- Customized underwriting approach basis the customer's profile; Credit team personally spends time with customer to understand business dynamics and derive cashflows.
- In house Legal, Technical and Fraud Control Units as well as empaneled vendors for conducting due diligence and eliminate fraud risks.

In House Collection model

- o Own Collection team ensures full focus on delinquent accounts.
- Separate Litigation division under its Legal vertical which handles the recovery efforts from legal side.
- Given that all the loans are secured, in distress cases the Collection team facilitates sale of property as well for recovery.

Retail Focused Model

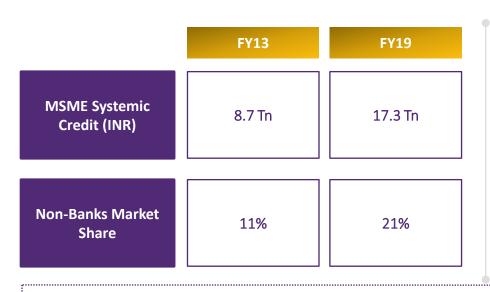
- Small ticket size retail focussed lending across MSME, housing and construction finance.
- o Strong focus on asset quality and onboarding only quality portfolio.

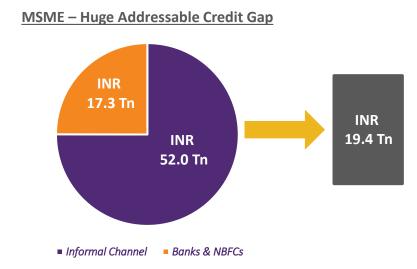
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01

MSME Lending: A Huge Unexplored Opportunity





- MSMEs account for ~35% of total credit exposure in India, with majority of it parked with the private and public sector banks. NBFCs have also played a significant role in recent years. There is an immense opportunity to expand presence, even as leading NBFCs continue to independently secure their market share.
- Banks face issues in financing MSMEs due to high NPAs, high processing times, higher cost and capital challenges. Low servicing cost for NBFC's; better penetration than banks as NBFC's outreach is higher.
- Lack of formal avenues for financing ensures low penetration from banks; NBFCs offer higher loan eligibility with shorter TAT.

Note- Addressable Credit Gap of INR 19.4 Tn refers to tappable portion out of INR 52 Tn of Informal Channel lending to MSME Source Crisil Report and IFC

MSME: Small Loans, Big Opportunity

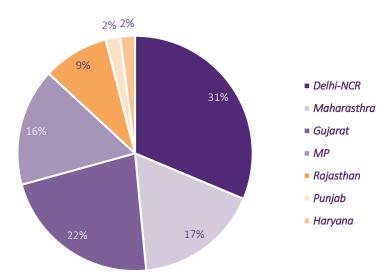




Focus Area

- Self Employed Individuals Provision stores, retail outlets, handicrafts etc
- Small enterprises with formal income documentation;
 Sourced directly
- In-house sourcing team 81 Branches/Loan centres; Direct Sourcing at 100% ending Q1FY21 vs 55% in FY18.

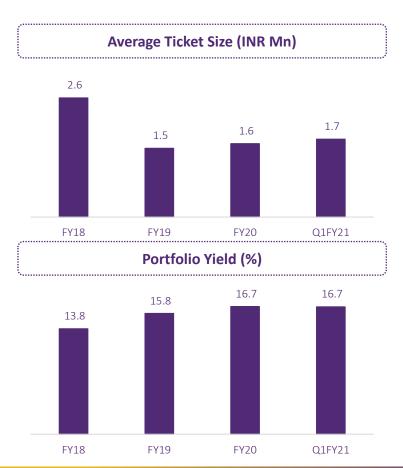
Lending Portfolio by Geography (Value wise)

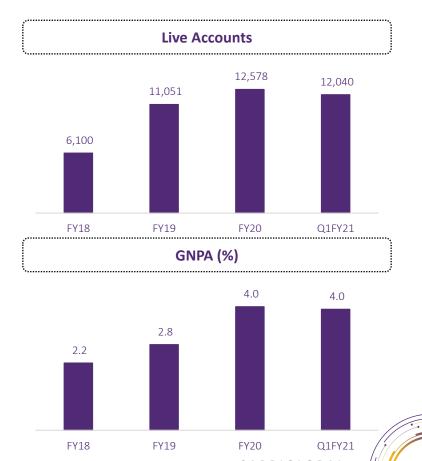


AUM	Disbursements	Avg. Ticket Size	Customers
INR 20,618 Mn	INR 151 Mn	INR 1.7 Mn	12,040

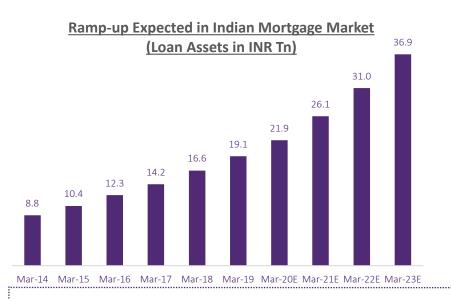


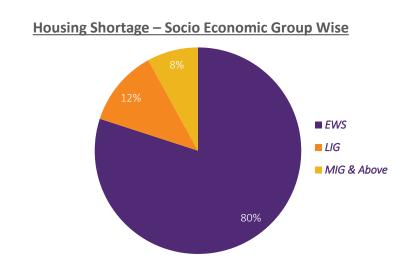
MSME: CGCL's Growth Driver





Affordable Housing: Large Demand & Low Formal Financing





- Under penetrated mortgage market, rising urbanization coupled with increase in housing demand is leading to mortgage market expansion; Urban Housing shortage pegged to reach 34.1 million units by 2022
- 90%+ of the shortage corresponds to Lower Income Group (LIG) & Economically Weaker Sections (EWS)
- In 2015, the Government of India launched the "Housing for all by 2022" scheme with Pradhan Mantri Awas Yojana (PMAY)
- Capri Global Housing Finance entered an MOU with NHB as a Primary Lending Institution (PLI) to facilitate subsidy to its qualifying borrowers under the CLSS

Note: EWS- Economic Weaker Section; LIG- Lower Income Group and M&HIG- Medium & High-Income Group Source: ICRA, NHB, ICICI Securities Reports, RNCOS

Housing Finance: Capitalising on Affordable Housing Opportunity

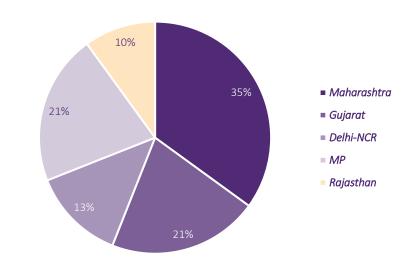
Focus Area

 Serves middle and lower middle income population in Tier 2 and 3 cities

 Ventured in 2016 through its subsidiary – Capri Global Housing Finance Limited

 Targeting existing customers via cross-selling within the MSME segment

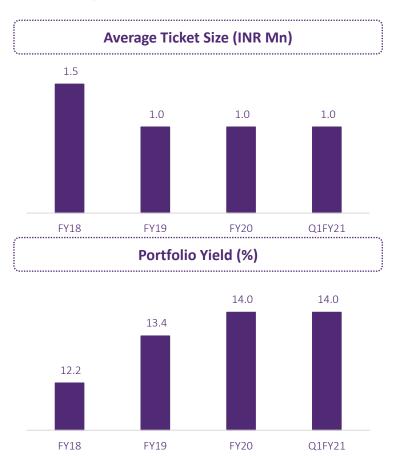
Lending Portfolio by Geography (Value wise)



AUM	Disbursements	Avg. Ticket Size	Customers
INR 9,148 Mn	INR 199 Mn	INR 1 Mn	9,614

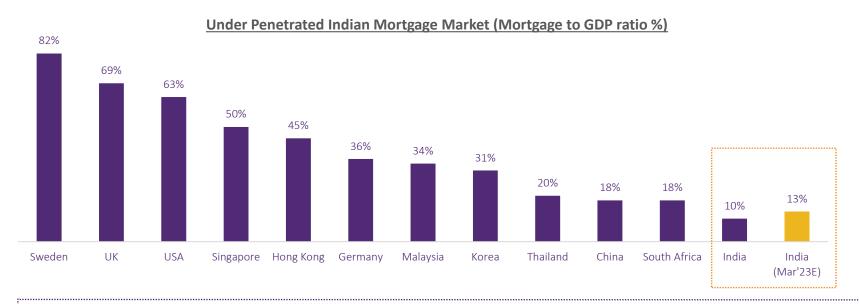


Housing Finance: Exponential Growth Potential





Urban Construction Finance: Significant Scope of Growth



- 66% of India's population is aged below 35 years, increasing demand for newer homes
- Urbanization in Indian population expended to see exponential growth which will lead to increase in urban housing demand; Currently 34% resides in cities which is expected to increase over 45% in next 10 years.
- CLSS Scheme for new home owners reduces effective interest rates for MIG & LIG groups, effectively reducing monthly EMIs
- 100% tax exemption on affordable housing construction projects for developers along with faster building permissions from regulatory authorities

Construction Finance: The Retail Way

- •Exposure to Mumbai region at 26% ending Q1FY20 vs 69% in FY16
- •New geographies added in past 3 years: Ahmedabad, Chennai, Vijayawada etc.
- •Increased exposure to highgrowth markets like Pune, Bangalore.

Addressing Geographical Risk

Addressing Concentration Risk

- •Concrete steps taken to reduce ticket sizes from ~400 Mn in FY16 & FY17 to INR ~74 Mn in Q1FY20
- •Grew live account outreach at a CAGR of 90% over FY16-FY20 to reduce concentration risk & increase yield on small ticket size

- •Reduced average interest rates to target larger developer audience
- •Continuous monitoring at the time of every subsequent disbursement; analysis on a regular basis presented to the Board
- Most of the developers were interacted by the management during the lockdown phase.

Addressing Competition Risk, Continuous Monitoring

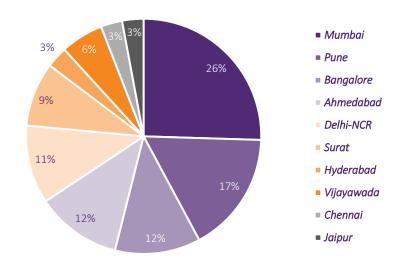


Construction Finance: Building a Sustainable Future

Focus Area

- Construction linked loans to small and midsize real estate developers
- Comprehensive framework for project selection and credit appraisal
- Competitive rates for high quality, multi-family real estate projects

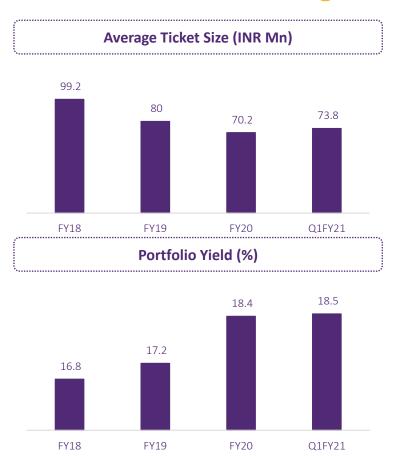
Lending Portfolio by Geography (Value wise)

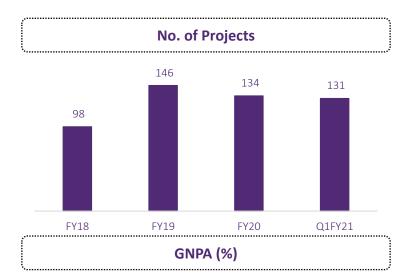


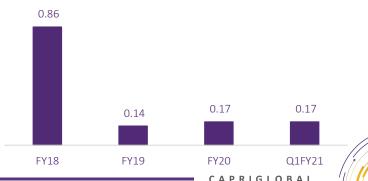
AUM	AUM Disbursements Avg. Ticket Size		No. of Projects	
INR 9,683 Mn	INR 89 Mn	INR 73.8 Mn	131	



Construction Finance: High Yield, Low Risk







Indirect Retail Lending: Unique Product Offering

Focus Area

Borrower Profile: Lending to retail-focused NBFCs with net worth over INR 500 Mn

Ticket Size: INR 50-500mn, with average ticket

size of INR 115 Mn

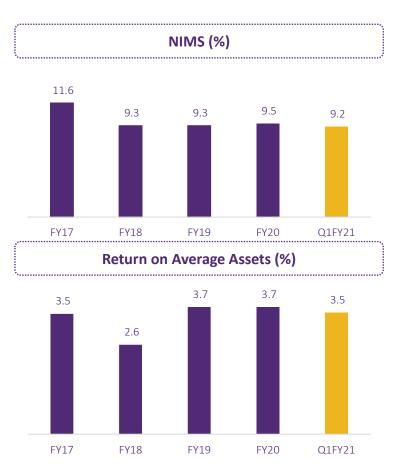
Average Tenor: 1-3 Years

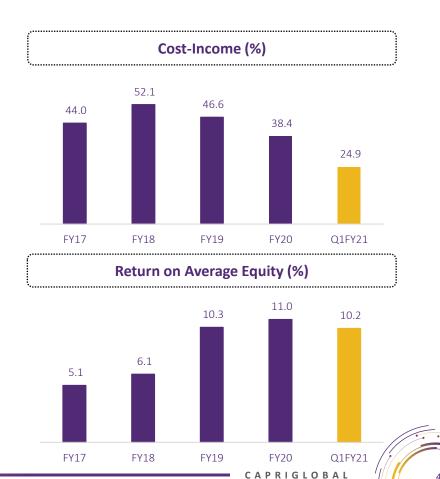
Security: Secured through hypothecation of receivables and/or personal guarantee of promoters/ corporate guarantee

Newly launched segment started in 2018

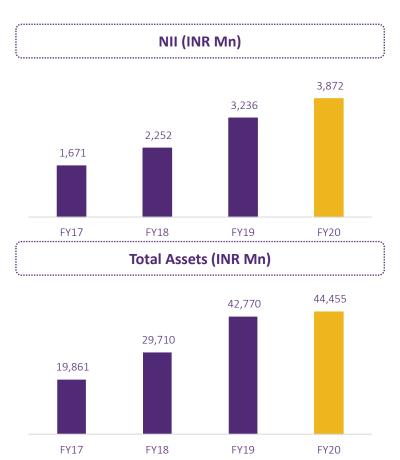
Quick Facts	
INR 1,029 Mn	9
AUM	Customer Outreach
Nil	1.2x
Gross NPAs	Hypothecation of Receivables
100%	10.5%
Self-origination Loan Model	Portfolio Yield

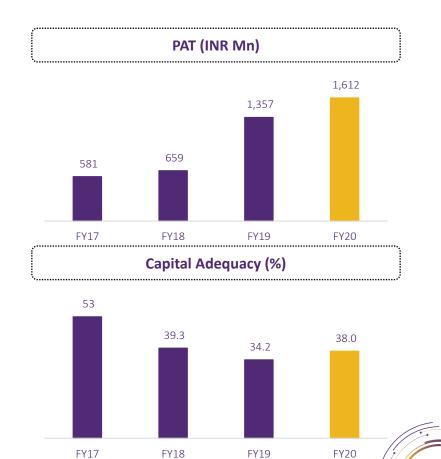
Over The Years...



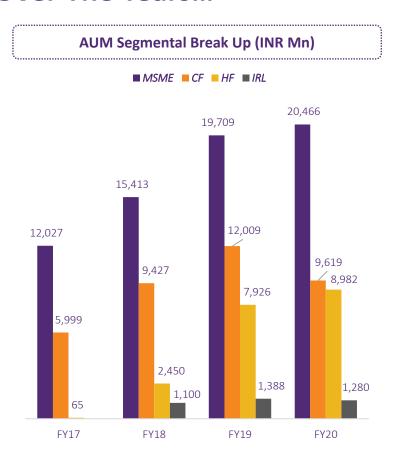


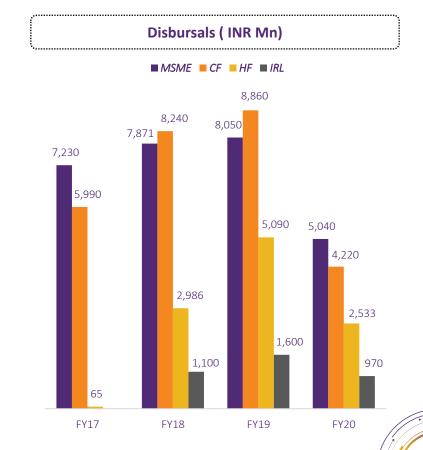
Over The Years...





Over The Years...





Income Statement: Quarterly Comparison

Particulars (INR Mn)	Q1FY21	Q1FY20	Y-o-Y(%)	Q4FY20	Q-o-Q(%)
Interest earned	1,644	1,636	1%	1,654	-1%
Interest expanded	715	700	2%	713	0%
Net interest income	929	936	-1%	940	-1%
Non-interest income	74	105	-30%	167	-56%
- Fee and Commission income	-	71	-	15	-105%
- Other Income	74	34	118%	152	-51%
Total Income	1,003	1,041	-4%	1,107	-9%
Operating expense	273	468	-42%	464	-41%
- Employee cost	170	338	-50%	263	-35%
- Depreciation	23	26	-13%	28	-19%
- Others	80	104	-23%	172	-54%
Operating Profit	731	574	27%	644	13%
Total provisions	203	37	456%	150	35%
РВТ	528	538	-2%	494	7%
Tax	131	160	-18%	144	-8%
PAT	396	377	5%	350	13%

Balance Sheet

Particulars (INR Mn)	Q1FY21	Q1FY20	Y-o-Y (%)	Q4FY20	Q-o-Q (%)
Share Capital	350	350	0%	350	0%
Reserves and Surplus	15,443	13,862	11%	15,042	3%
Net Worth	15,793	14,212	11%	15,392	3%
Borrowings	28,506	26,995	6%	28,366	0%
Other Liabilities and Provisions	776	649	20%	697	11%
Total liabilities & stockholders' equity	45,075	41,858	8%	44,455	1%
Net Block	304	370	-18%	317	-4%
Investments	2,348	99	2272%	3,616	-35%
Asset under financing activities	39,335	40,115	-2%	39,333	0%
Deferred Tax Assets	188	226	-17%	152	24%
Cash and bank balances	2,557	716	257%	742	245%
Other Assets	343	329	4%	295	16%
Total assets	45,075	41,858	8%	44,455	1%

Leadership Team



Surender Sangar

Head – Construction Finance

Ex-MD – Tourism Finance Corporation of
India and GM-Union Bank of India with
over 39 years of experience
B.Com, CAIIB



Amar Rajpurohit
Business Head (MSME & HL)

Ex-AU Financiers India Ltd, Gruh Finance,
DHFL with over 17 years of work
experience, B.A., LLB.



Hemant Dave
Head of Operations
Ex - Kotak Mahindra Bank, A. F. Ferguson
with over 23 years of experience,
Chartered Accountant



Ashok Agrawal
Head –Tax & Compliance
Previously practicing CA
with over 26 years of experience,
CA and CS



Bhavesh Prajapati
Head – Credit, Risk & Policy
Ex-Aadhar Housing Finance, IDFC Ltd,
DHFL with over 20 years of experience,
MBA, ICFAI



Vijay Gattani
Senior Vice President - Credit
Ex-ICICI Bank, Head of Credit & Policy-ICICI HFC with over 15 years of experience, Chartered Accountant



Vinay Surana
Head - Treasury
Ex-Founding Member, Axis Bank debt
syndication with over 14 years of
experience, CA

Board of Directors



Rajesh Sharma, Managing Director Founder & Promoter with over 2.5 decades of experience, Chartered Accountant



Ajit Sharan, Independent Director

IAS - Batch 1979 with over 3 decades of experience in varied aspects of public administration



Ajay Kumar Relan, Independent Director
Founder CX Partners & Citi Bank N.A. in India with
over 4 decades of experience, BA (Eco), MBA



Bhagyam Ramani, Independent Director
Ex- GM and Director of General
Insurance Corporation with
over 3 decades of experience,
MA (Economics Hons.)



Beni Prasad Shukla, Independent Director Group CFO- Advanced Enzyme Technologies with over 2.5 decades of experience, CA &CS



Mukesh Kacker, Independent Director EX- IAS Officer, Jt. Secy (GOI) with over 3 decades of experience, MA(Public Policy), MA (Political Science)

Key Partnerships

Lenders













































Auditors & Advisors

Deloitte.









Thank you

For further information, please get in touch with:

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