#### Windlas Biotech Limited



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CIN-L74899UR2001PLC033407

November 8, 2023

To Listing / Compliance Department BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Mumbai – 400 001 To Listing / Compliance Department National Stock Exchange of India Limited Exchange Plaza, C-1, Block G Bandra Kurla Complex Bandra (E), Mumbai – 400 051

BSE CODE: 543329 NSE SYMBOL: WINDLAS

Dear Sir/ Madam.

Sub: Regulation 30(6) of the SEBI (LODR) Regulations, 2015

Please find enclosed herewith the Results Presentation for the Quarter and Half Year ended September 30, 2023 for your records.

Kindly take the same on record.

Thanking you,

Yours faithfully,

For Windlas Biotech Limited

Ananta Narayan Panda
Company Secretary & Compliance Officer

Encl: as above

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## **Windlas Biotech Limited**

**Investor Presentation – November 2023** 





### Safe Harbour



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## Managing Director's Message





Mr. Hitesh Windlass

During the second quarter of fiscal year 2024, the Indian Pharma Market (IPM) witnessed volume de-growth. Despite the headwinds posed by industry volumes, we are pleased to report yet another impressive quarter of financial results for our company. The company exhibited a sustainable performance, with a half-yearly YoY revenue growth of 18% and a quarterly YoY revenue growth of 15%. This growth can be attributed to the sustained growth witnessed across all business verticals.

Our diligent efforts to attract new customers and increase business with existing customers over the past two years have started to yield positive results. This is evident from the steady growth observed in our Generic Formulations CDMO business. We continue to grow in our trade generics and institutional business vertical, propelled by our strategic efforts to enhance our product portfolio as well as distribution reach across the hinterland markets of India and also optimize our institutional offerings in the same vertical. On a small base Export vertical grew by 130% YoY in H1 FY24.

The EPS stood at Rs 12.54 in H1 FY24 highest post listing, as compared to EPS of Rs 10.09 in H1 FY23, experiencing a growth of 24% YoY. The Company distributed dividends related to FY 23 to our shareholders, while simultaneously maintaining a robust liquidity position.

As communicated earlier, we have achieved mechanical completion of our injectables facility at the end of Q2 of this fiscal year. The completion of our injectables facility marks addition of a new dosage form for horizontal expansion. With this achievement, we are poised to unlock a new stream of revenue generation, starting from the next fiscal year.

We continue to have an upbeat view on India's pharmaceutical industry as a whole. Several favourable signs show that the company is now enjoying a good trend across all of its business verticals. Given the company's distinctive value proposition and high customer involvement, it is well-positioned to successfully pursue its long-term objectives in a sustainable manner.

## CEO & CFO's Message





Ms. Komal Gupta

The company progressed with astute focus on growth and expansion, while upholding a strong commitment to establishing sustainability in our operations and fostering future business growth. Despite the challenging business environment of low volume growth, the company exhibited growth across various operational and financial metrics.

The company crossed Rs 150 Cr revenue milestone in Q2 FY24 and hat-trick of record-breaking quarterly revenue, also achieved highest ever revenue and EBITDA quarter.

The company's steadfast commitment to attaining its diverse Generic Formulations CDMO strategic goals remains evident. Our efforts to gain new customers and introduction of new products over the last two years has started bearing fruits in terms of the growth that we are currently witnessing in our Generic Formulations CDMO business. During the first half of fiscal year 2024, our Generic Formulations CDMO vertical exhibited a healthy performance, generating a revenue of INR 228.1 crores, reflecting YoY growth rate of 12%, and for Q2 FY24 revenue reached Rs 117.8 crores, growth rate of 10% YoY, indicating a positive trajectory for the vertical.

Within the domain of Domestic Trade Generics and Institutional vertical, the company has been consistently delivering Accessible, Affordable, and Authentic medication to the underserved regions of India. The generics sector in India is poised for robust growth, driven by the implementation of government policies that seek to foster the acceptance and dependence on generic medications. Within the Trade Generics & Institutional vertical, during H1 FY24 we recorded a revenue of Rs. 59.1 crores, achieving YoY growth of 33% and for Q2 FY24, we generated revenue of Rs. 28.3 crores, exhibiting a growth rate of 23% when compared with the corresponding period in the previous year.

The company's export vertical growth approach comprises its broadening into semi-regulated markets. In the first half of fiscal year 2024, our company's revenue reached INR 10.3 crores, achieving YoY growth of 130% and In Q2 FY24, the exports vertical witnessed an increase in revenue, amounting to INR 6.4 crores, growth of 157% on a year-on-year basis, reflecting an upward trend.

In the context of the financial performance of the company, the revenue generated during H1 FY24 reached Rs. 297 crores, a YoY gain of 18% and for Q2 FY24 amounted to Rs. 153 crores, growth of 15% YoY. The EBITDA metric indicated growth during the first half of fiscal year 2024, reached Rs. 36 crores, growth of 20% YoY and for Q2 FY24 reaching a total of Rs. 19 crores, uptick of 17% YoY. The company's PAT for H1 FY24 stood at Rs. 26 crores, a YoY rise of 19% and for the Q2 FY24 amounted to Rs. 14 crores, reflecting a YoY increase of 15%.

In line with our objective of creating long-term value for all our shareholders and stakeholders, in Q2 FY24 the company has paid the dividend of Rs 8.3 crores (Rs 4 per share) related to FY23 as per the dividend policy. The EPS stood at Rs 12.54 and Rs 6.75 per share in H1 FY24 and Q2 FY24 (highest EPS post listing). The company generated strong operating cash flows of Rs. 54 Crores during H1 FY24 and had a healthy liquidity position of Rs. 167 Crores as on 30<sup>th</sup> September 2023.

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## Financial Performance Highlights





## Key Highlights: H1 and Q2 FY2024



of highest quarterly revenue

Crossed 150 Cr

02

Highest ever EBITDA of Rs 19 Crores in Q2FY24

03

EPS in H1FY24 Rs 12.54 (highest post listing) YoY growth of 24%

04

Paid dividend related to FY23: Rs 8.3 Cr (Rs. 4 per share)

05

Generated net operating cashflows of Rs. 54 Cr during H1FY24

06

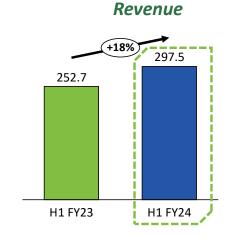
Strong liquidity of Rs. 167 crores as on 30<sup>th</sup> September 2023

## Half-yearly Performance Highlights

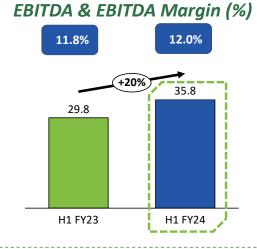


Rs. Crores

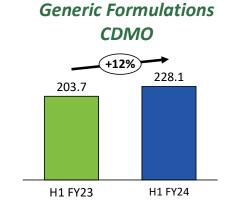
Consolidated

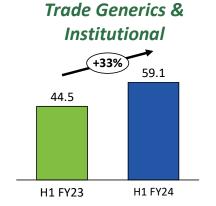


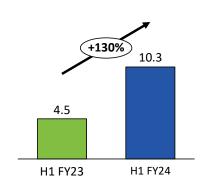
Clocked in highest ever Revenue & EBITDA



Vertical Revenue







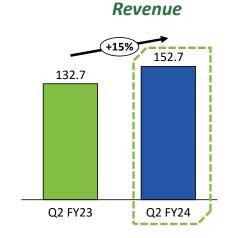
**Exports** 

## **Quarterly Performance Highlights**

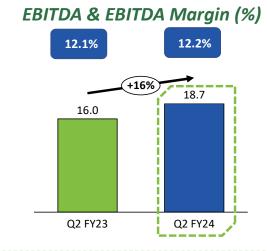


Rs. Crores

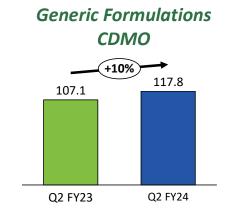
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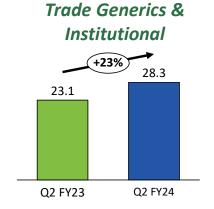


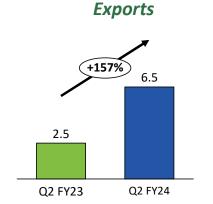
Crossed Rs.150 Cr.
Revenue milestone
and hat-trick of
highest quarterly
revenue



Vertical Revenue

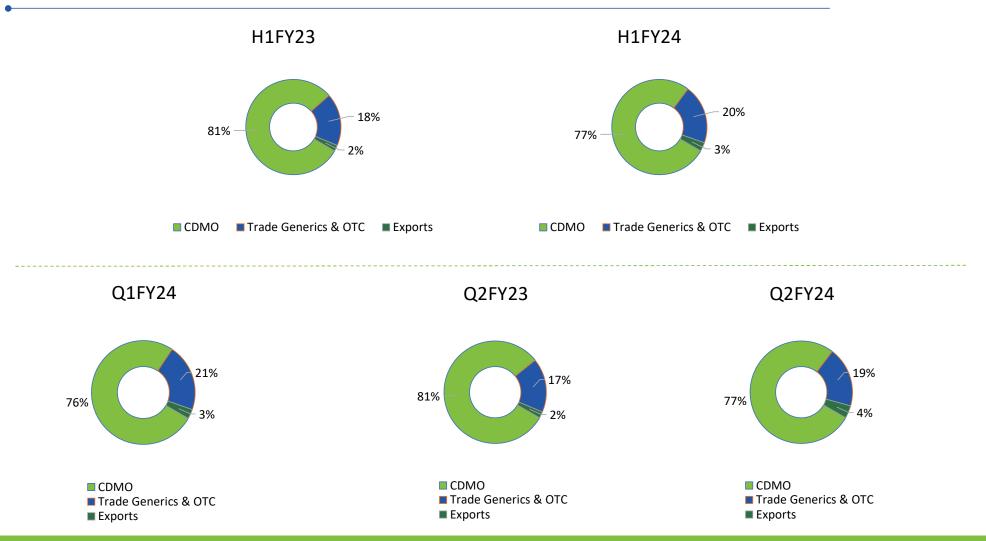






## Vertical Break-up





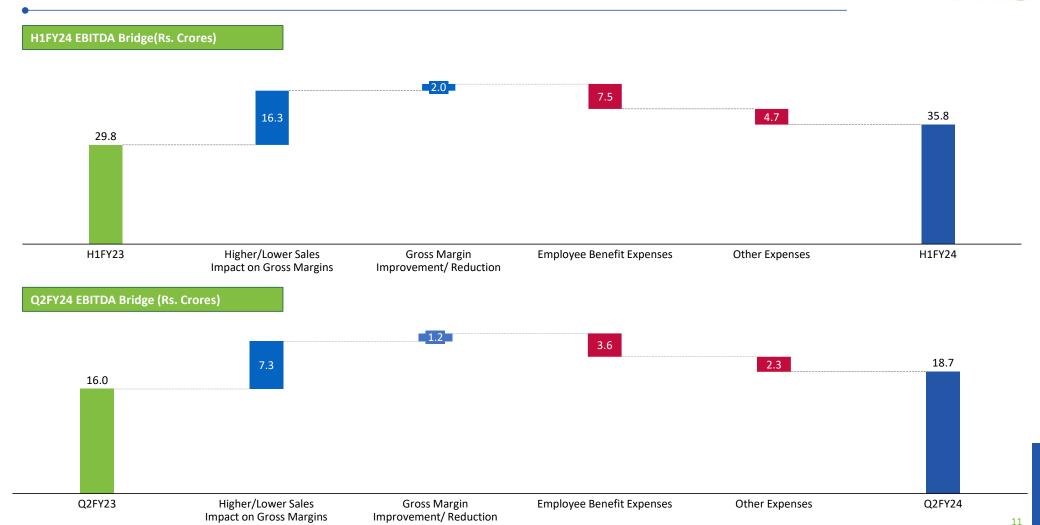
## Consolidated Profit & Loss Statement – H1 & Q2 FY24



| Particulars (Rs. Crores)    | H1FY24 | H1FY23 | YoY%  | Q2FY24 | Q2Y23 | YoY%  |
|-----------------------------|--------|--------|-------|--------|-------|-------|
| Net Revenue from Operations | 297.5  | 252.7  | 17.7% | 152.7  | 132.7 | 15.0% |
| COGS                        | 187.4  | 160.8  |       | 95.9   | 84.4  |       |
| Gross Profit                | 110.1  | 91.8   | 19.9% | 56.8   | 48.3  | 17.5% |
| Gross Margin (%)            | 37.0%  | 36.3%  | 67bps | 37.2%  | 36.4% | 80bps |
| Employee Expenses           | 41.9   | 34.4   |       | 21.3   | 17.7  |       |
| Other Expenses              | 32.4   | 27.6   |       | 16.8   | 14.5  |       |
| EBITDA                      | 35.8   | 29.8   | 20.1% | 18.7   | 16.0  | 16.5% |
| EBITDA Margin (%)           | 12.0%  | 11.8%  | 24bps | 12.2%  | 12.1% | 15bps |
| Other Income                | 5.9    | 5.5    |       | 3.2    | 2.6   |       |
| Finance Costs               | 0.5    | 0.5    |       | 0.3    | 0.1   |       |
| Depreciation                | 6.5    | 5.7    |       | 3.3    | 2.9   |       |
| Reported PBT                | 34.7   | 29.2   | 18.8% | 18.3   | 15.6  | 17.1% |
| Taxes                       | 8.6    | 7.2    |       | 4.3    | 3.4   |       |
| Reported PAT                | 26.1   | 22.0   | 18.6% | 14.0   | 12.2  | 15.0% |

## EBITDA Bridge for Q2 & H1 FY24





## **Rewarding Shareholders**



- Highest ever EPS in H1 and Q2 FY24 post listing. The earnings per share (EPS) experienced a growth i.e. in the first half of fiscal year 2024, the EPS stood at Rs.12.54 YoY growth of 24% and in Q2 FY24 Rs 6.75 a growth of 21% YoY.
- Dividend:
  - In line with our policy, the company has paid 20% of its consolidated profits i.e., is Rs 8.3 Cr (Rs 4.0 per share), to its shareholders for FY23
  - According to our company policy, we aim to maintain a Dividend Payout Ratio as near as possible to 20% of our consolidated profit after tax, subject to
    - o Company's need for Capital for its growth plan
    - Positive Cash Flow

## **Consolidated Balance Sheet**



Consolidated

| Equities & Liabilities (Rs. Crores) | Sept-23 | Mar-23 |
|-------------------------------------|---------|--------|
| Equity                              |         |        |
| Equity Share capital                | 10.4    | 10.5   |
| Other Equity                        | 405.8   | 391.8  |
| Non Controlling Interest            | 0.0     | 0.0    |
| Total Equity                        | 416.2   | 402.3  |
| Financial liabilities               |         |        |
| (i) Borrowings                      | 0.1     | 0.1    |
| (ii) Other Financial liabilities    | 0.2     | 0.3    |
| (iii) Lease Liability               | 2.5     | 3.0    |
| Deferred tax liabilities (Net)      | 0.0     | 0.0    |
| Provisions                          | 2.3     | 2.0    |
| Total Non Current Liabilities       | 5.1     | 5.5    |
| Financial liabilities               |         |        |
| (i) Borrowings                      | 2.2     | 0.3    |
| (ii) Trade Payables                 | 107.2   | 87.7   |
| (iii) Other financial liabilities   | 32.9    | 26.4   |
| (iv) Lease Liability                | 1.6     | 1.5    |
| Provisions                          | 1.0     | 0.4    |
| Current tax liabilities (Net)       | 1.3     | 0.6    |
| Other current liabilities           | 2.5     | 4.1    |
| Total Current Liabilities           | 148.7   | 121.2  |
|                                     |         |        |
| Total Equity and Liabilities        | 570.0   | 529.0  |

| Assets (Rs. Crores)                   | Sep-23 | Mar-23 |
|---------------------------------------|--------|--------|
| Non Current assets                    |        |        |
| Property, Plant and Equipment         | 99.6   | 102.6  |
| Capital work in progress              | 57.0   | 13.8   |
| Right to use assets                   | 5.7    | 6.3    |
| Other Intangible assets               | 0.8    | 0.5    |
| Intangible assets under devlp.        | 2.4    | 1.0    |
| Financial Assets                      |        |        |
| (i) Investments                       | 0.0    | 0.0    |
| (ii) Other Financial Assets           | 2.4    | 7.6    |
| Deferred Tax Assets (net)             | 1.9    | 2.0    |
| Other non-current assets              | 11.8   | 41.6   |
| Total Non Current Assets              | 181.6  | 175.4  |
| Current Assets                        |        |        |
| Inventories                           | 61.1   | 74.7   |
| Financial Assets                      |        |        |
| (i) Investments                       | 141.2  | 106.5  |
| (ii) Trade receivables                | 127.4  | 116.9  |
| (iii) Cash and Bank Balances          | 1.2    | 3.7    |
| (iv) Bank Balances & Financial Assets | 26.3   | 21.8   |
| (v) Other Financial Assets            | 2.0    | 1.5    |
| Current Tax Assets(Net)               | 0.0    | 0.0    |
| Other current assets                  | 29.3   | 28.5   |
| Total Current Assets                  | 388.4  | 353.6  |
|                                       |        |        |
| Total Assets                          | 570.0  | 529.0  |

## **Consolidated Cash Flow Statement**



| Particulars (Rs. crores)                                    | H1FY24 | FY23  |
|---|--------|-------|
| Operating profit before working capital changes             | 36.7   | 64.4  |
| Changes in working capital                                  | 24.8   | 6.3   |
| Cash generated from Operations                              | 61.4   | 70.7  |
| Direct taxes paid (net of refund)                           | -7.7   | -9.7  |
| Net Cash from Operating Activities                          | 53.7   | 61.0  |
| Net Cash from Investing Activities                          | -44.5  | -14.1 |
| Net Cash from Financing Activities                          | -11.8  | -43.7 |
| Net Increase in Cash and Cash equivalents                   | -2.5   | 3.1   |
| Add: Cash & Cash equivalents at the beginning of the period | 3.7    | 0.6   |
| Cash & Cash equivalents at the end of the period            | 1.2    | 3.7   |

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## Company Overview





### Windlas Biotech at Glance





#### **Scalability**



#### **Durability**



#### **Profitability**

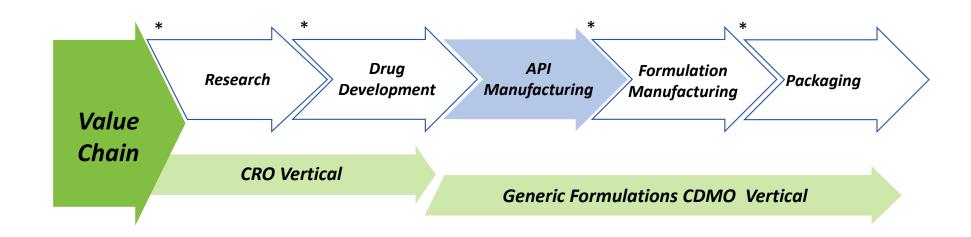
- Leading Domestic Generic Formulations CDMO in terms of Revenue
- License to manufacture 5,370\* Products (as of March, 2023) across 4 plants with 7.3bn+ Tablets/Capsules capacity
- 1 employee in Quality for every 3 employees in Manufacturing (as of March 31, 2023)
- Provided Generic Formulations CDMO products services to 7 of the Top 10 (15 of top 20) Indian Pharmaceutical Formulations Companies (in FY23)
- Growing Trade Generics & Institutional Business through channel, product and geographic expansion.

- Well aligned workforce with ESOPs and variable pay
- Digitalized Planning and Quality
   Management Systems with Data Analytics
   based decision support
- Emphasis on Chronic and Sub-chronic therapies (57%) and Complex Generics (76%) (for FY23)
- Own R&D Labs High innovation velocity -Complex products grown from 1,325 to 2,147 in FY23 vs FY22

- Consistently maintained Gross Margins above 35% since FY19
- Net cashflow from operations for FY23 is INR 61.0 crores
- Strong Liquidity of INR 138 Crores as on FY23 and Net Debt Free Company.
- RoE\*\* 16.1% and RoCE\*\* 18.1% For FY23
- PAT of INR 42.6 crores for FY23 with 8.3%
   PAT margin

### Windlas Biotech's Presence in Pharma Value Chain





- \*Signifies Presence of Windlas Biotech in the Respective Verticals
- We invest in creating our own formulation technology for our products. Almost 100% of our CDMO supplies are based on products where we own the entire IP from initiation to regulatory permission.

## Journey So Far...

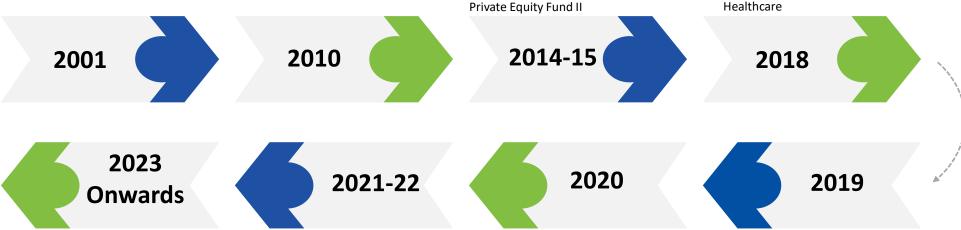


 Commenced operations at Dehradun Plant – I and initiated commercial production  Commenced operations at Dehradun Plant – IV Revenues crossed INR 100 Crores for FY2010

- Received first USFDA inspection clearance
- Revenues crossed ₹200 Crores for the FY 2013-14
- Commenced operations at Plant II
- Investment of ₹75 Crores from Tano India Private Equity Fund II

Revenues crossed ₹300 Crores for the FY 2016-17

- Launched first product in the United States from the Dehradun Plant – IV
- Commenced operations at Dehradun Plant III
- Divestment of Windlas Healthcare to Cadila Healthcare



- Buyback of Rs. 25 crores successfully completed
- Dividend payments of Rs. 7.6 Crores (Rs. 3.5 per share) for FY22
- Trade Generics and Institutional grew at CAGR of 35% from FY19 to FY23
- Injectable mechanical completion ongoing and will be operational by FY24
- Approval of Scheme of Amalgamation of Windlas Healthcare
- Capital expenditure of INR 79.18 Crores towards addition of Fixed Assets
- Got listed on Exchanges in August 2021
- Capacity of Capsules/ Tablets increased from 5 Bn+ as of Mar 31,2020 to 7 Bn+ as of March 31, 2022
- Capital Expenditure of INR 15.2
   Crores towards addition to Fixed
   Assets
- Acquired the erstwhile associate
   Windlas Healthcare
- Capital expenditure of INR 12 Crores towards addition to Fixed Assets

## Strong Board of Directors...



Ashok Kumar Windlass Whole Time Director

- Chairman of Confederation of Indian Industries , Uttarakhand State Council,
- Established Windlas Biotech in 2001.
- Led Windlas Biotech as MD till 2020



Hitesh Windlass
Managing
Director

- 21+ years of experience in field of management
- Bachelor's degree from the IIT-BHU, MS in Material Science & Engr. from Georgia Institute of Technology and MBA from the Booth School of Business, University of Chicago
- Leads the company since 2008



Manoj Kumar Windlass Jt. Managing Director

- Co-founded Windlas Biotech in 2001
- Deeply engaged in managing client relations, and product portfolio expansion
- Plays a significant role in driving the product portfolio decisions and overall commercial operations including business development, supply chain and procurement
- He is a BBA graduate from George State University Atlanta



Pawan Sharma Executive Director

- 22+ years of experience in the pharmaceutical industry, he has a Bachelor's degree in Law from the Hemwati
- Nandan Bahuguna Garhwal University, Srinagar (Garhwal)



Vivek Dhariwal Chairman and Independent Director

- 22+ years of experience in manufacturing and supply operations.
- Previously associated with ICI India Ltd, Baxter India Private Ltd, and Pfizer Ltd.
- Bachelor's degree from IIT-B & Master's degree in science from University of Kentucky



Prachi Jain Windlass Non-Executive Director

- 20+ years of experience.
- Bachelor's degree in technology from the IIT, Delhi, Master's degree in science from University of Southern California, and an MBA from University of Chicago.
- Currently associated with Michael & Susan Dell Foundation India and previously with Boston Consulting Group

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Srinivasan Venkatraman Non-Executive Director

- Fellow member of the Institute of Chartered Accountants of India.
- Previously associated with Wealth Tree Advisors, Hines, Aon Global Insurance Services, and Lovelock & Lewes



Gaurav Gulati
Non-Executive Director

 Bachelor's degree in Science (computer science) from the University of Illinois. MBA from Booth School of Business.

## ... Coupled with Proficient Management Team





Mr. Ashok Kumar Windlass,
Whole Time Director
Founded Windlass Biotech in 2001
54+ Years of Experience in the industry, he has led Windlas
Biotech as MD till 2020.



Ms. Komal Gupta,
CEO & CFO
Experience – 18+ Years;
Educational Qualification - CA, CS & CWA
Working with Windlas since 2015
Previously worked with DSM Group and Anand Automotives Systems
Ltd.



Managing Director

21+ Years of experience in field of management
Leads the company since 2020 & plays a significant role in
preparing strategy of Company.

Mr. Hitesh Windlass,



Mr. Om Prakash Sule,
Site Quality Head
Experience - 26+ Years;
Previously worked with Piramal Enterprises Limited and Mankind
Pharma Limited.



Mr. Manoj Kumar Windlass,
Joint Managing Director
Experience – 22+ Years;
Co-founded Windlas Biotech in 2001.
Deeply engaged in managing client relations, and product portfolio expansion



Mr. Ananta Narayan Panda ,
Company Secretary and Compliance Officer
Experience - 22+ Years;
Previously worked with GMR Airports Limited, Spice Smart Solutions
Limited



Mr. Pawan Sharma,
Executive Director

22+ Years of experience in the industry.
He has been attached with Windlass Since 2001.
Controls the Administrative & Commercial activities of the company.



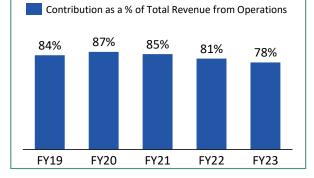
Mr. Mohammed Aslam,
President – Sales and Marketing
Experience - 43+ Years;
Educational Qualification - Graduate in Science (Biology & Chemistry)
Previously worked with Pharmed -Bracco, Modi-Mundi Pharma, a
Swiss MNC and Dalmia Industries Limited

### **Vertical Overview**



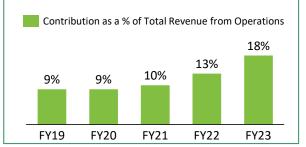
# Generic Formulations

- Generic Formulations CDMO vertical focused on providing products & services across- a diverse range of pharmaceutical & nutraceutical generic products.
- Such products are sold to Indian or foreign Pharma MNCs who market products under their own brand names.
- Intellectual Property Rights of 99% of products sold owned by Windlas.



## 

- This vertical consists of Trade Generics which includes products sold to various institutions.
- These products are Drugs for which Patents have been expired and are typically used as a substitute to branded expensive Generic medicines.
- Generally sold to the Distributors & not Medical representatives.

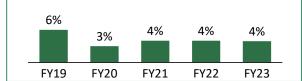


#### **Exports** (



- Export vertical is engaged in identifying high growth opportunities in Semi regulated international markets & selected regulated markets.
- The motive is to Develop & Register product applications in order to obtain marketing authorizations for medicines & health supplements.
- Subsequently such products are sold to Pharmaceutical Companies & Pharmacies in the respective markets.

Contribution as a % of Total Revenue from Operations



## Generic Formulations CDMO Business Highlights





#### No. Of Customers

*371* 

#### **Brand Used**

Brand of the end CDMO Customer

#### **Products**

Fixed dosage, Fixed dosage plus modified release, Customized generics, chewable/ dispersible and plain oral solids

#### Revenue Mix (% of FY23)

**78%** 

#### Amongst the leading Domestic Generic Formulations CDMO in India

Intellectual Property Rights of 99% of products sold owned by Windlas

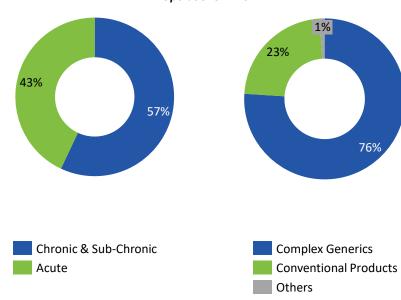
### Well Diversified Product Portfolio



Windlas provides Generic Formulations CDMO products & services ranging from product discovery, product development, licensing and commercial manufacturing of complex generic products in compliance with current GMP

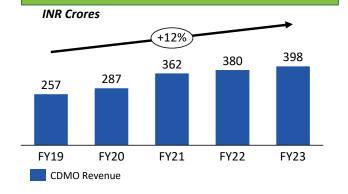
Company's product portfolio predominantly overlaps with Fast Growing Chronic vertical and High Margin Complex Generic Vertical:

Portfolio Bifurcation as % of Total Revenue from Operations FY23

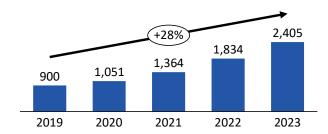


(i) chronic and sub-chronic, such as, anti-diabetic, cardiovascular, neuropsychiatry, respiratory health and nutraceuticals; and (ii) acute, such as, gastroenterology, vitamins, minerals and supplements ("VMS"), analgesic, dermatological and cough/cold

Generic Formulations CDMO Revenue grew with a CAGR of 12%



No. of Generic Formulations CDMO Products
Catered every year



Value chain of End-to-end Services



Product Discovery & Development



Licensing



Contract Manufacturing

## Large Marquee Customer Base

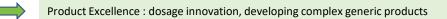


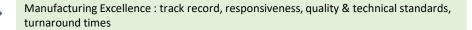
#### √ Streamlined Client Acquisition Process



#### √ Key Factors that lead to Expansion of Customer base



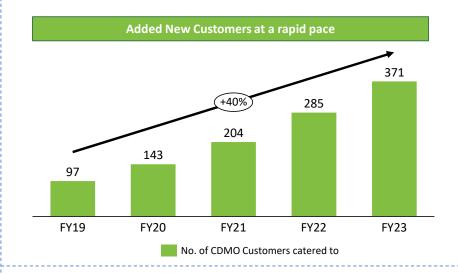




Planned capital expenditure: Invested in specialized products and services and equipment and dedicated infrastructure

#### ✓ Key Factors that lead to Expansion of Customer base

- Quality, Quantity and specifications for the products
- Company is responsible for the procurement of raw materials and packaging materials
- Provide the proper pricing & supply terms



#### **Key Highlights**



We have consistently maintained strong, **exclusive** & **Long-Standing relationships** with the leading Indian Pharmaceutical companies.

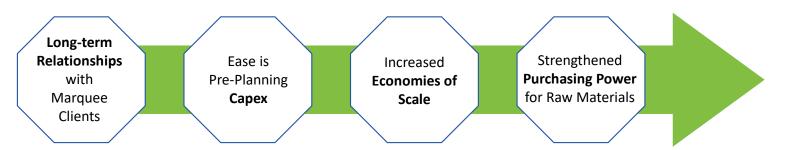


Provided Generic Formulations CDMO Products and Services to **7 of the top 10 (15 of the top 20)** Indian Formulations pharmaceutical companies.

## De-Risking the Customer Concentration

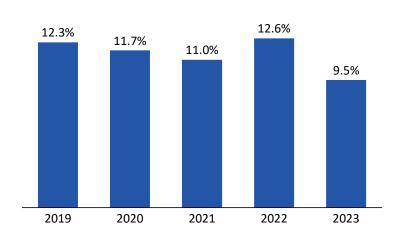


Long-term nature of the relationships help in pre-plan the Capex and eventually help in achieving sustainable growth and profitability

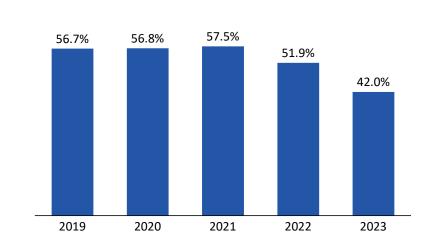


Competitive cost structure in order to achieve **Profitability** 

#### Continuously reducing highest customer's contribution



#### Lowering client concentration risk



## Underpinned by Strong Tailwinds for Organized Players



#### **Key Updates in Generic Formulations CDMO industry**

Customers asking for higher quality systems in R&D as well as manufacturing

'Marketeers' equally responsible for quality of the drug product in eyes of regulator

New schedule M to be implemented in October 2021 – many small manufacturers may become unviable

Production Linked Incentive - 2 Scheme to cover complex products in formulations

#### Scaled CDMOs shifting identity from "Supplier" to "Partner"

Generic Formulations CDMOs deploying superior R&D infrastructure, expertise and capital

'Raw materials purchase efficiency of larger Generic Formulations CDMOs exceeds that of customers in many small - mid volume products

Demand from customers for launch of patent expiry products

End to end services offered by larger Generic Formulations CDMO reduces the complexities in inventory management & logistics for the big pharma companies

Strong Industry Tailwind- Domestic Generic Formulations CDMO to

grow at 14%+ CAGR in next 5 years

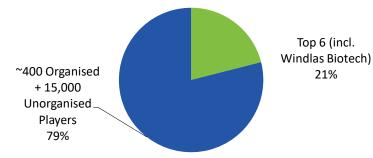
**INR 370-410 Billion** FY25P



**INR 250 Billion** FY21P

Consolidation in the Generic Formulations CDMO industry driven by need for providing better and wider portfolio of products and services





Source: CRISIL Report

## Capex & Outlook For Injectables



## Foray into High Growth Injectables Business:

Injectables business will complement the existing CDMO offerings and will enable to achieve higher margins

#### **Key Highlights**

- Ongoing mechanical completion for injectables
- Brown Field Project at Dehradun Plant - II
- Liquid Vials & Lyophilized vials



#### **Multiple Triggers for Revenue Growth and Improved Return**

#### **Key Growth Drivers**

- Rise in chronic diseases
- Emergence of New Drug Delivery Systems
- New Therapeutic areas for Injectables

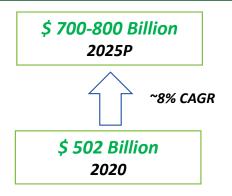


#### **Impact**

- Would help improve economies of scale
- B2B Injectables CDMO vertical to improve overall company's margins



#### **Outlook on Global Injectables Market**





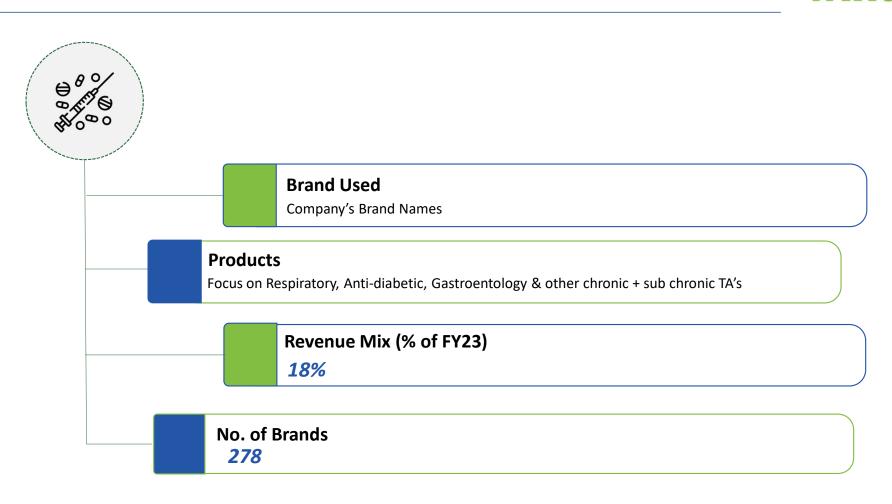
#### **Outlook on Domestic Injectables CDMO Industry**



~INR 32 Billion FY21P

Source: CRISIL Report

## Domestic Trade Generics & Institutional Business Overview windlas



## Leveraging Trade Generics & Institutional Market Opportunitywindias

#### **Highlights**

Rs. 91 Crores
Trade Generics & Institutional SBV
revenue (FY23)

Distributed through 695
Stockists & Distributors spread across
29 states (FY23)

Sold directly to the distributor and not marketed through Medical representatives.

Also includes institutional sales.

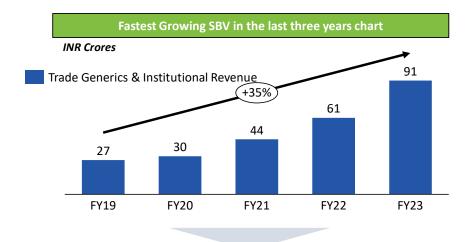
#### **Key Drivers**

Low costs compared to branded generics

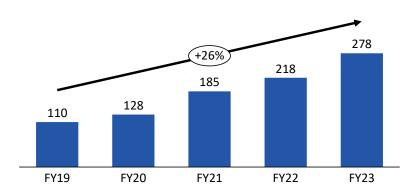
Similar quality to branded generics but are sold at relatively lower prices

People in rural areas who are less privileged to access the healthcare facilities

Government push for schemes such as Jan Aushadhi Yojana, encouraging traded generics use



#### With number of Brands on growing at a healthy pace



## **Export Business Overview**





#### No. Of Customers

Focused on Emerging & Semi-Regulated Markets

#### **Brand Used**

Own Brands and End Customer Brands

#### **Products**

Exported 74 Products during FY23 which includes Generic Medicines & Health Supplements

#### **Revenue Mix: 3.9% of FY23 Revenue from Operations**

Exports SBV: INR of 20 crore as of FY23.

#### **Geographic Reach**











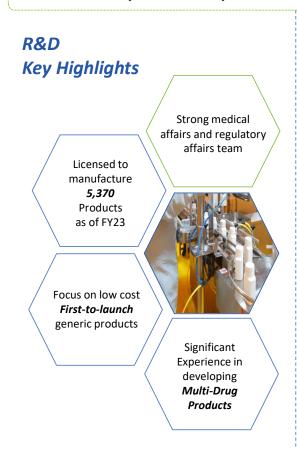


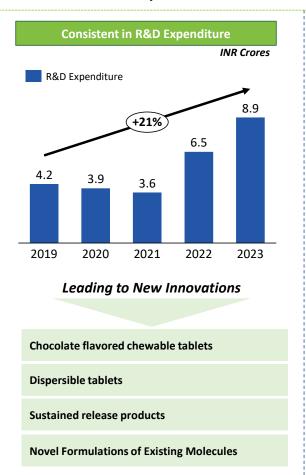


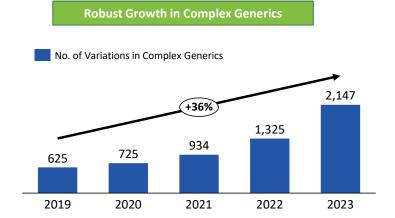
## Robust R&D Capabilities



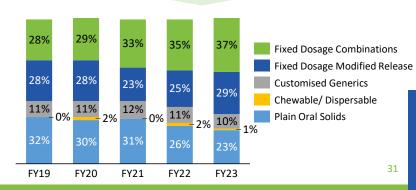
Robust R&D capabilities help in Customize and Market Complex; Generic Products to Customers and differentiate from Competition







Leading to Significant increase in Revenue from High Margin
Complex Generics:



## Competencies in Manufacturing Facilities



#### Efficiency & Effectiveness in Regulatory & Quality Compliance act as solid Entry Barriers



**Dehradun Plant 1** commenced operations in 2001



**Dehradun Plant 2** commenced operations in 2014



**Dehradun Plant 3** commenced operations **in 2018** 

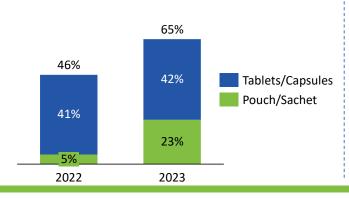


**Dehradun Plant 4** commenced operations **in 2009** 

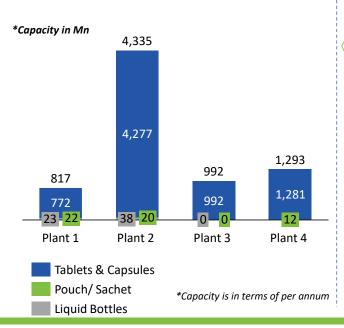
#### Total Installed operating capacity per annum

| Categories         | FY22        | FY23        |
|--------------------|-------------|-------------|
| Tablets & Capsules | 7,064 Mn    | 7,322 Mn    |
| Pouch & Sachet     | 54 Mn Packs | 54 Mn Packs |

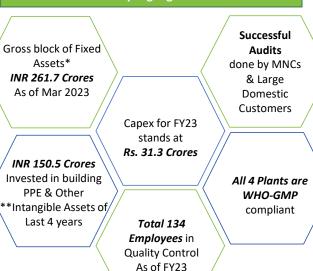
#### **Category Wise Capacity Utilization % for FY22 & FY23**



#### Plant wise operating capacity as of 31st March FY23



#### **Key Highlights**



<sup>\*\*</sup>Intangible Assets excluding CWIP/ROU/Intangible under development)

## Strategies & Way Forward...



#### **Strategic Investments/ Acquisitions**

 Leading in Generic Formulations CDMO status benefits the company from the Industry consolidation trend in an already highly fragmented market with 400 Organized and 15,000 unorganized players



#### **Injectables**

On going new plant for ampoules, vials and lyophilized vials to foray into injectables business





#### Focus on fast growing Trade Generics & Institutional SBV and growing ROW Exports

 Focus on already high growth Domestic Trade Generics & Institutional Brands SBV & high growth export markets and capitalize on industry opportunities



#### Leveraging our leadership in the Generic Formulations CDMO industry

· Capitalize on 14% growth of Domestic Generic Formulations CDMO industry & outsourcing Trend of the Indian Generic Formulations CDMO Industry; further capitalize on our capabilities in making complex products, and the PLI Scheme 2



**Key Strategies** 

### **Increase Customer Base**

Continue to leverage being among the few players with wide range of Generic Formulations CDMO offering and experience in providing *customer-centric additive manufacturing solutions* to further increase the customer base

#### **Innovation & Product Development**

• Continue to focus on expanding the product development and manufacturing capabilities in complex generic products and take advantage of the nearterm patent expiry of key molecules

## windlas





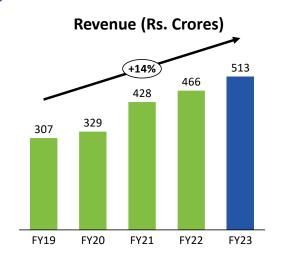
## Historical Financial Snapshot

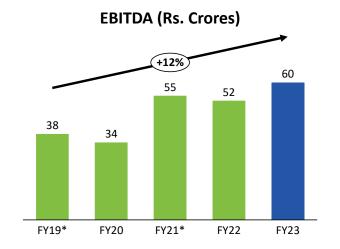


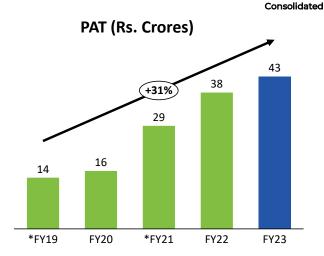


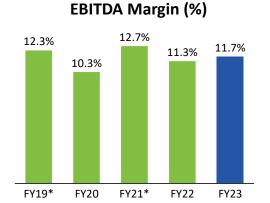
## **Financial Snapshot**

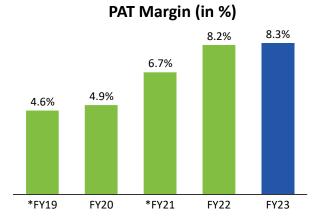
## windlas

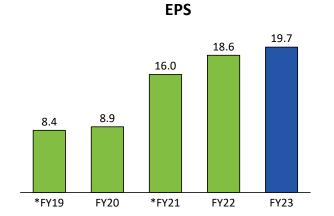












<sup>\*</sup>Adjusted for exceptional items in FY19 (Positive impact of Rs. 50 Crs) and FY21 (Negative Impact of Rs. 22 Crs)

Note: EPS on closing number of shares for FY22 and FY23 comes to 17.5 and 20.4 respectively.

## Financial Snapshot

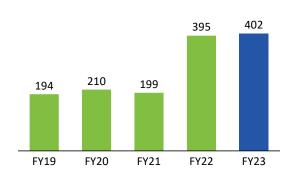


Consolidated

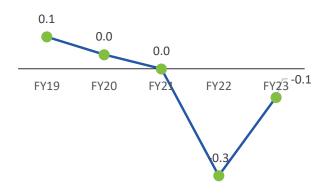
#### **Asset Turnover Ratio**



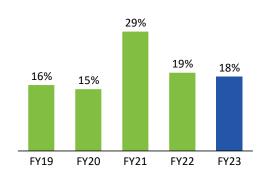
#### **Net Worth (Rs. Crores)**



#### Net Debt to Equity (x)



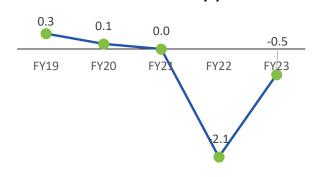
ROCE (In %)



**ROE (In %)** 



#### Net Debt to EBITDA (x)



#### Note:

- 1. For ROCE & ROE, Capital Employed & Equity at the end of period after removing cash/bank & mutual fund balances at the end of period
- 2. Net Debt to EBITDA is negative for FY23 as the company is net cash positive
- 3. Assets Turnover Ratio excluding injectables comes to 5.1.

## **Consolidated Profit & Loss Statement**



Consolidated

| Particulars (Rs. Crores)                          | FY23  | FY22  | FY21  | FY20  | FY19  |
|---|-------|-------|-------|-------|-------|
| Net Revenue from Operations                       | 513.1 | 465.9 | 427.6 | 328.9 | 307.3 |
| COGS  | 325.4 | 302.8 | 274.4 | 211.6 | 191.9 |
| Gross Profit                                      | 187.6 | 163.1 | 153.2 | 117.3 | 115.3 |
| Gross Margin (%)                                  | 36.6% | 35.0% | 35.8% | 35.7% | 37.5% |
| Employee Expenses                                 | 70.3  | 63.4  | 58.3  | 43.6  | 43.0  |
| Other Expenses                                    | 57.1  | 47.3  | 40.4  | 39.7  | 34.6  |
| EBITDA  | 60.2  | 52.4  | 54.5  | 34.0  | 37.7  |
| EBITDA Margin (%)                                 | 11.7% | 11.3% | 12.7% | 10.3% | 12.3% |
| Other Income                                      | 10.0  | 6.7   | 3.1   | 2.5   | 4.3   |
| Finance Costs                                     | 0.8   | 1.4   | 1.3   | 2.5   | 4.8   |
| Depreciation                                      | 12.4  | 12.1  | 13.0  | 9.3   | 10.6  |
| PBT before exceptional items                      | 57.0  | 45.6  | 43.4  | 24.7  | 26.6  |
| Taxes   | 14.4  | 7.5   | 6.2   | 8.5   | 12.3  |
| Reported PAT                                      | 42.6  | 38.1  | 15.6  | 16.2  | 63.8  |
| Exceptional (Expense)/Gain                        | 0.0   | 0.0   | -21.6 | 0.0   | 49.5  |
| Tax benefit due to merger with Windlas Healthcare | 0.0   | 0.0   | 8.3   | 0.0   | 0.0   |
| Adjusted PAT                                      | 42.6  | 38.1  | 28.8  | 16.2  | 14.3  |
| Adjusted PAT Margin (%)                           | 8.3%  | 8.2%  | 6.7%  | 4.9%  | 4.6%  |
| Adjusted Earnings Per Share (EPS)                 | 19.70 | 18.58 | 15.99 | 8.90  | 8.42  |

Note: EPS on closing number of shares for FY22 and FY23 comes to 17.5 and 20.4 respectively.

## **Consolidated Balance Sheet**



| _ |      |     |      |
|---|------|-----|------|
| റ | nsol | ida | ited |

| Assets (Rs. Crores)                      | FY23  | FY22  | FY21  | FY20  | FY19  |
|--|-------|-------|-------|-------|-------|
| Non Current assets                       |       |       |       |       |       |
| Property, Plant and Equipment            | 102.6 | 88.4  | 92.5  | 66.1  | 59.7  |
| Capital work in progress                 | 13.8  | 7.6   | 0.0   | 0.0   | 4.6   |
| Right to use assets                      | 6.3   | 2.3   | 3.0   | 3.6   | 4.2   |
| Other Intangible assets                  | 0.5   | 0.5   | 0.0   | 0.0   | 0.0   |
| Intangible assets under devlp.           | 1.0   | 0.4   | 0.5   | 0.6   | 0.4   |
| Financial Assets                         |       |       |       |       |       |
| (i) Investments                          | 0.0   | 0.0   | 0.0   | 94.0  | 101.5 |
| (ii) Other Financial Assets              | 7.6   | 5.2   | 3.0   | 2.2   | 2.1   |
| Deferred Tax Assets (net)                | 2.0   | 2.0   | 0.0   | 0.7   | 0.5   |
| Other non-current assets                 | 41.6  | 3.0   | 2.9   | 3.3   | 4.8   |
| Total Non Current Assets                 | 175.4 | 109.4 | 101.8 | 170.5 | 177.7 |
| Current Assets                           |       |       |       |       |       |
| Inventories                              | 74.7  | 58.7  | 41.5  | 49.3  | 19.0  |
| Financial Assets                         |       |       |       |       |       |
| (i) Investments                          | 106.5 | 64.8  | 23.1  | 22.3  | 20.9  |
| (ii) Trade receivables                   | 116.9 | 110.8 | 79.4  | 63.9  | 61.7  |
| (iii) Cash and Bank Balances             | 3.7   | 0.6   | 15.9  | 18.1  | 12.9  |
| (iv) Bank Balances &<br>Financial Assets | 21.8  | 113.2 | 15.2  | 0.3   | 0.3   |
| (v) Other Financial Assets               | 1.5   | 4.2   | 0.4   | 0.1   | 0.1   |
| Current Tax Assets(Net)                  | 0.0   | 4.1   | 4.0   | 0.9   | 0.0   |
| Other current assets                     | 28.5  | 25.3  | 14.8  | 13.1  | 5.5   |
| Total Current Assets                     | 353.5 | 381.7 | 194.3 | 168.0 | 120.5 |
| Non current Asset held for sale          |       |       |       |       |       |
| Total Assets                             | 528.9 | 491.0 | 296.1 | 338.5 | 298.2 |

| Equities & Liabilities (Rs. Crores)  | FY23  | FY22  | FY21  | FY20  | FY19  |
|--------------------------------------|-------|-------|-------|-------|-------|
| Equity                               |       |       |       |       |       |
| Equity Share capital                 | 10.5  | 10.9  | 6.4   | 6.4   | 6.4   |
| Other Equity                         | 391.8 | 383.9 | 192.7 | 203.2 | 187.2 |
| Total Equity                         | 402.3 | 394.8 | 199.1 | 209.7 | 193.6 |
| Financial liabilities                |       |       |       |       |       |
| (i) Borrowings                       | 0.1   | 0.4   | 0.8   | 1.2   | 5.8   |
| (ii) Other Financial<br>liabilities  | 0.3   | 0.2   | 0.2   | 0.1   | 0.0   |
| (iii) Lease Liability                | 3.0   | 0.0   | 0.5   | 1.0   | 1.5   |
| Deferred tax liabilities (Net)       | 0.0   | 0.0   | 0.7   | 0.0   | 0.0   |
| Provisions                           | 2.0   | 1.6   | 1.4   | 1.2   | 1.1   |
| Total Non Current Liabilities        | 5.5   | 2.2   | 3.6   | 3.5   | 8.4   |
| Financial liabilities                |       |       |       |       |       |
| (i) Borrowings                       | 0.3   | 5.7   | 30.5  | 20.9  | 17.1  |
| (ii) Trade Payables                  | 87.7  | 63.2  | 39.9  | 83.6  | 58.4  |
| (iii) Other financial<br>liabilities | 26.4  | 22.7  | 19.4  | 1.5   | 2.8   |
| (iv) Lease Liability                 | 1.5   | 0.5   | 0.5   | 18.9  | 13.7  |
| Provisions                           | 0.4   | 0.3   | 0.3   | 0.0   | 4.0   |
| Current tax liabilities (Net)        | 0.5   | 0.0   | 0.0   | 0.0   | 0.0   |
| Other current liabilities            | 4.1   | 1.5   | 2.7   | 0.4   | 0.3   |
| Total Current Liabilities            | 121.2 | 94.0  | 93.4  | 125.3 | 98.5  |
|                                      |       |       |       |       |       |
| Total Equity and Liabilities         | 528.9 | 491.0 | 296.1 | 338.5 | 298.2 |

## **Consolidated Cash Flow**



Consolidated

| Particulars (Rs. Crores)  | FY23  | FY22   | FY21  | FY20  | FY19  |
|---|-------|--------|-------|-------|-------|
| Net Profit before Tax and Extraordinary items                         | 57.0  | 45.6   | 21.7  | 24.7  | 76.1  |
| Adjustments for: Non Cash Items / Other Investment or Financial Items | 7.3   | 10.0   | 36.3  | 17.3  | -33.9 |
| Operating profit before working capital changes                       | 64.4  | 55.6   | 58.0  | 42.0  | 42.2  |
| Changes in working capital  | 6.3   | -37.6  | 40.0  | 3.6   | 11.5  |
| Cash generated from Operations  | 70.7  | 18.0   | 18.0  | 38.4  | 30.7  |
| Direct taxes paid (net of refund)                                     | -9.7  | 8.9    | 6.5   | 13.4  | 12.1  |
| Net Cash from Operating Activities                                    | 61.0  | 9.1    | 11.5  | 25.0  | 18.7  |
| Net Cash from Investing Activities                                    | -14.1 | -154.6 | -20.2 | -14.3 | -5.3  |
| Net Cash from Financing Activities                                    | -43.7 | 130.1  | 0.8   | -5.4  | -6.2  |
| Net Decrease/Increase in Cash and Cash equivalents                    | 3.1   | -15.4  | -8.0  | 5.2   | 7.2   |
| Add: Cash & Cash equivalents at the beginning of the period           | 0.6   | 15.9   | 23.9  | 12.9  | 5.7   |
| Cash & Cash equivalents at the end of the period                      | 3.7   | 0.6    | 15.9  | 18.1  | 12.9  |

## **IPO Proceeds Utilization**



| Particulars (Rs. Crores)   | Proposed | Utilized as on 31st<br>March 2023 | Balance |
|--|----------|-----------------------------------|---------|
| Purchase of equipment required for  (i) capacity expansion of our existing facility at our Dehradun Plant – IV  (ii) addition of injectables dosage capability at our existing facility at Dehradun Plant – II | 50.0     | 50.0                              | 0.0     |
| Funding incremental working capital requirements of our Company  | 47.6     | 47.6                              | 0.0     |
| Repayment/prepayment of certain of our borrowings  | 20.0     | 20.0                              | 0.0     |
| General corporate purposes   | 35.5     | 35.5                              | 0.0     |
| Issue Expense  | 11.9     | 11.9                              | 0.0     |
| Total Net Proceeds   | 165      | 165                               | 0.0     |

Successfully completed the utilization of IPO receipts for its stated objects

### **Contact Us**



Company:

## windlas

CIN: 74899UR2001PLC033407

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Investor Relations Advisor:

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CIN: U74140MH2010PTC204285 Mr. Jigar Kavaiya / Parin Narichania

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