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Website: http://www.unichemlabs.com CIN: L99999MH1962PLC012451.

Registered & Corporate Office: Unichem Bhavan, Prabhat Estate, S. V. Road, Jogeshwari (West), Mumbai-400102, INDIA.

Ref: ULL/SEC/2016-17 Date: February 6, 2017

Corporate Relation Department **Bombay Stock Exchange Ltd.**1<sup>st</sup> Floor, Rotunda Bulding Dalal Street,
Mumbai – 400 001

National Stock Exchange of India Ltd Exchange Plaza, 5<sup>th</sup> Floor Plot No.C/1, G Block Bandra– Kurla Complex Bandra (East), Mumbai – 400 051

Sub: Investor Presentation for Unichem Laboratories Limited for Q3 FY17 Results Ref: BSE Scrip Code: 506690: NSE Symbol – UNICHEMLAB

Dear Sir,

Please find attached the Investor Presentation on the unaudited financial results for the quarter and nine months ended December 31, 2016 for your information and records.

Please take the above on record.

For UNICHEM LABORATORIES LIMITED

**NEEMA THAKORE** 

a a . Tha

Head - Legal & Company Secretary

Encl .: As above

## Unichem Laboratories Limited



Investor Presentation Q3 & 9M FY 2017

## **Safe Harbor Statement**

This presentation may include certain forward-looking statements and information that involve risks, uncertainties and assumptions based on current expectations, within the meaning of applicable laws and regulations. Forward-looking statements are all statements that concern plans, objectives, goals, strategies, future events or performance and underlying assumptions and other statements that are other than statements of historical fact, including, but not limited to, those that are identified by the use of words such as "anticipates," "believes," "estimates," "expects," "intends," "plans," "predicts," "projects" and similar expressions. Actual results could differ materially from those projected in forward looking statements and the company does not guarantee realization of these statements. Any forward looking statement or information contained in this presentation speaks only as of the date of the statements. The company also disclaims any obligation to revise any forward looking statements.

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- 1. Profile & History
- 2. Growth & Profitability
- 3. Business Operations
  - Domestic Operations
  - International Operations
  - API Operations
- 4. Research & Development
- 5. Management & Governance
- 6. Financials

## **Profile**

- One of the India's leading integrated Pharmaceutical Companies with a strong presence in domestic formulations market
  - Ranked 25<sup>th</sup> in the Domestic Formulations market as per AWACS MAT Dec 2016
  - Amongst the top # 18 companies in representative (covered) market
  - Domestic Operations contribute ~57% of Consolidated Revenues
  - International Operations contribute ~43% of Consolidated Revenues
    - US revenues showing a robust growth
  - Dedicated focus on International operations –gaining momentum
- 4 brands featuring among top 300 brands (AWACS MAT Dec, 2016)
  - Largest brand / brand extensions in excess of Rs170Cr
  - Over 25 brands with Rs. 10cr + Revenues
  - Over 19 brands with Rs. 5cr + Revenues and over 25 brands waiting to cross this threshold
  - In 19 therapeutic sub-groups Unichem's brand is No 1 brand, over all Unichem's brands rank in the top 5 in 47 therapeutic sub-groups
- Uninterrupted Dividend track record and cash generating operations

## History - Key Milestones (Last 10 Years)

- USFDA certification of Goa Plant
- Acquisition of 100% stake in Niche Generics
- USFDA certification of Ghaziabad Plant
- EDQM certification of Roha **Plant**

- USFDA re-certification of Goa Plant & Roha Plant
- Commencement of Sikkim & Baddi -**Formulation** certification of **Plant** API plant at
  - Commencement of US sales

- Re-location of R&D from Mumbai to Goa (CoE). Filings commissioned from new R&D Centre
- Sale of Indore SEZ plant to Mylan Laboratories Ltd.
- USFDA recertification of API plant Pithampur

- USFDA's surprise inspection at 3 plants
- EIR received from USFDA, for Goa. Ghaziabad. Pithampur and Roha plants, thereby enabling business continuity in US
- Commissioned expanded capacities at Goa Formulation plant. Significantly increasing the capacities

2005-06

2007-08

2009

**Pithampur** 

USFDA

2010-11

2012

Expansion of

**Packaging** 

facility at

Goa Plant

Construction

of R&D

Centre at

Goa started

2013-14

2015-16

- New PTD at Goa
- Baddi II commissioned
- Acquisition of API plant at **Pithampur**

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- Goa **BioScience** R&D commissioned
- Launch of Unikare -Derma Division
- Sikkim **Factory** construction started
- Establishment of packing unit at Ireland
- Modernization of Betalactum Plant - Baddi
- SEZ Pithampur construction started
- Reorganization of Acute Business

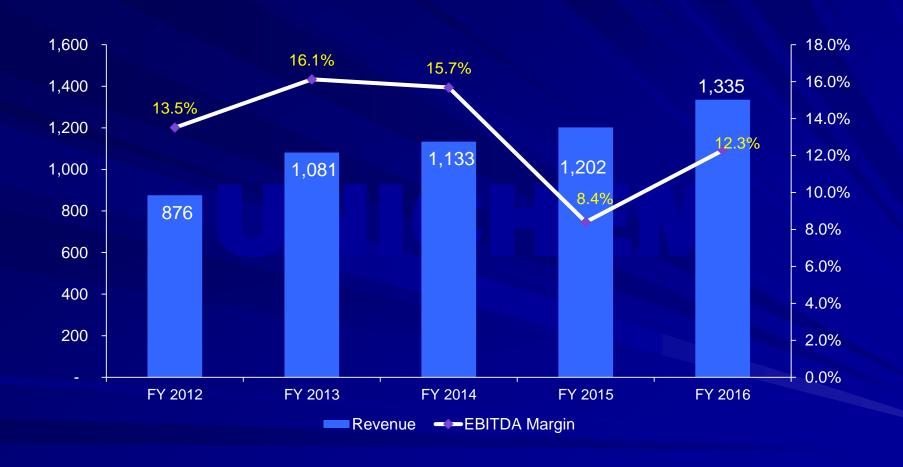
- Realignment of Chronic Purchase of additional land at Goa
  - business. Commenced further sub divisionalization with increased focus on Chronic, launching new launching division on Cardio & Neuro.
    - Entered over the counter market by Unienzyme via Wellness Division

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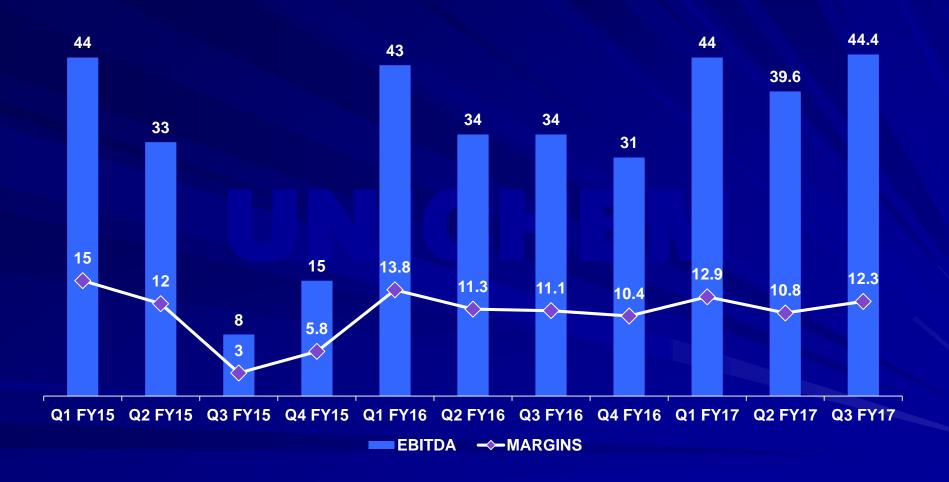
- Commencement of expansion at API facility in Pithampur
- Acquiring API facility in Kolhapur, Maharashtra

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## Consolidated Financials (Rs. Crores)



## **Standalone EBITDA Profile from FY 15 onwards**

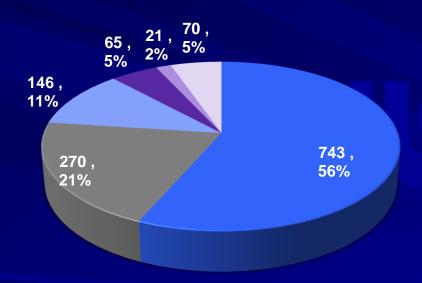


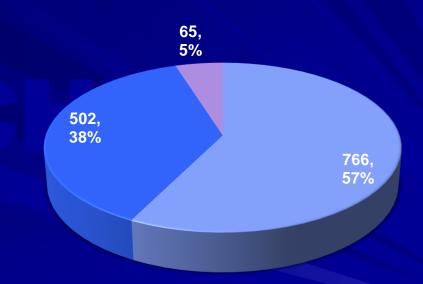
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# Revenue & Business areas break-up Consolidated – FY 2016

Revenue Break-up by Segment Rs. Crores

Revenue Break-up by Region Rs. Crores





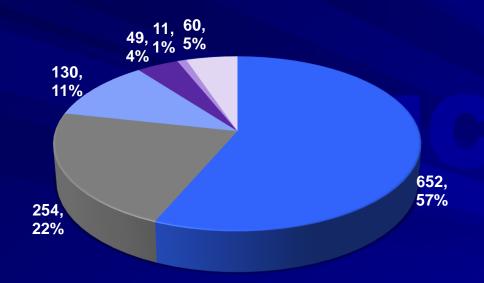
- **■** Formulation Domestic
- International Business -US/Brazil
- **International Business Niche/EU**
- **■** RoW
- **API Domestic**
- **■** API Exports

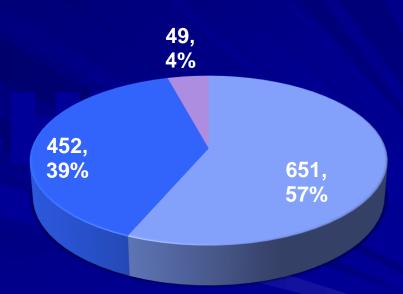
■ India Business ■ Regulated Markets ■ Emerging Markets

## Revenue & Business areas break-up Consolidated – 9M FY 2017

Revenue Break-up by Region Rs. Crores

Revenue Break-up by Region Rs. Crores





- **▼** Formulation Domestic
- ■International Business -US/Brazil
- **International Business Niche/EU**
- **▲ ACASIA (Emerging Market)**
- **API Domestic**
- **■** API Exports

- **India Business**
- Regulated Markets
- **ACASIA (Emerging Markets)**

# Portfolio Therapy Dominance & Price Control



#### **Therapy**

- Major Revenue contributors:
  - Chronic care accounts for ~59%\* of Domestic Formulation Revenues
  - Acute portfolio accounts for ~41%\* of Domestic Formulation Revenues

#### **Price Control**

 Less than 20% of Domestic Portfolio (in value terms) under NLEM 2013. Will reduce to less than 10% under NLEM 2015.

## **Unichem in The Indian Pharma Market**

Rs. Crores

	La Con Discussion (in al Manha)	MAT Dog 2046		
	Indian Pharmaceutical Market	MAT Dec, 2016	% Growth	
	Total Size of the Market	107819	10.4	
	Unichem Represented (Covered) Market	51260	9.8	
Sr. No	Top Companies in Covered Market			
1	Sun Pharma + Ranbaxy	5529	11.4	
2	Alkem	3021	15.3	
3	Mankind	2456	12.9	
4	Cipla	2208	8.5	
5	Zydus	2191	9.3	
6	Lupin	2015	9.0	
7	Macleods	1931	7.4	
8	Abbott Healthcare	1863	4.7	
9	Aristo	1776	10.8	
10	Intas	1575	12.5	
18	Unichem Labs	972	14.3	

©Unichem Laboratories Ltd Source: AWACS MAT Dec, 2016

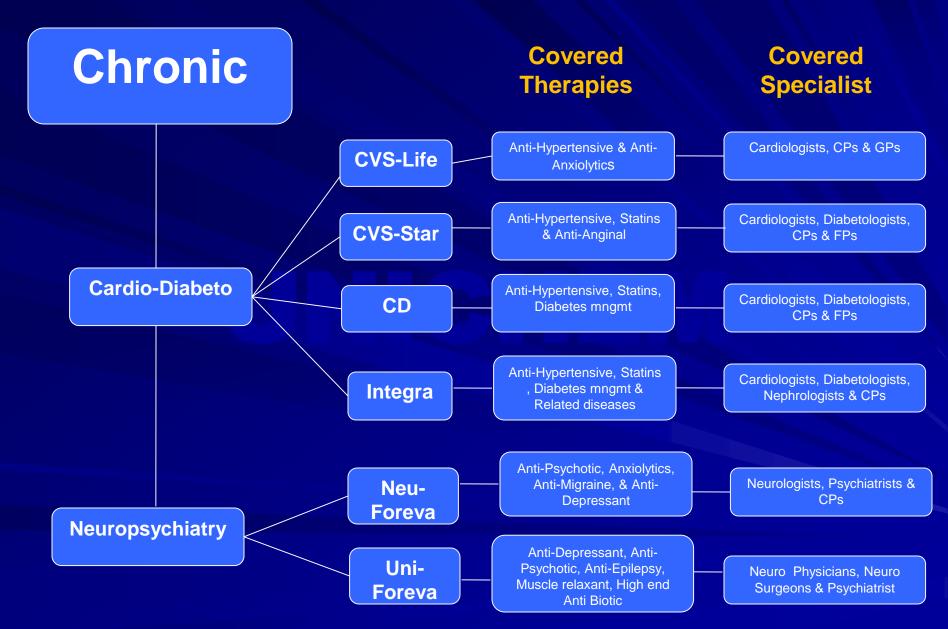
## **Unichem's Therapy Gaps in the market**

	MAT Dec' 16 Value Rs. Crs	% of Total Value	No. of Sub- Segments	% of Total No. of Segments
Unichem Non-Represented Segments	56,559	52.5%	2,644	87.6%
Unichem Represented Segments	51,260	47.5%	374	12.4%
Total Market	107,819	100.0%	3,018	100.0%

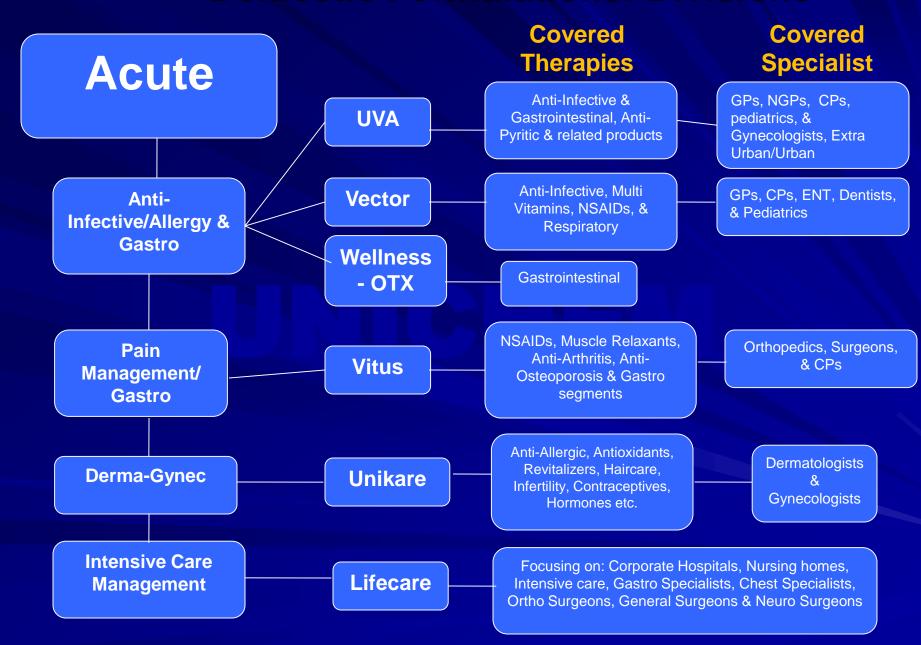
- Unichem is represented in 374 sub-segments (about ~12 % of total sub-segments), but covers nearly half of the IPM in value terms
- However, opportunity does exist for more Unichem introductions in high growth non-represented segments
- Opportunity exists in the following Therapeutic Segments:
  - Hospital Products
  - Women Health
  - Dermatology
  - Nutritional
  - Augmenting product portfolio of -
    - Acute Therapy
    - CNS & Nephrology

©Unichem Laboratories Ltd Source: AWACS MAT Dec, 2016

## **Domestic Formulations: Divisions**



## **Domestic Formulations: Divisions**



## **Domestic Business: Customer Coverage**

#### Penetration

- Distinct vertical catering to Chronic segment manned by ~ 1300 +CBAs
- Distinct vertical dedicated to Acute segment manned by ~ 1200 +CBAs

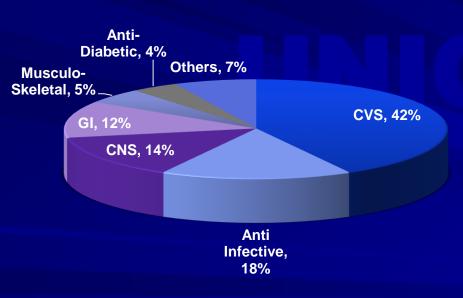
#### ■ Doctor Coverage: Over 100,000 doctors covered

- Chronic Coverage

  Cardiologists, Diabetologists, Neurologists, Psychiatrists, Nephrologists,
  Gynaecologists (Infertility treatment), CPs, GPs etc.
- Acute Coverage
  GPs, CPs, NGPs, ENTs, Dentists, Surgeons, Paediatrics, Gynaecologists (General), Dermatologists, etc.

## **Domestic Formulations Business**

Therapeutic Segment-wise break-up



- Leadership position in key participated segments
  - Largest brand / brand extensions in excess of Rs170cr
- # 4 Brands in Top 300 brands
  - Losar H, Ampoxin, Losar & Unienzyme
- In 19 therapeutic groups Unichem's brand is No 1 brand
- Over all Unichem's brands rank in the top 5 in 47 therapeutic sub-groups

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Healthy balance between chronic (~59%) & acute (~41%)

©Unichem Laboratories Ltd Source: AWACS MAT Dec, 2016

## **Brand Building – Focus Brand Portfolio**

- # Top 10 Brands contributes ~45% of the company's domestic revenues
  - Losar H, Ampoxin, Losar, Unienzyme, Vizylac, Trika, Serta, Unistar, Arkamin and Telsar

- Top 50 Brands contributes ~79% of the company's domestic revenues
  - # 4 Rs. 50+ crore brands
  - # 1 Rs. 30 50 crore brand
  - # 3 Rs. 20 30 crore brands
  - # 16- Rs.10 20 crore brands
  - # 44 Rs. 3 10 crore brands

## **Top 10 Product Groups Performance**

Rs. Crores

	MAT Dec, 2016	% Growth	% Market Share	% Contribution to Revenue
Total Revenue	972	14.3	0.9	100.0
Losar Group	196	16.3	38.0	20.1
Ampoxin Group	87	5.8	4.5	8.9
Unienzyme	58	-7.0	15.6	6.0
Telsar Group	57	13.3	3.0	5.8
Vizylac	42	21.9	5.5	4.3
Olsar Group	38	16.7	5.3	3.9
Pregaba Group	32	34.2	5.6	3.3
Trika Group	26	-12.2	18.9	2.7
Serta	23	11.0	27.0	2.3
Unistar	20	18.4	30.6	2.1

## AWACS Data - MAT Dec, 2016

Therapy Market	Representative	Market	Unichem Laboratories			
Segment	Size (Rs. Crs)	% Growth	Sales (Rs. Crs)	% Share	% Growth	
Cardiac Care	8340	8.9	411	4.9	16.2	
Anti-Infectives	11364	3.6	159	1.4	5.5	
Neuro-Psychiatry	3603	11.3	132	3.7	19.5	
Gastro Intestinal	6334	10.3	112	1.8	1.0	
Musculoskeletals	4193	21.5	46	1.1	69.5	
Anti – Diabetic	4620	11.9	40	0.9	23.4	
Others	12806	11.3	71	0.6	11.1	
TOTAL	51260	9.8	972	1.9	14.3	

Source: AWACS MAT Dec 2016 21 ©Unichem Laboratories Ltd

## Globally Accredited State of the art Manufacturing Facilities

#### Formulations

- Baddi (HP) essentially catering to Domestic and Emerging market
  - Regulatory approvals MHRA & ANVISA
- Ghaziabad (UP) catering to Regulated, Emerging and Domestic markets
  - Regulatory approvals USFDA (Re-Certified recently), ANVISA, TGA, MHRA
- Goa catering to Regulated and also Emerging markets
  - Regulatory approvals USFDA (Re-Certified recently), MHRA, ANVISA, TGA
- Sikkim Plant catering to domestic market
- Ireland Packaging facility in Baldoyle
  - Regulatory Approvals Irish Medical Board

#### APIs

- Roha (Maharashtra) Multiple plants
  - Regulatory approvals USFDA (Re-Certified recently), EDQM, PMDA, EU GMP, KFDA, ISO, OHSAS
- Pithampur (MP) Multiple plants
  - Regulatory approvals USFDA, EUGMP, COFEPRIS

Unichem is built on the foundation of "Quality & Reliability"

## **Domestic Market – Management Focus**

#### Domestic Market

- Enhancing relationship with customers and Focus on Field Productivity
- Brand building through 'Focused Brand approach'
- Increased coverage and compliance
- Entry into unrepresented / uncovered market segments
- Optimal use of Manufacturing Assets
- Over the Counter In Gastrointestinal market with Unienzyme through Wellness division

#### – Key risks:

- Higher competition in the domestic market
- Regulatory hurdles
- High concentration risk (Three products generate ~25% of sales)

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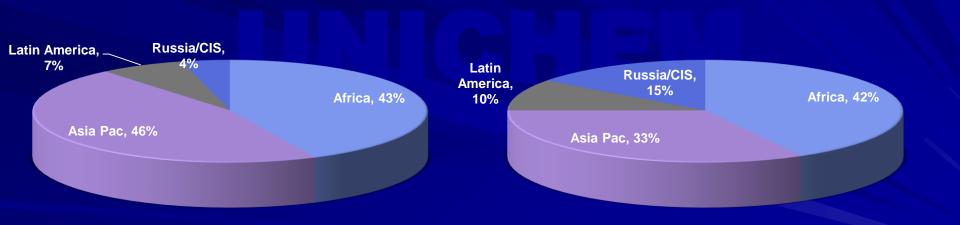
### **International Formulation Business**

- Company has made significant investments in building infrastructure which includes state of the art R&D centre and API plants for captive consumption to support international business
- Company is in process of further augmenting it's API & Formulation capacities for expected future growth
- Regulatory Approvals
  - Goa Plant USFDA (Re-Certified recently), MHRA, ANVISA, TGA
  - Ghaziabad Plant USFDA (Re-Certified recently), MHRA, ANVISA, TGA
- More than # 800 product registrations across the world
- # 38 US ANDAs filed so far and # 21 of which already approved (Incl 1 PARA IV)
  - Many more filings in the pipeline

## International Business – Formulations ACASIA: Emerging Global Markets

**Geographic Mix – FY 16** 

Geographic Mix – 9M FY 17



# International Business – Formulations Regulated Markets

**Geographic Mix – FY 16** 

Geographic Mix – 9M FY 17



# International Business – Formulations Regulated Markets - USA and LATAM

#### **UNITED STATES:**

- UNICHEM PHARMACEUTICALS (USA) Inc wholly owned subsidiary to manage ANDA filings and Business Development
  - Business model is based on leveraging Unichem's technical expertise and production capability with integrated end-to-end value chain
  - Longstanding relationship with large wholesalers and retail chains for products launched
  - Total number of ANDAs filed # 38 and development in progress for further filings
    - Total ANDAs approved so for # 21 including #1 PARA IV approval
- Increase in R & D Investments to support the anticipated further growth
- Company's strategy is to scale-up operations for sustained growth over time

# International Business – Formulations Regulated Markets

#### **EUROPE**

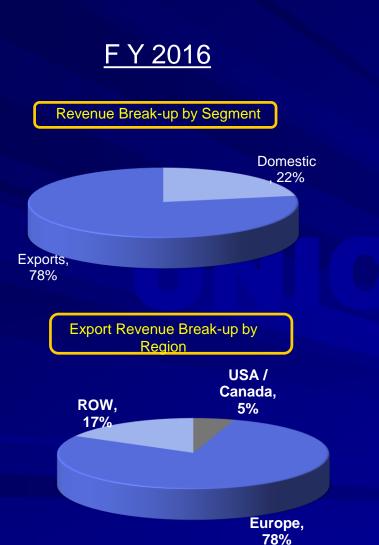
- European presence through 100% subsidiary Niche Generics, UK
- The subsidiary sells these regulatory dossiers and supply agreements to third party companies
  - Total # 37 products {(Own:# 34; In-Licensing: # 3) (Direct marketing by Niche#23)}
  - Packing facility at Ireland
- The subsidiary has direct sales operations in the U.K.
- The subsidiary trades across Europe and also looking to extend into other geographies
- The subsidiary to focus on developing markets for generics and identifying potential products that can drive the business in in UK and Europe
- Direct (Unichem) presence through contract manufacturing and supply agreements
- 2012-13 : 100% subsidiary in Ireland

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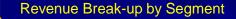
## API-World class Manufacturing Facilities and Infrastructure

- Roha (Maharashtra) Multiple plants
  - Regulatory Approvals USFDA (Re-Certified recently), EDQM, PMDA, EU GMP, KFDA, ISO, OHSAS
- Pithampur (MP) Multiple plants
  - Regulatory Approvals USFDA (Re-Certified recently), EUGMP, COFEPRIS
- More than # 500 Regulatory filings (DMFs, EDMFs. e-CTDs, ACTDs etc)

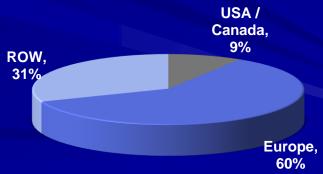
## **API - Total Revenue (Excluding Captive)**



F Y 9M 2017







Total API Revenue: Rs.93 Crores

Total API Revenue: Rs. 71 Crores

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#### **Focus**

#### Unichem has a two fold R&D strategy

- Development of patent non-infringing processes for APIs
- Development of Novel Drug Delivery Systems (NDDS)

#### Chemical R&D

- Centre of Excellence at Goa offering the most conducive environment for value added research
- Developed novel, innovative & efficient processes for 45 new generation molecules in various therapeutic categories
- Strong synthesis & analytical team fully equipped with latest facilities

#### Formulations R&D

- State-of-the-art Pharma R & D facilities to undertake formulation development of Tablets, Capsules,
   Liquid Orals, Creams, Ointments & Injectibles
- Separate facilities for antibiotics
- Pre-formulation laboratories to carry out drug-excepient compatibility studies and physical characterization of API regarding compressibility and flow characteristics
- Formulation services on contract research and development projects for a number of leading European companies
- Formulation Development and ANDA filings following QbD protocol

#### Biosimilar products at various stages of development

- Recombinant DNA Technique
- Fermentation based products
- Monoclonal Anti Bodies

#### ■ Total R & D spending of ~5 % of sales

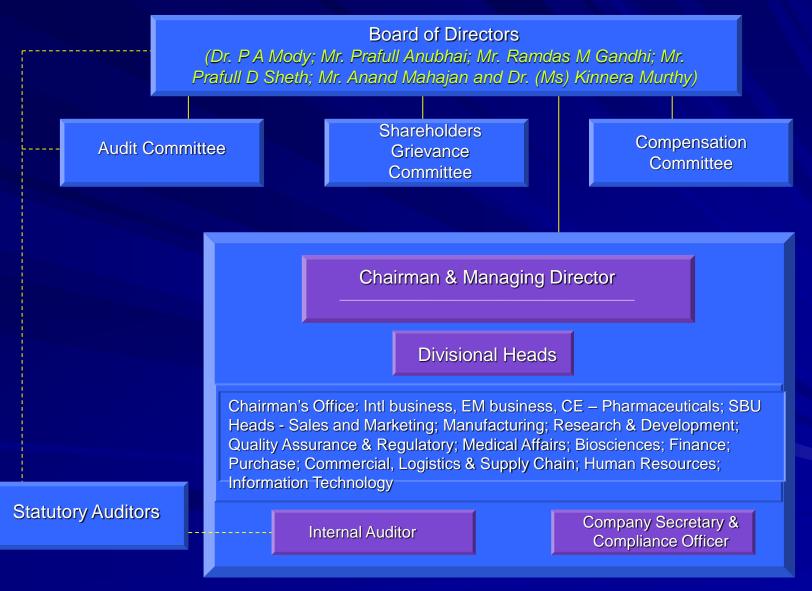
More than # 325 Scientists (including more than # 30 PhDs) in R & D activities

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## **Management & Governance**



Maintains high standards of Corporate Governance

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## Standalone Financials (INR Lakhs)

Analysis of Standalone results for Quarter and Nine mont	Analysis of Standalone results for Quarter and Nine month ended 31st December, 2016 Figures in INR Lakhs						
Analysis of Standardio (Scales for Quarter and time mone		LONE FINANCIALS	STANDALONE FINANCIALS				
Particulars	Three months ended December 31, 2016	Three months ended December 31, 2015	% Growth	Nine Months ended December 31, 2016	Nine Months ended December 31, 2015	% Growth	
Sales Income from Operations:							
Domestic Operations							
Formulations	20,364	19,152	6%	65,213	58,036	12%	
API	368	437	-16%	1,062	1,951	-46%	
International Operations							
Formulations	12,331	9,379	31%	33,384	26,731	25%	
API	2,165	1,721	26%	5,999	5,536	8%	
Other Operating Income	764	233	228%	1,334	868	54%	
Total Income	35,992	30,922	16%	106,993	93,121	15%	
Expenditure:							
Material Consumption	12,597	10,837	16%	38,175	34,420	11%	
% Sales Income	35.0%	35.0%		35.7%	37.0%		
Staff Cost	7,076	5,894	20%	20,300	16,926	20%	
Other Expenditure	11,878	10,782	10%	35,694	30,630	17%	
EBITDA	4,441	3,409	30%	12,823	11,144	15%	
% Total Income	12.3%	11.0%		12.0%	12.0%		
Finance Costs	46	45	3%	167	151	11%	
Depreciation	1,044	872	20%	3,068	2,618	17%	
Total Expenditure	32,641	28,429	15%	97,405	84,746	15%	
% Total Income	90.7%	91.9%		91.0%	91.0%		
Operating Income	3,351	2,492	34%	9,588	8,375	14%	
% Total Income	9.3%	8.1%		9.0%	9.0%		
Other Income	414	472	-12%	1,267	1,701	-26%	
Profit before Tax	3,765	2,965	27%	10,854	10,076	8%	
% Total Income	10.5%	9.6%		10.1%	10.8%		
Income Tax	1,154	620		3,614	2,519		
Net Profit After Tax	2,611	2,345	11%	7,240	7,557	-4%	
% Total Income	7.3%	7.6%		6.8%	8.1%		
Other Comprehensive Income - Net of Tax	0	(278)		(20)	(289)		
Total Comprehensive Income after Tax	2,611	2,067	26%	7,220	7,268	-1%	
% Total Income	7.3%	6.7%		6.7%	7.8%		
Earning per Share (In Rupees)							
Basic	2.87	2.28	26%	7.95	8.00	-1%	
Diluted	2.87	2.27	26%	7.93	7.99	-1%	
horatories Ltd							

