#### AXIS/CO/CS/62/2021-22

12th May 2021

Chief Manager, Listing & Compliance Department National Stock Exchange of India Limited Exchange Plaza, 5th Floor Plot No. C/1, "G" Block Bandra-Kurla Complex Bandra (E), Mumbai – 400 051

The Deputy General Manager, Listing Department **BSE Limited** 1<sup>st</sup> Floor, New Trading Ring, Rotunda Building P. J. Towers, 'Dalal Street Fort, Mumbai – 400 001

NSE Symbol: AXISBANK

BSE Scrip Code: 532215

Dear Sir(s),

SUB.: DISCLOSURE UNDER REGULATION 30 READ WITH PARA A OF SCHEDULE III OF THE SECURITIES AND EXCHANGE BOARD OF INDIA (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) **REGULATIONS, 2015.** 

Enclosed, please find the schedule of Analyst / Investor meeting / interactions held at Mumbai on 12th May 2021, in terms of the captioned subject. Further, we also enclose herewith the presentation made at the said meeting.

The same is being uploaded on the website of the Bank <u>www.axisbank.com</u>

You are requested to take note of above and arrange to bring it to the notice of all concerned.

Thanking You.

Yours Sincerely, For Axis Bank Limited

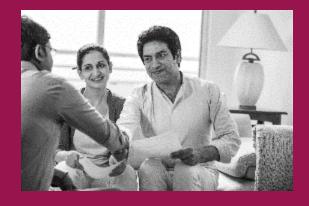
Girish V. Koliyote **Company Secretary** 

Encl: as above



	Place: Mumbai			
	Interactions held on 12 <sup>th</sup> May 2021			
Sr. No.	Institution Name			
1	Alchemy Capital Management			
2	AUM Fund Advisors LLP			
3	Avendus Capital			
4	Baroda Mutual Fund			
5	BOI AXA Mutual Fund			
6	Cholamandalam MS Genral Insurance			
7	Deep Financials			
8	East Bridge Capital Management			
9	Enam Holding			
10	Exide Life Insurance			
11	H S Doshi Family Office			
12	IDBI Federal Life Insurance Company			
13	Ind Growth Capital			
14	Kotak Offshore			
15	Laburnum Capital			
16	New Horizon Capital			
17	SBI Pension Funds			
18	Star Union Dai-Ichi Life Insurance			
19	Tata Mutual Fund			
20	UTI Mutual Fund			
21	Value Quest Capital			
22	White Whale Partners			











Investor Presentation

Annual Results FY20-21







NSE: **AXISBANK** BSE: **532215** LSE (GDR): **AXB** 

# Axis Bank at a glance



**Axis Bank** 



3rd largest Private Bank in India

4,594 Branches\* 78,300+ **Employees** 

straight year Constituent of FTSE 4Good EI ^

Market Share



Traditional Banking Segment

5.1% 4.6% Deposits #

Assets

5.6% Advances # Digital Banking Segment

**17%** UPI\*\*

16% Mobile\*\*

11% CIF^

**Profitability** 



3.53% Net Interest Margin<sup>1</sup>

1.96% Cost to Assets1

2.74% Operating Profit Margin<sup>1</sup>

**Balance Sheet** 



19.12% | 15.40% CAR\*\*\* CET 1

₹ 120 Bn | 1.95%

Cumulative provisions (standard + additional non-NPA)

**72%** 1.05% **PCR** Net NPA

Key Subsidiaries



**1** St Axis Capital's position in ECM\$

10x

Growth in Axis Securities PAT (FY21)

100%

Growth in Axis AMC's PAT (FY21)

Axis Finance's ROE with Nil Restructuring

14.6%



# **Executive Summary**

Financial Highlights

Capital and Liquidity Position

Business Segment performance

Asset Quality

Future of Work and Sustainability

Subsidiaries' Performance

Other important information

# Building a more sustainable organization



- Strengthen the organizational core and quality of our balance sheet significantly
- 2 Invest in technology capabilities to deliver on our Transformation plans
- Act with relentless focus on making Axis digital
- Build granularity across all our business segments to drive sustainable growth
- 5 Deliver strong operating performance with improvement in return metrics
- 6 Create significant value among our key subsidiaries

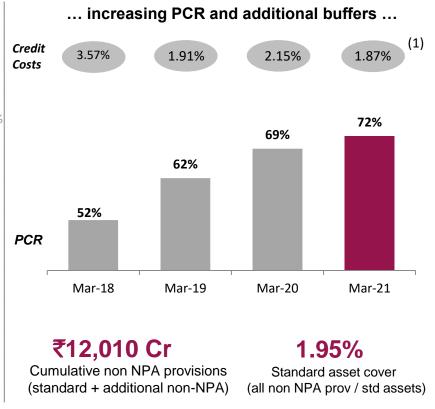
# Strengthen the organizational core and quality of our balance sheet significantly 👠 AXIS BANK



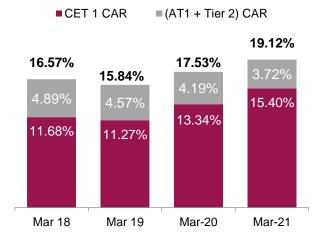
- Augmented the leadership team, large scale transformational projects in flight across the organization, driving executional excellence by embedding rigour and rhythm in our organizational culture
- Embedded conservatism and prudence in the Bank's underwriting, accounting and provisioning policies, enhanced capital levels thereby significantly strengthening the Bank's balance sheet

# Reducing the legacy stress book ... BB and Below corporate portfolio\* 6.8% 5.3% 4.9% **GNPA%** 1.8% 1.3% 1.1% 1.0% Mar-18 Mar-19 Mar-20 Mar-21

94% of sanctions in FY21 were to those rated A and above



# ... with strong capital levels for our growth aspirations



Accounting Policies changed to be best in class

Well positioned for future credit cycles and uncertainties.



# Invest in technology capabilities to deliver on our Transformation plans



- Opex and capex spends ramped up to modernize the core systems, scale up Cloud portfolio, deliver engineering excellence and digital risk-proofing
- Transformation delivered by a resilient, predictable and continuously improving operations culture in the Bank, reflecting in external recognition

The Bank is investing in technological capabilities..



#### **Technology spends**

79% increase in opex and capex spends in last 2 yrs



#### Modernizing the Core: Cloud first approach

- Increased standardization and virtualization of infra, moving to Cloud
- ~50 apps on Cloud environment



#### Talent, training & capability building

- · Employees trained in Agile and next gen tech skills
- Business Solutions Group set up to act as an effective interface between business & IT, with rigorous governance on quality and schedule of delivery



#### **Risk and Governance**

- Mitigation of risks through continuous detection and prediction
- Focus on cyber security

..and is focused on building a culture in the Bank which is

#### Resilient

- One of the largest WFH enablement in BFSI with 75K staff on productivity and collaboration apps
- Continuous monitoring of resilience metrics (e.g. Process Health, Effectiveness of critical controls)

#### **Predictable**

- · Intelligent automation interventions to build predictability
- · Leveraging data analytics to improve operational efficiency.
- · Ensuring data quality with a framework on data architecture and governance

#### **Continuously Improving**

- Providing uniform & seamless journeys to customers, leveraging Big Data insights
- Building a quality culture and competency through assurance & control, and capability building
- Internal Cx scores have improved in line with our goals set at the beginning of the year



# **External recognition on the Bank's initiatives**

# 1 bank and the only domestic bank in the "Large Corporate (Institutional and Coverage Quality)







Best digital bank awards by Asia money and FE in India

# Act with relentless focus on making Axis digital

**Capabilities** 

800

People dedicated

to digital agenda

110

In-house

development

team

150 +

Al use cases

deployed at scale

**Agile** 

Enabled teams with

CI/CD, micro-services

architecture

R

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#### Significant progress under our silent revolution ...



**Transformation D2C** products



74% Digitally active customers^^

74%

Credit cards issued (Q4FY21)

Fixed deposits opened\*\*

PL disbursed\*\*



250

Services on digital channels

17%

Market share in UPI (FY21)

16%

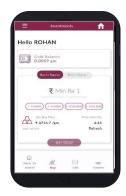
Market share in mobile (FY21^)

Mobile App ratings

... reimagined customer journeys and delivered market leading products ...



**Buy now Pay Later** (Freecharge)



Digital Gold#



**Digital Forex** card



**NTB FD with** partners #

... rich pipeline for continued new product introduction and scale up...

- **APIs: Ecosystem solutions**
- **Merchant lifecycle solutions**
- **Hyper-personalized channels**
- Digital corporate banking solutions
- Small ticket lending and credit card lifecycle digital experience
- Personal finance management

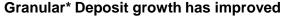
<sup>\*</sup>Digital tablet based account opening process for FY21 ARBI data for eight months of FY21

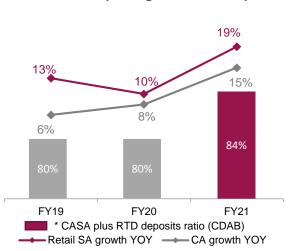
MBased on all financial transactions by individual customers in Q4FY21 \*\* digitally in FY21

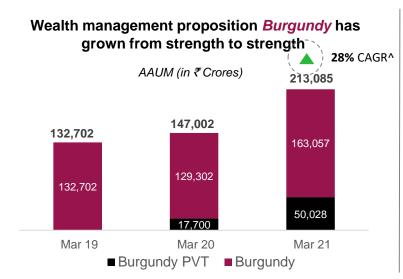
# 4

# Build granularity across our business segments to drive sustainable growth





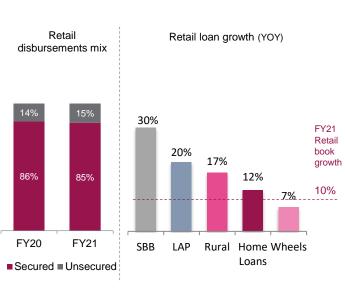




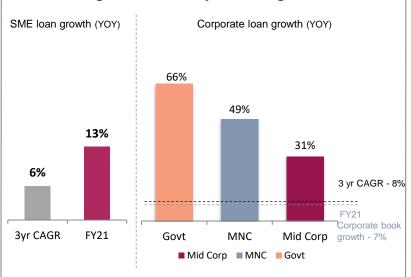
#### Higher engagement levels across the Bank

- 6.7 mn new liability relationships opened in a year
- 544 new branches opened in last 2 years
- 1500 VRMs across Axis Virtual Centre (AVC) channel
- 3 mn + customer connects every month by AVC
- 2x increase in number of new CBG relationships in FY21
- **789** new corporate relationships added in FY21

# Retail book growth driven by secured segments



# SME growth has recovered, Wholesale Banking growth driven by focus segments



# Leadership position in Payments

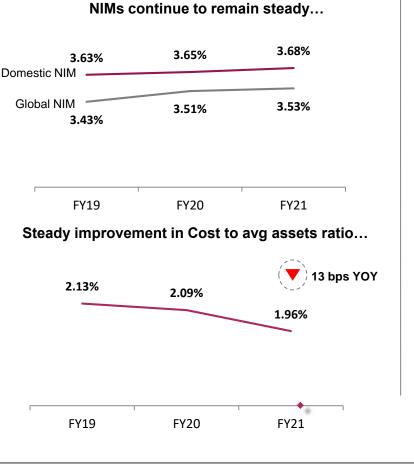
- 4<sup>th</sup> largest Credit Card issuer in the country
- 17% market share\* in UPI transactions
- 16% market share\* in Mobile Banking
- 1st position in BBPS (new biller additions)
- 9% market share in GST payments
- 11% market share in foreign LC business

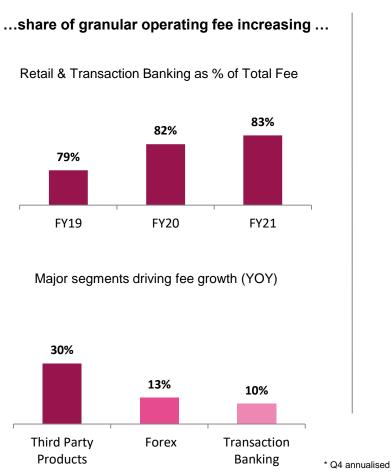
\* For FY21, Afor Q4FY21

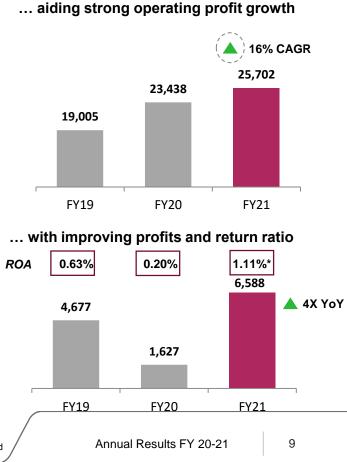
# Deliver strong operating performance with improvement in return metrics



- NIM continues to remain steady despite large interest reversals during the year
- We have built granularity across various fee generating businesses with Retail and Transaction Banking fee together contributing 83%





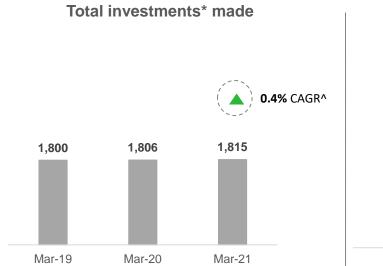


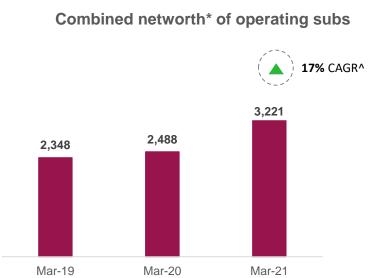
# Create significant value among our key subsidiaries

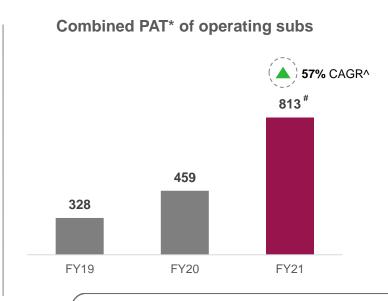




All figures in ₹ Crores







<sup>\*</sup> The figures represented above are for the subsidiaries mentioned in the slide and are as per Indian GAAP, as used for consolidated financial statements of the Group

<sup>#</sup> Domestic subsidiaries (including Axis Trustee) reported a total PAT of ₹833 crores in FY21

<sup>^</sup> CAGR for Mar-19 to Mar-21 period

# **Major highlights of Q4FY21**

# Balanced growth, improving profitability, resilient balance sheet



Steady growth in stable and granular retail deposits continues to aid loan growth

- Loan book (including TLTRO) grew by 12% YOY and 8% QOQ\*
- On QAB basis, CASA grew 18% YOY and 7% QOQ, RTD deposits (1) grew 14% YOY and 4% QOQ.
- On QAB basis, CASA ratio stood at 42.4%, up 320 bps YOY and 39 bps QOQ

Steady operating performance

- NII up 11% YOY, NIM stood at 3.56% for Q4FY21, improving 1 bps YOY
- Fee income grew 15% YOY and 16% QOQ. Retail fee grew 17% QOQ and contributed 64% of overall fees
- Operating profit grew 17% YOY and 13% QOQ to ₹6,865 crores
- PAT stands at ₹ 2,677 crores for Q4FY21, up 140% QoQ.

Well capitalized with adequate liquidity buffers

- Overall capital adequacy ratio (CAR) stood at 19.12% with CET 1 ratio of 15.40% as at the end of Mar'21
- Rs 5,012 crores of COVID provisions, not considered for CAR calculation provide cushion of 69 bps over the reported CAR
- Average Liquidity Coverage Ratio (LCR) during Q4FY21 was 115%
- Excess SLR during Q4FY21 was ₹57,915 crores

Loan growth driven by all three business segments

- Domestic Retail loans grew 11% YOY and 7% QOQ\*, 81% of the book is secured. Disbursements in Q4FY21 touched new record highs
- Disbursements in Consumer segment were up 45% YOY & 44% QOQ, Rural up 47% YOY & 47% QOQ; Secured up 70% YOY & 48% QOQ,
- SME loans grew 13% YOY & 10% QOQ\* led by tech driven transformation initiatives and better co-ordination with branch banking team
- Corporate loans (incl. TLTRO investments) grew 16% YOY and 9% QOQ\*, 94% of incremental sanctions in Corporate were A- & above

Leadership position in Digital with increased sourcing & innovative launches

- The Bank maintained its leadership position in Digital with 17% market share in UPI transactions & 16% in Mobile Banking for FY21
- 71% of SA accounts and 57% of personal loans in FY21 were sourced digitally, up from 62% and 44% respectively
- · Bank continues to launch innovative products like Pay Later, Digital Forex Card, Digital Gold and Whatsapp Banking

Balance sheet buffers strengthened with high PCR and additional provisions

- GNPA at 3.7% YoY declining 116 bps YoY and 85 bps QoQ
- PCR at 72.4%, improved 340 bps YOY,
- SACR improved from 1.38% to 1.95% YOY and Coverage ratio improved from 95% to 120% YOY
- Limited Covid-19 restructured loans at 0.3% of GCA, overall provision coverage of 26%, unsecured retail provided at 100%

Key subsidiaries delivered strong performance, Max Life stake acquisition complete

- Domestic subsidiaries reported a total PAT of Rs 833 crores in FY21, up 75% YOY
- Return on investments in subsidiaries at 39%
- Axis AMC's PAT for FY21 grew 2x, Axis Securities PAT for FY21 grew 10x
- Axis Finance ROE stood at 14.6%, asset quality metrics remain stable with net NPA of 2%, nil restructuring

Axis Capital completed 60 Investment banking deals in FY21, with FY21 PAT up 66% YOY

QAB: Quarterly Average Balance

Coverage Ratio = Aggregate provisions (specific + standard + additional + Covid) / IRAC GNPA

Standard Assets Coverage Ratio (SACR) = Standard asset provisions plus additional provisions plus Covid provision / Standard loans

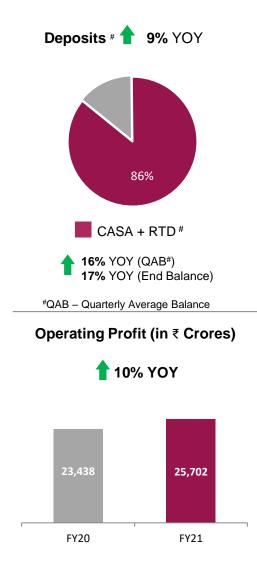
<sup>\*</sup> Adjusted for provisions on proforma NPA in previous guarter Q3FY21

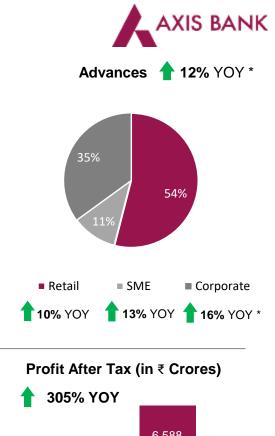
# **Key metrics for Q4FY21**

Snapshot (As on 31st March 2021)

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	Absolute (Rs. Cr)		<b>YOY Growth</b>	
	Q4FY21	FY21	Q4FY21	FY21
Net Interest Income	7,555	29,239	11%	16%
Fee Income	3,376	10,686	15%	(3%)
Operating Expenses	5,359	18,375	8%	6%
Operating Profit	6,865	25,702	17%	10%
Net Profit	2,677	6,588	-	305%
	FY	21	YOY G	rowth
Total Assets	9,96	,118	99	%
Net Advances	6,23,720		9%	
Total Deposits ^	7,07,306		10%	
Shareholders' Funds	101	101,603		%
	FY	21	FY	20
Diluted EPS (Annualised in ₹) (Q4/FY)	35.37	22.09	(19.79)	/ 5.97
Book Value per share (in ₹)	33	32	30	)1
ROA (Annualised) (Q4/12M)	1.11 / 0.70		(0.62) / 0.20	
ROE (Annualised) (Q4/12M)	11.72	/ 7.55	(7.08)	/ 2.34
Gross NPA Ratio	3.7	0%	4.8	6%
Net NPA Ratio	1.05%		1.56%	
Basel III Tier I CAR	16.47%		14.49%	
Basel III Total CAR	19.12%		17.53%	







<sup>^</sup>period end balances

<sup>\*</sup> Including TLTRO



# Executive Summary

# Financial Highlights

Capital and Liquidity Position

Business Segment performance

Asset Quality

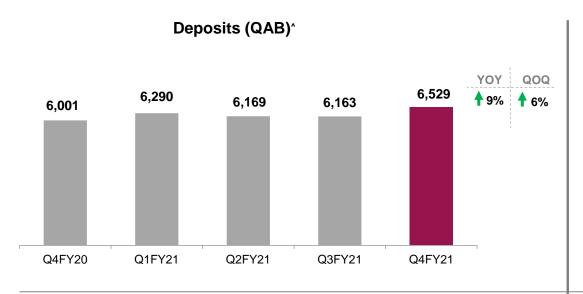
Future of Work and Sustainability

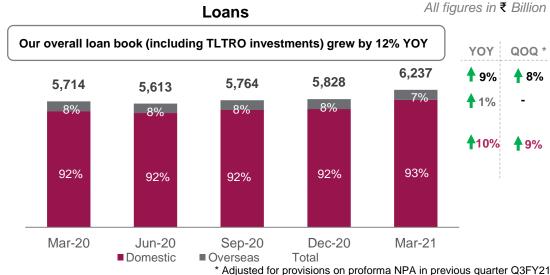
Subsidiaries' Performance

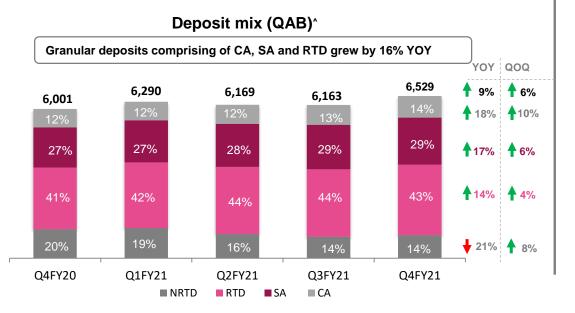
Other important information

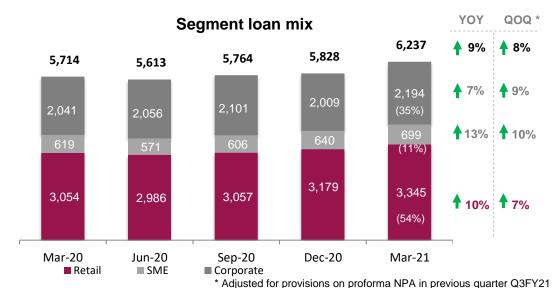
# Steady growth in granular deposits continue to drive loan growth







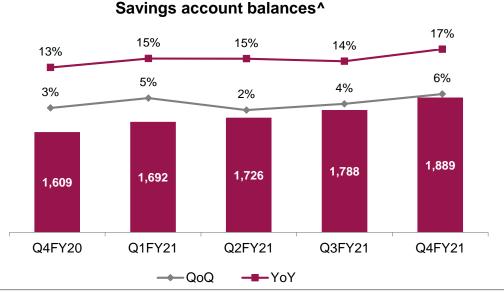


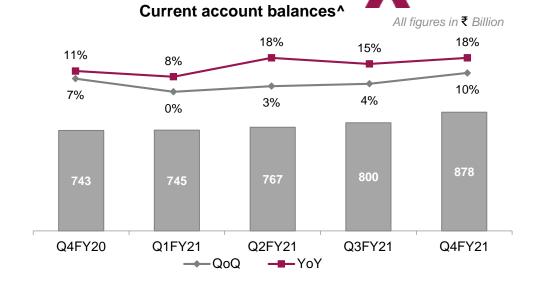


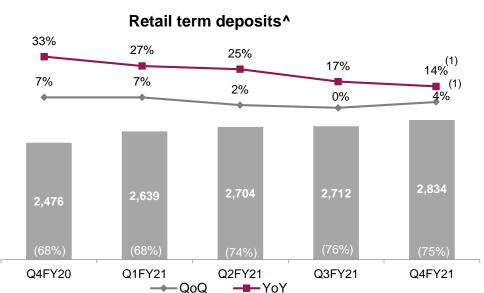
Figures in brackets refer to proportion in overall book

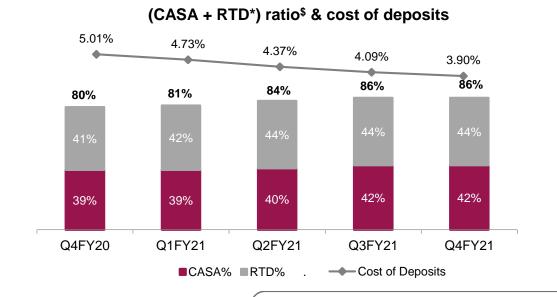
^ Quarterly Average Balance overall book Annual Results FY 20-21

# Progress on building a granular, stable low cost deposit franchise remains on track









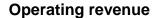
<sup>(1)</sup> Adversely impacted by 3% YoY and QoQ on ren renewal of FCNR (B) deposits

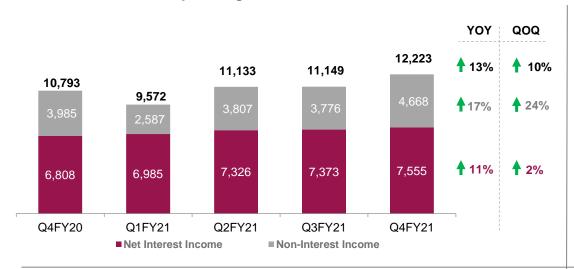
<sup>\*</sup> Retail Term Deposits
\$ Computed on QAB

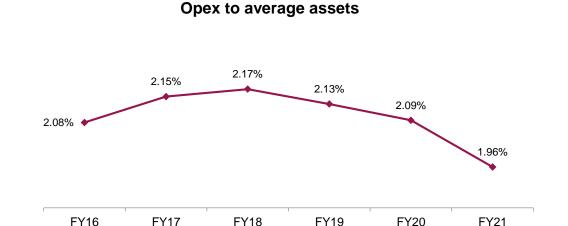
<sup>^</sup> Quarterly Average Balance

# **Operating performance has been robust**

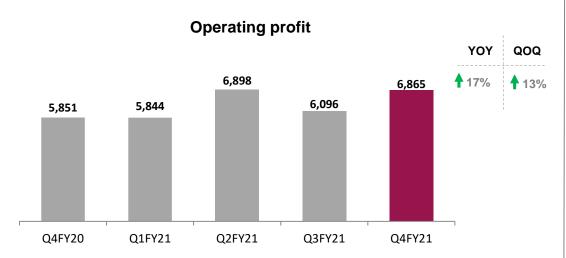




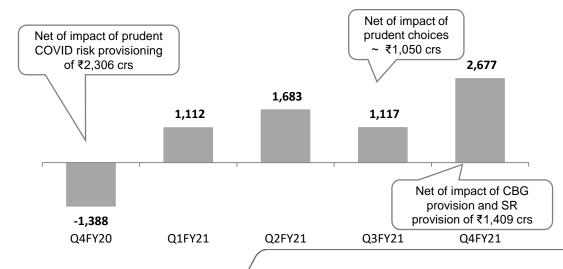








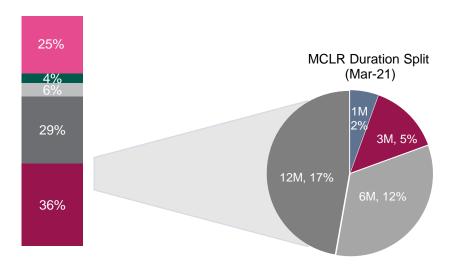
#### Profit after tax



# **Net interest margin**

# AXIS BANK

#### Advances mix by rate type



■MCLR linked ■Fixed ■Foreign currency- floating ■Base Rate linked ■Repo linked

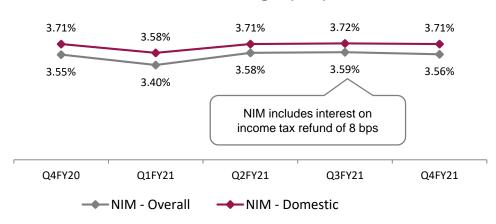
# 5.42% 4.93% 4.60% 4.30% 4.10% Q1FY20 Q2FY20 Q3FY20 Q4FY20 Q1FY21 Q2FY21 Q3FY21 Q4FY21

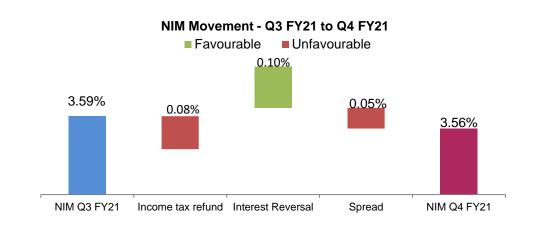
**Cost of Funds** 

5.70%

5.62%

# **Net interest Margin (NIM)**





# We continue to focus on building granularity in fees



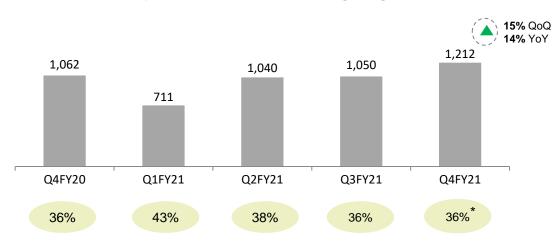


#### Retail fee mix

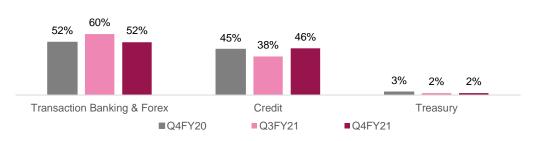


- Third Party products (TPP) distribution fees in Q4FY21 grew 43%YOY and 41% QOQ; of which insurance distribution fees grew 49% YOY to clock new highs
- Retail Card fees grew 10% QOQ reflecting sequential pick up in card spends

#### Corporate & commercial banking fee growth



#### Corporate & commercial banking fee mix



- Current Account and Cash management services fee within transaction banking grew 20% YOY
- Credit linked fees rebounded 40% QOQ



# **Executive Summary**

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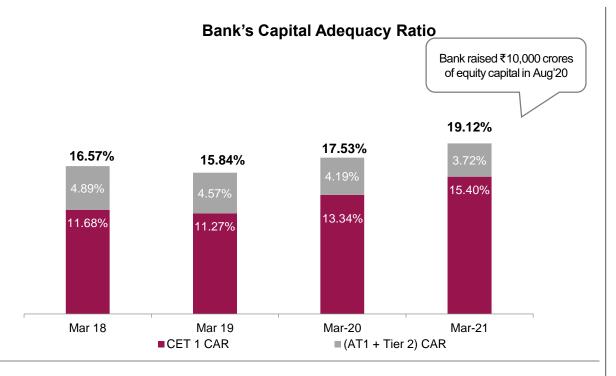
Asset Quality

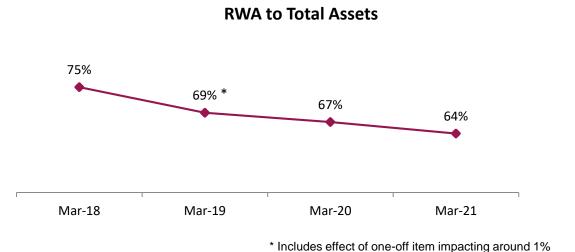
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Other important information

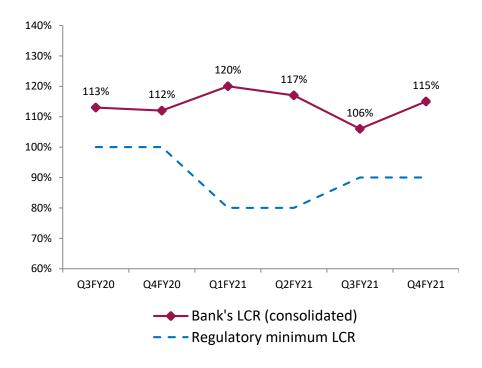
# Strong capital position with adequate liquidity







# **Liquidity Coverage Ratio (consolidated)**



The Bank holds excess SLR of ₹57,915 crores



# **Executive Summary**

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# **Retail Banking**

~25 Mn
SA customers

4<sup>th</sup>

Largest issuer of Credit Cards ₹2.13 Tn

AUM in wealth management

**86%**CASA + RTD ratio
(QAB)

73%
Sourcing\* from ETB customers

54%

Share of Advances<sup>~</sup>

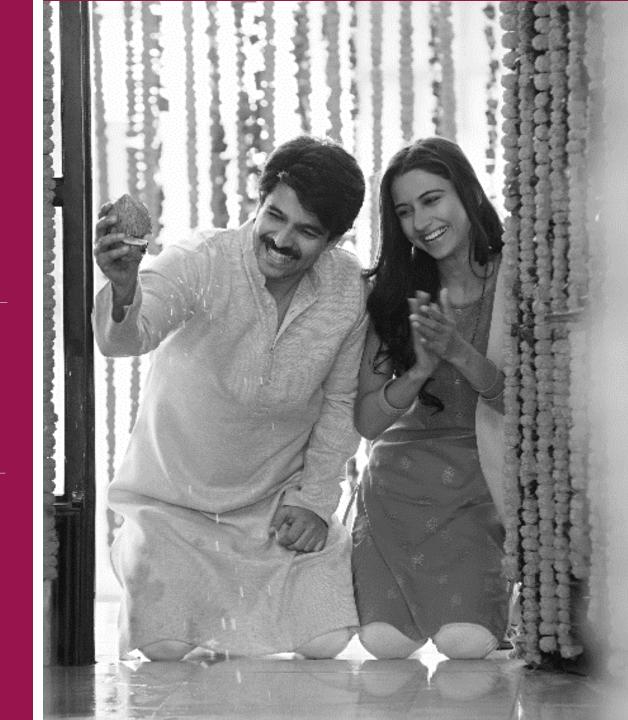
17%

Growth in SA QAB deposits 10%

Growth in advances

64%

Share in total fee^



# Healthy growth in retail savings account led by deepening and premiumisation strategy

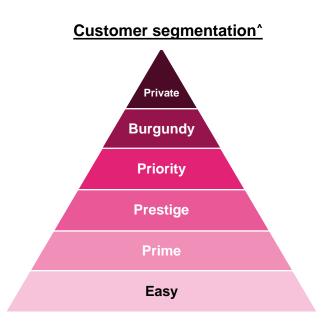




Created liability sales vertical in FY20 to have greater outreach and sharper focus on quality of NTB\* acquisitions; Branch channel continued its focus on deepening ETB\* relationships

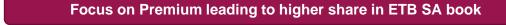


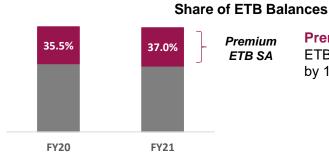
Premiumisation strategy focuses on improving account quality of overall balances while increasing contribution from premium\* segments



#### We have launched several new and innovative products in last 18 months:

- **Prestige** segment launched in Q2FY20, has filled the segmentation gap between Prime and Priority, and has been doing exceedingly well.
- Launched in Dec'19, Burgundy Private proposition offers customised solutions to ultra-high net worth individuals. Its QAB balances grew 79% YOY
- Launched in Aug'20, Liberty Savings Account, a variant of Prime SA offers enhanced customer value proposition. Over 2 lakh new accounts opened till Mar'21





**Premium** segment share in the ETB Savings portfolio increased by 150 bps YoY as of Mar'21

ETB balances relative to Mar closing of previous fiscal

## We have started seeing improvement in the quality of NTB acquisitions



(Indexed)



\* Premium includes Burgundy Private, Burgundy, Priority and Prestige. NRI and Salary part of respective segments

^Retail non institutional savings

Annual Results FY 20-21

# Deep Geo strategy has been scaling up well



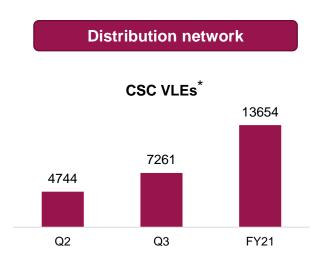
# **Key objectives**



Drive higher business growth and increase market share in Rural and Semi Urban markets through asset led liability strategy



Lending opportunities in RuSu markets to complement the Bank's overall PSL strategy meaningfully



Significantly expanded Deep Geo coverage in last 1 year from 387 branches to 1577 branches

Bank has entered into an alliance with Common Service Centre (CSC).

Such outlets will be leveraged for asset and liability business of the Bank and **13,654** of such outlets have been identified till date.

# Key products and growth



Focus has been on secured lending and deepening deposit base

#### **Key Assets**

- Farmer Funding
- Gold Loans
- · Small Business Banking
- Home loans
- Auto Loans
- √ 86% are Secured loans



We have seen steady progress on growth metrics during Mar'20 to Mar'21 period

• FY21 Deposits : **19%** YOY

Q4FY21 Disbursements: 111% YOY & 61% QOQ

• FY21 Disbursements : ₹17,122 Cr

### Weekly focused drives

Weekly region specific and focused product drives like "Mortgage Carnival", "Wheels Dhamaka", "PL Festive Delights", "Power Gold Loans", "Farmer Funding Days" received strong response and contributed to strong growth in disbursements.





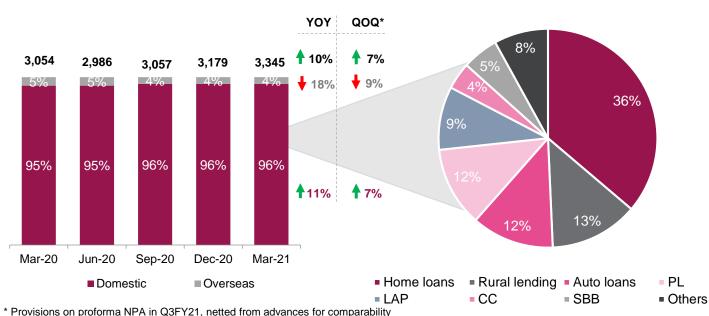
\* Village level entrepreneurs

# Rs 3 trillion Retail loan book is well diversified and 81% secured with significantly high proportion of ETB and salaried customers

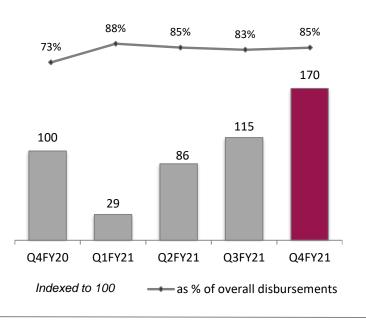


# Retail book mix by geography

#### ~ 81% of our retail book is secured



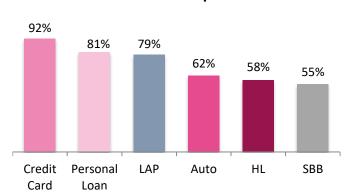
#### Disbursement trends in secured loans



Secured loans disbursements growth

cured loans disbursements growt		
	YOY	QOQ
Home loans	73%	45%
LAP	53%	51%
SBB	71%	42%
Wheels	20%	7%
Rural	47%	47%







**100%** of PL and **63%** of Credit Cards portfolio is to salaried segment



#### **Average LTVs:**

**52%** in overall home loan portfolio **35%** in LAP portfolio



#### Sourcing:

Branches contributed **59%** to overall Retail book sourcing in Q4FY21

# We are the 4th largest issuer of Credit Cards in the country



#### **Featured Cards**



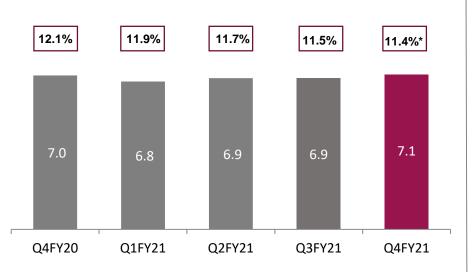
#### **Co-branded Cards**



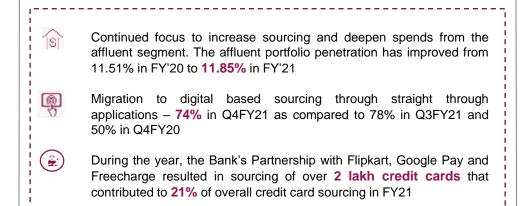
#### **Premium Cards**



# **Credit Cards in force (mn)**



#### **Key insights**



Axis Bank Aura Credit Card



- Launched 'AURA' credit card with focus on Health & Wellness need of the customers;
- Industry first affordable offering of various benefits which give cardholders access to 48 free video doctor consultations across 21 medical specialties powered by Practo, free access to 48 interactive video sessions and 192 recorded sessions across multiple fitness categories every year

Flipkart Axis Bank Credit Card



- Co-branded card partnership in collaboration with Flipkart and Mastercard; it has best in class spends and engagement metrics
- One of the fastest growing co-brand portfolio with 1 million cards in force within 20 months of launch

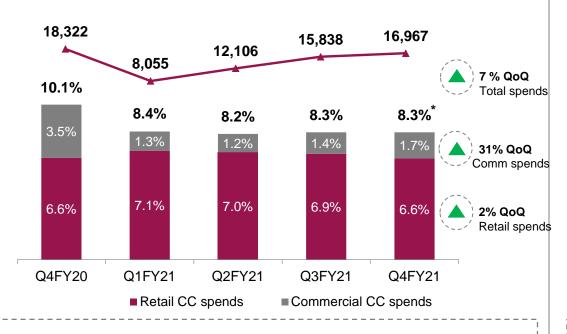
Source: RBI Data Reports

# **Trend in Card spends**

**Credit Card market share and spends** 

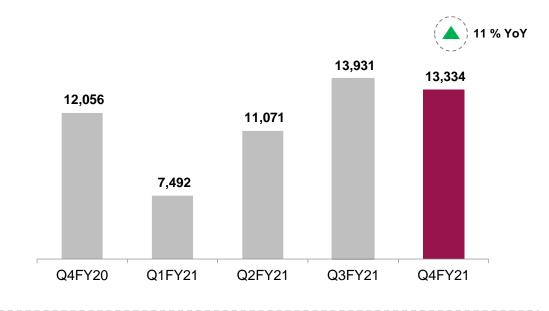


**Debit Card spends** 





Since Q2FY20, we have rationalised non profitable and high risk segment of Commercial card business impacting the overall market share; Contribution of high risk category in the overall Commercial Spends has reduced from 69% to 13% in last one year



- Debit Card spends in Q4FY21 grew by 11% YOY
- Online spends share in Mar'21 has moderated to pre-covid levels at 39%

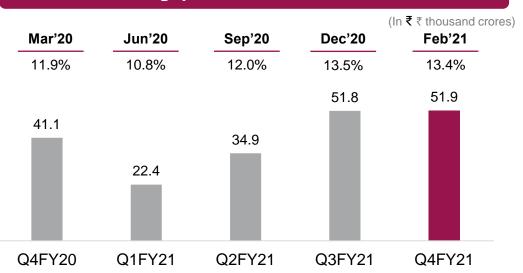


- 'GRAB DEALS' an online shopping platform that provides customers with an aggregation of offers and cash back deals on usage of Axis Bank Debit and Credit Cards. The platform houses over 35 major brands including big names like Amazon, Flipkart, Samsung, AJIO and Forest Essentials to name a few.
- The platform has over 50,000 daily visitors (as of March 2021) and since its launch in mid Oct'20, more than 2.64 lac unique users have visited Grab deals platform via our website and Mobile Banking app.

# We continue to grow Acquiring through innovations and integrated approach







Market share source for the month in %: RBI data Available till Feb'21

#### **Key insights**

- Both Throughput and installations continue to grow QoQ.
- Focused approach on providing newer services to the merchants, understanding their experiences & improving on them, rebuilding on merchant relationships
- Acquiring strategy is aligned to CA growth with very good success observed in our CA balance growth

# **Innovations in Acquiring**



- Android PoS: State-of-the-Art terminal loaded with VAS such as Khaata & BQR contributing to 40% of the Sourcing. The early indicators are encouraging with 30% higher activity and Ticket Size of transactions than other terminals
- Buy Now Pay Later: Valued added service that offers cardless EMI facitlity allowing faster processing of high value transactions
- CX Index: Captures merchants' experience around On-boarding, Usage & Service. Helps provide direction for future course of actions to bring further stability to the business

# **Expansion strategy**

- Accelerated Sourcing: Strategized focus on installations to gain market share. Sourced 1Lakh+ terminals in Q4FY21
- Leveraging "Partnership Ecosystems" to get more merchants into the Digital Payments foray
- Investment in Digital Infrastructure to "take the Bank to the Merchant".
   Offering a bouquet of Banking products along with a payment solution.

# The Bank is a leading player in India's Wealth Management space



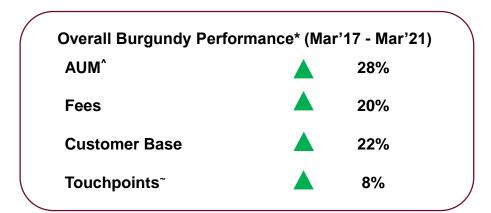






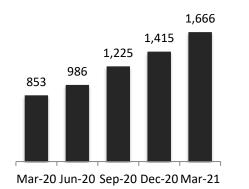
₹ 2,13,085 Crores

₹ 50,028 Crores

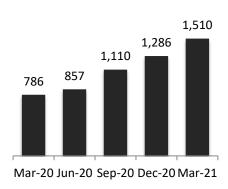


<sup>\*</sup> CAGR growth for Mar-17 to Mar-21 period

#### **Burgundy Private Client Base**

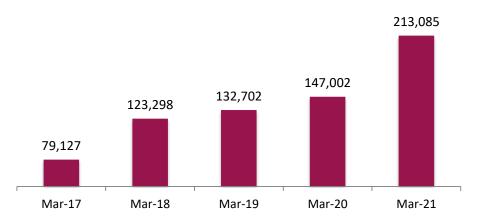


# **Burgundy Private 3-in-1 Cards**



Burgundy Private was launched on 2<sup>nd</sup> December, 2019

#### **Burgundy AUM has grown steadily**

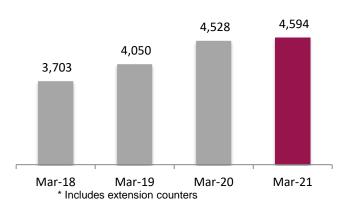


<sup>~</sup> includes RMs, Wealth Specialist team, Managing partners and Investment Advisors

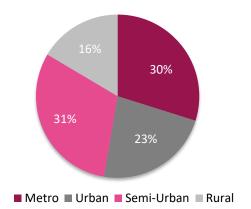
# We have grown our Virtual Center capacities faster than branches this year AXIS BANK



#### Domestic branch network\*

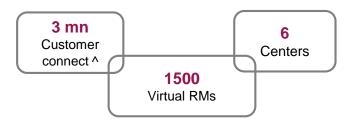


#### Branch presence across categories



- Calibrated approach towards new branch additions across focused segments and regions
- Aligned to our Deep Geo strategy, specific RuSu branches follow an asset-led liability model
- Dedicated Asset Desk Managers for fulfilment of all loan leads at select branches
- Select Platinum branches to cater to SBB customer base

#### **Axis Virtual Centre**



- Manages relationship with our existing customers under affluent and other programs
- AVC expanded to three new centres across Mumbai, Ahmedabad and Kolkata during this year and is now present across West, South, North and East with six centres
- We are connecting with more than 3 million customers every month through this channel.

^ Customers contacted every month

# **Corporate & Commercial Banking**

16%

YOY growth in corporate advances^

13%

YoY growth in CBG\* advances

31%

YoY growth in Mid Corporate book

38%

Share of short term loans to overall corporate loans 85%

Share of corporate advances to clients rated A-and above

94%

Incremental sanctions to A-and above\*\*

18%

YOY growth in CA (QAB) deposits

1st

Rank in DCM<sup>-</sup> for rupee bonds

9.2%

Market share in GST payments (Q4FY21)

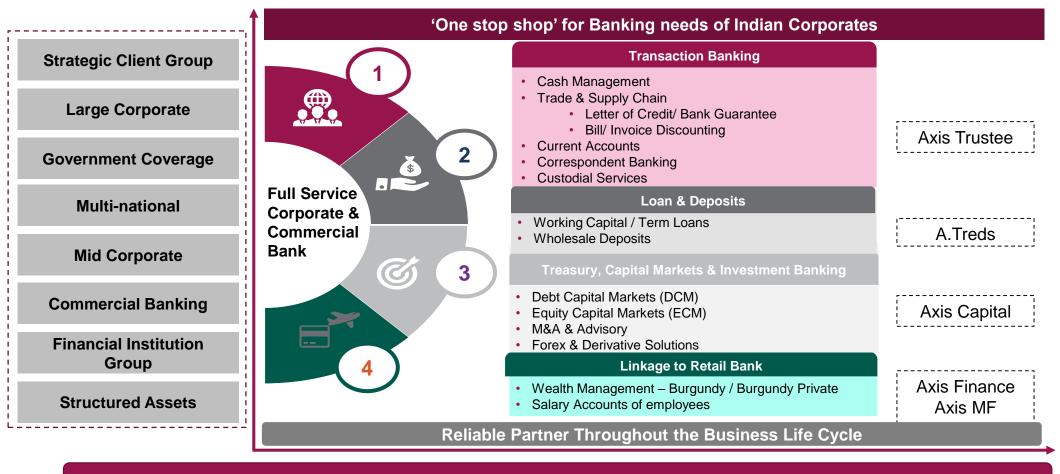


# Strong relationship led franchise driving synergies across One Axis entities



We have re-oriented the organisation structure in Corporate & Commercial Banking for delivering execution excellence

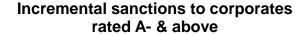
- Segregated the responsibilities of coverage and product groups to ensure sharper focus
- Corporate & Commercial Bank coverage reorganized into 8 coverage groups, each with a stated objective
- Strengthened the leadership team across Mid Corporate, MNC, Government Coverage, Transaction Banking and Forex Sales



We continue to have penetration of 9 or more products and services across our top corporate relationships including at least two services offered by our subsidiaries

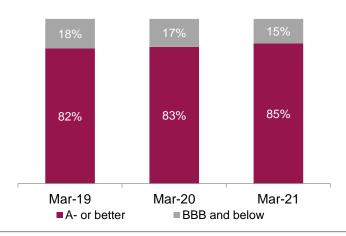
# ...with better rated originations and focussed on short term loans





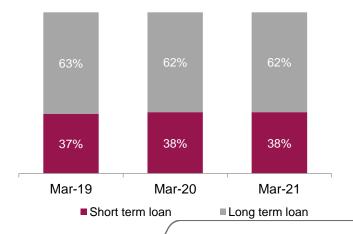


# 85% of the book is rated A- or better



### **Corporate Loans** YOY QOQ\* 219,356 **↑** 7% **↑** 9% 204,103 183,402 32,208 187,148 175,087 155,421 Mar-19 Mar-20 Mar-21 Overseas Domestic

# Corporate loan book mix (tenure based)



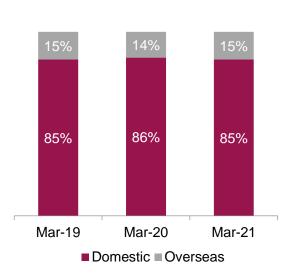
<sup>\*</sup> Provisions on proforma NPA in Q3FY21, netted from advances for comparability Short term refers to loans of less than 1 yr tenure; Long term refers to loans of greater than 1 yr tenure

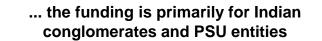
# Overseas corporate loan book is 95% India linked

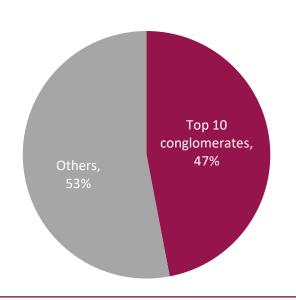


- The Bank's International strategy is to focus on Indian corporates that have global operations
- We have consolidated our overseas business through branches in Dubai, Singapore and Gift City, India

#### Overseas loan contribution remains stable...







**Top 3 sectors - Petroleum, Chemicals and Metals** 

The overseas book\* is ...

95% India linked

92% rated A and above

Well balanced in term and working capital loan mix

\* Based on standard book only

### ...and strengthened proposition as a Transaction Bank



#### **Current Account**

18% YoY growth in Current Account quarterly average Balances (Q4FY21)

### **Foreign LC Market Share**

Market share moved from **6.0%** (Q4FY20) to **11.3%** (Q4FY21)

#### **Forex Turnover Market Share**

Market Share moved from **2.7%** (Mar'20) to **3.4%** (Feb'21)

### **GST Payment Market Share**

Market Share moved from **8.8%** (Q4FY20) to **9.2%** (Q4FY21)

### **Finnoviti Awards 2021**

"Prayagraj Smart City App" awarded the "Best Innovative App" in BFSI

### **Digital Adoption**

**67%** Current Account customers registered for internet banking

### **Bharat Bill Payment System**

Ranked **1**<sup>st</sup> in Addition of number of Billers to BBPS Ecosystem.

### Rights Issue

Ranked 1st in "Rights Issue" business by capturing 55% of market deals

### We remain well placed to benefit from a vibrant Corporate Bond market

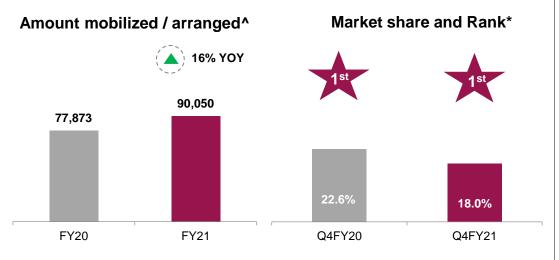


All figures in ₹ Crores

Movement in corporate bonds









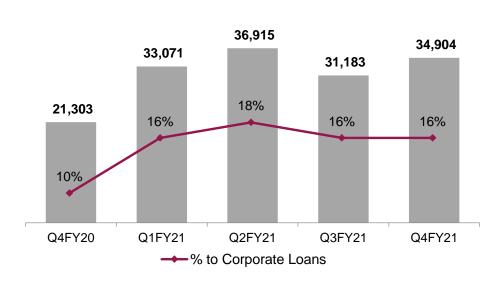
Ranked No. 1 arranger for rupee denominated bonds as per Bloomberg league table for CY20



Ranked No. 1 arranger for rupee denominated bonds as per Bloomberg for 14 consecutive calendar years since 2007



Bank has been awarded as the **Best DCM House** at the Finance Asia Country Awards, 2020



- Leveraging our leadership position in Debt capital markets, we had mobilized ~ ₹18,074 crores through active participation in the TLTRO auctions
- We have invested funds in marquee names (non FI, non PSU) thereby helping to build some new client relationships in wholesale segment.
- We have limited our investments under this book to AAA/AA rated corporate issuers

### **Industry-wise Distribution (Top 10)**



All figures in ₹Crores

Bonk	Outstanding <sup>1</sup> as on 31 <sup>st</sup> Mar'21	on 31 <sup>st</sup> Mar'21  Advances Investments		Non-fund		Total
Rank	Sectors	Advances	investments	based	Value	(in % terms)
1.	Financial Companies <sup>2</sup>	54,677	20,490	18,116	93,283	11.92%
2.	Engineering & Electronics	12,166	1,980	27,775	41,920	5.36%
3.	Petroleum & Petroleum Products	14,757	4,265	18,156	37,178	4.75%
4.	Infrastructure Construction <sup>3</sup>	18,104	2,187	10,286	30,577	3.91%
5.	Power Generation & Distribution	22,076	2,098	3,200	27,374	3.50%
6.	Trade	18,208	-	2,596	20,804	2.66%
7.	Telecommunication Services	12,530	1,104	6,078	19,711	2.52%
8.	Iron & Steel	12,520	1,001	4,869	18,390	2.35%
9.	Real Estate <sup>4</sup>	16,739	163	750	17,652	2.26%
10.	Food Processing	13,695	359	2,751	16,805	2.15%

<sup>&</sup>lt;sup>1</sup> Figures stated represent only standard outstanding (advances, investments and non fund based) across all segments

<sup>&</sup>lt;sup>2</sup> Includes Banks (25%), Non Banking Financial Companies (36%), Housing Finance Companies (20%), MFIs (5%) and others (14%)

<sup>&</sup>lt;sup>3</sup> Financing of projects (roads, ports, airports, etc.)

<sup>&</sup>lt;sup>4</sup> Lease Rental Discounting (LRD) outstanding stood at ₹10,187 crores

# **Business Performance**Commercial Banking



### Commercial Banking business benefitting from technology led transformation

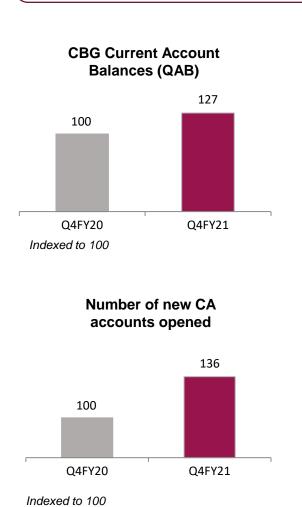


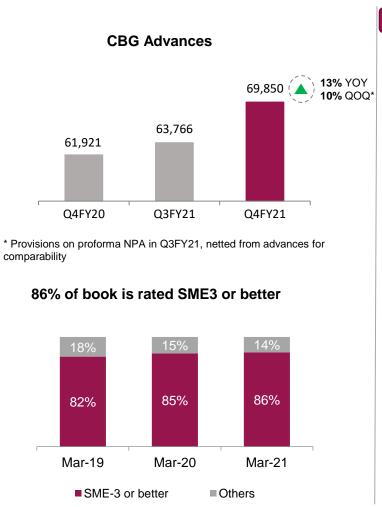


Created integrated Commercial Banking Group (CBG) in FY20 to have greater focus on needs of the SME customers, one of the most profitable segments of the Bank with high PSL coverage



Integrated strategy focuses on Tech-driven transformation (project *Sankalp*) delivering - data driven credit decisions, minimal documentation, simplified products, digitized operations and unlocking value using data for effective customer interactions





#### **Project Sankalp - Delivering Customer First & One Axis**



Customer 360 view coupled with customer tiers and effective meeting rhythm based on analytics to fulfil needs vs. selling products



Enhanced synergy with Branch Banking equipped with automated dashboards for better lead management



60%+

Reduction in docs required

30 mins

for pre-screening vs 1 day

3x

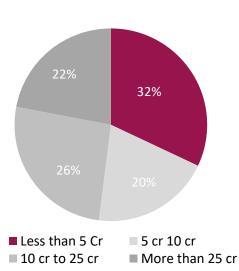
Increase in number of client interactions by RMs

SME lending book is well diversified, 89% of SME book is secured and predominantly

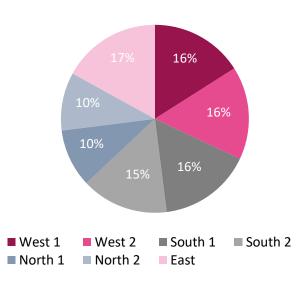
working capital financing



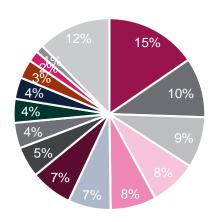




#### Well diversified Geographical mix



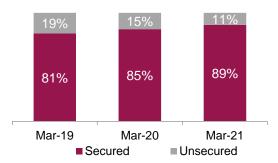
#### Well diversified Sectoral mix



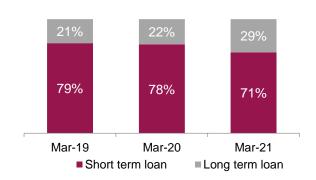
- Trade Retail & Wholesale
- Services & Others
- Engineering
- Basic Materials Others
- Industrials
- Chemicals & Fertilisers
- Iron & Steel Mfg
- Others

- Trade Others
- Food & Beverages
- Textiles
- CRE
- Other Metal & Metal Products
- Drugs & Pharmaceuticals
- Infra Cons Others

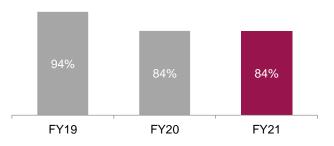
#### SME book mix (by type)



#### SME book mix (by tenure)



### Incremental sanctions to SME rated SME3 & above



### Digital Banking – Axis Bank's "silent revolution"

	<u> </u>		<u></u>	<u></u>	<u>@</u>	<u> </u>	🤵
Flia (®)	74%	74%	71%	71%	<b>57%</b>	<b>57</b> %	4.6
C products	Digitally active customers(Q4FY21)	Credit cards issued (Q4FY21)	New SA acquisition*	Fixed deposits opened**	PL disbursed**	New MF SIP sales (Q4FY21)	Mobile App ratings
• •	<u> </u>	<u></u>	<u></u>				
	250	17% 🔭	16% 1	88%	61,000	~800	300+
nsformation	Services on digital channels	Market share in UPI (FY21)	Market share in mobile (FY21^)	Digital transactions^^	Staff on BYOD~	RPA bots in action	Employee to Journeys
<b>@</b>	~800	110 😹	75%	PB	120%	150+	Agile
(B) (B)	People	In-house	New hires from	Scale big data	Lift of bank	Al use cases	Enabled team
apabilities	dedicated to digital agenda	development team	non-banking backgrounds	Hadoop clusters	credit model GINI scores over bureau	deployed at scale	with CI/CD, micro-service architecture





Top 3





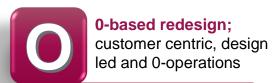
### OPEN approach across the Bank for our bouquet of digital products



#### **Deposits**

#### **Investments & Insurance**

#### **Loans & Cards**













**Saving Accounts Current Accounts** 



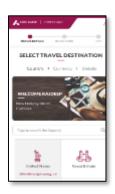
**Fixed Deposit** 



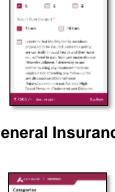
**PPF** 



Mutual Funds General Insurance



Forex card



Know Your Premium



Life Insurance



Personal loan **Credit cards** 



**GST** based business loans





**Auto loans** 

### **Building a Strong Digital Suite for Retail Forex Business**



### Servicing the Forex needs of our retail customers, through 'frictionless-digitized' transactions

1 Launched Outward Remittance on Mobile App



- A simple 2 step intuitive customer journey
- 24/7 enablement for anytime anywhere payment processing
- An omni-channel experience with syncing of beneficiaries and transaction history seamlessly between Internet Banking & Mobile Banking
- Preferential pricing for customers on Digital

### 2 Launched Forex Card Digital Issuance Platform



- Omni-channel platform available across Web, Mobile & Branch
- · Simple 3 step process to avail Forex Card
- Pre-filled information and minimized data ask, making it a quick and easy process
- Preferential pricing for customers on Digital

### We are investing heavily in building capabilities



### **Building the right talent**

- Over 800 people dedicated to digital agenda
- 75% new hires from non-banking background
- Over 110 member full service inhouse team:
  - Design
  - Product managers
  - Developers: Front-end, back- Scrum masters end, full stack
- Dev-ops

  - Digital marketers

#### • QA

### **Establishing agile processes**

- Agile operating model established
- Cross-functional teams as end-end owners
- Operating rhythms across daily huddles, development in sprints, insprint automated user testing setup
- Dev-ops infrastructure set up. Info-sec checks integrated into development lifecycle

### **Enabling the team through technology**

- Fully cloud ready: new customer facing applications as cloud native
- CI-CD pipeline in place; using new age tools such as Jira, Confluence, Bitbucket, Jfrog etc
- Deployment in Kubernetes clusters for scale
- Modular micro-services based architecture

### Setting the right data infrastructure

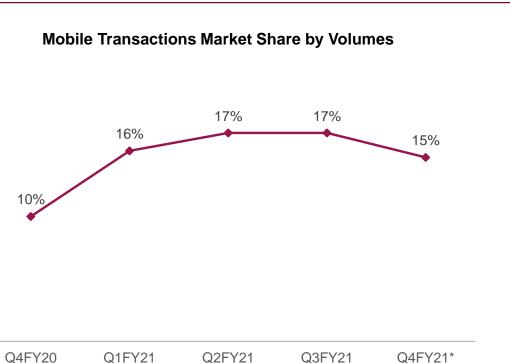
- Big data clusters developed on Hadoop with PetaByte scale data
- 150+ use cases deployed across credit, fraud, marketing analytics on cloud decisioning platform
- Multiple machine learning based credit models developed; 2000 attributes considered; up to 120% lift on GINI over generic bureau models

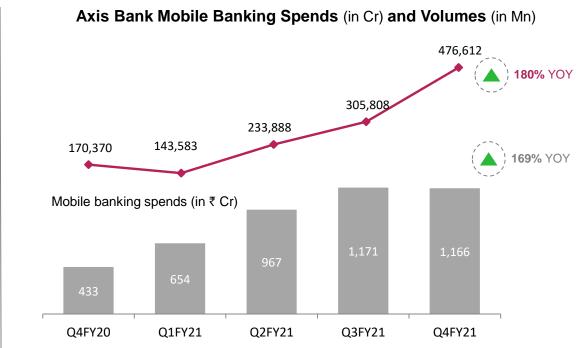
### We continue to have strong market share in Mobile Banking





Axis Mobile is amongst the highest ranked Banking app on Apple Store & Google Play Store with rating of 4.6 and offers 250+ DIY services







**51%** of Mobile Banking customers bank only on Mobile App with Mobile Banking logins at **15x** of Internet banking logins



Axis Aha! answered 4.3 million messages in Q4FY21

### Axis Bank – Pioneer in the UPI Ecosystem





Powering all major UPI TPAPs – Google Pay, PhonePe, Amazon, Whatsapp



Processing nearly 400 million monthly transactions as Payer PSP



Acquiring more than **5 million daily** transactions for our merchants



More than 8.5 lakh merchants transacting per day on our stack



Among the lowest Technical Declines among peer banks



Easy to plug SDK, Intent, Collect & Pay API's offered to partners



Pioneer in launching new initiatives like AutoPay & ODR



**Robust** bandwidth & connectivity with NPCI



Dedicated 24 x 7 tech support team

### A world of features offered on Axis UPI



**QR Based** Payments

IPO Investments/PAN Validation (via UPI)

### UPI has scaled up tremendously to become a key channel for customer transactions





We have developed best-in-class UPI stack that enables us to offer cutting edge customized solutions across SDK, Intent, Collect and Pay offerings apart from new use cases like UPI AutoPay



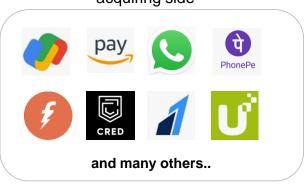
Dedicated IT cloud infrastructure to exclusively handle high volume UPI transactions has resulted in Axis Bank achieving the lowest decline rates as a remitter when compared to peer banks

#### Strong customer base and partnerships

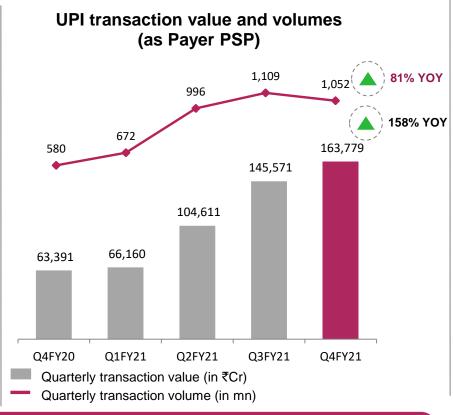
#### 186 mn

Cumulative VPA base\*\*

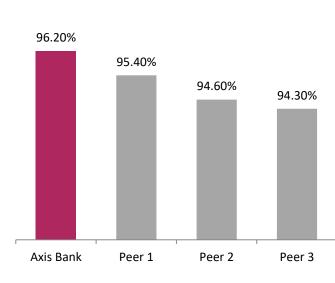
Marque partnerships across the PSP and acquiring side



<sup>\*\*</sup> A user registering VPA once in Axis Pay and once in Google Pay is counted as 2



# Transaction Approval rate\* (as Remitter Bank)



<sup>\*</sup> Based on NPCI data for FY21

The Bank maintained its strong positioning in the UPI space with a market share\* of 17% in FY21 as Payer PSP led by its robust IT capabilities and strong partnerships



### Executive Summary

Financial Highlights

Capital and Liquidity Position

Business Segment performance

**Asset Quality** 

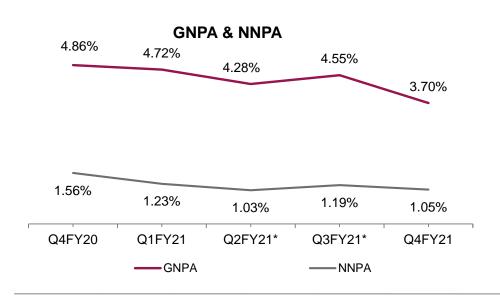
Future of Work and Sustainability

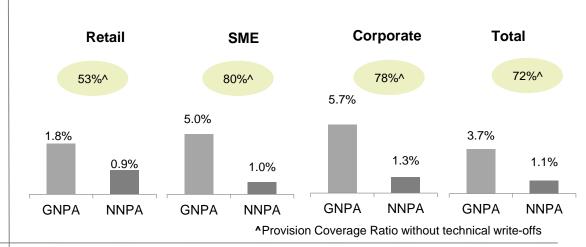
Subsidiaries' Performance

Other important information

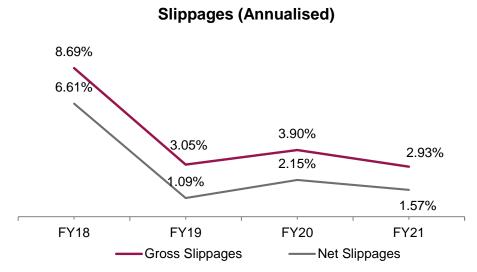
### **Asset Quality metrics have remained stable**

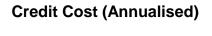


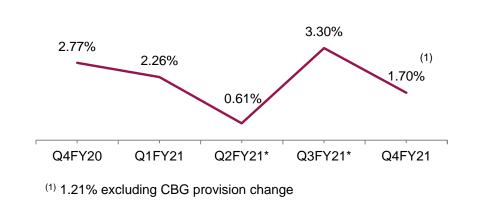




**GNPA 3.70% & NNPA 1.05%** 





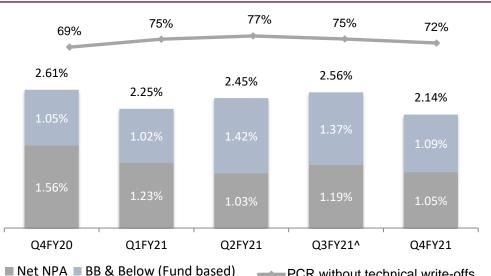


### BB & Below Corporate Book, Restructuring and NPAs



#### Bank's Net NPA\* and Fund based BB and Below\* portfolio

PCR (excluding technical write offs) has improved from 69% to 72% YoY; net NPA improved 51 bps YoY



Decline in BB & below pool across all three categories i.e. fund based, non fund based and investments

BB & Below Outstanding	Q3FY21	Q4FY21
Fund based	8,722	7,443
Non fund based	4,796	4,574
Investments	620	666

The outstanding amount in 'BB and Below' portfolio incorporates cumulative impact of rating Upgrades / Downgrades and Slippages from the pool

PCR without technical write-offs

#### \*As % of customer assets, as applicable ^ as per IRAC norms

#### Key comments on BB and Below book

- Not upgraded Rs. 419 crs (fund based) of accounts downgraded in Q2 based on probable restructuring, but not restructured
- 100% of restructured corporate book classified as BB & below
- Net NPA + BB & below (fund based), net of provisions held is 2.07% of net customer assets
- Top 4 sectors comprising Power Generation & Distribution, Infra Construction, Hotels & Trade account for 70% of fund based BB and Below book

#### Judicious approach to restructuring under Covid-19 framework

Restructured Book	Estimated in Q2FY21	Invoked at end of Q4FY21 <sup>\$</sup>	Implemented at end of Q4FY21 <sup>\$</sup>
% of GCA	1.7%	0.3%	0.1%
Rs Cr	11,000	1,848	623

- 74% of 0.3% invoked restructured book as a % of GCA overlaps with BB and below. Linked but not restructured non fund based facilities Rs 923 crs
- Restructuring as a % to respective loan books Corporate 0.6%, Retail 0.1%, SME 0.02%
- Provision coverage on overall restructured book 26%, 100% provision made on unsecured retail restructured book, though classified as standard

### **Detailed walk of NPAs over recent quarters**



		Q4FY20	Q1FY21	Q2FY21^	Q3FY21^	Q4FY21
Gross NPAs - Opening balance	Α	30,073	30,234	29,560	27,472	29,046
Fresh slippages	В	3,920	2,218	1,751	7,993	5,285
Upgradations & Recoveries	С	2,489	608	2,026	2,162	3,462
Write offs	D	1,270	2,284	1,812	4,257	5,553
Gross NPAs - closing balance	E = A+B-C-D	30,234	29,560	27,472	29,046	25,315
Provisions incl. interest capitalisation	F	20,874	22,112	21,108	21,695	18,321
Net NPA	G = E-F	9,360	7,448	6,364	7,351	6,994
Provision Coverage Ratio (PCR)		69%	75%	77%	75%	72%
Accumulated Prudential write offs	Н	23,844	25,707	25,850	28,599	31,856
PCR (with technical write-off)	(F+H)/(E+H)	83%	87%	88%	87%	88%

### **Provisions & Contingencies charged to Profit & Loss Account**

	Q4FY20	Q1FY21	Q2FY21^	Q3FY21^	Q4FY21
	Q4F1ZU	QIFIZI	QZFTZT	Q3F1Z1"	
Loan Loss Provisions	4,204	3,512	973	4,952	<b>2,754</b> <sup>(1)</sup>
Other Provisions	3,526	904	3,608	(348)	541
For Standard assets*	1,338\$	737 <sup>\$</sup>	1,453\$	490	(6)
For Investment depreciation	72	134	29	399	767
Others	2,116#	33	2,126**	(1,237)**	(220)**
Total Provisions & Contingencies (other than tax)	7,730	4,416	4,581	4,604	3,295

<sup>\*</sup> including provision for unhedged foreign currency exposures # includes additional provision for Covid-19

<sup>\$</sup> includes 10% provision on loans under moratorium

<sup>\*\*</sup> includes provision for restructuring pool

<sup>^</sup> as per IRAC norms

<sup>(1)</sup> Including Rs. 803 crores for CBG provisioning policy change and Rs. 425 crores on reclassification due to write-off of investments



### Executive Summary

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Other important information

### The Future of Work initiative has evolved into multiple flexible work formats



### GIG-A-Opportunities

Hiring program in alternate formats: skilled freelancers and virtual full time employment

#### **Access to new Talent Pools**

- 83 candidates hired in the pilot against a target of 50
- 40% Women, 73% Outside Mumbai, 44% Non-Metro
- Quicker on-boarding, Day 1 productive talent contributing to significant projects across the Bank



### **GIG-A-Anywhere**

Program for existing employees to move to a 100% virtual formats

### **Transforming Operating Models**

- ~1200 employees across 18 central departments moved to a 100% virtual format in the first phase
- Talent value segmentation used to identify roles where virtual working would continue to be productive
- Employees now have ability to move across formats through internal career mobility



### Hybrid Model

Established for all roles that are not customer-facing / regulatory mandated to work from premises

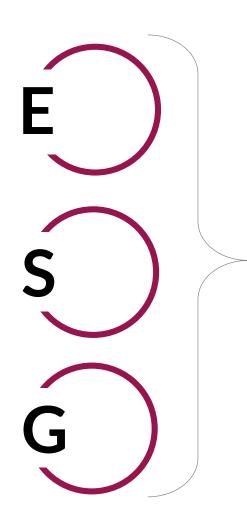
### Flexibility and Agility

- Allowed for a rapid scale up / scale down of in-office presence in Q4 in response to changing environment
- Coverage of ~15,000 employees across the Bank

### Axis Bank's Sustainability imperative



"Striving to create positive, financial as well as non-financial impact among our diverse stakeholder spectrum across rural and urban India"



- ESG strategy and pathway now part of Board level discussion
- ESG Steering Committee formed at the Management level, comprising key Department Heads to drive the ESG agenda
- Greening of business operations and physical infrastructure
- Launched Diversity, Equity and Inclusion framework
- Integrating ESG into risk frameworks and practices
- Improved performance across key external ESG assessment platforms in FY 2021



Constituent of FTSE4Good Index series for the fourth consecutive year in 2020



- Among top 10 constituents in MSCI India ESG Leaders Index\*.
- MSCI ESG Rating upgraded from BBB to A in 2020



 Axis Bank's CDP score improved two spots from C to B in 2020



Among top 10 constituents of Nifty 100 ESG Sector Leaders Index\*



 Winner of the CII ITC Sustainability Award for CSR in 2015, 2016, 2018

\*as on 31 Mar 2021

#### Positive outcomes across stakeholders and sectors



#### Green Banking



- 1st certified Green Bond by an Asian Bank, launched in 2016 for US\$ 500 mn
- Close to 5 mn sheets of paper saved under Project Saksham for Branch Banking in FY21
- Integrating environmental and social risk assessment into lending decisions through Sustainable Lending Policy & Procedures (SLPP)

#### Banking for Emerging India



- 1.5 mn women borrowers 24 states & UTs under Axis Microfinance as on Mar'21
- Over 0.8 mn accounts under India's MUDRA Scheme as on Mar'21
- 0.3 mn dairy farmers associated with Bank's integrated digital dairy platform as of Mar'21

#### Digital Leadership



- 88% of all financial transactions in FY21 were digital
- 186 million VPAs registered with the Bank on UPI as of Mar'21
- 57% of personal loans sourced digitally in FY21

#### Operational Excellence



- **7.05 MW** of solar installations across 248 locations, over 1 MW in green power purchase agreements, as of Mar'21
- ~1,500 branches with Centralized Energy Management System, delivering annualized electricity savings of over 6.5 million units.
- ~1,100 branches covered under EESL LED program with nearly ~55,000 light fittings

#### **CSR Impact**



- 0.92 mn households supported till Mar-'21 under Axis Bank Foundation's (ABF), Mission to reach 2 million by 2025
- Active COVID-19 CSR support to frontline responders and communities pan-India
- 0.7 mn rural women participants in financial literacy and health awareness programs in 14 states, as on Mar'21

#### **Human Capital**



- **78,000+** full time employees as of Mar'21, with nearly one fourth of them being women
- 31.4 years Average age of the workforce



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### Axis Capital: Go to Banker for India Inc.

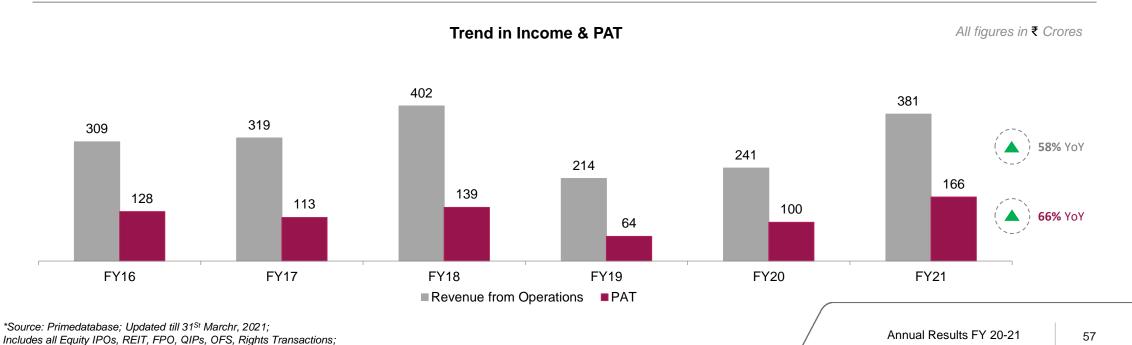


FY21 Ranking\* (includes IPO, FPO, QIP, REIT, OFS & Rights)

Rank	Banker	No of Deals*
1	Axis Capital	41
2	Peer 2	39
3	Peer 2	28
4	Peer 3	24
5	Peer 4	21

#### **Major Highlights**

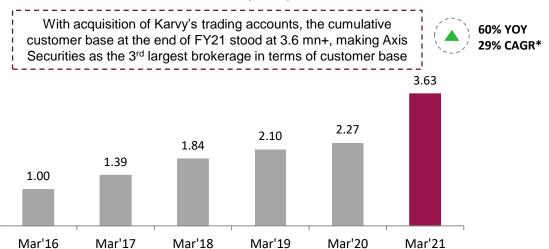
- Axis Capital completed **60** IB transactions in FY21 that include 14 IPOs, 15 QIPs, 8 Rights issue, 5 OFS, 6 Buybacks, among others
- Re-emphasized its ECM leadership as it participated as lead banker in 18 of 24 largest ECM deals in India that collectively over US\$ 20 Bn
- Established its leadership in REITs as it led 4th consecutive REITs transaction in India
- Axis Capital's Institutional Equity business trading volumes in cash segment grew 20% and that for F&O grew 5x in Q4FY21
- FY21 PAT grew 66% YOY, RoE improved from 16.4% to 36.3% in last 2 years



### Axis Securities : Strong performance in FY21 with 10x growth in PAT

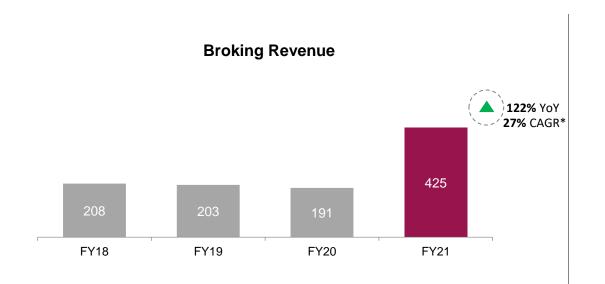


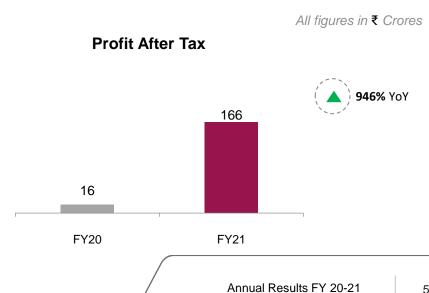
#### Total customer base (in mn)



#### **Major Highlights**

- A full service broker focusing on building an advisory model, with customer acquisitions for the FY21 period up 98% YOY to 351,417 customers organically
- During the Q4FY21, Axis Securities acquired trading accounts of Karvy Stock Broking under competitive bidding.
- Has one of the highest mobile adoption rates in the industry with over 73% volumes coming from Mobile in FY21
- 36% of clients traded through Axis Direct Mobile App in FY21
- Broking revenues in Q4 of ₹132 crores clocked new highs for the quarter
- FY21 PAT was up **10** times YOY; RoE has improved from 15.5% to **41%** in last 2 years

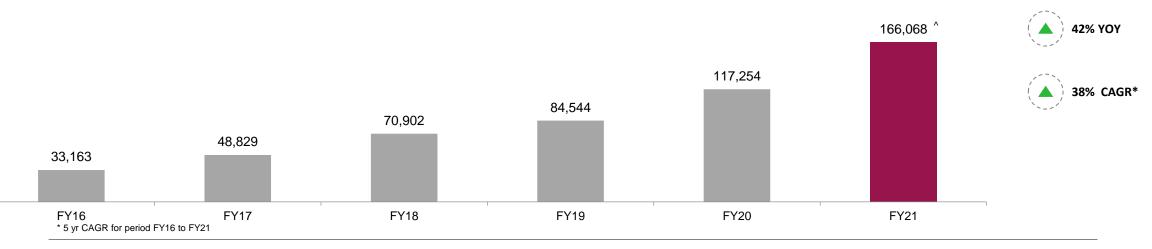


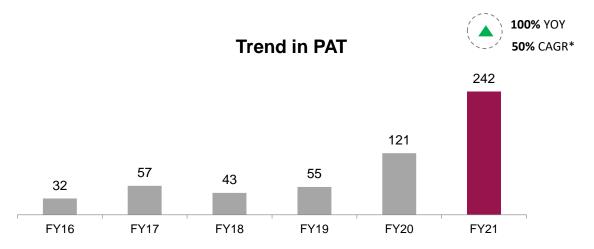


Axis AMC: Strong performance, Equity AUM growth of 85% YoY, PAT up 100% YoY

# AXIS BANK All figures in ₹ Crores

#### Average AUM has shown strong growth





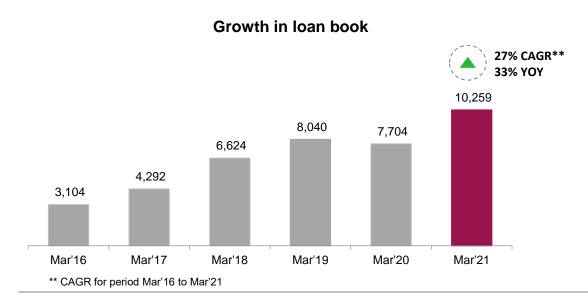
#### **Major Highlights**

- Axis AMC remains one of the fastest growing AMC in the country with equity AUM growth of 85% in the last 12 months
- The growth was driven by fund performance and Axis AMC improved its market share to 6.1%, up from 5.1% at the end of Mar'20
- · Client folios up by 34% YOY to 8 mn;
- Equity & Hybrid funds constitutes 55% of overall AUM

^Disclosure: Scheme AUM/AAUM (Amt in cr) Rs.191919.66 / Rs. 166068.96 Asset Classwise AUM / AAUM: Liquid/Money Market: 29244.91/33940.41, Gilt: 162.39/ 150.18 Income/Debt: 50769.68 / 44136.12 Equity including ELSS: 100105.80 /77901.00 Hybrid: 7784.74/7245.28 Solution: 1502.62/1320.17 Index: 399.91/352.07 ETF: 522.34/347.42 FOF: 1427.27/676.31 . AUM by geography (%) [Cities]: Top 5: 60.15% Next 10: 18.78% Next 20: 8.13% Next 75: 8.11% Others: 4.82% AUM by geography for Equities including ELSS (%) [Cities]: Top 5: 51.35% Next 10: 19.03% Next 20: 10.72% Next 75: 11.66% Others: 7.24%

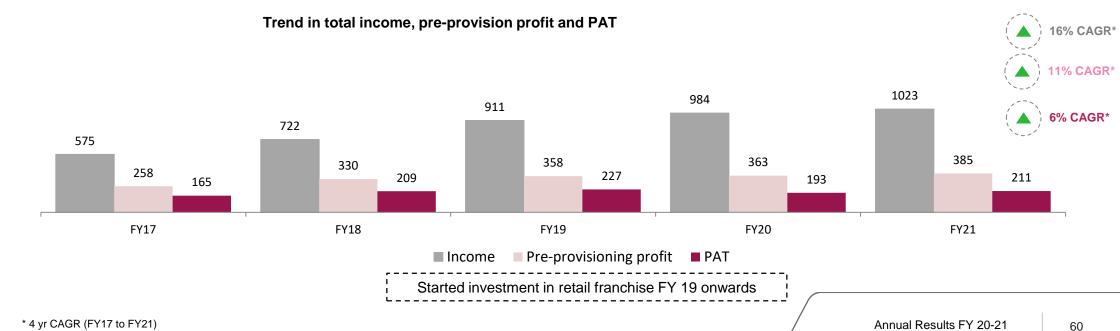
### Axis Finance: Poised for growth, investing for growing the retail book





#### **Major Highlights**

- Capital adequacy ratio comfortable at 20.4%
- Net NPA% at 2%. No accounts were restructured
- Our investments in retail business has started to yield results, Retail disbursements now account for 25%+ of incremental disbursements
- In the Wholesale business, loan mix has undergone a major shift in the last 2 year with cash flow backed and higher rated companies contributing 85%+ of incremental disbursements
- Cost to Income at **28%** for FY21 one of the lowest in the industry
- Overall ROE for FY21 stood at **14.6%** with wholesale ROE at ~19%



### **A.TReDS**: The Invoicement product continues to be a market leader







- A.TREDS is one of the three entities allowed by RBI to set up the Trade Receivables Discounting System (TReDS), an electronic platform for facilitating cash flows for MSMEs
- The TReDS platform connects MSME sellers and their corporate buyers to multiple financiers. It enables discounting of invoices of the MSME sellers raised on large buyers, through a transparent bidding mechanism that ensures financing of receivables at competitive market rates.
- Our digital invoice discounting platform 'Invoicemart' became the 1<sup>st</sup> TReDS platform to reach ₹10,000 crore worth of MSME Invoice discounting and has a market share of 36%.
- Invoicement has helped in price discovery for MSMEs across 486 cities and towns in India who are now able to get their bills discounted from 42 financiers (banks and NBFC factors)

### Progress so far (Jul'17 to Mar'21)





Invoices Discounted (in No's)

~ 6.6 Lakh



Participants on-board

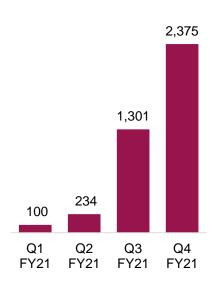
Buyers: **812** | Sellers: **8,393** 

Financiers: 42

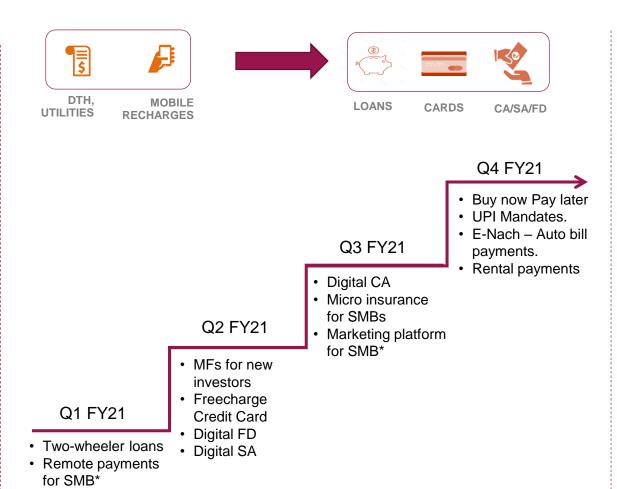
# Freecharge continues to make progress in its payments led financials services journey with the launch of a "Buy now Pay later" product



Strong growth in the merchant payment solutions product



Processed volume growth (Values are Indexed)



Freecharge Paylater



- Insta onboarding, decisioning & activation
   Less than 3 minutes and in just 3 steps.
- · 30 day credit period.
- Monthly limit of upto ₹5000/-
- Enabled on more than 10000 merchants.

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Targeted towards Millennials.



### Executive Summary

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Other important information

### We have created a differentiated identity and are amongst the most valuable Brands in India



#### Featured amongst Top 20 most valuable brands in India







Axis Bank Mobile App





Among 42 leading banks worldwide

### Major awards won by the Bank and its subsidiaries





Ranked no 1 in Corporate Banking Quality in India



**Best Digital Bank India 2021** 



Best Engagement and Loyalty Scheme of the Year



Best Cyber Security Project, Best Financial Al Project & Best Risk Management Project



Anti-Money Laundering Technology Implementation



### **Financial Performance**



Financial Performance (₹ crores)		Q4FY21	Q4FY20	% Growth	FY21	FY20	% Growth
Interest Income	Α	15,545	16,234	(4%)	63,645	62,635	2%
Other Income	B = C+D+E	4,668	3,985	17%	14,838	15,537	(4%)
- Fee Income	С	3,376	2,931	15%	10,686	11,019	(3%)
- Trading Income	D	789	264	198%	2,547	2,420	5%
- Miscellaneous Income	E	503	790	(36%)	1,605	2,098	(23%)
- Recoveries in written-off a/c's		360	654	(45%)	1,246	1,553	(20%)
Total Income	F = A+B	20,213	20,219	-	78,483	78,172	-
Interest Expended	G	7,990	9,426	(15%)	34,406	37,429	(8%)
Net Interest Income	H = A-G	7,555	6,808	11%	29,239	25,206	16%
Operating Revenue	I = B+H	12,223	10,793	13%	44,077	40,743	8%
Core Operating Revenue*	J	11,439	10,529	9%	41,524	38,323	8%
Operating Expenses	K	5,359	4,942	8%	18,375	17,305	6%
-Staff Expense	L	1,668	1,374	21%	6,164	5,321	16%
-Non Staff Expense	M	3,691	3,568	3%	12,211	11,984	2%
Operating Profit	N = I-K	6,865	5,851	17%	25,702	23,438	10%
Core Operating Profit*	0	6,080	5,587	9%	23,149	21,018	10%
Provisions other than taxes	Р	3,295	7,730	(57%)	16,896	18,534	(9%)
Profit Before Tax	Q = N-P	3,570	(1,879)	-	8,806	4,904	80%
Tax Expenses	R	893	(491)	-	2,217	3,277	(32%)
Net Profit	S = Q-R	2,677	(1,388)	-	6,588	1,627	305%
EPS Diluted (in ₹) (annualized)		35.37	(19.79)		22.09	5.97	
Return on Average Assets (annualized)		1.11%	(0.62%)		0.70%	0.20%	
Return on Equity (annualized)		11.72%	(7.08%)		7.55%	2.34%	
Capital Adequacy Ratio (Basel III)		19.12%	17.53%		19.12%	17.53%	

<sup>\*</sup> excluding trading profit and exchange gain/loss on capital repatriated from overseas branch

### **Financial Performance**



Financial Performance (\$ mn)		Q4FY21	Q4FY20	% Growth	FY21	FY20	% Growth
Interest Income	A	2,126	2,220	(4%)	8,705	8,567	2%
Other Income	B = C+D+E	639	545	17%	2,030	2,125	(4%)
- Fee Income	С	462	401	15%	1,462	1,507	(3%)
- Trading Income	D	108	36	198%	348	331	5%
- Miscellaneous Income	E	69	108	(36%)	220	287	(23%)
- Recoveries in written-off a/c's		49	89	(45%)	170	212	(20%)
Total Income	F = A+B	2,765	2,766	-	10,735	10,692	-
Interest Expended	G	1,093	1,289	(15%)	4,706	5,120	(8%)
Net Interest Income	H = A-G	1,033	931	11%	3,999	3,448	16%
Operating Revenue	I = B+H	1,672	1,476	13%	6,029	5,573	8%
Core Operating Revenue*	J	1,565	1,440	9%	5,680	5,242	8%
Operating Expenses	К	733	676	8%	2,513	2,367	6%
-Staff Expense	L	228	188	21%	843	728	16%
-Non Staff Expense	М	505	488	3%	1,670	1,639	2%
Operating Profit	N = I-K	939	800	17%	3,516	3,206	10%
Core Operating Profit*	0	832	764	9%	3,167	2,875	10%
Provisions other than taxes	Р	451	1,057	(57%)	2,312	2,535	(9%)
Profit Before Tax	Q = N-P	488	(257)	-	1,204	671	80%
Tax Expenses	R	122	(67)	-	303	448	(32%)
Net Profit	S = Q-R	366	(190)	-	901	223	305%
EPS Diluted (in ₹) (annualized)		35.37	(19.79)		22.09	5.97	
Return on Average Assets (annualized)		1.11%	(0.62%)		0.70%	0.20%	
Return on Equity (annualized)		11.72%	(7.08%)		7.55%	2.34%	
Capital Adequacy Ratio (Basel III)		19.12%	17.53%		19.12%	17.53%	

<sup>\$</sup> figures converted using exchange rate of 1\$ = ₹73.11

<sup>\*</sup> excluding trading profit and exchange gain/loss on capital repatriated from overseas branch

### **Balance Sheet**



Balance Sheet	As on 31 <sup>st</sup> Mar'21	As on 31 <sup>st</sup> Mar'20	As on 31 <sup>st</sup> Mar'21	As on 31 <sup>st</sup> Mar'20	% Growth
CAPITAL AND LIABILITIES	In ₹ Crores	In ₹ Crores	in \$ Mn	in \$ Mn	
Capital	613	564	84	77	9%
Reserves & Surplus	100,990	84,384	13,813	11,542	20%
Deposits	7,07,306	6,40,105	96,745	87,554	10%
Borrowings	1,42,873	1,47,954	19,542	20,237	-3%
Other Liabilities and Provisions	44,336	42,158	6,065	5,766	5%
Total	9,96,118	9,15,165	1,36,249	1,25,176	9%
ASSETS					
Cash and Balances with RBI / Banks and Call money	61,730	97,268	8,443	13,304	-37%
Investments	2,26,120	1,56,734	30,929	21,438	44%
Advances	6,23,720	5,71,424	85,313	78,159	9%
Fixed Assets	4,245	4,313	581	590	-2%
Other Assets	80,303	85,426	10,983	11,685	-6%
Total	9,96,118	9,15,165	1,36,249	1,25,176	9%

### Safe Harbor



Except for the historical information contained herein, statements in this release which contain words or phrases such as "will", "aim", "will likely result", "would", "believe", "may", "expect", "will continue", "anticipate", "estimate", "intend", "plan", "contemplate", "seek to", "future", "objective", "goal", "strategy", "philosophy", "project", "should", "will pursue" and similar expressions or variations of such expressions may constitute "forward-looking statements". These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. These risks and uncertainties include, but are not limited to our ability to successfully implement our strategy, future levels of nonperforming loans, our growth and expansion, the adequacy of our allowance for credit losses, our provisioning policies, technological changes, investment income, cash flow projections, our exposure to market risks as well as other risks. Axis Bank Limited undertakes no obligation to update forward-looking statements to reflect events or circumstances after the date thereof.



## **Thank You**