

# **BUTTERFLY GANDHIMATHI APPLIANCES LIMITED**

August 4, 2021

General Manager – DCS, Dept. of Corporate Services, BSE Ltd, Floor I, P.J.Towers, Dalal Street, Mumbai – 400 001 Scrip: 517421 Manager,
National Stock Exchange of India Ltd
Exchange Plaza,
BandraKurla Complex,
Bandra (E),
Mumbai – 400 051
Scrip: BUTTERFLY

Dear Sir,

# Butterfly Gandhimathi Appliances Limited – Results presentation for the First quarter ended on 30.6.2021

Enclosed please find the Company's Performance/Results presentation for the first quarter ended on 30.06.2021, which may please be uploaded on the website for information of our investors.

Thanking you,

Yours faithfully, For Butterfly Gandhimathi Appliances Limited

Priya Varshinee V M
Company Secretary cum
Compliance Officer



# **Butterfly Gandhimathi Appliances Limited**

**Q1 FY22 Results Presentation** 





# **Safe Harbour**



Certain statements in this presentation concerning our future growth prospects are forward looking statements, which involve a number of risks and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, fluctuations in earnings, our ability to manage growth, competitive intensity in our industry of operations including those factors which may affect our cost advantage, wage increases, our ability to attract and retain highly skilled professionals, sufficient availability of raw materials, our ability to successfully complete and integrate potential acquisitions, liability for damages on our contracts to supply products, the success of the companies in which Butterfly Gandhimathi Appliances Ltd has made strategic investments, withdrawal of governmental fiscal incentives, political instability, legal restrictions on raising capital or acquiring companies outside India, and unauthorized use of our intellectual property and general economic conditions affecting our industry. Butterfly Gandhimathi Appliances Ltd may, from time to time, make additional written and oral forward-looking statements, including our reports to shareholders. The Company does not undertake to update any forward-looking statement that may be made from time to time by or on behalf of the company.

# **Company At A Glance**



#1

In India for SS LPG Stoves & Table Top Wet Grinders

21%

Revenue CAGR FY17-21 In the top 3

In India for Domestic Kitchen Appliances

Now present in all 29

States in India

870<sub>Crore</sub>

Sales of Branded Products in FY21

500+

Exclusive Distributors across India

28.3<sub>Crore</sub>

Net Debt as on 30.06.2021

28%

Growth in Revenue over FY20

24%

of FY21 Revenues from Non-South States





**01** Quarter Highlights

02 Company Overview

Historical Financial Overview

04 Outlook

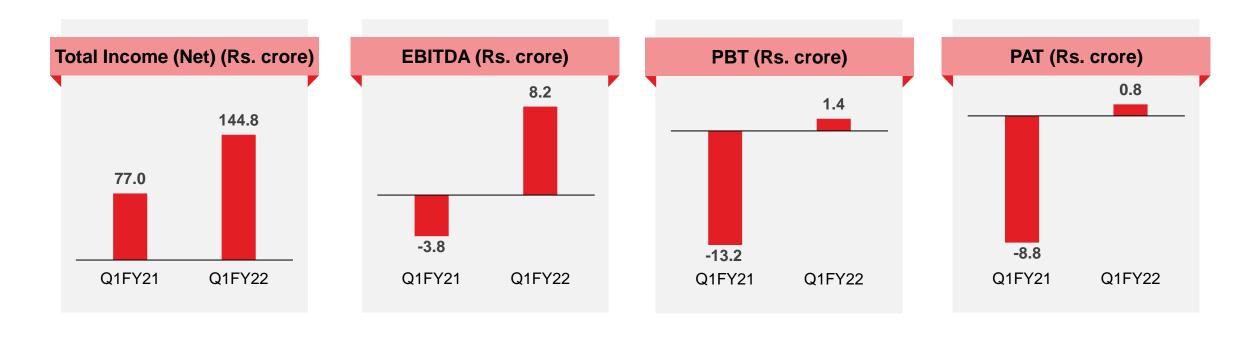
# RESULT HIGHLIGHTS





# **Q1 FY22 – Performance Highlights**





- Total Income (Net) during Q1 FY22 stood at Rs. 144.8 crore, as against Rs. 77.0 crore in Q1 FY21, a growth of 88.1% YoY. Total Income was impacted due to Covid 2<sup>nd</sup> wave which led to 5 weeks plant shutdown.
- EBIDTA during Q1 FY22 stood at Rs. 8.2 crore, as against Rs. (3.8) crore in Q1 FY21.
- PBT increased to Rs. 1.4 crore in Q1 FY22, as against Rs. (13.2) crore in Q1 FY21.

# **Q1 FY22 - Abridged Profit & Loss Statement**



Particulars (Rs. crore)	Q1FY21	Q1FY22	
Total Net Revenues (Incl. OI)	77.0	144.8	r
- Branded Net Revenues	76.8	144.4	Revenue grew by 88% led by growth across all Channels
- Other Income	0.2	0.4	and all product categories
Material Cost	43.9	86.6	I
- Cost of Materials Consumed	23.1	66.9	
- Purchases of Stock-in-Trade	6.2	23.5	Gross Margin continuously
- Changes in Inventories	14.6	-3.8	healthy above 40%, in spite
Gross Profit	33.1	58.2	of surging raw material prices.
Gross Margin (%)	43.0%	40.2%	prices.
Employee Expenses	13.4	20.5	
Other Expenses	23.5	29.4	
EBITDA	-3.8	8.2	۲
EBITDA Margin (%)	-5.0%	5.7%	EBIDTA margin is lower due
Depreciation	3.7	3.8	to lower revenue
Finance Cost	5.7	3.1	
Profit Before Tax	-13.2	1.4	

# **Branded Sales**



Particulars (Rs. crore)	Q1FY22	Q1FY21	YoY Growth	Q4FY21	QoQ Growth
Kitchen Appliances	113.1	64.4	76%	154.2	-27%
Cooker/Cookware	25.7	8.0	221%	42.3	-39%
Others	5.6	4.4	27%	9.6	-42%
Total	144.4	76.8	88%	206.2	-30%

The Company has grown across all the product categories.

# **Balance Sheet Trends**



Particulars (Rs. crores)	Mar-21	Jun-20	Jun-21
ASSETS			
Non-Current Assets	177.9	180.5	174.5
Property, Plant and Equipment	130.7	131.0	130.3
Capital Work-in-Progress	2.1	2.0	3.0
Other Intangible Assets	33.4	35.5	32.8
Financial Assets	7.4	1.5	5.2
Others	3.5	10.5	3.2
Current Assets	311.8	276.7	316.2
Inventories	177.9	154.9	207.2
Trade Receivables	74.4	97.1	71.7
Cash & Cash equivalents*	42.4	14.7	13.5
Others	17.2	10.0	23.8
Total Assets	488.8	457.2	490.7

The detailed Analysis on Debtors / Inventory is given in slide no. 12 and 13.

<sup>\*</sup> Balances with bank is Rs.7.94 crores as on Jun-21

# **Balance Sheet Trends**



Particulars (Rs. crores)	Mar-21	Jun-20	Jun-21
EQUITY & LIABILITIES			
Shareholders' Funds	224.0	183.9	224.8
Non-current Liabilities (NCL)	13.9	40.2	12.1
Long-term Borrowings	11.6	36.7	9.7
Other NCL	2.3	3.5	2.4
Current Liabilities (CL)	251.0	233.1	253.8
Short-term Borrowings	0.0	96.7	12.5
Trade Payables	163.6	76.4	152.2
Others CL	87.3	60.0	89.1
Total Equity & Liabilities	488.8	457.2	490.7

The short-term borrowing has been utilized to build inventory for upcoming season

## **Reduction in Debt and Interest Cost**



#### **Gradual decline in Debt**

(Rs Crore)	FY18	FY19	FY20	FY21	Q1FY22
Short Term	145	104	127	0	13
Long Term**	63	50	43	28	24

Short-term borrowing is utilised to build up inventory for the upcoming season

#### **Interest Cost has reduced significantly**

(Rs Crore)	FY18	FY19	FY20	FY21
Interest Charges	15.7	20.0	20.8	13.9
Other Charges*	2.4	2.5	3.3	3.5

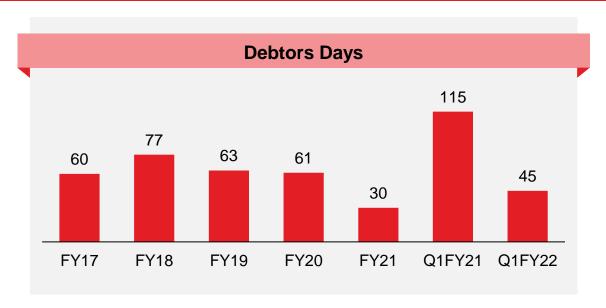
(Rs Crore)	Q1FY21	Q1FY22
Interest Charges	5.3	2.5
Other Charges*	0.4	0.6

<sup>\*</sup>LC opening / clearing and Processing charges, etc.

<sup>\*\*</sup> Includes maturities of current liabilities

# **Significant Improvement in Debtors Days**

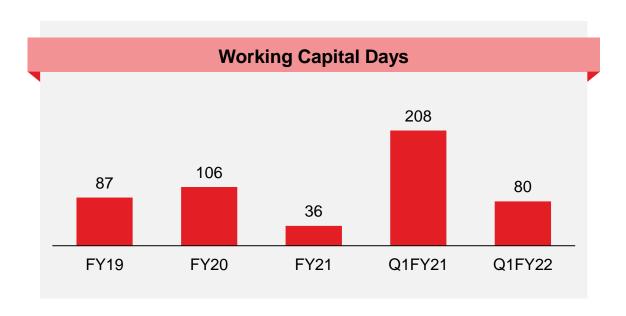




- Relentless focus on improving Branded business debtors days have now started yielding results
  - Currently stands at 45 days in Q1FY22 vs 30 days in FY21
- Measures driving the improvement includes:
  - Inventory Tracking: Real time inventory tracking at distributor and dealer level as resulted in streamlining of channel inventory. This has helped in increasing ROI for distributors and reduction in debtors for the Company
  - Business mix: Lower share of gas dealer channel business; 5% currently as compared to 30% 3 years ago
  - <u>Bill Discounting</u>: Successful implementation of bill discounting facility has reduced the debtors by Rs. 18.4 crores. The bill discounting facility can go up to Rs 50 crores in the medium term
- Detailed breakup of debtors available in slide No.26

# **Optimizing Working Capital Management**





	FY19	FY20	FY21	Q1 FY21	Q1FY22
Inventory Days	80	91	75	183	130
Debtors Days	63	61	30	115	45
Creditors Days	56	46	69	90	96

- Net working capital days has been increased from 36 days in FY21 to 80 days in Q1 FY22, due to lockdown.
  - Debtors days (explained in slide 13)
  - Inventory days are higher in June quarter owing to
    - lower revenue due to lockdown
    - build up of inventory in anticipation of seasonal sales in q2
  - Creditors days
    - Increase in revenue is helping the company to negotiate better credit terms
    - Focus on doing tie up for vendor bill discounting to increase creditor days

# **New Model Launches**

















# **COMPANY OVERVIEW**





# **Butterfly Gandhimathi Appliances Limited**



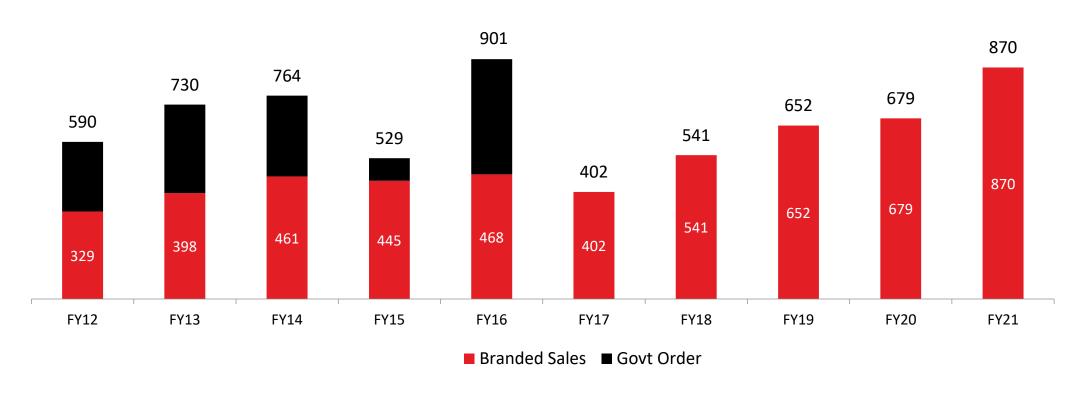
- Established in 1986 by late Shri V. Murugesa Chettiar, the Company is one of the leading manufacturer of Kitchen and Electrical Appliances in the country
- The Company sells its products branded as "Butterfly" across the country through distributors, direct dealers, modern trade, online channels, gas
  dealer channel etc.
- The Company is a market leader in India for SS LPG Stoves & Table Top Wet Grinders and major supplier of Mixer Grinders & Pressure Cookers
- Strong R&D focus which has led to several pioneering initiatives and continues to drive in-house development of new products
- Butterfly Gandhimathi is headquartered in Tamil Nadu and has a pan India presence



# **Revenue Profile**



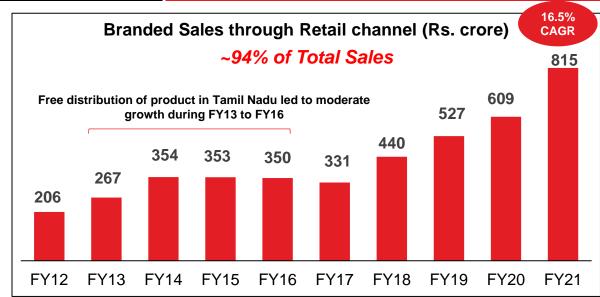
#### **Annual Net Revenue\* (Rs. crore)**

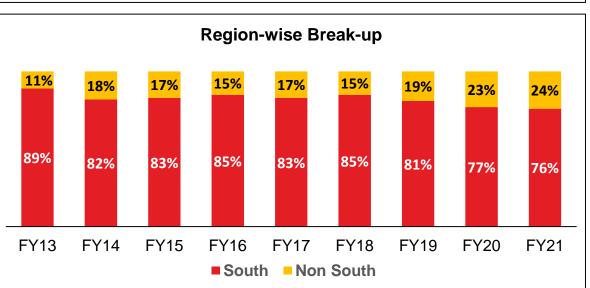


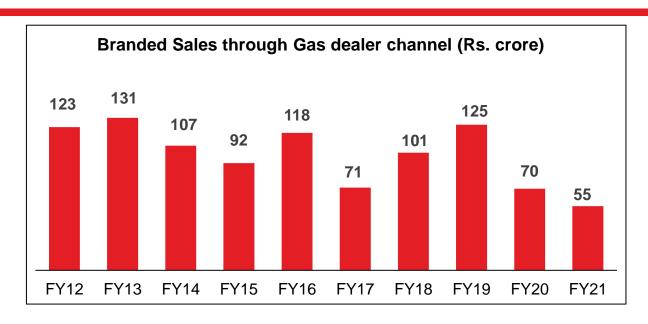
<sup>\*</sup>Further break down of branded sales is given in next slide

## **Branded Retail Sales**









#### **Through Retail Marketing**

- Network of 500+ exclusive distributors
- Distributors supply to dealer network which is customer facing
- Tie-up with Modern Trade, Online, CSD, CPC, TNPC etc.
- 25000+ retail points across the Indian map

#### **Through Gas Dealer Channel**

- Tie ups with Gas dealers of Oil Marketing Companies
- Customers for new gas connection are provided with Butterfly brand manufactured by BGMAL

## **Milestone**



- Year of Incorporation
- Imported machinery to set up manufacturing operations
- First to launch Stainless Steel
   Pressure Cookers in India
- Launched LPG Stoves
- First to Launch Stainless
   Steel Vacuum Flasks in India
- Launched Mixer Grinders

- Awarded patent for 3 conical stone Table Top Wet Grinder
- First in India to be awarded ISO 9000 certification for its LPG Stoves and Mixer Grinders
- Launched proprietary 3 conical stone grinding technology

- First in India to receive "GREEN LABEL" Certification for high thermal efficient LPG Stoves
- Bagged the first TNCSC order of Rs.
   285 crore for manufacturing of Table
   Top Wet Grinder and Mixer Grinders –
   Highest in the organized sector
- Name changed to Butterfly Gandhimathi Appliances Ltd from Gandhimathi Appliances Ltd

- Bagged the TNCSC order for the 4th consecutive year latest order amounting to Rs. 510 crore for manufacturing of TTWGs
- Won order for Rs. 90 crores from Pondicherry Co-op Wholesale Stores to supply TTWGs and mixer grinders
- First in India to be awarded "BEE Label with 2-star rating" for manufacture of LPG stoves
- Successful completion of both TNCSC and Pondicherry Co-op Wholesale Stores orders

1986-1989 1998-1999 2005-2011 2015-2016

#### 1992-1994

Invented Brazing Machine
with in-house Technology
which replaced the hazardous
copper plating process for
Pressure Cooker/Utensils –
successful indigenous
substitution for imported
technology

Listed on BSE

#### 2000-2002

- Commenced exports to USA, UK, Canada, Mauritius, Australia & Japan
   Awarded ISO • 9000
- Awarded ISO 9000 certification for Table Top Wet Grinder

#### 2012-2014

- Preferential Issue to Reliance PE raised
   Rs. 100 crore of growth capital
- Established a branch office in the United Kingdom to oversee and promote exports in the region
- Launched 4 new Product Categories
- Added 60 SKUs to product range
- Enhanced Pan-India presence to include all 28 states
- Acquired a division from Associate Company LLM Appliances

#### 2017-Present

- Re-Launch of Stainless Steel Vacuum Flasks
- Registered with Online,
  Alternate Channel like
  Canteen Stores Dept (CSD),
  TNPC (Tamil Nadu Police
  Canteen), etc.

# **State of the Art Manufacturing Capability**











# The Company has 1 state of the art R&D facility, with inhouse design studio with a dedicated team of 15 people

- Entire function operated on SAP environment (All modules).
- Product wise traceability (Bar Coding) of all the products
- 5 stage Quality control systems.
- Fully integrated manufacturing facility

#### **Manufactures the following 5 products:**

- LPG Stoves
- Mixer Grinders
- Pressure Cooker
- 4. Table-Top Wet Grinders
- Vacuum Flasks and Bottle

# **Strong R&D Capabilities**



#### R&D focused Company with a demonstrated track record in innovation



- To introduce Stainless Steel Pressure Cookers in India
- To manufacture Stainless Steel LPG Stoves in India
- To introduce Stainless Steel Vacuum Flasks in India which deliver enhanced heat retention up to 72 hours compared to 8 hours with conventional products
- In India to get BEE label with 2-star rating for manufacture of LPG Stoves

Invented 3 conical stone grinding technology – awarded patent in 1998

Enhanced Fuel efficiency in LPG Stoves from 50% to over 68% at present

In-house design of moulds, tools and dies has resulted in improved manufacturing efficiency

360° R&D efforts focused on product efficiency, longevity and design

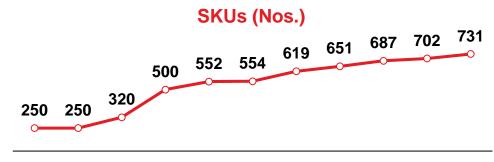
# **Augmenting Organic Growth**



#### Increased Product Categories For Wider Product Portfolio And Higher Market Share

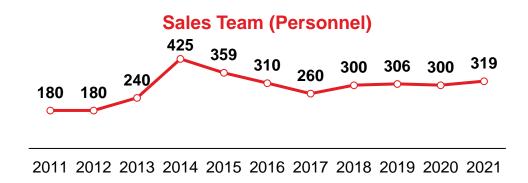
# Product Categories (Nos.) 20+ 20+ 20+ 20+ 20+ 20+ 20+ 6 6 6

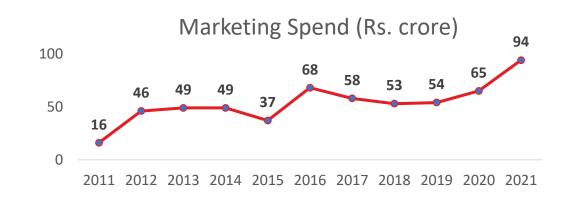
2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021



2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021

#### **Enhancing Sales and Marketing Efficiency For Better Penetration And Brand Development**





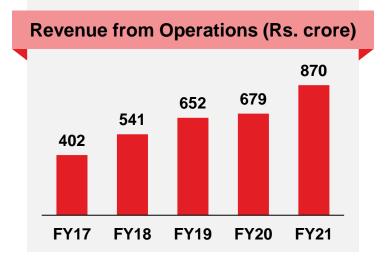
# ANNUAL FINANCIAL OVERVIEW

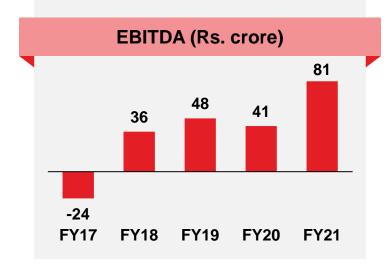


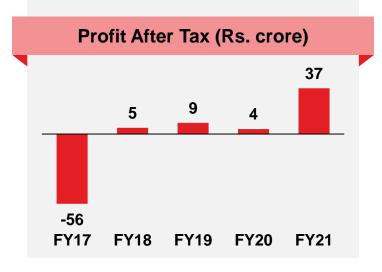


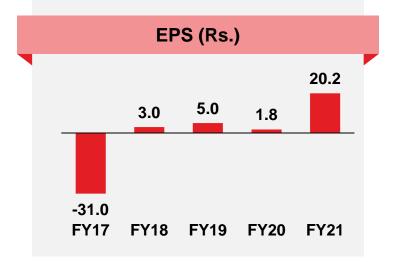
# **Key Financials**

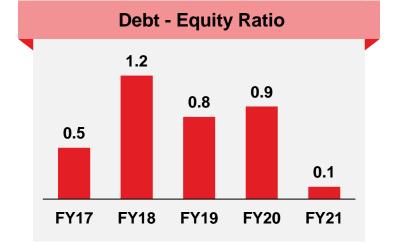


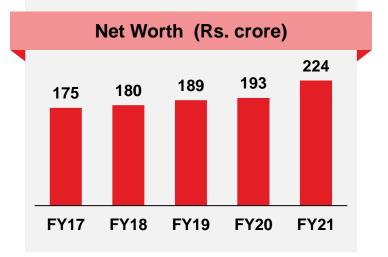












# **Historical Profit & Loss**



Particulars (Rs. crore)	FY17	FY18	FY19	FY20	FY21	Company grew by 29%
Total Net Revenues (Incl. OI)	407	542	654	680	871	across all product
- Branded Net Revenues	405	541	652	679	870	categories
- Government Net Revenues	-	-	-	-	-	
- Other Income	2	2	2	2	1	
Material Cost	247	315	390	390	506	Branded Net Revenue has witnessed CAGR of
- Cost of Materials Consumed	149	219	317	311	355	21% over FY17 to FY21.
- Purchases of Stock-in-Trade	79	106	98	105	140	
- Changes in Inventories	19	-10	-24	-25	12	
<b>Gross Profit</b>	159	227	264	290	365	Gross Margin above
Gross Margin (%)	39%	42%	40%	43%	42%	40% inspite of increase
Employee Expenses	50	57	70	79	77	in the raw material
Other Expenses	127	133	146	169	207	prices
EBITDA	-18	36	48	42	81	
EBITDA Margin (%)	-4%	7%	7%	6%	9%	
Depreciation	12	12	13	14	16	EBITDA margin is
Finance Cost	23	18	23	24	17	healthy at above 9%
Profit Before Tax	-53	6	12	4	48	\

# **Balance Sheet Trends**



Particulars (Rs. crore)	FY17	FY18	FY19	FY20	FY21
ASSETS					
Non-Current Assets	178	172	176	179	177
Current Assets	241	296	287	313	312
Inventories	109	125	142	170	178
Trade Receivables- TNCSC/PCWS	22	17	4	4	2
Trade Receivables-Branded	66	113	113	113	72
Cash & cash equivalents	31	23	10	4	37
Others	12	18	18	21	22
Total Assets	418	468	464	492	489
Branded Revenue	402	541	652	680	870
Working Capital Days	105	123	87	106	36
Inventory Days	99	84	80	91	75
Debtors Days (branded)	60	77	63	61	30
Creditors Days	54	38	56	46	69

# **Balance Sheet Trends**



Particulars (Rs. crore)	FY17	FY18	FY19	FY20	FY21
EQUITY & LIABLITIES					
Shareholders' Funds	175	180	189	193	224
Non-current Liabilities (NCL)	63	46	42	36	14
Long-term Borrowings	63	46	39	32	12
Other NCL	-	-	3	3	2
Current Liabilities (CL)	181	242	232	264	251
Short-term Borrowings	84	145	104	127	0
Trade Payables	60	56	99	108	164
Others CL	37	40	29	29	87
Total Equity & Liabilities	418	468	464	492	489
Debt – Equity Ratio	0.91	1.16	0.81	0.88	0.12

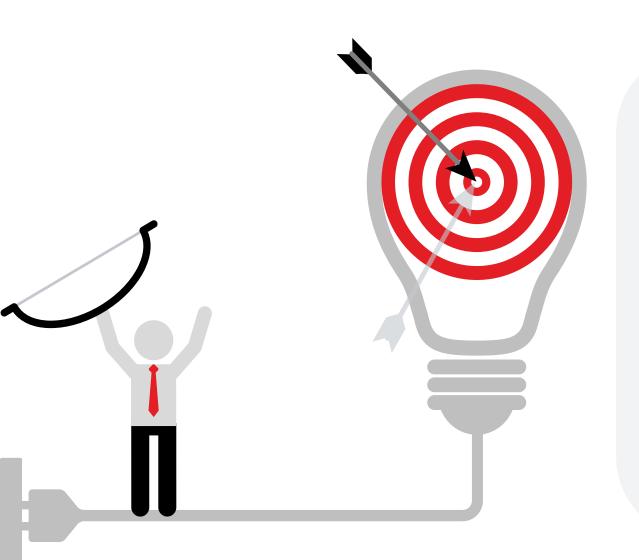
# OUTLOOK





# **Outlook**





### **FY22**

- Revenue growth of ~10-15% vs FY21
- EBIDTA margin similar to FY21
- Net working capital days 35 to 45 days
- Net Debt / EBIDTA : less than 0.5x

### **Commercials**



- Butterfly Opal Mixer Grinder Diwali Film 35Sec With Offer Tamil HD
- Butterfly Standard Plus Pressure Cooker Tamil
- Butterfly Reflections Stove Tamil
- Butterfly Matchless Table Top Wet Grinder Tamil
- Butterfly Electric Rice Cooker Tamil
- Butterfly Blue Flame Tamil
- Butterfly Desire Mixer Grinder Tamil
- Butterfly Power Hob Hindi
- Butterfly Matchless Table Top Wet Grinder Hindi
- Butterfly Standard Plus Pressure Cooker Hindi
- Butterfly Electric Rice Cooker Hindi
- Butterfly Matchless Mixer Grinder Hindi
- Butterfly Matchless Mixer Grinder Kannada
- Butterfly Desire Mixer Grinder Kannada
- Butterfly Blue Flame Kannada

- Butterfly Matchless Mixer Grinder Malayalam
- Butterfly Blue Flame Malayalam
- Butterfly Power Hob Malayalam
- Butterfly Matchless Table Top Wet Grinder Malayalam
- Butterfly Reflections Stove Malayalam
- Butterfly Electric Rice Cooker Malayalam
- Butterfly Blaze LPG Stove Malayalam
- Butterfly Matchless Mixer Grinder Telugu
- Butterfly Desire Mixer Grinder Telugu
- Butterfly Blue Flame Telugu
- Butterfly Electric Rice Cooker Telugu
- Butterfly Matchless Table Top Wet Grinder Telugu
- Butterfly Power Hob Kannada
- Butterfly Matchless Table Top Wet Grinder Kannada
- Butterfly Reflections Stove Kannada



# **Thank You**

## **Mayuresan VMG**

Vice President – Finance & Strategy

Butterfly Gandhimathi Appliances Limited

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