

BUTTERFLY GANDHIMATHI APPLIANCES LIMITED

February 7, 2022

General Manager – DCS, Dept. of Corporate Services, BSE Ltd, Floor I, P.J.Towers, Dalal Street, Mumbai – 400 001 Scrip: 517421 Manager,
National Stock Exchange of India Ltd
Exchange Plaza,
BandraKurla Complex,
Bandra (E),
Mumbai – 400 051
Scrip: BUTTERFLY

Dear Sir,

Butterfly Gandhimathi Appliances Limited – Results presentation for the third quarter ended on 31.12.2021

Enclosed please find the Company's Performance/Results presentation for the third quarter ended on 31.12.2021, which may please be uploaded on the website for information of our investors.

Thanking you,

Yours faithfully,

For Butterfly Gandhimathi Appliances Limited

Priya Varshinee V M

Deputy Company Secretary cum

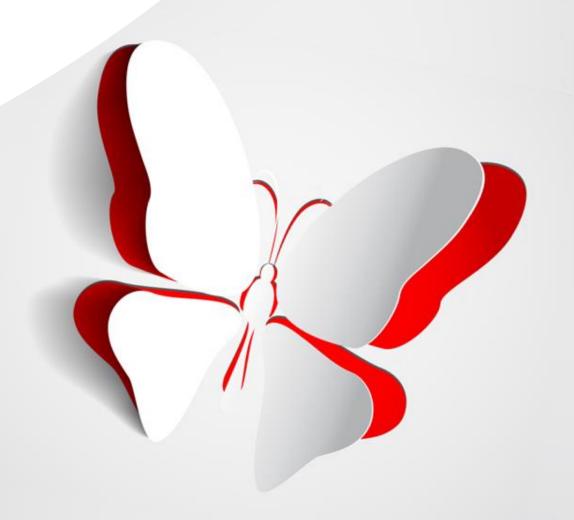
Compliance Officer



Butterfly Gandhimathi Appliances Limited

Q3 FY22 Results Presentation





Safe Harbour



Certain statements in this presentation concerning our future growth prospects are forward looking statements, which involve a number of risks and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, fluctuations in earnings, our ability to manage growth, competitive intensity in our industry of operations including those factors which may affect our cost advantage, wage increases, our ability to attract and retain highly skilled professionals, sufficient availability of raw materials, our ability to successfully complete and integrate potential acquisitions, liability for damages on our contracts to supply products, the success of the companies in which Butterfly Gandhimathi Appliances Ltd has made strategic investments, withdrawal of governmental fiscal incentives, political instability, legal restrictions on raising capital or acquiring companies outside India, and unauthorized use of our intellectual property and general economic conditions affecting our industry. Butterfly Gandhimathi Appliances Ltd may, from time to time, make additional written and oral forward-looking statements, including our reports to shareholders. The Company does not undertake to update any forward-looking statement that may be made from time to time by or on behalf of the company.

Company At A Glance



#1

In India for SS LPG Stoves & Table Top Wet Grinders

21%

Revenue CAGR FY17-21 In the top 3

In India for Domestic Kitchen Appliances

Now present in all 29

States in India

870_{Crore}

Sales of Branded Products in FY21

500+

Exclusive Distributors across India

0.1

Debt to Equity Ratio

28%

Growth in Revenue over FY20

24%

of FY21 Revenues from Non-South States





Quarter Highlights



Company Overview



Historical Financial Overview



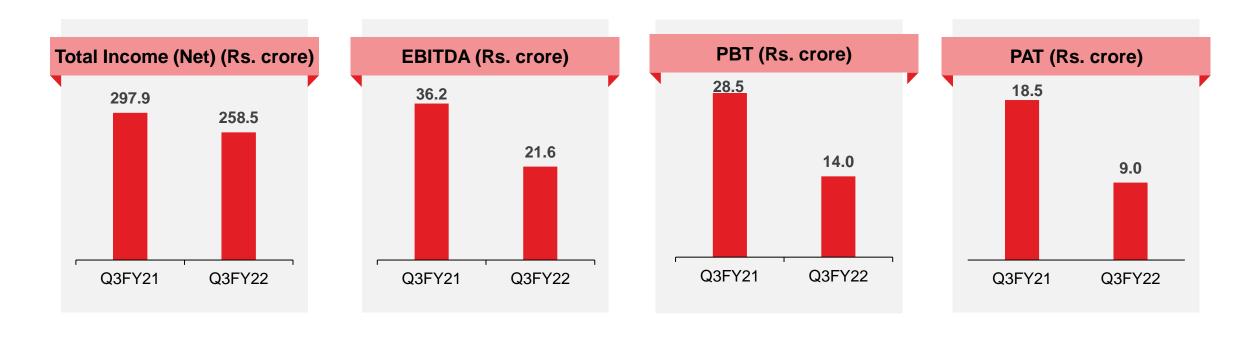
RESULT HIGHLIGHTS





Q3 FY22 – Performance Highlights





- Total Income (Net) during Q3 FY22 stood at Rs. 258.5 crore, as against Rs. 297.9 crore in Q3 FY21, a decrease of 13.2% YoY
- EBIDTA during Q3 FY22 stood at Rs. 21.6 crore, as against Rs. 36.2 crore in Q3 FY21.
- PBT decreased to Rs. 14.0 crore in Q3 FY22, as against Rs. 28.5 crore in Q3 FY21.
- PAT stood at Rs. 9.0 in Q3 FY22, as against Rs. 18.5 crore in Q3 FY21, a decrease of 51.7% YoY.

Q3 FY22 - Abridged Profit & Loss Statement



Particulars (Rs. crore)	Q3FY21	Q3FY22
Total Net Revenues (Incl. OI)	298.3	258.9
- Branded Net Revenues	297.9	258.5
- Other Income	0.4	0.4
Material Cost	173.6	155.5
- Cost of Materials Consumed	110.3	151.3
- Purchases of Stock-in-Trade	48.2	39.6
- Changes in Inventories	15.2	-35.4
Gross Profit	124.6	103.4
Gross Margin (%)	41.8%	39.9%
Employee Expenses	22.5	26.0
Other Expenses	65.9	55.8
EBITDA	36.2	21.6
EBITDA Margin (%)	12.1%	8.4%
Depreciation	3.8	4.0
Finance Cost	3.8	3.6
Profit Before Tax	28.5	14.0

Branded Sales



Particulars (Rs. crore)	Q3FY21	Q3FY22	YoY Growth
Kitchen Appliances	221.7	180.4	-18.6%
Cooker/Cookware	71.7	71.0	-1.0%
Others	4.5	7.1	58.4%
Total	297.9	258.5	-13.2%

- Due to the preponement of Festive season this year sales got preponed to Q2FY22 which has resulted in lower revenue in Q3FY22
- Revenue growth is 21.5% for 9 months ending December 2021 vis-à-vis FY21 for the same period

Balance Sheet Trends



Particulars (Rs. crores)	Dec-18	Dec-19	Dec-20	Dec-21
ASSETS				
Non-Current Assets	172.4	172.0	175.2	175.4
Property, Plant and Equipment	124.4	132.7	130.0	130.3
Capital Work-in-Progress	4.0	1.3	3.2	7.2
Other Intangible Assets	39.5	36.6	33.4	30.7
Financial Assets	2.9	1.5	6.3	4.0
Others	1.7	-	2.2	3.2
Current Assets	328.6	335.8	321.0	424.4
Inventories	150.7	157.2	130.3	260.2
Trade Receivables	145.4	157.4	124.9	120.2
Cash & Cash equivalents*	9.4	5.7	41.9	10.5
Others	23.1	15.6	23.9	33.5
Total Assets	501.0	507.8	496.2	599.8

The detailed Analysis on Debtors / Inventory is given in slide no. 13 and 14.

^{*} Balances with bank is Rs.0.7 crores as on Dec-21

Balance Sheet Trends



Particulars (Rs. crores)	Dec-18	Dec-19	Dec-20	Dec-21
EQUITY & LIABLITIES				
Shareholders' Funds	188.4	200.3	216.8	253.7
Non-current Liabilities (NCL)	43.7	36.5	27.0	17.6
Long-term Borrowings	41.0	32.4	19.1	6.4
Other NCL	2.7	4.1	7.9	11.2
Current Liabilities (CL)	268.9	271.0	252.4	328.5
Short-term Borrowings	119.3	100.3	10.3	18.3
Trade Payables	118.5	115.5	138.2	218.2
Others CL	31.3	55.2	103.7	92.0
Total Equity & Liabilities	501.0	507.8	496.2	599.8

Long Term Borrowings reduced due to Pre-closure of certain Term Loans.

Includes Current Maturities of Long Term Borrowing,

9M - Abridged Profit & Loss Statement



Particulars (Rs. crore)	9MFY21	9MFY22
Total Net Revenues (Incl. OI)	664.4	807.2
- Branded Net Revenues	663.4	806.0
- Other Income	1.0	1.2
Material Cost	384.4	493.9
- Cost of Materials Consumed	233.2	402.9
- Purchases of Stock-in-Trade	98.9	130.1
- Changes in Inventories	52.3	-39.1
Gross Profit	280.0	313.3
Gross Margin (%)	42.1%	38.8%
Employee Expenses	55.0	72.1
Other Expenses	158.0	164.4
EBITDA	67.1	76.8
EBITDA Margin (%)	10.1%	9.5%
Depreciation	11.2	12.2
Finance Cost	14.1	10.0
Profit Before Tax	41.7	54.6

Revenue grew by 21.5% across all channel during the period.

Gross Margin lower due to steep increase in raw material prices

Reduction in Debt and Interest Cost



Gradual decline in Debt

(Rs Crore)	FY18	FY19	FY20	FY21	9MFY21	9MFY22
Short Term	145	104	127	0	10	11
Long Term**	63	50	43	28	35	13

Interest Cost has reduced significantly

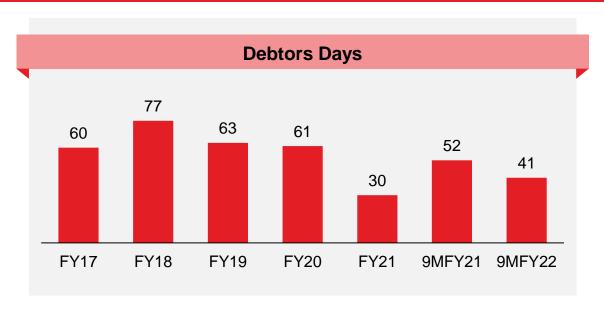
(Rs Crore)	FY18	FY19	FY20	FY21	(Rs Crore)	Q3FY21	Q3FY22
Interest Charges	15.7	20.0	20.8	13.9	Interest Charges	2.4	2.7
Other Charges*	2.4	2.5	3.3	3.5	Other Charges*	1.4	0.9

^{*}LC opening / clearing and Processing charges, etc.

^{**} Includes maturities of current liabilities

Significant Improvement in Debtors Days

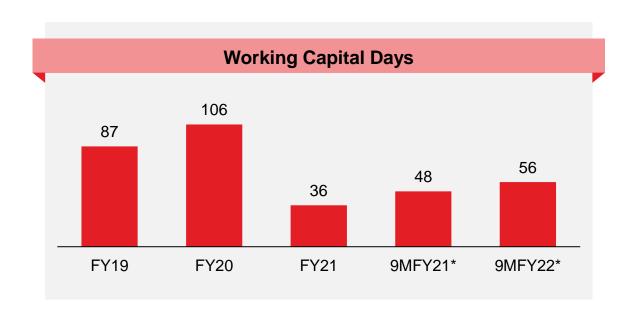




- Relentless focus on improving Branded business debtors days have now started yielding results
 - Currently stands at 41 days in 9MFY22 vs 52 days in 9MFY21
- Measures driving the improvement includes:
 - Inventory Tracking: Real time inventory tracking at distributor and dealer level as resulted in streamlining of channel inventory. This has helped in increasing ROI for distributors and reduction in debtors for the Company
 - Business mix: Lower share of gas dealer channel business; 5% currently as compared to 30% 3 years ago
 - <u>Bill Discounting</u>: Successful implementation of bill discounting facility has reduced the debtors by Rs. 33.1 crores. The bill discounting facility can go up to Rs 50 crores in the medium term

Optimizing Working Capital Management





	FY19	FY20	FY21	9MFY21*	9MFY22*
Inventory Days	80	91	75	54	89
Debtors Days	63	61	30	52	41
Creditors Days	56	46	69	57	74

- Debtors days (explained in slide 13)
- Inventory days are higher due to lower sales in Q3 as compared to previous year.

Net working capital days has been increased from 48 days in 9MFY21 to 56 days in 9MFY22.

^{*} Calculated by annualizing 9M Sales

New Model Launches

















New Model Launches











New Model Launches











COMPANY OVERVIEW





Butterfly Gandhimathi Appliances Limited



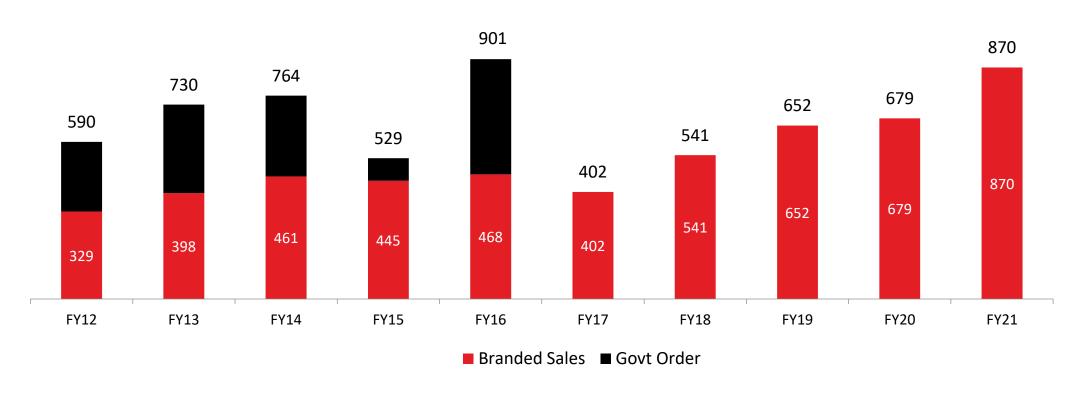
- Established in 1986 by late Shri V. Murugesa Chettiar, the Company is one of the leading manufacturer of Kitchen and Electrical Appliances in the country
- The Company sells its products branded as "Butterfly" across the country through distributors, direct dealers, modern trade, online channels, gas
 dealer channel etc.
- The Company is a market leader in India for SS LPG Stoves & Table Top Wet Grinders and major supplier of Mixer Grinders & Pressure Cookers
- Strong R&D focus which has led to several pioneering initiatives and continues to drive in-house development of new products
- Butterfly Gandhimathi is headquartered in Tamil Nadu and has a pan India presence



Revenue Profile



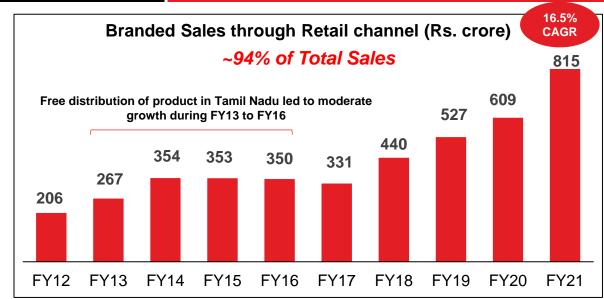
Annual Net Revenue* (Rs. crore)

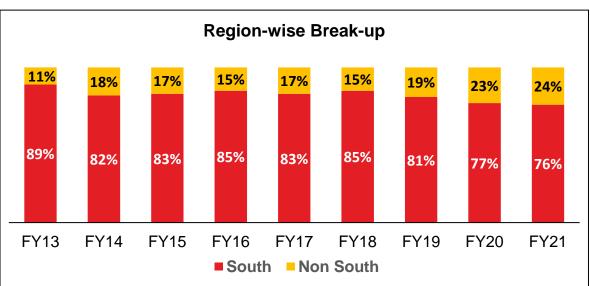


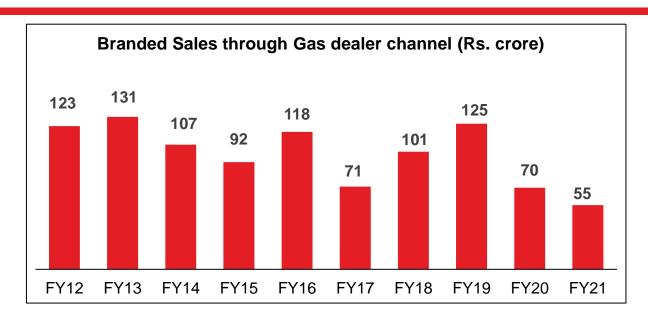
^{*}Further break down of branded sales is given in next slide

Branded Retail Sales









Through Retail Marketing

- Network of 500+ exclusive distributors
- Distributors supply to dealer network which is customer facing
- Tie-up with Modern Trade, Online, CSD, CPC, TNPC etc.
- 25000+ retail points across the Indian map

Through Gas Dealer Channel

- Tie ups with Gas dealers of Oil Marketing Companies
- Customers for new gas connection are provided with Butterfly brand manufactured by BGMAL

Milestone



- Year of Incorporation
- Imported machinery to set up manufacturing operations
- First to launch Stainless Steel
 Pressure Cookers in India
- Launched LPG Stoves
- First to Launch Stainless
 Steel Vacuum Flasks in India
- Launched Mixer Grinders

- Awarded patent for 3 conical stone Table Top Wet Grinder
- First in India to be awarded ISO 9000 certification for its LPG Stoves and Mixer Grinders
- Launched proprietary 3 conical stone grinding technology

- First in India to receive "GREEN LABEL" Certification for high thermal efficient LPG Stoves
- Bagged the first TNCSC order of Rs.
 285 crore for manufacturing of Table
 Top Wet Grinder and Mixer Grinders –
 Highest in the organized sector
- Name changed to Butterfly Gandhimathi Appliances Ltd from Gandhimathi Appliances Ltd

- Bagged the TNCSC order for the 4th consecutive year – latest order amounting to Rs. 510 crore for manufacturing of TTWGs
- Won order for Rs. 90 crores from Pondicherry Co-op Wholesale Stores to supply TTWGs and mixer grinders
- First in India to be awarded "BEE Label with 2-star rating" for manufacture of LPG stoves
- Successful completion of both TNCSC and Pondicherry Co-op Wholesale Stores orders

1986-1989 1998-1999 2005-2011 2015-2016

1992-1994

Invented Brazing Machine
with in-house Technology
which replaced the hazardous
copper plating process for
Pressure Cooker/Utensils –
successful indigenous
substitution for imported
technology

Listed on BSE

2000-2002

- Commenced exports to USA, UK, Canada, Mauritius, Australia & Japan
 Awarded ISO • 9000
- Awarded ISO 9000 certification for Table Top Wet Grinder

2012-2014

- Preferential Issue to Reliance PE raised
 Rs. 100 crore of growth capital
- Established a branch office in the United Kingdom to oversee and promote exports in the region
- Launched 4 new Product Categories
- Added 60 SKUs to product range
- Enhanced Pan-India presence to include all 28 states
- Acquired a division from Associate Company LLM Appliances

2017-Present

- Re-Launch of Stainless Steel Vacuum Flasks
- Registered with Online,
 Alternate Channel like
 Canteen Stores Dept (CSD),
 TNPC (Tamil Nadu Police
 Canteen), etc.

State of the Art Manufacturing Capability











The Company has 1 state of the art R&D facility, with inhouse design studio with a dedicated team of 15 people

- Entire function operated on SAP environment (All modules).
- Product wise traceability (Bar Coding) of all the products
- 5 stage Quality control systems.
- Fully integrated manufacturing facility

Manufactures the following 5 products:

- LPG Stoves
- Mixer Grinders
- Pressure Cooker
- 4. Table-Top Wet Grinders
- Vacuum Flasks and Bottle

Strong R&D Capabilities



R&D focused Company with a demonstrated track record in innovation



- To introduce Stainless Steel Pressure Cookers in India
- To manufacture Stainless Steel LPG Stoves in India
- To introduce Stainless Steel Vacuum Flasks in India which deliver enhanced heat retention up to 72 hours compared to 8 hours with conventional products
- In India to get BEE label with 2-star rating for manufacture of LPG Stoves

Invented 3 conical stone grinding technology – awarded patent in 1998 Enhanced Fuel efficiency in LPG Stoves from 50% to over 68% at present

In-house design of moulds, tools and dies has resulted in improved manufacturing efficiency

360° R&D efforts focused on product efficiency, longevity and design

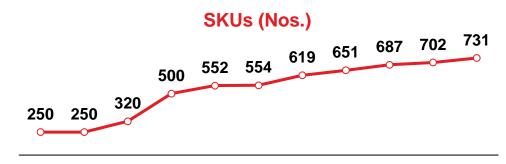
Augmenting Organic Growth



Increased Product Categories For Wider Product Portfolio And Higher Market Share

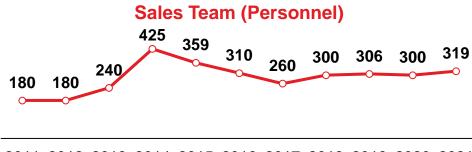
Product Categories (Nos.) 20+ 20+ 20+ 20+ 20+ 20+ 20+ 6 6 6

2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021

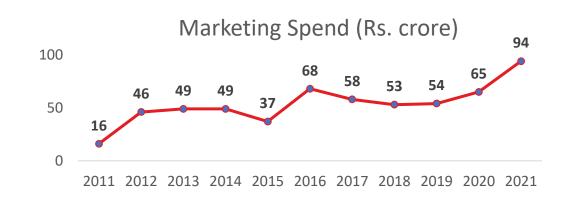


2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021

Enhancing Sales and Marketing Efficiency For Better Penetration And Brand Development







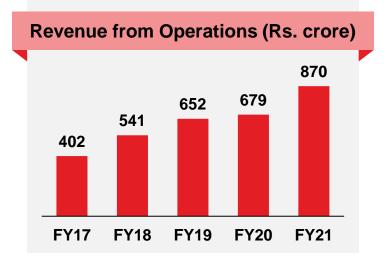
ANNUAL FINANCIAL OVERVIEW

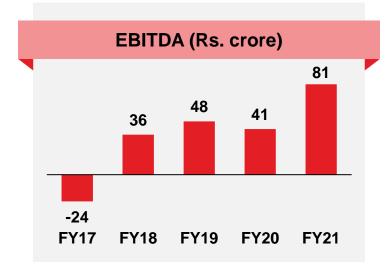


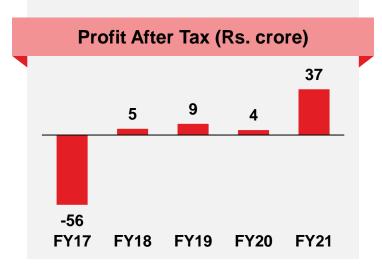


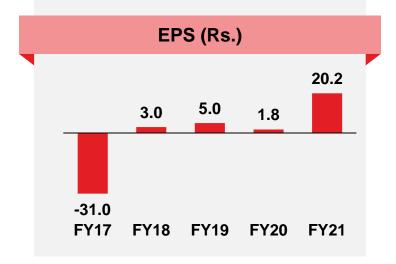
Key Financials

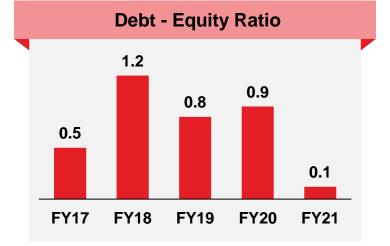


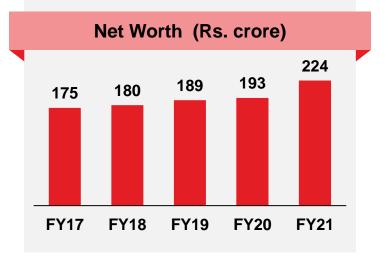












Historical Profit & Loss



Particulars (Rs. crore)	FY17	FY18	FY19	FY20	FY21	Company grew by 29%
Total Net Revenues (Incl. OI)	407	542	654	680	871	across all product
- Branded Net Revenues	405	541	652	679	870	categories
- Government Net Revenues	-	-	-	-	-	
- Other Income	2	2	2	2	1	
Material Cost	247	315	390	390	506	Branded Net Revenue has witnessed CAGR of
- Cost of Materials Consumed	149	219	317	311	355	21% over FY17 to FY21.
- Purchases of Stock-in-Trade	79	106	98	105	140	
- Changes in Inventories	19	-10	-24	-25	12	
Gross Profit	159	227	264	290	365	Gross Margin above
Gross Margin (%)	39%	42%	40%	43%	42%	40% inspite of increase
Employee Expenses	50	57	70	79	77	in the raw material
Other Expenses	127	133	146	169	207	prices
EBITDA	-18	36	48	42	81	
EBITDA Margin (%)	-4%	7%	7%	6%	9%	
Depreciation	12	12	13	14	16	EBITDA margin is
Finance Cost	23	18	23	24	17	healthy at above 9%
Profit Before Tax	-53	6	12	4	48	\

Balance Sheet Trends



Particulars (Rs. crore)	FY17	FY18	FY19	FY20	FY21
ASSETS					
Non-Current Assets	178	172	176	179	177
Current Assets	241	296	287	313	312
Inventories	109	125	142	170	178
Trade Receivables- TNCSC/PCWS	22	17	4	4	2
Trade Receivables-Branded	66	113	113	113	72
Cash & cash equivalents	31	23	10	4	37
Others	12	18	18	21	22
Total Assets	418	468	464	492	489
Branded Revenue	402	541	652	680	870
Working Capital Days	105	123	87	106	36
Inventory Days	99	84	80	91	75
Debtors Days (branded)	60	77	63	61	30
Creditors Days	54	38	56	46	69

Balance Sheet Trends



Particulars (Rs. crore)	FY17	FY18	FY19	FY20	FY21
EQUITY & LIABLITIES					
Shareholders' Funds	175	180	189	193	224
Non-current Liabilities (NCL)	63	46	42	36	14
Long-term Borrowings	63	46	39	32	12
Other NCL	-	-	3	3	2
Current Liabilities (CL)	181	242	232	264	251
Short-term Borrowings	84	145	104	127	0
Trade Payables	60	56	99	108	164
Others CL	37	40	29	29	87
Total Equity & Liabilities	418	468	464	492	489
Debt – Equity Ratio	0.91	1.16	0.81	0.88	0.12

Commercials



- Butterfly Opal Mixer Grinder Diwali Film 35Sec With Offer Tamil HD
- Butterfly Standard Plus Pressure Cooker Tamil
- Butterfly Reflections Stove Tamil
- Butterfly Matchless Table Top Wet Grinder Tamil
- Butterfly Electric Rice Cooker Tamil
- Butterfly Blue Flame Tamil
- Butterfly Desire Mixer Grinder Tamil
- Butterfly Power Hob Hindi
- Butterfly Matchless Table Top Wet Grinder Hindi
- Butterfly Standard Plus Pressure Cooker Hindi
- Butterfly Electric Rice Cooker Hindi
- Butterfly Matchless Mixer Grinder Hindi
- Butterfly Matchless Mixer Grinder Kannada
- Butterfly Desire Mixer Grinder Kannada
- Butterfly Blue Flame Kannada

- Butterfly Matchless Mixer Grinder Malayalam
- Butterfly Blue Flame Malayalam
- Butterfly Power Hob Malayalam
- Butterfly Matchless Table Top Wet Grinder Malayalam
- Butterfly Reflections Stove Malayalam
- Butterfly Electric Rice Cooker Malayalam
- Butterfly Blaze LPG Stove Malayalam
- Butterfly Matchless Mixer Grinder Telugu
- Butterfly Desire Mixer Grinder Telugu
- Butterfly Blue Flame Telugu
- Butterfly Electric Rice Cooker Telugu
- Butterfly Matchless Table Top Wet Grinder Telugu
- Butterfly Power Hob Kannada
- Butterfly Matchless Table Top Wet Grinder Kannada
- Butterfly Reflections Stove Kannada



Thank You

Mayuresan VMG

Vice President – Finance & Strategy

Butterfly Gandhimathi Appliances Limited

Email: vmgm@butterflyindia.com

