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Date: 10<sup>th</sup> August, 2022

#### BY E FILING

The Manager

Department of Corporate Services

BSE Limited

MUMBAI-400 001

Re: BSE Scrip Code: 506618

The Manager

Listing Department

National Stock Exchange of India Limited

MUMBAI-400 051

NSE Scrip Symbol: PUNJABCHEM

Sub: Investor Presentation - Financial Overview - First Quarter of FY 2023

Dear Sir/Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we would like to enclose herewith the Investor Presentation of the Company for the first quarter of FY 2023.

Kindly take the same on the record and inform all your constituents accordingly.

Thanking you,

Yours faithfully

For PUNJAB CHEMICALS AND CROP PROTECTION LIMITED

SRINIVAS

**COMPANY SECRETARY & COMPLIANCE OFFICER** 

(ACS 37078)

Encls: a/a



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## Q1 FY23 RESULT HIGHLIGHTS

### Result Highlights



Q1 FY23 Revenue ₹ 272 cr, up 29% YoY

Q1 FY23 EBITDA ₹ 35.4 cr, EBITDA Margin 13%

Q1 FY23 PAT ₹ 20 cr

Long-term Client Deals Strong Order Book position: ₹1,500 cr

#### Management Commentary

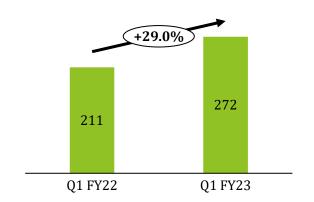
- Our growth momentum continues with revenue at ₹ 272 cr higher by 29% YoY
- Increased raw material and utility costs continues to have an impact on gross margin. Effort is to pass on the same to the customers in the coming quarters
- Global supply chains are yet to stabilise, and logistics cost remain elevated.
- Our order book remains robust and we are on track to scale up production and improve utilisations at our plants

### Q1 FY23 Financial Performance

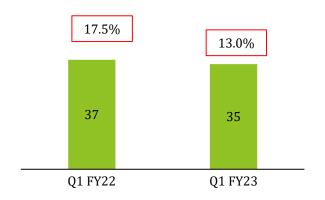
YoY Comparison (In ₹ cr, except margin)



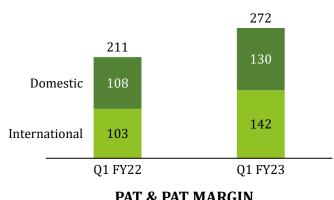




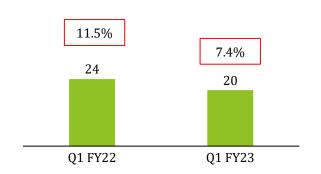
#### **EBITDA & EBITDA MARGIN**



#### **GEOGRAPHICAL SPLIT**



**PAT & PAT MARGIN** 



### Consolidated Profit & Loss Statement



Particulars (In ₹ cr)	Q1 FY23	Q1 FY22	YoY %	FY22
Revenue	272.1	211.0	29.0%	933.5
COGS	171.2	123.6		569.4
Gross Profit	100.9	87.3		364.1
Gross Margin %	37.1%	41.4%	-430 bps	39.0%
Employee Expenses	20.2	19.6		76.6
Other Expenses	45.3	30.8		147.8
EBITDA	35.4	36.9	-4.0%	139.7
EBITDA Margin %	13.0%	17.5%	-450 bps	<i>15.0%</i>
Depreciation	4.6	3.9		16.7
Finance Cost	3.4	2.4		12.3
Other Income	0.2	1.2		0.9
PBT	27.6	31.8		111.6
Tax Expense	7.3	7.5		28.2
PAT	20.3	24.3	-16.6%	83.5
PAT Margin %	7.4%	11.5%	-410 bps	8.9%
EPS	16.5	19.8		68.1



### **Our Company**



Established in 1975 as Punjab United Pesticides & Chemical Limited (PUPCL), the company has now evolved into Punjab Chemicals and Crop Protection Limited. We are an agrochemicals company with a rich history of over three decades with state of the art manufacturing facilities across India





### Our Vision

To become a major Indian player in the fast-growing CRAMs segment and a preferred partner for manufacturing high-tech performance chemicals



### Our Mission

- To achieve income and profitability in a sustained manner
- To meet the customer expectations with products of the right quality and quantity in required time
- To focus on products and companies which ensure better added value
- To forge relationship with Indian Formulators and build a stronger base in the Indian market

### **Evolution of Punjab Chemicals**



Started in 1975 as a small company to cater to the Domestic needs of basic chemicals like Oxalic Acid & Diethyl Oxalate.

#### Establishment

1983

1975

Foundation Specialty Chemicals

1995



Agrochemicals

Gained Manufacturing expertise & diversified into Pharmaceuticals, Intermediates, Industrial & Specialty Chemicals

#### Operational Excellence

2003

M&A – Alpha Drug Pharma 2006



Integration in one entity

Strategic shift in business model to focus on the growing opportunity in CRAMS

#### Innovation

2016



Foray into CRAMS biz model

2018



Capacity expansion – Agrochemicals



2022

Highest ever EBITDA & PAT in Company's history

- FY22 Revenue ₹ 933 cr
- FY 22 EBITDA ₹ 140 cr
- FY22 PAT ₹ 84 cr
- 4 yrs Revenue CAGR: 17.1%
- 4 yrs PAT CAGR: 48.4%
- Debt/Equity down from 1.4 to 0.4 in last 4 years

### Our Global Clientele







Target regions for next leg of growth: Latin America, South Asia, European Union





















### Manufacturing Facility - Derabassi





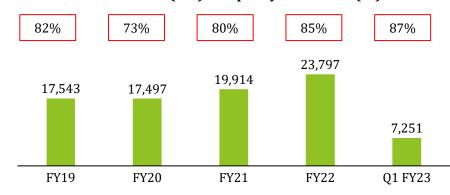
Location	Derabassi
Established	1975
Area	24.1 acres
Manpower	751
Capacity Utilisation (FY22)	85%

**Molecules**: Metamitron, Metconazole, Diflufinican, Oxalic Acid, Benzoic Acid, Ethofumesate





#### Annual Production (MT) & Capacity Utilisation (%)



### Manufacturing Facility - Lalru



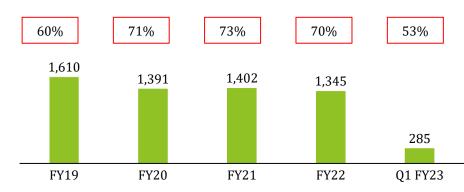




Location	Lalru
Established	2003
Area	23.5 acres
Manpower	456
Capacity Utilisation (FY22)	70%

- Molecules: Albendazole, Ketosulphone, Drotavarin, Etoricoxib, Aminoacetonitrile
- 6 acres available for future expansion
- Capacity added in FY21: 3,000 MT

#### Annual Production (MT) & Capacity Utilisation (%)



### Leadership Team: Board of Directors



#### Mr. Mukesh D. Patel, Chairman

- Graduate in Chemical Engineering, experience in finance and Corporate management for more than 43 years
- Associated with the company since 1985
- Serving as Non-Executive Independent Director on board of Shilchar Technologies & Banco Products
- Active roles in CHEMXIL, Indian Chemical Manufacturer's Association

#### Mr. Vijay Rai, Independent Director

- BTech, IIT Kharagpur, MD of Rallis India (1988-2000)
- Led Rallis India Ltd from a ₹ 200 cr turnover to ₹ 1,200 cr
- Has been on Board of Greaves Cotton Ltd, Sri Biotech Labs
- Promoter and Chairman of Akola Chemicals, manufacturer of protein-based nutrients

#### Smt. Aruna Bhinge, Independent Director

- Master of Management Studies, NMIMS & MSc., University of Mumbai
- 30+ years leadership experience positions in business strategy, marketing, & partnership in the healthcare and agri business sector
- Also on Board of Laurus Labs Ltd, Mahindra EPC Irrigation Ltd & Mahindra Agri Solutions Ltd

#### Mr. Shalil Shroff, Managing Director

- Management Diploma from University of Deopage (USA)
- Joined in 1992 and Managing Director since 2003
- Leads export marketing, general administration, financial liaising, new customer acquisition, developing & launching new products
- Board Member- Hem-Sil Trading & Manufacturing, SD Agchem (Europe),SSRS Trading & Manufacturing and Scarlett Enterprises

#### Capt Surjit Singh Chopra (Retd), Director

- Alumnus of NDA, Khadakvasala, 15 years in Indian Air Force
- Led as an Air Force Pilot in the 1962, 1965 & 1971 wars
- Served as a Pilot in Air India from 1976-2002
- Flight instructor and ex-member of the Air Crew Examining Board
- Associated with the Company since 2004

#### Mr. Sheo Prasad Singh, Independent Director

- 40 years experience in Commercial and Retail Banking
- Retired as General Manager of Export- Import Bank from in 2012
- Master of Science (Botany), Certificated Associate of the Indian Institute of Bankers (CAIIB), PGDFRM from World Trade Institute, Mumbai, Post Graduate Diploma in Financial Advising (PGDFA)

### Leadership Team: Key Management Team



#### Mr. Avtar Singh, Non-Independent Director

- BSc. Punjab University; associated with the company for 40 years, In charge of operations of Agro Chemicals Division and Specialty Chemicals Division
- Supervises Production, R&D, New Product Development and commercial production of new products

#### Mr. Vinod Gupta, Chief Executive Officer

- Chemical Engineer, IIT-B & PGPX, IIM-A
- Former CEO of Marine Chemicals Business at Arclean Chemicals & VVF (India) Ltd
- More than 20 years of experience with Petrochemicals Division of Reliance Industries

#### Mr S.S. TIWARI, Non-Independent Director

- MSc, Diploma in Mgmt.
- 39 years association with the company from STS chemicals era
- Worked at the operational level, looked after the domestic market of various chemicals and managed production sites

#### Dr. S. Sriram, Chief Financial Officer

- PhD in Supply Chain Mgmt; IIM Ahmedabad (Senior Mgmt Developmt Program), Member of Insti. Cost Accountants India
- Joined Bayer as Business Controller & rose to General Manager
- 33 years of total experience including 15 years at UPL, starting as a General Manager to CFO

#### Mr. V Srinivas, GM - Legal & CS

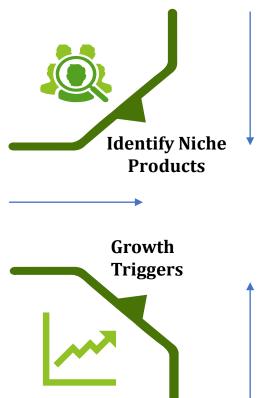
- Member of Institute of Company Secretaries of India, Cost Accountant from Institute of Cost and Works Accountants of India, a Law Graduate and a Science graduate
- More than 24 years of experience with like UPL, SRF, Samtel, Escorts in various areas including secretarial, legal & finance



### **Business Model**

PUNJAB CHEMICALS
AND CROP PROTECTION LTD.
ISO 9001:2015 & ISO 14001:2015 Certified Company

- Target ₹ 50-100 cr revenue per product
- Target clients Global Agrochemical leaders
- Mid-sized companies with specific requirement



Partner for Contract Manufacturing

Modus

- Offer attractive and costeffective solution
- Long term engagement favorable for both parties
- Faster turnaround

- Dedicated R&D Team
- Quick implementation of the Capex based on ROI
- Expertise in Scaling up :

 $R&D \rightarrow Pilot \rightarrow Commercial Production$ 



- Diversification & expansion into new geographies
- New Product launches
- Expanding customer base in CRAMS

### Investment Rationale





Punjab Chemicals has the advantage of being a go-to CRAMS provider for both domestic & international agrochemical companies, thus positioned to gain further advantages as the industry expands



Low Cost Operator

Developed an efficient cost competitive process over the last decade and are maximising export potential

Manufacturing and R&D Capability

Availability of technically trained manpower, extra production capacity to fulfil incremental demands

Consistent Track Record Historical association with Domestic clients helped expand base to become a preferred partner of choice for MNC clients



Global manufacturers are looking to decrease high dependency on China. Poised to benefit from the shift in supply chain

Way Forward

Clients fund a portion of capex to expand production. Export revenues help smoothen the seasonality in domestic sales

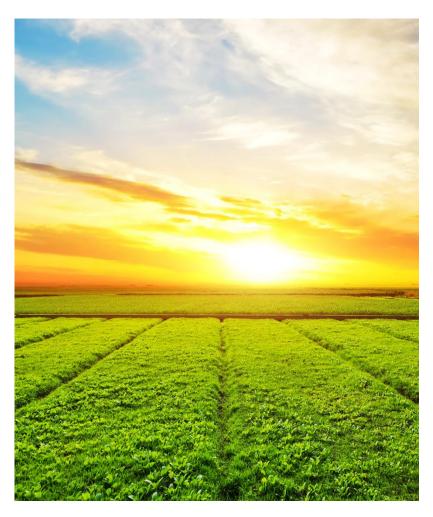
Prudent Capital Allocation driving growth in ROCE Low Debt & on track to be net debt free Attractive End Market Dynamics



### **Indian Agrochemicals Industry**



- India is the fourth largest producer and the fifth largest exporter of agrochemicals in the world
- The Indian agrochemicals market (at USD 9.2 bil or  $\sim$ 15% share of the global agrochemicals market worth USD 62.5 bil) is the largest sub-segment of the specialty chemicals industry and posted a 10% CAGR over CY14-19
- In 2019 India exported pesticides worth USD 3.4 bil (9.4% of global exports)
- Production of agrochemicals has grown at a CAGR of ~5% in last 5 years
- The average per-hectare consumption of agrochemicals in India is about one-tenth of the US and the UK, and one-twentieth of Japan and China.
   This has a potential to grow multi fold over the next decade
- India imports over 50% of its agrochemical raw materials. Under the Make In India & Atmanirbhar programs, the aim is to reduce imports by manufacturing more locally
- The export of agrochemicals in FY20 was valued at around ₹ 22,000 crore, accounting for approximately 1% of the total exports. This has a potential to grow to ₹ 35,000 crore by 2025



### **Industry Opportunity**



- **➤** Integrated Pest **Management (IPM)**
- > Patent expiry of agrochemical products
- > Substituting China as **Global Agrochemical Hub**

Anticipated Growth 2018 → 2025	Opportunity size	Capitalising on Opportunity	
\$ 32 bil → \$ 49 bil CAGR ~ 6.3%	Biologicals \$2.8 bil → \$7.1 bil CAGR ~ 14.4%	Improvements in formulation, ease of use, shelf life and spectrum	
100+ agrochemicals to go off-patent till 2023	Sales of products while under patent valued at \$11 bil	Established players will likely reformulate the off-patent products and look for production partners	
\$3 bil → \$ 5 bil	FY20 - China contributed 49% of India's total pesticide imports, valued at INR 9,096 crore	Indian companies are witnessing interest from multinational companies as they seek to diversify supply chains from China	



Protecting against crop loss and increasing yields

Feeding the growing global population

**Demand Drivers** for Agrochemicals

Raising demand for sustainably produced food

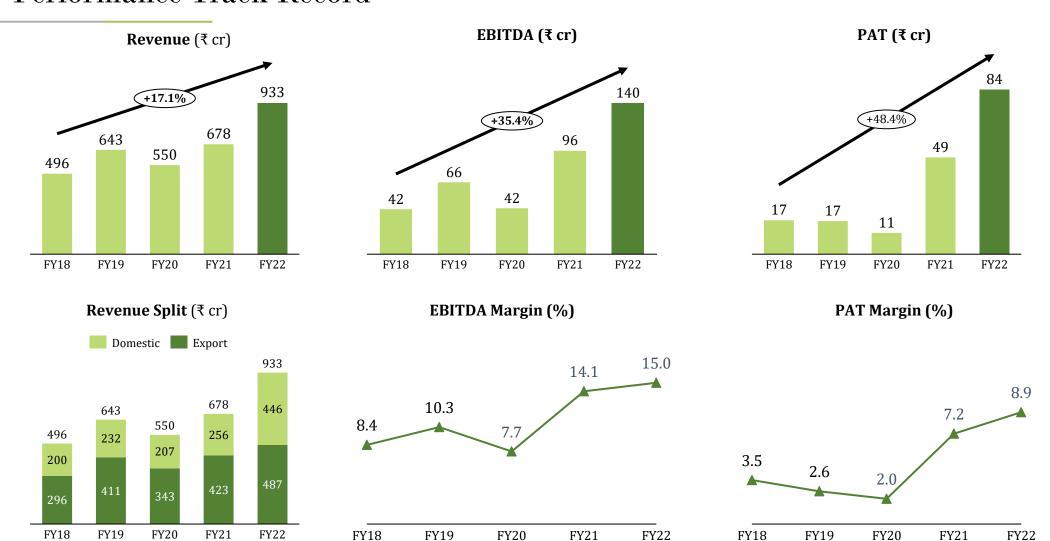
> Tracking climate change



## PERFORMANCE TRACK RECORD

### Performance Track Record



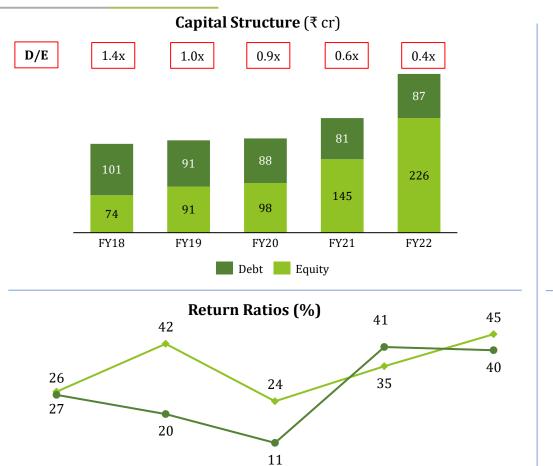


### Performance Track Record

FY18

FY19



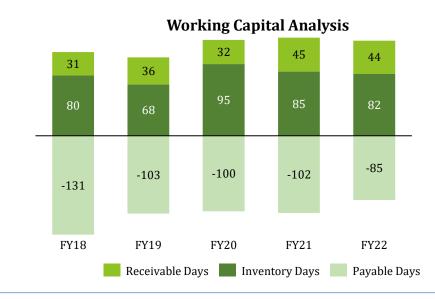


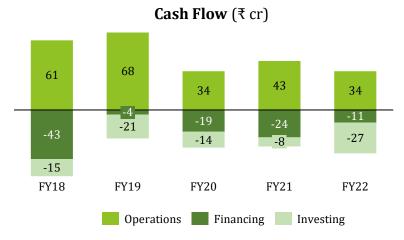
FY20

→ ROCE → ROE

FY21

FY22







Dr. S. Sriram **Chief Financial Officer** 

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### orientcapital

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Mr. Bhavin Soni bhavin.soni@linkintime.co.in +91 98335 37225

### THANK YOU



