

July 21, 2020

The Manager, Listing Department, BSE Limited, Phiroze Jeejeebhoy Tower, Dalal Street, Mumbai 400 001. BSE Scrip Code: 532636

The Manager,
Listing Department,
The National Stock Exchange of India Ltd.,
Exchange Plaza, 5 Floor, Plot C/1, G Block,
Bandra - Kurla Complex, Bandra (E),
Mumbai 400 051.
NSE Symbol: IIFL

Sub: Press Release and presentation on Audited Financial Results for the guarter ended June 30, 2020

Dear Sir/Madam,

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith the press release and presentation to be made to the Investors/Analysts on the Audited Financial Results of the Company for the quarter ended June 30, 2020, as follows:

- 1. Press Release Annexure 1.
- 2. Presentation Annexure 2.

The same has also been made available on the website of the Company, i.e. www.iifl.com.

Kindly take above on record and oblige.

Thanking You, Yours faithfully,

For IIFL Finance Limited (Formerly known as IIFL Holdings Limited)

Rajesh Rajak

Chief Financial Officer
Email Id: csteam@iifl.com

Encl: as above

CC:

Singapore Exchange Securities Trading Limited 2, Shenton Way, #02-02, SGX Centre 1, Singapore - 068 804

DISCLAIMER: IIFL Finance Limited (Formerly known as IIFL Holdings Limited), subject to market conditions and other considerations is proposing a public issue of secured and/or unsecured, redeemable non-convertible debentures and has filed the Draft Shelf Prospectus dated June 30, 2020 ("Draft Shelf Prospectus") with BSE Limited, National Stock Exchange of India Limited, and SEBI. The Draft Shelf Prospectus is available on our website www.iifl.com, on the website of the stock exchanges www.nseindia.com, www.bseindia.com, on the website of SEBI - www.sebi.gov.in and the respective websites of the lead managers at www.edelweissfin.com, www.iiflcap.com and www.equirus.com. Investors proposing to participate in the Issue, should invest only on the basis of the information contained in the Draft Shelf Prospectus. The unsecured, redeemable, non-convertible debentures shall be eligible for Tier II capital. Investors should note that investment in NCDs involves a high degree of risks and for details relating to the same, please refer to Draft Shelf Prospectus including the section on "Risk Factors" beginning on Page 22 of the Draft Shelf Prospectus.

IIFL Finance Limited (formerly known as IIFL Holdings Limited)
CIN No.: L67100MH1995PLC093797

Corporate Office – 802, 8<sup>th</sup> Floor, Hub Town Solaris, N.S. Phadke Marg, Vijay Nagar, Andheri East, Mumbai 400069 Tel: (91-22) 6788 1000 .Fax: (91-22) 6788 1010



#### **IIFL Finance Limited**

Press Release For immediate publication Mumbai, India July 21, 2020

### **Results update**

- -Profit after tax for Q1FY21 at Rs 228 Cr\* (up 26% y-o-y and 5% q-o-q)
- -Income for Q1FY21 at Rs 673 Cr (up 10% y-o-y and down 1% q-o-q)

### For the quarter ended June 30, 2020 (Q1FY21), consolidated results as per IND AS are:

- Profit before tax (excluding Covid related provision and other exceptional items\*) stood at Rs 322 Cr for the quarter, up 25% y-o-y and 9% q-o-q
- Profit after tax (TCI) (excluding Covid related provision and other exceptional items\*) stood at Rs 228 Cr for the quarter, up 26% y-o-y and 5% q-o-q
- Consolidated income stood at Rs 673 Cr for the quarter, up 10% y-o-y and down 1% q-o-q
- Loan assets under management stood at Rs 38,335 Cr, up 10% y-o-y and 1% q-o-q

### **IIFL Finance Limited Consolidated Results – Q1FY21**

Rs Crore	Quarter ended June 30, 2020	Quarter ended June 30, 2019	Y-O-Y	Quarter ended March 31, 2020	Q-0-Q
Income (Net)	672.6	610.7	10%	682.9	(1%)
Prior to Covid provision and other exceptional items:					
Profit before tax	322.1	256.8	25%	296.6	9%
Profit after tax (TCI)	228.2	180.9	26%	216.5	5%
Post Covid provision and other exceptional items:					
Profit before tax	57.3	256.8	(78%)	14.6	293%
Profit after tax (TCI)	30.1	180.9	(83%)	54.8	(45%)

<sup>\*</sup>Q1FY21 exceptional items comprise COVID-19 provision of Rs. 194 Cr and Rs. 70 Cr MTM loss on forex borrowings and hedge. As our forex loans are fully hedged, the accounting gain/loss will even out by maturity of the bonds. Q4FY20 consists of COVID-19 provision of Rs. 282 Cr. Besides, in Q4FY20, provision for tax includes reinstatement of deferred tax reversal of Rs. 49 Cr post merger

Mr. Nirmal Jain, Chairman, IIFL Finance Ltd., commented on the financial results: "Amidst uncertainty and work from home being imperative, IIFL Finance has delivered satisfactory results. We are really proud of our employees, who despite Covid related challenges have not missed a beat in servicing the customers. The Company's core strategy hinges upon its steadfast focus on retail lending and digitization of end to end processes, to minimize cost and maximize employee productivity and customer experience. Liquidity is improving. Work and life are slowly getting back to normalcy. The proportion of customers under moratorium is falling. In this backdrop, we look at steady improvement in business environment for NBFCs. Our business plan this year is to focus on productivity and asset quality to fortify the foundation for future growth."



IIFL Finance had loan assets under management of Rs 38,335 Cr as at June 30, 2020, with the home loans segment constituting 33%, business loans 21%, gold 25% and microfinance 8% of the total AUM.

The company's annualized ROE and ROA for Q1FY21 stood at 19.5% and 2.7% respectively (excluding exceptional items). Average borrowing costs for the quarter decreased by 10 bps q-o-q to 9.3%.

88% of our loans are retail in nature and 43% are PSL compliant. The assigned loan book, currently at Rs 9,985 Cr, is 26% of AUM. There exists significant opportunity for further assignment, given our granular and retail book.

GNPA stood at 1.95% and NNPA stood at 0.86%, as at June 30, 2020. With implementation of Expected Credit Loss under IndAS, provision coverage on NPAs stands at 183% including standard asset coverage. Provision coverage excluding the additional provision made for Covid impact stands at 101%

Loans under moratorium have fallen from 60% as at end of May 2020 to 31% as at end June 2020. The Company has offered second moratorium to all its customers on an opt-in basis.

Total CAR stood at 19.3% including Tier I capital of 15.3% as at June 30, 2020, as against statutory requirement of 15% and 10% respectively.

The total presence of branches stood at 2,372 as at the end of quarter, spanning the length and breadth of the country.

#### **Home Loans**

At the end of the quarter, retail home loan assets stood at Rs 12,618 Cr. The primary focus in this segment is on affordable and non-metro housing loans. About 38,300 customers were benefitted with a subsidy of about Rs 900 Cr under the Pradhan Mantri Awas Yojana – Credit Linked Subsidy Scheme.

### **Gold Loans**

As of June 30, 2020 the gold loans AUM grew to Rs 9,490 Cr, showing a strong growth of 44% y-o-y. Gold loans are provided through our widespread presence in 600+ cities across 25 states to salaried, self-employed and MSME customer segments.

### Microfinance

The microfinance business continued its steady growth, with the loan AUM growing 37% y-o-y to Rs 3,222 Cr as at June 30, 2020. The microfinance customer base increased to over 15 lakh customers.

### **Credit Rating**

IIFL's long term rating stands at AA (Negative) as on date.

### **Liquidity Update**

During the quarter, we raised Rs 1,005 Cr through term loans and refinance from banks. Loans of Rs 877 Cr were securitized/assigned during the quarter. Cash and cash equivalents and committed credit lines from banks and institutions of Rs 3,745 Cr were available as on June 30, 2020.



### **Awards and Accolades:**

- IIFL Finance received the 'Golden Peacock National Training Award 2020'
- IIFL Finance received the 'Most Admired Service Provider in Financial Sector' at the ET Now World BFSI Awards
- IIFL Finance featured in 'India's Best Workplaces in BFSI 2020' Top 25 list
- The Economic Times recognizes our Chairman as one of the 'Most Promising Business Leaders of Asia' for demonstrating exemplary leadership qualities
- IIFL Home Finance won the 'Best Housing Finance Company' & the 'Best Affordable Housing Finance Company' of the Year by ET NOW
- IIFL Finance received the 'Golden Peacock Award for Risk Management' 2019 from the Institute of Directors at Singapore Global Convention on Board Leadership & Risk Management

### **About IIFL**

IIFL Finance Limited (Erstwhile "IIFL Holdings Limited") (Bloomberg Code: IIFL IN, NSE: IIFL, BSE: IIFL) is one of the leading players in the Indian financial services space. Prior to the Composite Scheme of Arrangement (effective May 2019), IIFL Finance Limited was engaged in the business of financing, asset and wealth management, retail and institutional broking, financial products distribution and investment banking through its various subsidiaries.

IIFL Finance Limited is a first generation venture which started as a research firm in 1995. IIFL Finance Limited was a pioneer in the retail equity broking industry with its launch of 5paisa trading platform which offered the lowest brokerage in the industry and freedom from traditional ways of transacting. IIFL's evolution from an entrepreneurial start-up in 1995 to a full range diversified financial services group is a story of steady growth by adapting to the dynamic business environment, without losing focus on its core domain of financial services.

IIFL Finance, through its subsidiaries, offers a wide spectrum of products such as Home loan, Gold loan, Business loan, Microfinance, Capital Market finance and Developer & Construction finance to a vast customer base of about 30 lakh customers. IIFL Finance has widened its pan-India reach through extensive network of branches spread across the country and various digital channels.

This document may contain certain forward looking statements based on management expectations. Actual results may vary significantly from these forward looking statements. This document does not constitute an offer to buy or sell IIFL products, services or securities. The press release, results and presentation for analysts/press for the quarter ended June 30, 2020, are available under the 'Investor Relations' section on our website <a href="https://www.iifl.com">www.iifl.com</a>.

IIFL Group refers to IIFL Finance Ltd and its group companies.

**Investor Relations** 

**IIFL Finance Limited** 

Email: ir@iifl.com

# **Performance Review**

For the quarter ended June 30, 2020

# **IIFL Finance Limited**



July 21, 2020



## I: Key Highlights- Results for Quarter ended June 2020

II: Q1FY21 Results & Financial Performance

**III: Liquidity Position Review** 

IV: Construction & Real Estate Portfolio Update

V: Review of Core Business Segments

VI: Strategy Overview for Post COVID World

VII: Corporate Information, Awards and CSR

## **Key Highlights- Results for quarter ended June 2020**



Profits & ROE, excluding COVID provision, show a healthy trend. Q1FY21 Profit after tax was ₹228 Cr\* (up 26% yoy). Annualized ROE and ROA were 19.5%\* and 2.7%\* respectively.

**Loan assets AUM** was flat qoq and up 10% yoy to ₹ 38,335 Cr, with small ticket loans accounting for 88%.

**Liquidity** position is comfortable with Liquidity Coverage Ratio at 327%. As at quarter end, we have cash, bank & equivalent balance of ₹1,755 Cr and additionally undrawn credit lines of ₹1,990 Cr.

**Asset quality** is far superior than industry, GNPA and NNPA were 1.95% and 0.86%, down from 2.31% and 0.97% respectively in FY20. Aggregate provision coverage was 183%; excluding Covid provision was 101%

Loans under moratorium has fallen from 60% as at end of May 2020 to 31% as at end of June 2020

Cost of funds remained stable at 9.3% during the quarter

Cost to income ratio was 41% during the quarter, down from 48% in the previous quarter. We target to achieve savings of fixed costs around ₹200 Cr annually in FY21 without impacting our lending capacity.

Capital adequacy ratio (CAR) for standalone NBFC was 19.3%, and for home finance & micro finance subsidiaries, the same was 22.0% and 26.9% respectively as at Q1FY21



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## IIFL Finance – Consolidated results (as per IND AS)



Quarter ended June 30, 2020 (NBFC, HFC and MFI)

₹ Crores	Q1FY21	Q1FY20	Y-o-Y	Q4FY20	Q-o-Q
Loan book	28,350	25,792	10%	28,234	0%
Assigned assets	9,985	9,128	9%	9,717	3%
Assets under management	38,335	34,920	10%	37,951	1%
Interest income	1,095.1	1,049.5	4%	1,102.1	(1%)
Interest expense	(622.4)	(615.2)	1%	(601.7)	3%
Net Interest income on loan book	472.7	434.4	9%	500.4	(6%)
Net Interest income on assigned book	153.5	111.7	37%	152.1	1%
Other income	46.4	64.6	(28%)	30.4	53%
Total income	672.6	610.7	10%	682.9	(1%)
Operating expense	(275.5)	(320.2)	(14%)	(330.4)	(17%)
Loan losses & provision	(75.0)	(33.7)	123%	(55.8)	34%
Profit before tax and exceptional items	322.1	256.8	25%	296.6	9%
COVID-19 provision and other exceptional items*	(264.8)			(282.0)	
Profit before tax	57.3	256.8	(78%)	14.6	293%
Provision for tax	(25.5)	(81.7)	(69%)	44.3	(157%)
Profit after tax	31.8	175.1	(82%)	58.9	(46%)
OCI	(1.7)	5.8		(4.1)	
TCI (pre minority)	30.1	180.9	(83%)	54.8	(45%)
TCI (pre minority excluding exceptional items*)	228.2	180.9	26%	216.5	5%

<sup>\*</sup>Q1FY21 exceptional items comprise COVID-19 provision of ₹194 Cr and ₹70 Cr MTM loss on forex borrowings and hedge. As our forex loans are fully hedged, the accounting gain/loss will even out by maturity of the bonds. Q4FY20 exceptional item consist of COVID-19 provision of ₹ 282 Cr.
#Besides, in Q4FY20, provision for tax includes reinstatement of deferred tax reversal of ₹ 49 Cr post merger

## **IIFL Finance – Consolidated Balance Sheet**



Quarter ended June 2020 (NBFC, HFC and MFI)

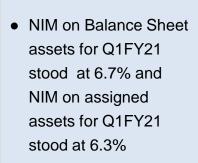
Asset	ts (₹ Cr)	As at June 30 2020 Audited
1	Financial Assets	
(a)	Cash and Bank Balances	2,960
(b)	Receivables	28
(c)	Loan Assets	28,468
(d)	Investments	229
(e)	Other Financial assets	532
2	Non-Financial Assets	
(a)	Current & Deferred tax assets (Net)	494
(b)	Property, Equipment, Intangibles & others	584
(c)	Other non-financial assets	164
	Total Assets	33,459

Liab	ilities and Equity (₹ Cr)	As at June 30 2020 Audited
1	Financial Liabilities	
(a)	Payables	113
(b)	Borrowings through NCD's*	9,739
(c)	Borrowings (Other than above)*	17,692
(d)	Other financial Liabilities	919
2	Non-Financial Liabilities	199
3	Equity	4,797
	Total Liabilities and Equity	33,459

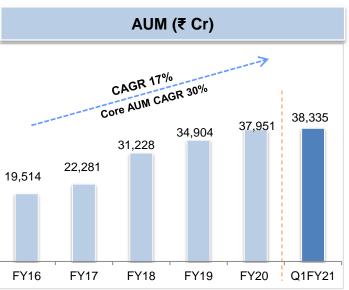
<sup>\*</sup> Including interest accrued but not due on borrowings

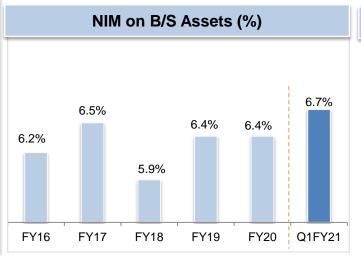
## Consistent financial performance and growth over years **IIFL** FINANCE

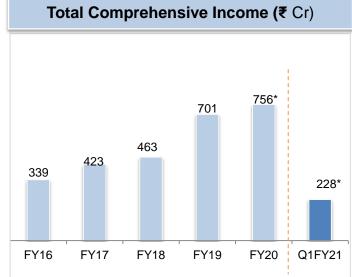


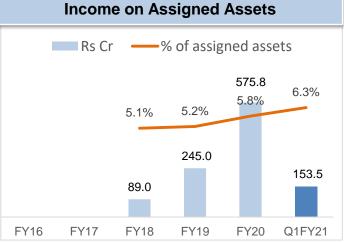


 Average cost of borrowing remained flat y-o-y and declined by 10 bps q-o-q to 9.3%







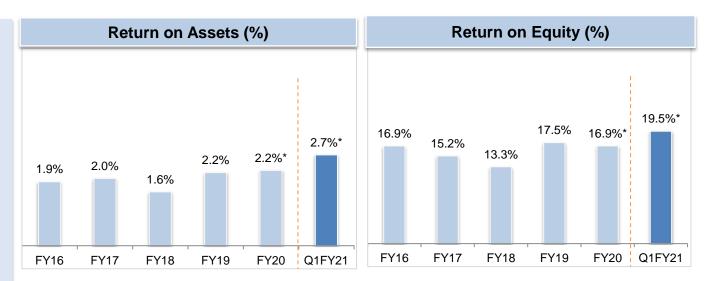


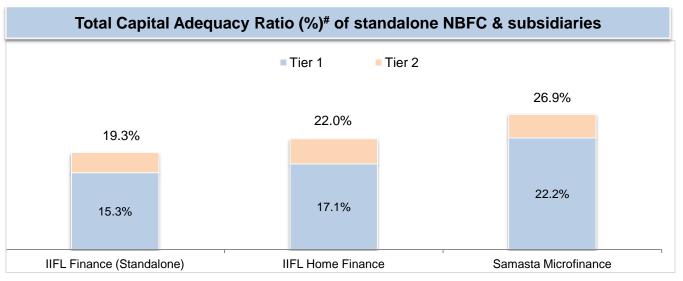
- Note: FY18 onwards numbers are as per IND AS. Prior years' numbers are as per IGAAP
- \*Excludes exceptional items

## Robust and improving financial position



- ROE was 19.5% and ROA was 2.7% for Q1FY21 (excluding impact of exceptional items)
- Tier I Capital Adequacy Ratio (CAR) stands at 15.3% against minimum requirement of 10% and total CAR stands at 19.3% for IIFL Finance Standalone.
- Total CAR for IIFL
   Home Finance and
   Samasta Microfinance
   subsidiaries stands at
   22.0% and 26.9%
   respectively





- Note: FY18 onwards numbers are as per IND AS. Prior years' numbers are as per IGAAP
- \* Excludes exceptional items
- \*IIFL Home Finance CAR is as per IGAAP, IIFL Finance and Samasta Microfinance CAR is as per IndAS

# **Top-tier NBFC in India**



### **Company snapshot**

₹ 38,335 Cr Assets under Management

**5.35**Net Debt:Equity Ratio

15.3% / 19.3% Tier 1 / Total Capital Adequacy

2.7%\*
Return on Assets

88% Retail 12% Wholesale

**327%**<sup>#</sup> Liquidity Coverage Ratio

**1.95% / 0.86%**Gross NPAs / Net NPAs

19.5%\* Return on Equity 2,372 Branches

**17,789** Employees

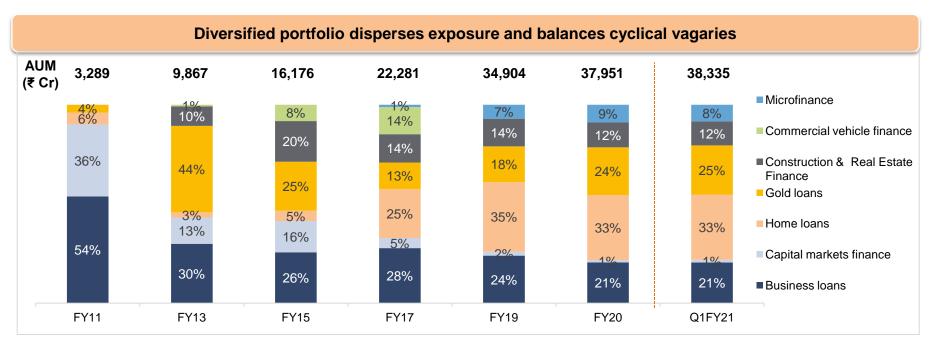
101% Provision coverage of GNPA (183% incl. Covid provision)

41% Cost to Income (48% previous quarter)

## Diversified and granular asset portfolio



## - Small ticket retail loans are 88% of loan assets



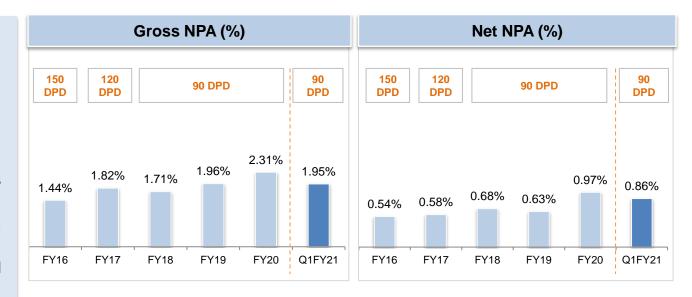
AUM (₹ Cr)	Q1FY21	Y-o-Y	Q-o-Q
Home Loans	12,618	2%	1%
Gold Loans	9,490	44%	4%
Business Loans	7,864	(6%)	0%
Microfinance	3,222	37%	(5%)
Core Segments (A)	33,194	12%	1%
Capital Market Finance	515	28%	14%
Construction & Real Estate	4,626	(5%)	(2%)
Synergistic Segments (B)	5,141	(3%)	(1%)
Total AUM (A+B)	38,335	10%	1%

- Loan assets remained at similar level, with a modest 1% q-o-q growth due to Covid lockdown.
- Construction & Real Estate Finance has declined both on q-o-q and y-o-y basis
- IIFL Home Finance is a leading player in affordable home loans, eligible for PMAY-CLSS subsidy

## Strong asset quality maintained through cycles....



- GNPA as at Q1FY21, was 1.95% and NNPA was 0.86%
- Under Ind AS, provision coverage (incl. standard assets provision) on NPAs was 183% (101% excluding Covid provision)
- 88% of our loans are retail in nature; 63% of home loans, 48% of business loans and 91% of microfinance loans qualify as priority sector for banks
- LTV is conservative at 70% for home loans, 63% for gold loans, 49% for business loans and 49% for construction and real estate finance



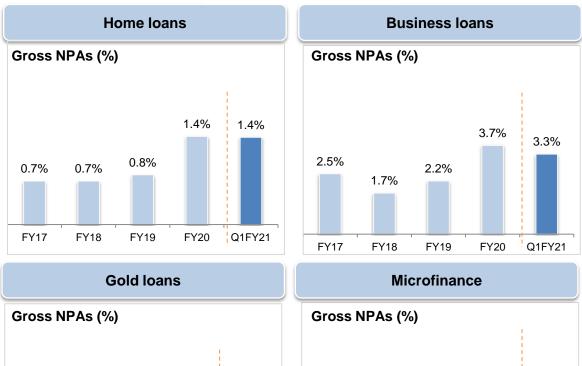
Q1FY21	% Portfolio Share	GNPA %	NNPA%	Portfolio Yield %	Portfolio average Ticket Size (₹ Lakh)	LTV %
Home Loans	33%	1.4%	1.1%	10.4%	18.6	70%
Construction & Real Estate	12%	2.5%	0.6%	15.6%	3733.1	49%
Gold Loans	25%	0.3%	0.2%	19.4%	0.6	63%
Capital Market Finance	1%	0.0%	0.0%	13.3%	82.4	36%
Business Loans	21%	4.2%	1.8%	16.2%	13.1	49%
Microfinance	8%	1.6%	0.0%	20.3%	0.2	-
Total	100%	2.0%	0.9%	15.3%		

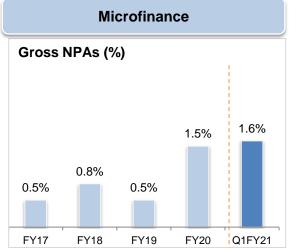
## Asset quality superior to industry in all products

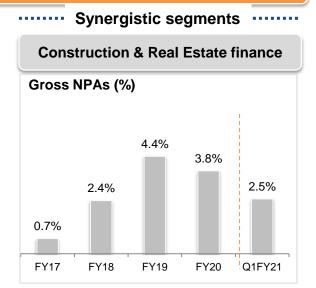


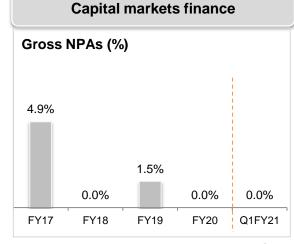
## Credit quality has been steady across key product segments

··· Core growth segments ·····









Note:

0.4%

FY17

0.3%

FY18

0.3%

Q1FY21

0.2%

FY19

0.3%

FY20

<sup>(</sup>i) Gross NPAs for FY18 onwards are as per IndAS (include securitized assets); other numbers are as per IGAAP

Business Loans excludes discontinued HCF business

## Sharp fall in loan assets under moratorium in June '20



Quarter ended June 30, 2020 (NBFC, HFC and MFI)

 For the second moratorium scheme, the Company has offered moratorium to all its customers only on an opt-in basis

Products (₹ Cr)	Total AUM	AUM under moratorium	% of AUM under moratorium	% of AUM under moratorium	% of AUM under moratorium
	June 30, 2020	June 30, 2020	June 30, 2020	May 31, 2020	March 31, 2020
Home Loan	12,618	3,032	24%	29%	3%
Gold Loan	9,490	1,200	13%	88%	84%
Business Loan	7,864	4,069	52%	62%	12%
Microfinance	3,222	1,116	34%	95%	48%
Construction & Real Estate Finance	4,626	2,601	56%	64%	11%
Capital Market	515	49	9%	11%	-
Total	38,335	12,067	31%	60%	29%



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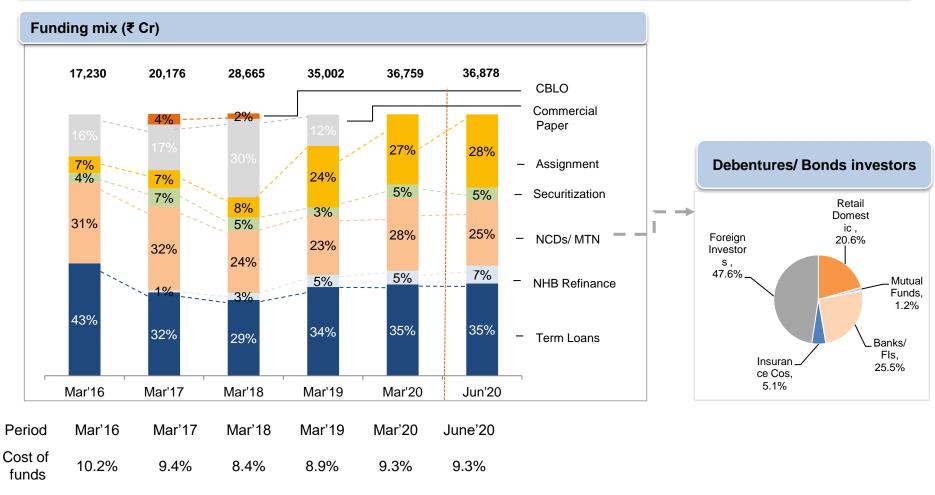
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# Well diversified funding mix



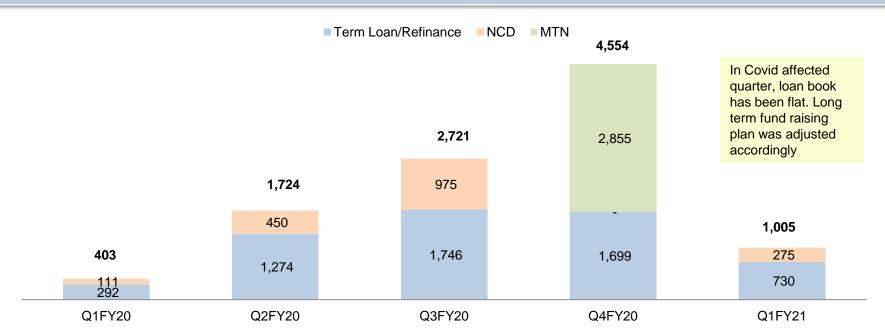
### Resource profile is well diversified, with increasing share of assigned assets and bank loans



## Availability of long term funding has been strong



## Incremental long term funding (₹ Cr)



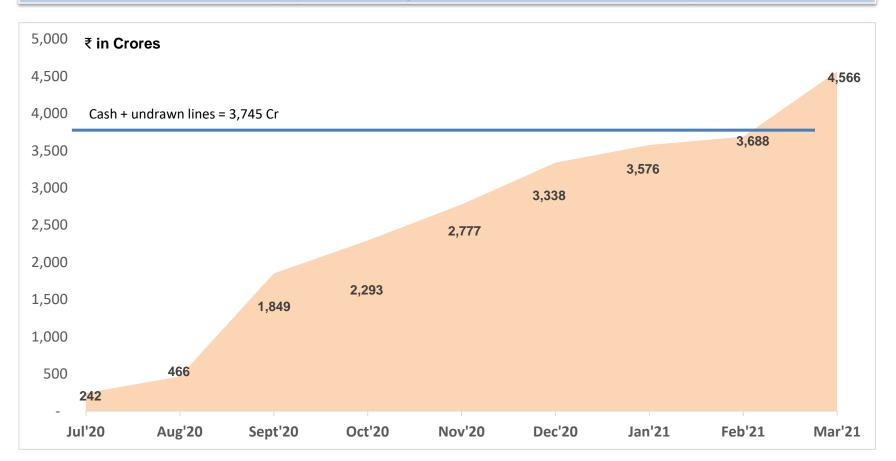
## **During the quarter:**

- ➤ Raised ₹730 Cr through term loans and refinance from banks
- > IIFL's long term credit rating from CRISIL is AA (Negative) as on date
- ➤ Besides, IIFL securitized/ assigned loans of ₹ 877 Cr in Q1FY21

## **Debt repayment obligation schedule**



## Debt repayment obligation schedule (cumulative)



# Structural Liquidity-Positive ALM mismatch across all buckets



This ALM chart shows structural liquidity consolidated for IIFL Finance & its subsidiaries. This is prepared broadly based on RBI format, assuming static balance sheet position, not taking into account fresh disbursements. The inflows consider collection of only standard assets, excluding assigned assets as per IndAS, basis behavioral pattern applied conservatively. It takes only encumbrance free bank FDs, and for outflows, operating expenses and liabilities.





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# Construction & Real Estate projects analysis basis



52 projects, with total principal outstanding of ₹3,988 Cr as at Q1FY21, accounting for 86% of IIFL CRE loans have been analyzed in detail. The balance 14% of CRE book is represented by very small projects.

- We had retained PwC and JLL to do a financial due diligence and technical due diligence respectively to evaluate the financial, commercial, technical feasibility of all the projects
- For ongoing technical & financial monitoring of all large projects financed by us, we have retained
   Quantum Project Infra Pvt Ltd and InCorp Advisory Services Private Limited.
- This analysis is based on the following parameters:
  - a) Stage of project completion
  - b) Target income segment of end users
  - c) Geographical distribution of funded projects
  - d) Developer track record
  - e) CoVid sensitivity on recoverability of loans

# 93% of finance is for residential projects, and 58% of projects are in advanced stages of completion



Stage	No. of projects	POS as at 30 Jun	% to total
Residential	49	3,705	93%
Land stage	3	172	4%
Approval pending	4	651	16%
RERA Approved (Construction to start soon)	6	161	4%
Construction in progress	36	2,721	68%
Early stage (Upto 25%)	3	397	10%
Intermediate stage (25-75%)	16	1,289	32%
Near completion (> 75%)	17	1,036	26%
Commercial / Logistics	3	283	7%
Total	52	3,988	100%

Note: Classification in residential and commercial / logistics is basis predominant usage

### Stages of construction

- 58% of funded projects are in advanced stages of completion
- 10% of funded projects have commenced construction activities
- 4% of funded projects are approved by RERA and construction should commence soon
- 16% or funded projects are in approval submission stage wherein approvals should be obtained on reopening of relevant authorities.
- 4% of funded projects are at land stage
- Only 7% exposure to commercial / logistics sector
- No exposure to Lease Rental Discounting (LRD)

## Affordable residential projects contribute 77%



## **Project mix**

Figs in Cr Residential	No. of projects 49	POS as at 30 Jun 3,705	% to total 93%
Affordable	40	3,053	77%
Mid Income	5	399	10%
Premium	4	253	6%
Commercial	3	283	7%
Total	52	3,988	100%

## Micro market prices psf

Price psf	No. of projects	POS as at 30 Jun	% to total
<4000	18	612	15%
4 – 10k	16	724	18%
10 -16k	1	266	7%
16 -22k	10	1,819	46%
22 -28k	2	218	5%
>28k	5	349	9%
Total	52	3,988	100%

### What is the definition of Affordable Residential?

Projects where unit sales realisation is less than 2 Cr in Mumbai, less than 1 Cr in Delhi, Bengaluru, Kolkata and 0.5 Cr in other non-metro cities Similarly Mid Income comprise projects where sales realisation are between 2-5 Cr in Mumbai, 1-3 Cr in metros and 0.5 Cr to 2 Cr in other cities.

# Key elements of the IIFL RE Corporate Loan Book

- Affordable residential projects contribute 77% of POS
- Mid Income projects contribute 10%
- Premium projects comprise 6% of POS.
   These projects are in the western suburbs of Mumbai where apartments are compact and prices are in the affordable range

# High velocity suburbs of Mumbai and Gurgaon have 63% of funded projects



## **Geography mix**

Figs in Cr	No. of projects	POS as at 30 Jun	% to total
Mumbai	16	2,050	52%
Gurgaon	11	441	11%
Delhi	2	351	9%
Noida	2	317	8%
Pune	5	228	6%
Banglore	3	202	5%
Hyderabad	2	121	3%
Jaipur	3	89	2%
Bhiwandi, Thane	1	79	2%
Ghaziabad	2	37	1%
Lucknow	2	25	1%
Greater Noida	1	22	1%
Chennai	1	19	0.5%
Faridabad	1	6	0.2%
Total	52	3,988	100%

- Bhiwand Mira Bhayander Mumbai
  - Mumbai and Gurgaon contribute to 63% of funded projects
  - Projects in Mumbai MMR are mainly north of Andheri and hence in affordable residential segment and not high income segment



# 93% of funded developers have more than 10 years of successful track record



### **RE Experience of Developers**

No. of years	No. of projects	POS as at 30 Jun	No. of Developers
5-9 yrs	5	288	5
10-14 yrs	10	683	5
15-19 yrs	7	548	7
20-24 yrs	9	1,001	9
25-30 yrs	12	1,112	9
>30 yrs	9	355	4
Total	52	3,988	39

## Relationship with IIFL

No. of years	No. of projects	POS as at 30 Jun	No. of Developers
1-3 yrs	8	316	6
4-6 yrs	26	2,430	21
7-9 yrs	18	1,242	12
Total	52	3,988	39

## **Sft sold by Developer Group**

Sft sold by Group	No. of projects	POS as at 30 Jun	No. of Developers
0-5 lacs	8	866	7
5-10 lacs	9	935	8
10-15 lacs	5	238	5
15-20 lacs	7	1,051	6
>20 lacs	23	898	13
Total	52	3,988	39

### **Track record of Developers**

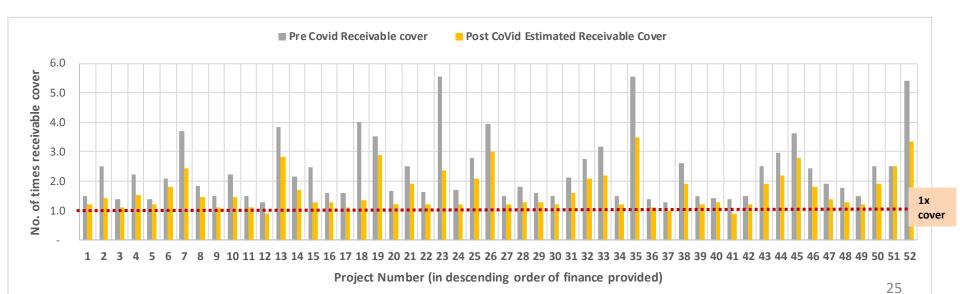
- 93% of POS is funded to developers who have a successful track record of more than 10 years
- 78% of POS is funded to developers who have historically sold more than 5 lac sft
- 92% of POS is funded to developers who have been in touch with IIFL for more than 4 years

# Post covid sensitivity analysis – 97% of funded projects have a post covid receivable cover more than 1



- An in-depth study of the projects in a post Covid environment have been done and all cashflows have been redrawn considering potential decline in sale prices and velocity and increase in construction costs and project timelines.
- The estimated decline in sales price considered for unsold receivables is as follows:-
  - Mumbai ~25%
  - Delhi NCR ~20%
  - Commercial ~20%
  - Other cities ~15%
- As per the below graph, we can observe that though there is a decline in post covid receivable cover, still almost all
  the projects are in a comfortable zone of greater than 1 receivable cover.

## Post covid receivable cover analysis





I: Key Highlights- Results for Quarter ended June 2020

II: Q1FY21 Results & Financial Performance

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# Our product portfolio

As on June 30, 2020

**MARKETS** 



## Strategic focus on segments that are core strengths and have *inter se* synergies

		AUM (₹ Cr)	Target customers	Unique features
1	HOME	12,618	<ul> <li>Salaried / Self-employed individuals</li> </ul>	<ul> <li>Focused on affordable and non-metro housing segments</li> <li>Leverages underwriting skills developed over time</li> </ul>
SCONE GROWTH SEGMENTS  SEGMENTS  GOLD  MICROFINANCE  CONSTRUCTION  REAL ESTATE  CAPITAL	7,864	<ul> <li>Medium, Small and Micro Enterprises</li> </ul>	<ul> <li>Predominantly lending to business owners backed by cash flows and collateral</li> </ul>	
	GOLD	9,490	<ul><li>Individuals</li></ul>	<ul> <li>Small-ticket loans with very low delinquencies</li> <li>Competitive advantage over peers given the vast branch network and segment experience</li> </ul>
	MICROFINANCE	3,222	<ul> <li>Rural self-employed women</li> </ul>	<ul> <li>High-yielding granular portfolio dominated by Self Help Groups (SHGs) of women for income generating activities</li> <li>Presence across 17 states</li> </ul>
	CONSTRUCTION &	4,626	<ul> <li>Developers</li> </ul>	<ul> <li>Lending to residential projects and developers with a focus on affordable housing</li> </ul>
	CAPITAL	515	<ul><li>Individuals / HNIs</li></ul>	<ul> <li>Lending to HNIs, corporates, private trusts, etc. looking to monetize their investments to raise capital</li> </ul>

Core growth segments account for around 87% of assets under management

## **Home loans – product overview**



# **Product** offering

- Affordable home loan
- Non-metro housing loan
- For home purchase, home renovation, home construction and plot purchase

# **Customer** segments

- Affordable home loan: Salaried and self employed segment wherein household income is below ₹75k pm and are buying properties in the range of ₹ 30 to 50 Lakh
- Non-metro housing loan: Salaried (mostly blue collar jobs) and self employed who have a micro business. Here
  household income is below ₹ 40k pm and buying properties in the range of ₹ 10 to 30 Lakh

**AUM** ₹ 12,618 Crore

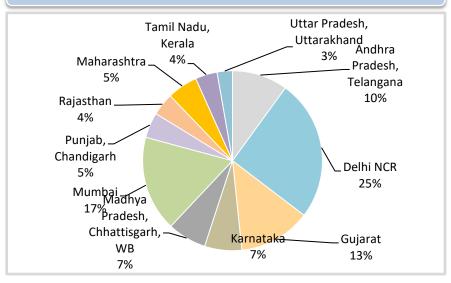
Gross /Net NPA 1.4% / 1.1% Onboarding Average Ticket Size ₹ 15 Lakhs

LTV 70% Tenor 19 years 24% AUM under Moratorium (Jun'20)

### Key differentiators and controls

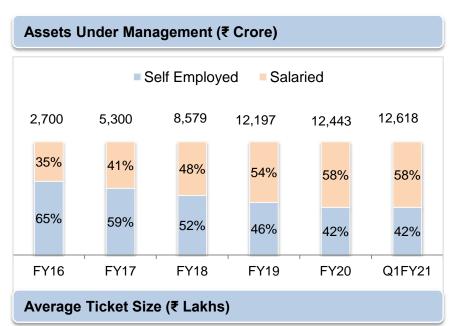
- Primary focus on affordable and non-metro housing finance to customer segments across Tier-1 suburbs, Tier- II and Tier- III cities
- Business strategy aligned with government mission of "Housing for All " through CLSS subsidy
- ▼ 900 Cr of subsidy received under Credit-linked Subsidy Scheme, which has benefitted over 38,300 customers

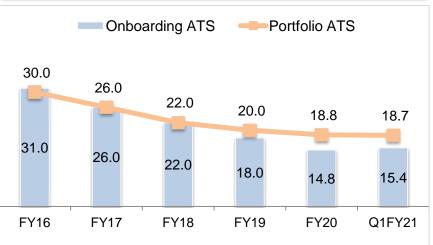
### Distribution of AUM as at June 30, 2020

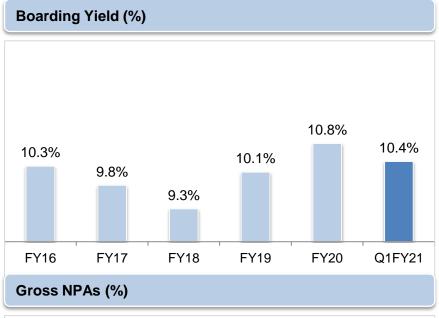


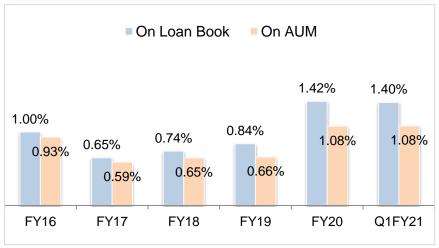
## Home loans – financial overview











## **Business loans – product overview**



**Product** offering

- For business loans backed by cash flows
- Collateral must for loans of more than ₹ 50 Lakh; LTV up to 70%

Customer segments

- MSME customers having established business performance
- Lending to manufacturing, trading and service sectors for working capital and business expansion
- 52% of unsecured portfolio covered through CGTMSE guarantee scheme

AUM ₹ 7,864 Crore Gross/Net NPA\* 3.3% / 1.4%

Onboarding
Average Ticket Size
₹ 3 Lakh

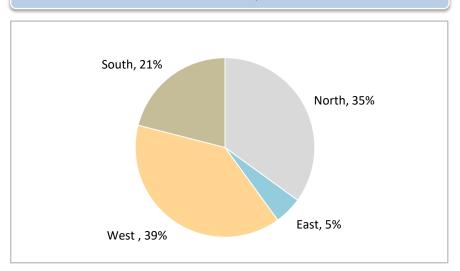
Tenor
Upto 12 years

52% AUM under Moratorium (Jun'20)

### Key differentiators and controls

- Varied products small ticket Insta loans, cash flow backed business loans and Loans against Property
- Focus on balancing prudent credit underwriting with instant in-principal decisioning and automated disbursements based on analytical scorecards
- Strong collections and portfolio monitoring based on risk events and triggers

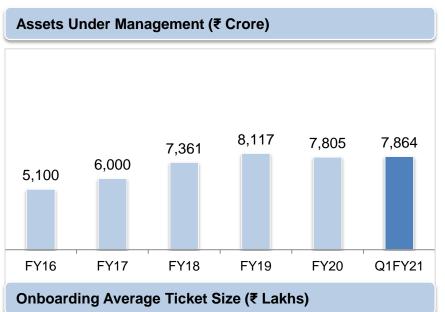
### Distribution of AUM as at June 30, 2020

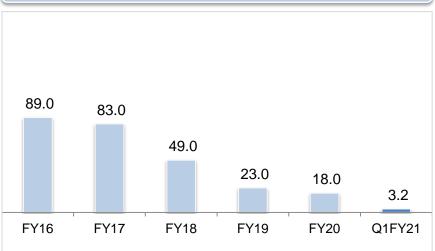


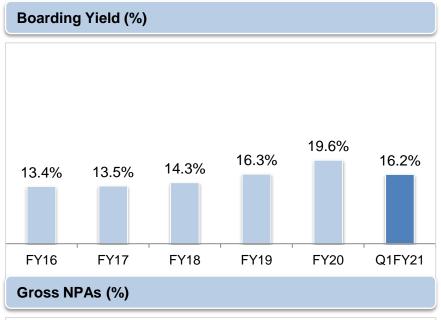
\*Excluding discontinued HCF portfolio

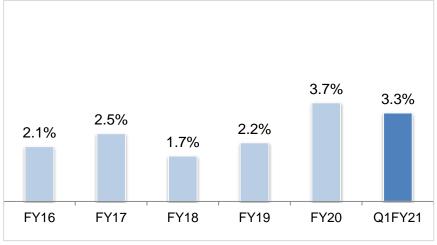
## **Business loans – financial overview**











GNPA excludes discontinued HCF portfolio

## Gold loans - product overview



# **Product** offering

- Loan against jewellery provided for personal & business use;
- On-boarding LTV < 70%, Current LTV at 65%</li>

# **Customer** segments

- Salaried, self-employed and MSME businesses
- 70% are repeat customers

**AUM** ₹ 9,490 Crore

Gross/Net NPA 0.3% / 0.2%

Onboarding
Average Ticket Size
₹ 0.5 Lakhs

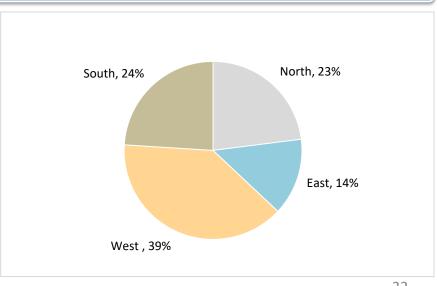
Tenor ~1 year

13% AUM under Moratorium (June'20)

### Key differentiators and controls

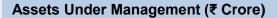
- ✓ Sourcing through sales executives in 600+ cities across 25 states
- In-house loan origination tablet application equipped to screen customers for earlier defaults, frauds and negative customer lists
- Strong emphasis on collections and resolution resulting in negligible losses
- Strong emphasis on Collections and Resolution resulting in negligible losses
- ✓ Launched digital gold loan for top-up and online renewal of gold loans

### Distribution of AUM as at June 30, 2020

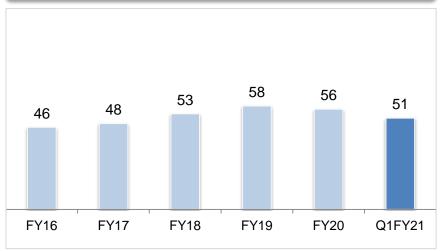


### **Gold loans – financial overview**

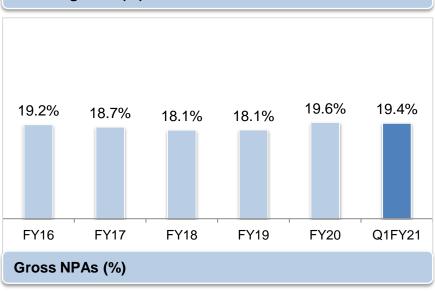


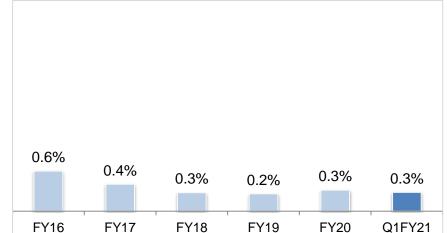






#### **Boarding Yield (%)**





## Microfinance – product overview



## **Product** offering

Small-ticket loans for purpose of income generation activities

## **Customer** segments

Target segment is rural and semi-urban self-employed women formed into joint liability groups

**AUM** ₹ 3,222 Crore

Gross/Net NPAs 1.6% / 0.0% States 17

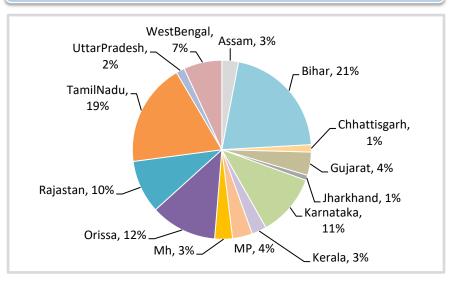
Total Customers 15 Lakh Tenor ~2 years

34% AUM under Moratorium (June'20)

#### Key differentiators and controls

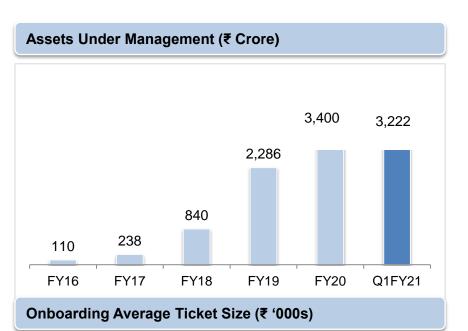
- ✓ Extensive presence in 17 states, 232 districts
- Strong emphasis on training and awareness of all customers detailing end use of funds, timely repayment and emphasis on joint liability
- Customer base likely to graduate to larger ticket-sized loans, like gold loans and affordable housing loans
- √ 100% credit-linked insurance coverage

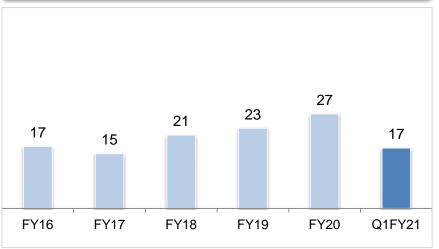
#### Distribution of AUM as at June 30, 2020

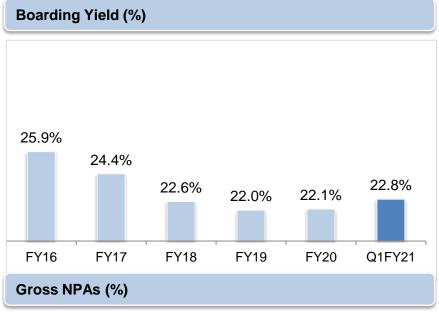


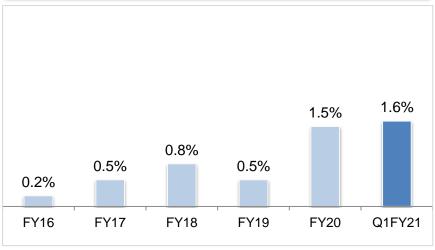
## Microfinance - financial overview









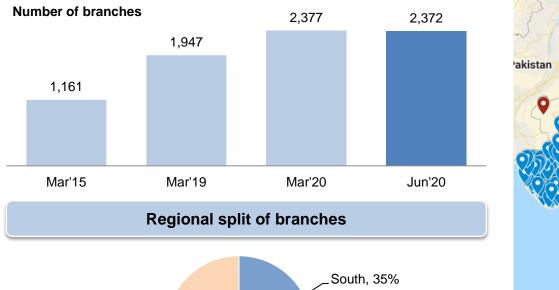


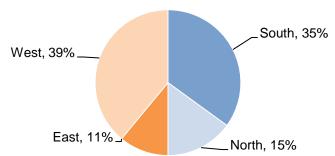
## Widespread physical network...



#### 85% of branches are in Tier 2 and Tier 3 locations









 Branches are strategically located in business districts in small towns/cities offering a significant opportunity for IIFL Finance to capture the credit market in these locations



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### Strategy update



### Capital Optimized Value Innovation Driven Business Model

#### **Capital Optimized**

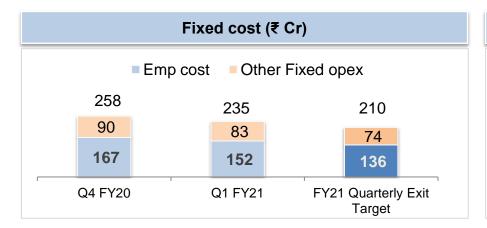
- Focus on originating retail assets, with credit underwriting standards meeting major banks' criteria; with digital technology saving cost
- Banks are keen buyers of our priority sector compliant and secured retail portfolio. In Q1 FY21, we assigned assets worth ₹877 Cr. Several proposals are in pipeline for coming quarters
- Partnerships with several banks are under discussion for co-origination/ co- lending
- Proposal to divest CRE portfolio in an AIF, sponsored by IIFL, is being evaluated by potential investors. We expect the process to be expedited post Covid normalcy

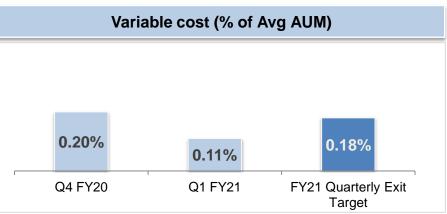
#### Value Driven

- All our software applications based on proprietary technology have been migrated to cloud, which along with our proprietary mobile technology will help us achieve significant flexibility and cost savings
- Our technology deployment for end-to-end digital processing of SME loans is in advance stages
- Innovative solutions for work from home and flexible staffing will save costs and allow superior customer service
- Data analytics and digital engagement with customers to help optimize cross sell of other loan and investment products

## **Cost optimization plan**







Fixed cost (₹ Cr)	Q4 FY20	Q1FY21
Employee cost	167.4	152.4
Outsourced cost	6.0	5.0
Establishment cost	18.9	15.1
Security cost	10.0	22.9
Other operating cost	28.2	16.2
Depreciation & Amort.	27.2	23.8
<b>Total Fixed Cost</b>	257.8	235.4

- Cost optimization plan envisages savings of ₹200 Cr annually without any compromise on our capacity to deliver credit
- Leveraging cloud, digital & mobile technology to attain sustainable cost savings and improve customer experience
- Work from home, flexible staffing and renegotiating with vendors are part of cost saving strategy

Variable expenses include incentive, bonus, outsourced vendor cost etc.

## End-to-end digitization through multiple innovations





- Propensity-based targeting built on machine learning model
- Leads generated are communicated to individual branches to generate action
- High conversions: More than 15x of natural response rate



- Tablet based on-boarding processes for home loans, business loans and gold loans
- eKYC and eSign capabilities, supported by automated eligibility checks, help in reducing operating costs and turnaround times





- Analytical algorithms to support faster credit decisions through online bank statement analysis, connected score cards and automatic policy checks
- Loan sanctioned within minutes, resulting in reduced turnaround times and better service



- Online fulfilment process (cashless) for quick disbursal
- Final documents scanned, uploaded and stored in a centralized online repository for reference and audit



- Automated collection management enabling paperless receipts
- Early warning triggers for identifying stressed accounts

## Cross-sell to large retail customer base



#### One stop shop for retail customers, building relationship for life



#### In-house expertise to capture the cross-sell opportunity

- Under penetration of financial products in Tier 2 and 3 locations
- Fee income generation by being distribution partner for investment and insurance products

#### Benefit from operating leverage

- Branch set-up necessary for gold loans to store pledged gold
- Gold loan being a core product in physical branches pays off for most fixed overheads, enabling additional products to be launched at minimal cost



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## **Distinguished Board of Directors**



#### **IIFL Finance - Board of Directors**



Nirmal Jain, Chairman & Whole-time Director

- MBA from IIM Ahmedabad, rank-holder CA and Cost Accountant. Worked with Unilever for 5 years
- Founded and led IIFL since 1995



R Venkataraman, Managing Director

- MBA from IIM Bangalore, B-Tech from IIT Kharagpur
- Worked with ICICI Bank, Barclays, GE Capital
- Co-founder of IIFL



Chandran R, Non-Executive Director

- Managing Director, Hamblin Watsa Investment Counsel Ltd.
- Director & CEO, Fairfax India Holdings Corp.
- MBA from University of Toronto, B. E from IIT Madras



Nagarajan Srinivasan, Non-Executive Director

- Head of South Asia, CDC Advisers
- More than 30 years of investing and financial services experience



V. K. Chopra, Independent Director

- Chartered Accountant and Former Whole-Time Member, SEBI
- Former Chairman & MD Corporation Bank and SIDBI



A K Purwar, Independent Director

- Chairman of Tadas Wind Energy Private Limited
   & Eroute Technologies Private Limited
- Former Chairman, State Bank of India



Nilesh Vikamsey, Independent Director

- Senior Partner at Khimji Kunverji & Co
- Past President of The Institute of Chartered Accountants of India



Geeta Mathur, Independent Director

- Co-chair for the India Chapter of Women Corporate Directors Foundation
- Chartered Accountant with over 20 years of experience as a Finance professional

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# Management team with rich domain experience

## **Marquee investors**



#### **IIFL Finance**

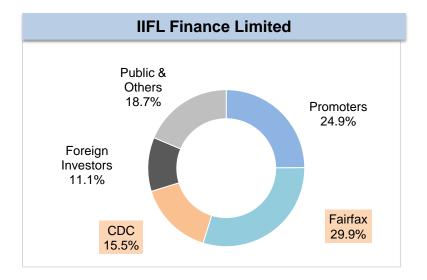
Chief Financial Officer	Rajesh Rajak
Chief Risk Officer	Anujeet Kudva
Compliance Officer	Gajendra Thakur

#### **IIFL Home Finance**

Chief Executive Officer	Monu Ratra
Chief Financial Officer	Amit Gupta
Chief Risk Officer	Sanjeev Shrivastav
Treasurer	Govind Modani

#### **Samasta Microfinance**

Chief Executive Officer	N. Venkatesh
Chief Financial Officer	Anantha Kumar
Chief Risk Officer	Sabari Krishna



Note: Shareholding pattern as at June 30, 2020

## Strong risk management framework



Multi-level risk governance for efficient monitoring and control of product and entity level risks



## IIFL's brand and credibility recognized at various forums @ IIFL FINANCE



IIFL Finance received the 'Golden **Peacock National Training Award-**2020'



The Economic Times recognized our Chairman as one of the 'Most **Promising Business Leaders of** Asia' for demonstrating exemplary leadership qualities



**IIFL Finance Limited' has been** awarded the 'Golden Peacock Award for Risk Management' for 2019



**IIFL** Finance won the "Best Fintech NBFC of the Year Award"

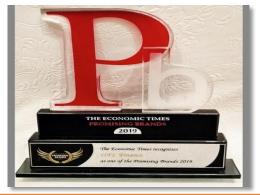
at the India NBFC Excellence Awards 2019 presented by INDIA NBFC **SUMMIT & AWARDS 2019** 



**IIFL Finance** has been awarded as a "Great Place to Work" certification from March 2019 to February 2020



**IIFL Finance is now The Economic Times most Promising Brand in BFSI** segment



IIFL Finance featured in 'India's Best Workplaces in BFSI 2020' -**Top 25** 

# Ace cricketer Rohit Sharma is IIFL Finance's Brand Ambassador



#### **#SeedhiBaat**

The language of money is at its elegant best when done the 'SeedhiBaat' way:

By keeping our loan products simple; and the process transparent.

By valuing the customer above all else; and displaying an un-wavering

commitment to the relationship.

Because a loan makes sense only when you get what you need in the most uncomplicated way.



## GoFit health challenge in partnership with HealthifyMe



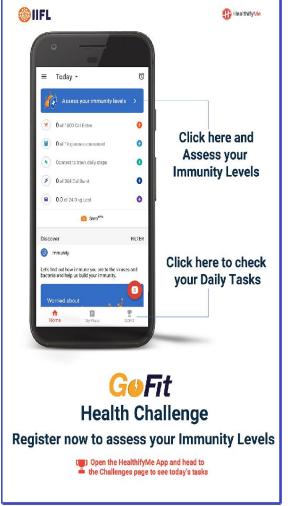
IIFL partnered with

'HealthifyMe App' to offer
employees a corporate digital
wellness program.

Employees were given access to the premium features of the app including an AI health coach 'RIA'

The GoFit challenge ran for eight weeks where employees participated individually or as teams. The initiative was well received and helped employees work towards their health goals





## **Corporate Social Responsibility**



#### Sakhiyon ki Badi (Rajasthan)

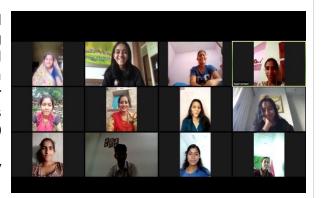
IIFL Foundation's Sakhiyon ki Badi are community based learning centers operating across 11 districts of Rajasthan, aiming towards eradication of Female Illiteracy.

- During lockdown, our teams identified families in need, and provided them with food supplies and medical attention
- · Our volunteers stitched face masks and distributed among the communities
- Senior citizens were assisted to receive their pension, which was allotted in advance for 2 months by central government



During the lockdown phase, learning continued over zoom calls with our unique volunteering program where students from International universities connected with our teachers from rural hamlets, conducting sessions over teaching English as a language. Volunteers comprised of girls in age group of 18 to 20 years.

The knowledge gained was further shared by the teachers with their students at SKB centers



#### Covid-19 relief

- IIFL Foundation contributed ₹5
   Cr. to the PM Cares Fund
- IIFL Foundation supported the of FICCI initiative Socio Economic Development Foundation with ₹5 lakh for procurement of medical kits for hospitals in Mumbai. The medical kits comprised of n95 masks, PPE (Personal Protection Equipment) - Pants, Jackets, 3m Googles, Ansell Gloves 92-600, Dupont Tyvek 400 Disposable protective coverall with respiratory -fit hood.
- IIFL Foundation also made a contribution of ₹10 lakh to 'Mumbai Police Foundation' towards procurement of protective gears for the on-duty personnel.



# Thank you

Published in July 2020

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**DISCLAIMER:** IIFL Finance Limited (Formerly known as IIFL Holdings Limited), subject to market conditions and other considerations is proposing a public issue of secured and/or unsecured, redeemable non-convertible debentures and has filed the Draft Shelf Prospectus dated June 30, 2020 ("Draft Shelf Prospectus") with BSE Limited, National Stock Exchange of India Limited, and SEBI. The Draft Shelf Prospectus is available on our website www.iifl.com, on the website of the stock exchanges www.nseindia.com, <a href="https://www.bseindia.com">www.bseindia.com</a>, on the website of SEBI - www.sebi.gov.in and the respective websites of the lead managers at www.edelweissfin.com, www.iiflcap.com and www.equirus.com. Investors proposing to participate in the Issue, should invest only on the basis of the information contained in the Draft Shelf Prospectus. The unsecured, redeemable, non-convertible debentures shall be eligible for Tier II capital. Investors should note that investment in NCDs involves a high degree of risks and for details relating to the same, please refer to Draft Shelf Prospectus including the section on "Risk Factors" beginning on Page 22 of the Draft Shelf Prospectus.